



**Government  
of South Australia**

**MURRAYLANDS AND RIVERLAND  
LANDSCAPE BOARD  
2024-25 Annual Report**

MURRAYLANDS AND RIVERLAND LANDSCAPE BOARD

Units 5-6, Level 1, Sturt Centre, 2 Sturt Reserve Road,  
PO Box 2343, Murray Bridge SA 5253

<https://www.landscape.sa.gov.au/mr/home>

Contact phone number:	08 8532 9100
Contact email:	mr.landscapeboard@sa.gov.au
ISSN:	ISN 2653-2328 (online)
Date approved by the Board:	27 November 2025
Date presented to Minister:	28 November 2025

**OFFICIAL**

2024-25 ANNUAL REPORT for the Murraylands and Riverland Landscape Board

**OFFICIAL**

2024-25 ANNUAL REPORT for the Murraylands and Riverland Landscape Board

To:

The Hon Lucy Hood MP

Minister for Climate, Environment and Water

This annual report will be presented to Parliament to meet the statutory reporting requirements of *Landscape South Australia Act 2019 and Landscape South Australia (General) Regulations 2020* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the MURRAYLANDS AND RIVERLAND LANDSCAPE BOARD by:

Ms Frances Simes

Presiding Member

Date 28 November 2025

Signature



## **Reconciliation statement / Engagement with First Nations Australians**

The Murraylands and Riverland Landscape Board acknowledges Aboriginal people as the First Nations of the lands and waters we live and work upon. The landscape board has made a strong commitment to reconciliation and to strengthening partnerships with First Nations across the state by signing a historic [Statement of Commitment](#).

The landscape board values the opportunity to achieve stronger relationships with Aboriginal people and organisations in South Australia, supports greater economic prosperity and wellbeing for Aboriginal people and communities, and looks after the welfare of our country and sea together.

In 2024-2025 the landscape board has:

- Continued to meet regularly with First Nations groups across the region.
- Supported First Nations capacity by funding employment of staff and engaging the community.
- Partnered with First Nations on a range of water planning and management programs.
- Established relationships with new native title groups the Peramangk Aboriginal Corporation and the Mid Murray and Mallee Aboriginal Corporation.
- Coordinated the Riverland Rangers project and provided training and support to other First Nations ranger groups.
- Supported the River Murray and Mallee Aboriginal Corporation and the Ngarrindjeri Lands and Progress Aboriginal Corporation Junior Ranger projects.
- Continued to work with the Ngarrindjeri Aboriginal Corporation, the Raukkan Council and a range of other partners to deliver the 'Building the resilience of Ngarrindjeri Yarlumar-Ruwe' project, funded by the Landscape Priority Fund.
- Supported First Nations groups to undertake cultural assessments and monitoring.
- Partnered with First Nations on a range of threatened and cultural species conservation programs.
- Supported First Nations landholders with pest plant and animal control programs.
- Established new partnerships with Murray Bridge High School SAASTA program and Moorundi Aboriginal Controlled Health Service programs.
- Engaged First Nations contractors and businesses to provide goods and services.
- Provided funding to First Nations groups via the Grassroots Grants program.
- Directly employed First Nations staff.

## **From the Presiding Member**

It is with great pride that I present this report on behalf of the Murraylands and Riverland Landscape Board for the 2024–25 year. This year has been marked by strong collaboration, community spirit, and a shared commitment to managing and protecting our region’s precious natural resources.

The year was a busy one, made possible through the valued support of our partners – both longstanding and new. These relationships enable us to deliver impactful projects across the landscape. We remain committed to strengthening these partnerships, recognising that collaboration is key to achieving sustainable outcomes for our region.

We also celebrate the tireless efforts of our local community members, who generously volunteer their time, knowledge and passion to care for our landscapes. Their contributions are deeply appreciated and do not go unnoticed. Through the continued success of our Grassroots Grants program, we have been able to support a diverse range of community groups and initiatives, helping them to expand their reach and deepen their impact.

We acknowledge the year was a difficult one for some of our community, as the drought intensified and impacts of the minimal rainfall became evident. Where possible, the landscape board will endeavour to continue to support our primary producers and broader communities to share knowledge and implement strategies for effect now, and in the years to come.

I extend my sincere thanks to the dedicated staff of the landscape board, whose enthusiasm and expertise drive our work forward each day. Their commitment to excellence is reflected in every project delivered. I also acknowledge the insight and leadership of my fellow landscape board members, whose guidance ensures our strategic direction remains focused and effective. I would especially like to thank Di Davidson, the previous Chair, whose leadership laid strong foundations for me to step into when I took over the role.

I invite you to explore this report, which highlights the achievements and ongoing efforts of the Murraylands and Riverland Landscape Board. It is a testament to what can be accomplished when communities, partners, and passionate individuals come together with a shared vision for a thriving landscape.



Ms Frances Simes

**Presiding Member**

Murraylands and Riverland Landscape Board

## **From the Acting General Manager**

As acting general manager, I was honoured to support the Murraylands and Riverland Landscape Board and the delivery of our Regional Landscape Plan. It was a year of notable achievements, strong partnerships, and meaningful community engagement across our region during the 2024–25 year.

Some significant milestones were reached, including the release of the Marne Saunders Report Card which attracted strong community interest. We also delivered the region's largest environmental watering program to date, restoring and enhancing 2,088 hectares of wetlands.

Community involvement remained central to our work, with the citizen science and education teams leading the way in offering meaningful engagement opportunities. The landscape board continued to strengthen partnerships, which have been a cornerstone of our success. This year, we partnered with the River Murray and Mallee Aboriginal Corporation (RMMAC) and the SA Drought Hub to deliver climate change yarning circles – bringing First Nations communities together to share knowledge, build resilience, and respond to climate impacts in culturally meaningful ways.

In January 2025, our organisation experienced a significant leadership transition. We warmly welcomed Frances Simes as our new presiding member, following the dedicated and impactful leadership of our inaugural presiding member, Dianne Davidson AM. In June 2025, we farewelled General Manager Andrew Meddle, whose contributions helped shape our direction and strengthen our regional partnerships. These changes mark a new chapter, and we remain committed to building on the strong foundations laid by our past leaders.

This year, the landscape board led a first-of-its-kind evaluation of our regional plan, looking back over 4 years of work to understand how far we've come and where we can grow. We created our own measurement rubrics from the ground up and invited feedback through surveys and conversations with our staff and external stakeholders. This collaborative approach not only helped us reflect on our achievements but also strengthened our connection with the community and partners who shape our region's future.

The landscape board staff continued to deliver exceptional work, demonstrating professionalism, dedication, and a strong commitment to our shared goals. Their efforts were vital in supporting strategic outcomes and building meaningful connections across the Murraylands and Riverland region.



Amy Lee

**Acting General Manager**

Murraylands and Riverland Landscape Board

**Contents**

**Overview: about the landscape board..... 9**

- Our strategic focus..... 9
- Our organisational structure..... 10
  - Changes to the board..... 10
- Our Minister ..... 11
- The Landscape Board..... 11
- Our landscape board members..... 11
- Our staff ..... 12
- Legislation administered by the Murraylands and Riverland Landscape Board .... 12
- Other related agencies (within the Minister’s area/s of responsibility)..... 12

**The landscape board’s performance ..... 13**

- Performance at a glance ..... 13
- Landscape board objectives and performance ..... 14
- Corporate performance summary ..... 25
- Employment opportunity programs ..... 26
- Board performance management and development systems ..... 27
- Work health, safety and return to work programs ..... 28
- Executive employment in the agency..... 29

**Financial performance ..... 30**

- Financial performance at a glance ..... 30
- Consultants disclosure..... 30
- Contractors disclosure ..... 30
- Other financial information ..... 32

**Risk management..... 33**

- Risk and audit at a glance..... 33
- Fraud detected in the Board..... 33
- Strategies implemented to control and prevent fraud..... 33
- Public interest disclosure ..... 33

**Reporting required under any other act or regulation ..... 34**

**Public complaints..... 38**

- Number of public complaints reported ..... 38
- Additional Metrics..... 39

**OFFICIAL**

2024-25 ANNUAL REPORT for the Murraylands and Riverland Landscape Board

Service Improvements ..... 40

Compliance Statement..... 40

**Appendix: Audited financial statements 2024-25 ..... 42**

## Overview: about the landscape board

### Our strategic focus

<p><b>Our Purpose</b></p>	<p>The Murraylands and Riverland Landscape Board was established on 9 January 2020 under the provisions of the <i>Landscape South Australia Act 2019</i>. The landscape board undertakes an active role in managing South Australia’s landscapes through the preparation and implementation of a regional landscape plan, which is the principal document guiding the management of the state’s landscape in the Murraylands and Riverland region.</p>
<p><b>Our Vision</b></p>	<p>Working in partnership with regional communities to deliver a healthy and resilient landscape.</p>
<p><b>Our Values</b></p>	<p>We work to sustain a productive economy underpinned by a healthy environment.</p> <p>We ensure climate science is part of all planning and decisions.</p> <p>We respect, recognise and are informed by regional and traditional knowledge throughout our work.</p> <p>We innovate in the solutions we implement.</p> <p>We seek continuous improvement to provide the best possible support for our region.</p> <p>We communicate and celebrate the impact of our work with the regional community.</p> <p>We bring people together to achieve the priorities for our region</p> <p>We work in partnership with First Nations across all aspects of our business.</p>
<p><b>Our functions, objectives and deliverables</b></p>	<p>The objectives of the Murraylands and Riverland Landscape Board are defined in Section 7 (1) of the <i>Landscape South Australia Act 2019</i>.</p> <p>The landscape board recognises the intrinsic value of landscapes and the services they provide. It works to encourage strong, careful and sustainable management of natural resources for healthy and sustainable landscapes, which in turn supports our communities, their lifestyles and livelihoods.</p> <p>The landscape board encourages the community to see themselves as stewards for our environment, to be responsible for the sustainable use and protection of the natural environment through conservation and best management practices.</p>

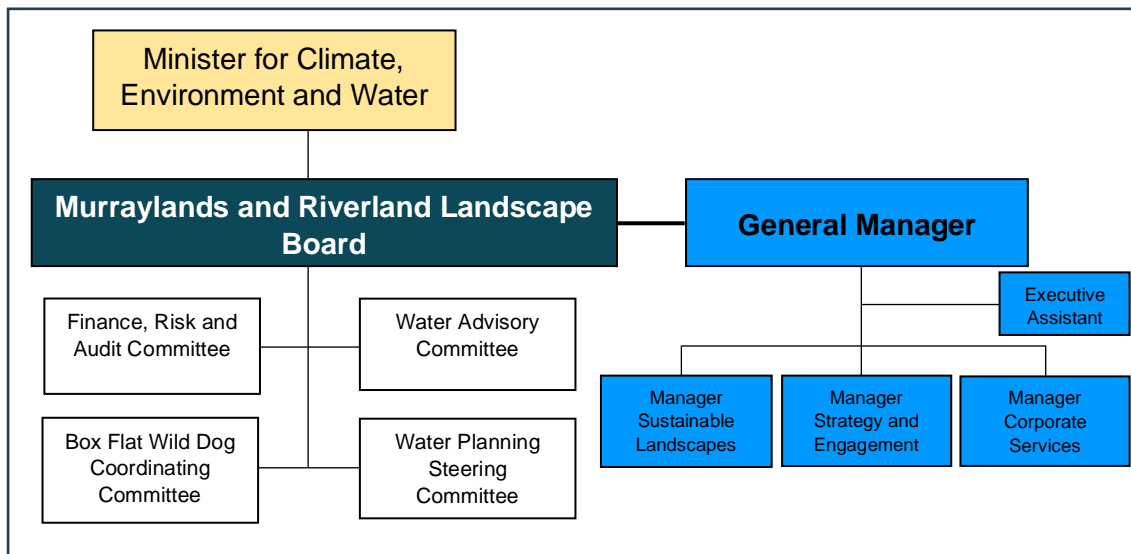
The landscape board works to sustain a productive local economy based on thriving industries and a healthy environment that makes a significant contribution to the state economy.

The landscape board strives to fulfil its vision for the region by delivering on-ground action, providing advocacy, facilitation, education and funding for grassroots projects with our stakeholders.

The landscape board has developed a regional landscape plan and will work in partnership with important stakeholders such as local government, First Nations, the South Australian Government and other landscape boards, community and industry based groups, young people, non-government organisations, and the Australian Government to implement it.

**Our organisational structure**

Section 15 of the *Landscape South Australia Act 2019* provides for appointment of the landscape board. The landscape board comprises of at least five and not more than nine members all appointed by the Minister for Climate, Environment and Water. Each of the appointed members of the landscape board is a person who, in the opinion of the Minister, meets the requirements of section 16 of the *Landscape South Australia Act 2019*.



**Changes to the board**

During 2024-25 the following changes to the board’s structure and objectives occurred as a result of internal reviews or machinery of government changes:

- The Board Presiding Member (Dianne Davidson) retired and Frances Simes was appointed into the role.
- One new member was appointed to the board: Samantha Blight.

## **Our Minister**



The Hon Dr Susan Close MP is the Deputy Premier and Minister for Climate, Environment and Water.

## **The Landscape Board**

### **Our landscape board members**

#### **Frances Simes**

Presiding Member:

Chair, Board

Member, Water Planning Steering Committee

Member, Water Advisory Committee

Member, Finance, Risk and Audit committee

Term Dates: 14/08/2023 – 30/01/2029

#### **Greg Cock**

Board Member

Term Dates: 15/05/2020 – 30/01/2027

#### **Andrew Biele**

Board Member

Term Dates: 15/05/2020 – 30/01/2029

#### **Jason Size**

Board Member

Chair, Finance, Risk and Audit Committee

Member, Water Planning Steering Committee

Term Dates: 15/05/2020 – 30/01/2029

#### **Samantha Blight**

Board Member

Member, Water Advisory Committee

Term Dates: 31/01/2025 – 30/01/2029

#### **Brian Lund**

Board Member

Member, Finance, Risk and Audit Committee

Term Dates: 14/08/2023 – 30/01/2029

#### **Tammy O'Malley**

Board Member

Member, Box Flat Wild Dog Coordinating Committee

Term Dates: 14/08/2023 – 30/01/2029

Refer to [the Murraylands and Riverland Landscape Board website](#) for profiles on current landscape board members.

## **Committees and other bodies of the landscape board**

The landscape board has the following committees:

Box Flat Wild Dog Coordinating Committee

Finance, Risk and Audit Committee

Water Advisory Committee

Water Planning Steering Committee

## **Our staff**

As per section 35 of the *Landscape South Australia Act 2019*, staff who undertake the work of the landscape board are employed through the General Manager as the employing authority.

## **Legislation administered by the Murraylands and Riverland Landscape Board**

*Landscape South Australia Act 2019*

*Landscape South Australia (General) Regulations 2020*

## **Other related agencies (within the Minister's area/s of responsibility)**

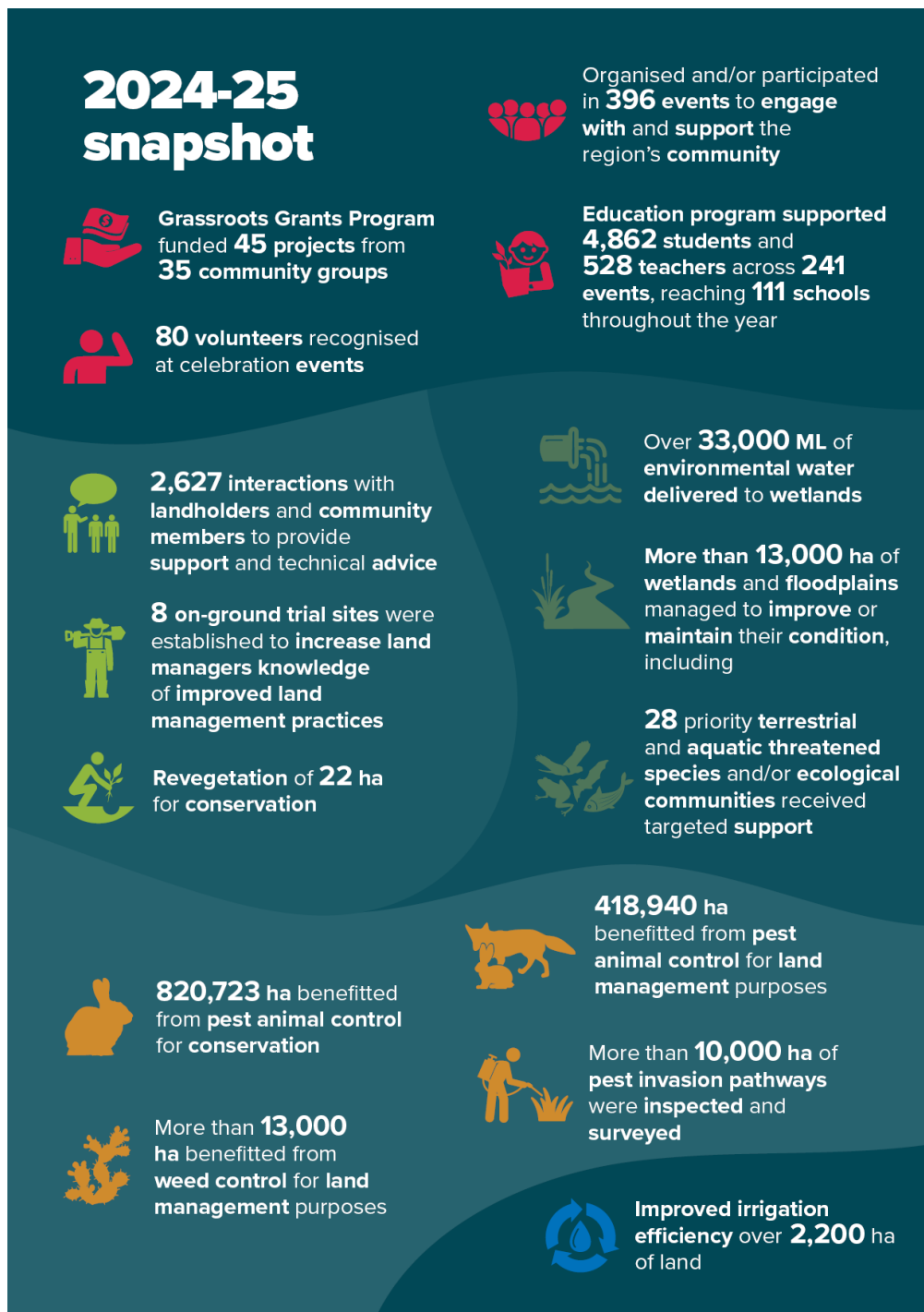
- Department for Environment and Water
- Alinytjara Wilurara Landscape Board
- Eyre Peninsula Landscape Board
- Green Adelaide
- Hills and Fleurieu Landscape Board
- Kangaroo Island Landscape Board
- Limestone Coast Landscape Board
- Northern and Yorke Landscape Board
- South Australian Arid Lands Landscape Board
- Environment Protection Authority
- Green Industries SA
- SA Water

## The landscape board's performance

### Performance at a glance

The performance of the Murraylands and Riverland Landscape Board is guided by its Regional Landscape Plan 2021-2026 and implemented through an annual business plan that guides operations.

Achievements aligned to the landscape board's strategic priorities in 2024-2025 include:



## Landscape board objectives and performance

More detail on the 2024-2025 projects and their alignment with the Murraylands and Riverland Landscape Board’s priorities is available in the [2024-25 Business Plan](#).

Board objectives	Indicators	Performance
Sustainable agricultural and pastoral landscapes	<ul style="list-style-type: none"> <li>• Increased uptake of improved land management practices to reduce risks to soil health.</li> <li>• Coordinated control efforts to reduce priority pest plant and animal populations across the landscape.</li> <li>• Proactive surveillance for, and timely control of, alert pest species undertaken by ourselves and others.</li> <li>• Increased uptake of improved land management practices to re-establish, enhance or protect native vegetation within productive systems.</li> <li>• Increased uptake of improved land management practices to increase groundcover.</li> <li>• Land managers are accessing information and tools to assist decision-making and feel supported in managing through</li> </ul>	<ul style="list-style-type: none"> <li>• Increased awareness of 384 landholders and advisors about best practice land management methods including management of soil acidity, prevention of soil erosion, and increasing soil carbon, by hosting or sponsoring 12 field days, workshops and events across the region.</li> <li>• The soil extension project continued to support several demonstration sites across the region and hosted a number of well attended events during the past 12 months. Securing investment through the National Soil Monitoring Program was a key achievement and enables the soil extension focus to continue in the region.</li> <li>• Support for pest animal and weed management was provided through more than 1935 interactions with landholders by offering one-to-one technical advice, plant identification and property visits from district staff.</li> <li>• 258 landholders and community members participated in 15 workshops across the region to learn about pest animal and weed control.</li> <li>• 21,960 fox baits were sold to at least 237 landholders to assist in managing the detrimental effects of foxes on agriculture and the environment.</li> <li>• More than 5,661 kg of rabbit bait was sold to landholders across the region to assist with rabbit control on their properties.</li> </ul>

Board objectives	Indicators	Performance
	<p>increasing pressures or adverse event.</p>	<ul style="list-style-type: none"> <li>• 13,423 ha benefitted from weed control for land management.</li> <li>• 418,940 ha benefitted from pest animal control for land management purposes.</li> <li>• Collaboration with Mallee Sustainable Farming (MSF) continued with a new agreement to assist with implementation of the landscape board's Regional Delivery Partnership Climate Smart Agriculture project. The involvement of MSF is particularly important to ensure the achievement of land management practice change service targets for the new project.</li> </ul>
<p>Sustainable water use</p>	<ul style="list-style-type: none"> <li>• Partnerships are established and technical support provided to improve efficiency and productivity of water use on farm.</li> <li>• Key water management policies are developed and reviewed, and community are involved.</li> <li>• The community is increasingly informed and has a good understanding of water within the region, arrangements for sharing water, and its use across the variety of purposes.</li> <li>• Water users are accessing information and tools to help with decision-making, and feel supported in managing through</li> </ul>	<ul style="list-style-type: none"> <li>• Improved irrigation efficiency was achieved on over 2,200 ha of land.</li> <li>• The National Water Grid funded Water Accessibility and Deliverability project in the Lower Murray Reclaimed Irrigation Area was successfully completed in 2024 - 2025 with plenty of positive feedback from participants which was a great outcome.</li> <li>• A new project was initiated with Waterfind that introduces a water budgeting and management application to help agricultural users manage bulk water usage.</li> <li>• Data continues to be collected from a number of new irrigation demonstration sites in the Riverland, and will be linked to the One Basin CRC project that is seeking to develop new decision support tools to assist water users to build adaptation to future climate challenges.</li> <li>• Work progressed for the Marne Saunders Water Allocation Plan (WAP) with surface water hydrology and groundwater studies</li> </ul>

Board objectives	Indicators	Performance
	<p>increasing. pressures or adverse events</p>	<p>underway to determine if the Marne Saunders WAP is fit for purpose under various climatic conditions.</p> <ul style="list-style-type: none"> <li>• 5 public meetings were held, where 156 participants attended to hear about water planning in the Marne Saunders, Mallee and Peake, Roby and Sherlock.</li> <li>• The Marne Saunders report card was developed and released with more than 50 people attending the launch event. The second version is underway with a new design of expanded indicators and incorporation of long-term trends.</li> <li>• The annual groundwater salinity program collected 249 groundwater samples across the Marne Saunders Prescribed Water Resources Area, Mallee Prescribed Wells Area, and Peake, Roby and Sherlock Prescribed Wells.</li> <li>• 20 water affecting activities permits were processed and approved.</li> </ul>
<p>Healthy rivers, lakes and wetlands</p>	<ul style="list-style-type: none"> <li>• Active hydrological management program and targeted ecological monitoring and investigations undertaken.</li> <li>• Priority actions undertaken, applying improved knowledge to stabilise populations, build resilience, improve opportunities for recruitment and expand native species' range.</li> </ul>	<ul style="list-style-type: none"> <li>• More than 13,000 ha of wetlands and floodplains were managed to improve or maintain their condition, including 3 Ramsar sites.</li> <li>• 1,190 ha of wetlands and floodplains were actively managed to be drying out.</li> <li>• The environmental watering annual schedule delivered 33,612 ML across 4,020 ha of wetlands under the landscape board's partnership agreement with the Commonwealth Environmental Water Holder.</li> <li>• The Big Little 4 and Murray crayfish reintroduction trials continued with over 600 crayfish being released into the wild this year.</li> </ul>

Board objectives	Indicators	Performance
	<ul style="list-style-type: none"> <li>• The community is increasingly informed and has a good understanding of water within the region, arrangements for sharing water, and its use across the variety of purposes.</li> <li>• Proactive surveillance for, and timely control of, targeted pest species undertaken by ourselves and others.</li> </ul>	<ul style="list-style-type: none"> <li>• Field surveys completed in August 2024 resulted in the re-capture of 13 Murray crayfish, including 3-egg bearing females, indicating there is breeding occurring in the wild. This was the first recorded capture of a Murray crayfish in South Australia in half a century.</li> <li>• The southern bell frog is showing strong signs of breeding and population recovery in the Upper Murray part of the region. The team noted increased calling activity and sightings, with the frogs recorded at Whirlpool Corner, upstream of Renmark. It's likely the 2022-23 flood event has aided the expansion of the species more broadly across its traditional range.</li> <li>• Two major infrastructure capital works programs (under the Healthy Coorong Healthy Basin Program) have been completed at Teringie and Tolderol, and a major regulator upgrade project at Bookmark Creek (under the Sustaining Riverland Environments Program) is also nearing completion.</li> <li>• The Weed Warriors of our Waterways project was successfully completed this year with 21,786 ha surveyed to identify weed incursions and 7545.7 ha or area benefitting from weed control</li> <li>• 6,850 ha were surveyed for pest plants and animals for water management purposes.</li> </ul>
Healthy natural landscapes	<ul style="list-style-type: none"> <li>• Coordinated approach to reduce impacts of grazing animals on public and private land.</li> </ul>	<ul style="list-style-type: none"> <li>• As part of the Regional Delivery Partners funded project, the decommissioning of ex-pastoral dams continued from last year with our Living Landscapes partners on the South Olary Plain.</li> <li>• Landscape Ecology team members attended prescribed burns planning meetings to assist National Parks and Wildlife Services in</li> </ul>

Board objectives	Indicators	Performance
	<ul style="list-style-type: none"> <li>• Fire planning and response is informed by current ecological knowledge.</li> <li>• Appropriate restoration activities and targeted investigations undertaken through strengthened partnerships.</li> <li>• Increased volumes of seed for a diverse range of plant species stored for strategic revegetation.</li> <li>• Priority actions undertaken, applying improved knowledge to stabilise populations, build resilience and improve opportunities for recruitment and dispersal.</li> <li>• Priority actions undertaken in partnership, applying improved knowledge to increase function, build resilience and improve opportunities for regeneration.</li> <li>• Proactive surveillance for, and timely control of, targeted pest species undertaken by ourselves and others.</li> </ul>	<p>ensuring the ecological requirements of native species were adequately considered.</p> <ul style="list-style-type: none"> <li>• Several Landscape Ecology team members were on call as Natural Values Officers during the fire season to ensure timely advice could be provided in the event of a fire threatening the native biodiversity of our region.</li> <li>• The INTG trial at Poonthie Ruwe was maintained as well as maintaining a trial on private property, establishing a new trial preventing kangaroo grazing from a grassland, undertaking long term monitoring and maintaining seed production areas.</li> <li>• Assisted 4 landholders in the design and preparation of Heritage Agreement Restoration and Incentive grants.</li> <li>• 22 ha was revegetated for conservation.</li> <li>• Secured an additional \$56,000 from the Native Vegetation Heritage Agreement Grant Program, dedicated to the conservation and enhancement of biodiversity on 5 Heritage Agreement parcels in Mantung, Karte, Sandalwood (near Billatt), Gluepot Reserve and Taylorville Station.</li> <li>• Restoration activities were undertaken to assist in habitat improvement over 14,714 has of the mallee bird community. This included plantings, maintenance of plantings, weed control, ripping, branching and the decommissioning of two dams.</li> <li>• An aerial shoot was undertaken over 482,000 ha.</li> </ul>

Board objectives	Indicators	Performance
		<ul style="list-style-type: none"> <li>• Annual malleefowl mound monitoring and the adaptative management predator experiment for malleefowl was undertaken.</li> <li>• Surveys were undertaken to inform the placement of captive bred mallee emu-wren and provide insights into mallee bird community habitat within a previously understudied park.</li> <li>• Two workshops on carpet python were delivered to promote the iSPYthon app and encourage people to get involved.</li> <li>• Two detection dogs have commenced training to detect Murray-Darling carpet pythons. The dogs have shown great promise by routinely detecting the odour of a python in test scenarios.</li> <li>• Species recovery actions occurred on more than 600 ha across the region.</li> <li>• Over 28,000 ha were surveyed for threatened species and ecosystem recovery.</li> <li>• More than 482,000 ha benefitted from pest animal control for conservation.</li> <li>• Worked with National Parks and Wildlife Service (NPWS) to develop rabbit baiting programs at Kinchina Conservation Park (CP), Monarto Woodlands CP, Mowantjie Willawar CP and Poonthie Ruwe CP.</li> </ul>
<p>People at the heart of landscape</p>	<ul style="list-style-type: none"> <li>• Effective relationships with strategic partners are established and maintained.</li> <li>• First Nations are actively involved in landscape management.</li> </ul>	<ul style="list-style-type: none"> <li>• Working together for greater impact, the landscape board partnered with 245 different organisations including 19 community groups, 19 First Nations groups/organisations, 22 industry groups, 14 land managers/farmers groups, 20 research institutions and universities, 13 volunteer groups, 11 local government, 26 non-government</li> </ul>

Board objectives	Indicators	Performance
	<ul style="list-style-type: none"> <li>• Young people are actively involved in learning about and managing our landscapes.</li> <li>• Community members have increased knowledge and skills.</li> <li>• Resources are provided for community to be actively involved in landscape management.</li> <li>• Volunteers are actively involved in landscape management.</li> </ul>	<p>agencies, 68 government agencies and branches, and 32 other groups and/or individuals.</p> <ul style="list-style-type: none"> <li>• The Citizen Science team were rewarded with two SA Citizen Science Awards, one for FrogWatch SA (winner) and another for the Ngarrindjeri Aboriginal Corporation's Thukabi (turtle) Monitoring Project (runner up).</li> <li>• The Citizen Science team travelled to Sydney as part of the Insect Investigators team that went on to win the Eureka award at the Australian Museum Eureka Prizes.</li> <li>• The Riverland Indigenous Rangers program continued to be a success this year, with rangers employed by the River Murray and Mallee Aboriginal Corporation (RMMAC) and the Australian Landscapes Trust involved in a wide range of environmental and cultural management work and training.</li> <li>• The Landscape Priority Fund project, 'Building Resilience of Ngarrindjeri Yarluwar-Ruwe' has continued with a broad range of activities led by Ngarrindjeri and with the support of a diverse range of partners. Activities have included a range of community involvement in threatened and cultural species monitoring and conservation projects, a large on-ground restoration project at Raukkan, and a two-day cross-cultural event with the Langhorne Creek Grape and Wine Region.</li> <li>• The First Nations Partnerships team has worked with RMMAC and the SA Drought Hub to run a series of Climate Change Yarning Circles for the Riverland and mallee. The yarning circles educated the community about climate change, examined potential local climate</li> </ul>

Board objectives	Indicators	Performance
		<p>change scenarios, explored likely impacts on cultural values, and actions needed. The project is receiving significant interest nationally as an important and effective approach for partnering with and empowering First Nations groups in relation to climate change.</p> <ul style="list-style-type: none"> <li>• The Education program supported 111 schools, engaging over 4,000 students and 542 teachers through a range of education sessions and activities, including teacher professional development sessions, Young Environmental Leaders forums and the River Murray Youth Council.</li> <li>• 8 Young Environmental Leaders forums were delivered, engaging 329 students from 22 schools across the region.</li> <li>• The Precious Plants for Precious People program engaged with 37 schools, 1550 students and 40 teachers. Sixty six education sessions and/or planting days were held during term 2 where students learnt about threatened plants and animals and were able to take a plant home for their precious person.</li> <li>• Building knowledge and skills in the community involved engaging 7,207 people through 396 community engagement events including field days, seminars, public meetings, training and workshops.</li> <li>• 73 newsletters were distributed to keep our community informed, engaged, and connected through regular updates, valuable insights, and sustained communication, including opportunities to participate in workshops and events.</li> <li>• 8 Teacher Professional Development sessions were delivered during the year, engaging 82 teachers and mentors from 54 schools,</li> </ul>

Board objectives	Indicators	Performance
		<p>to empower and inspire teachers to bring landscape management into their classes through training, workshops and field days.</p> <ul style="list-style-type: none"> <li>• 2,627 interactions with landholders and community members to provide support and technical advice.</li> <li>• The Grassroots Grants Program funded 45 projects from 35 community groups.</li> <li>• Volunteers and community members helped to collect valuable data through projects like DirtFest, Turtle Fest, Ngarrindjeri Thukabi (freshwater turtle), Bioblitzes, FrogWatch SA and iSPYthon.</li> <li>• The community uploaded 21,637 species records from our region into the iNaturalist database.</li> <li>• 80 people participated at the volunteer recognition events.</li> </ul>
<p>Foundational outcomes</p>	<ul style="list-style-type: none"> <li>• Develop the regional landscape plan and associated business plans.</li> <li>• Implement an effective monitoring, evaluation and reporting framework.</li> <li>• Ensure contractual obligations that come with external funding are delivered.</li> <li>• Continuously improve the information management systems</li> </ul>	<ul style="list-style-type: none"> <li>• 3 water and 36 land and compliance issues were investigated.</li> <li>• Two new climate animation films were developed to support the strategy and educate the community about climate change.</li> <li>• Completed workshops for the Regional Plan Implementation Evaluation to assess the landscape board's performance in delivering the priorities and focus areas outlined in the Regional Landscape Plan (2021-2026).</li> <li>• 102 development or policy referrals for comment were reviewed and actioned by the landscape board.</li> </ul>

Board objectives	Indicators	Performance
	<p>that support evidence-based decision making.</p> <ul style="list-style-type: none"> <li>• Regular communication of landscape board business.</li> </ul>	<ul style="list-style-type: none"> <li>• Launched the new community engagement tool Flow, which was first used to promote the landscape board vacancies and Soil Your Undies programs.</li> <li>• Created a comprehensive khaki weed media kit for the Renmark Paringa Council, which included promotional images, social media tiles, a poster, a flyer, and suggested messaging to inform landholders about khaki weed control.</li> <li>• Developed a dedicated webpage to support farmers and land managers impacted by drought conditions in the Murraylands and Riverland region. The page brought together practical information, advice and links to assistance, making it easier for landholders to access the help they need during tough times.</li> <li>• 65 Radio/TV/newspaper interviews were conducted.</li> <li>• 1006 communications materials were published including newsletters, factsheets, webpage, reports, letters, media releases and social media posts.</li> <li>• Delivered customer service at the highest standard, approaching every interaction with professionalism, integrity, and a commitment to stakeholder satisfaction. In pursuit of continuous improvement, the team actively explored ways to enhance service delivery through better utilisation of existing systems and processes, ensuring that excellence remains a core focus of our operations.</li> </ul>

Board objectives	Indicators	Performance
		<ul style="list-style-type: none"> <li>• 127 formal meetings were administered, ranging from board meetings, committees sessions to General Managers and Executive Leadership team meetings.</li> <li>• Significant strides made to drive operational efficiencies and strengthen relationships with other landscape boards. This effort fostered greater alignment across regions, culminating in a major milestone with 8 out of 9 landscape boards now adopting the Suite CRM system. This shared platform enhances communication, streamlines workflows, and supports more cohesive service delivery across the network.</li> <li>• All HR enquiries were directed to a central inbox to ensure visibility and coverage of all HR matters. Appropriate systems were put in place to facilitate timely responses and processing.</li> <li>• Almost 95% of invoices were paid within the 15 day period, with a total value of more than \$7.8 million or 95% of the total accounts payable amount.</li> <li>• Worked closely with Work Injury Services staff to ensure correct processing and follow up injury matters.</li> </ul>

## Corporate performance summary

The landscape board’s corporate, governance and administrative support services are provided by the Corporate Services Unit, reporting to the General Manager as per section 35 of *Landscape South Australia Act 2019*. The Department for Environment and Water provide additional corporate, governance and administrative support services to the Murraylands and Riverland Landscape Board on a fee for service basis in accordance with a Service Level Agreement (SLA).

Key corporate achievements for 2024-25:

- Review of staff organisational structure, with the repositioning of some positions to better reflect the future direction of the organisation.
- Several system and process challenges were successfully navigated, which ultimately led to valuable improvements in team collaboration, operational efficiency, and streamlining of processes and cross-functional initiatives.
- The final round of the Future Leaders program was undertaken, providing staff across the organisation with an opportunity to learn about themselves, how to better collaborate and lead from where they are.

A total of 11 board meetings were held during the 2024-25 financial year and no special board meetings were held during this period. The table below illustrates meetings that landscape board members have attended:

Board member	Jul	Aug	Sep	Oct	Nov	Dec	Feb	Mar	Apr	May	Jun	Meetings attended	% of Total
Dianne Davidson	Yes	Yes	Yes	Yes	Yes	Yes						6/6	100%
Frances Simes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	10/11	91%
Andrew Biele	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	11/11	100%
Greg Cock	Yes	Yes	Yes	Yes	Yes	Yes	Yes			Yes	Yes	9/11	82%
Brian Lund	Yes	Yes	Yes	Yes	Yes		Yes	Yes		Yes	Yes	9/11	82%
Tammy O'Malley	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	11/11	100%
Jason Size	Yes	Yes	Yes		Yes	Yes	Yes		Yes	Yes	Yes	9/11	82%
Samantha Blight							Yes	Yes	Yes	Yes	Yes	5/5	100%

*Grey boxes indicate where the member was not yet appointed, or had resigned/taken leave from the board. White boxes indicate apologies for the meeting.*

A summary of the landscape board’s performance during 2024-2025 can be found in the endorsed Highlights Report, which can be found [here](#).

**Employment opportunity programs**

<b>Program name</b>	<b>Performance</b>
Nil	The Murraylands and Riverland Landscape Board does not employ staff as per section 35 of <i>Landscape South Australia Act 2019</i> . Those staff who undertake the work of the landscape board are employed through the General Manager as the employing authority.

**Board performance management and development systems**

<b>Performance management and development system</b>	<b>Performance</b>
The landscape board maintains a register of attendance at meetings	There were 11 meetings held during 2024-2025, with annual attendance of appointed members averaging 91 per cent. All meetings achieved a quorum attending.
Landscape board presiding member and board members	The presiding member held one on one conversations with all board members and board representatives during this reporting period.
Financial Management Compliance Program and Control Track	Annual questionnaire is completed by the leadership team to assess their understanding of financial compliance matters, and compliance with Treasurer's Instructions. No material issues were identified as part of the 2024-2025 assessment.  Control Track software is used every six months to perform internal audits on a range of financial transactions and information. This is peer reviewed, with no material findings identified.
The Finance, Risk and Audit Committee	The terms of reference were reviewed in April 2025. The Finance, Risk and Audit committee met 6 times in 2024-2025
The Water Advisory Committee	The terms of reference were reviewed in October 2024, and have met 6 times in 2024-2025.
The Box Flat Wild Dog Coordinating Committee	The committee is a joint Murraylands and Riverland Landscape Board and Limestone Coast Landscape Board committee, and the terms of reference were reviewed in October 2024. The committee met 2 times in 2024-2025.
The Water Planning Steering Committee	The terms of reference were reviewed in October 2024 and the committee have met 1 time in 2024-2025.
Australian Government Performance Framework	Quarterly, six monthly and annual reporting requirements met for all Regional Delivery Partnership Program projects and core services
Landscape Priorities Fund	Six monthly, annual and acquittal reporting requirements met for Landscape Priorities Fund project grants.
General Manager	Twice yearly reviews were conducted for the General Manager.

**Work health, safety and return to work programs**

The Murraylands and Riverland Landscape Board met the requirements under the *Work Health and Safety Act 2012* (SA) and the *Return to Work Act 2014*. In partnership with the Limestone Landscape Board, the General Manager has employed a Work Health and Safety Project Officer to review the work health and safety and injury management (WHS & IM) framework, including policies and procedures.

Program name	Performance
Hazard and incident reporting	There were 13 hazards and incidents reported, a decrease by 2 from 15 in 2023-2024.
Health and Safety Committee	Six meetings were held during the year, in accordance with the committee’s terms of reference.
Injury Management and return to work services	The landscape board appoints a Return to Work Coordinator in accordance with the <i>Return to Work Act 2014</i> . Case management services are provided by the Department of Treasury and Finance’s Work Injury Services branch.

Workplace injury claims	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Total new workplace injury claims	0	2	-100%
Fatalities	0	0	0%
Seriously injured workers*	0	0	0%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0%

\*number of claimants assessed during the reporting period as having a whole person impairment meeting the relevant threshold under the *Return to Work Act 2014* (Part 2 Division 5)

<b>Work health and safety regulations</b>	<b>Current year 2024-25</b>	<b>Past year 2023-24</b>	<b>% Change (+ / -)</b>
Number of notifiable incidents ( <i>Work Health and Safety Act 2012, Part 3</i> )	0	0	0%
Number of provisional improvement, improvement and prohibition notices ( <i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i> )	0	0	0%

<b>Return to work costs**</b>	<b>Current year 2024-25</b>	<b>Past year 2023-24</b>	<b>% Change (+ / -)</b>
Total gross workers compensation expenditure (\$)	34,498	45,444	-24%
Income support payments – gross (\$)	0	8,488	-100%

\*\*before third party recovery

Data for previous years is available at:  
[data.sa.gov.au/data/organization/murraylands-and-riverland-landscape-board](https://data.sa.gov.au/data/organization/murraylands-and-riverland-landscape-board)

### Executive employment in the agency

<b>Executive classification</b>	<b>Number of executives</b>
The Murraylands and Riverland Landscape Board does not employ staff as per section 35 of the <i>Landscape South Australia Act 2019</i> . Those staff who undertake the work of the landscape board are employed through the General Manager as the employing authority.	0

Data for previous years is available at:  
[data.sa.gov.au/data/organization/murraylands-and-riverland-landscape-board](https://data.sa.gov.au/data/organization/murraylands-and-riverland-landscape-board)

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

## Financial performance

### Financial performance at a glance

The financial performance and position as at 30 June 2025 are contained within the audited financial statements. Appendix: Audited financial statements 2024-2025.

Under section 39(2) of the *Landscape South Australia Act 2019*, a regional landscape board must report on actual expenditure of amounts raised by levies against the annual budget.

### Levy expenditure against the Murraylands and Riverland Landscape Board budget

Revenue / Expenditure details	2024-25 Budget \$000s	2024-25 Actual \$000s
Revenue – water levies	10,073	9,834
Revenue – levies collected by local councils	3,442	3,442
<i>Total income raised by levies</i>	13,515	13,276
<i>Actual expenditure on amounts raised by levies</i>	13,924	13,830

Expenditure includes carryover budget.

Actual expenditure includes \$93,685 of investing expenditure for asset acquisitions.

Budget is per 2024-2025 business plan.

The landscape board does not prepare a budget for the Statement of Financial Position.

### Consultants disclosure

The Murraylands and Riverland Landscape Board did not utilise consultants during 2024-2025.

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Landscape boards are Tier 2 reporting entities and are not required to disclose consultants in their financial statements.

Data for previous years is available at: [data.sa.gov.au](https://data.sa.gov.au) See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

### Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

**Contractors with a contract value below \$10,000**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
All contractors below \$10,000 each - combined	Various	\$17,722

**Contractors with a contract value above \$10,000 each**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
Millewa Pumping Pty Ltd	Pumping Services	944,214
Riverland Earthmovers	Earth Moving	146,130
Policy Performance P/L	Regional Plan Implementation Evaluation	74,392
LogBook Me Pty Ltd	LBM Fleet Management Solution for Landscape Boards	63,128
AltoPEOPLE	Training Programs	61,956
Ceres Imaging Australia Pty Ltd	Crop Mapping Services	49,957
Aquasave/Nature Glenelg Trust	Re-Introduction of Fish Species	44,000
Waterfind Pty Ltd	IT Application for Landholder Use	37,500
Kerri Muller	Project Support	36,000
Ngarrindjeri Aboriginal Corporation	Pumping Services	35,678
Mid Murray Landcare (MMLC)	Project Support	29,390
Aither Pty Ltd	Economic Analysis	29,099
Mallee Sustainable Farming	Mallee Sustainable Farming Field Days – 2024/25	27,500
Insight Extension for Agriculture	Variable Rate Trials	26,875
Mechanical Vegetation Solutions	Project Support	22,640
Entura Hydro-Electric Corporation	Water Monitoring	22,500
Austland Management Pty Ltd	Project Support	20,000
Skylos Ecology	Conservation detection dog	12,993
Central Irrigation Trust	Weather Station Maintenance Program	12,000
Art of Staff Pty Ltd	HR Advice and Support	10,335
	<b>Total</b>	<b>1,706,288</b>

Data for previous years is available at: [data.sa.gov.au](https://data.sa.gov.au)

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

### Other financial information

Under section 27(3) and section 28(6) of the *Landscape South Australia Act 2019*, the Murraylands and Riverland Landscape Board must provide a report on funding support provided to community groups, industry, state and local government, land owners, and individuals for various projects and programs aligned to the Regional Landscape Plan, including grants provided under the Grassroots Grants Program.

During 2024-2025, the landscape board provided \$493,885 from the Grassroots Grants Program to the following:

- Local Government \$ 10,400
- Volunteer groups and NGOs \$ 429,782
- Schools \$ 14,987
- Landholders \$ 26,420
- Other \$ 12,296

During 2024-2025, the landscape board provided \$1,746,548 in other funding and grants to the following:

- Local Government \$ 18,000
- Volunteer groups and NGOs \$ 192,410
- First Nations \$ 713,463
- Landholders \$ 750,774
- State Government \$ 18,750
- Other \$ 53,151

## Risk management

### Risk and audit at a glance

The Finance, Risk and Audit Committee has oversight of Murraylands and Riverland Landscape Board's risk management framework and reviews the risk register at each meeting. The Finance, Risk and Audit Committee is also responsible for liaison with the Auditor-General's Department on all matters concerning the results of audits of the Murraylands and Riverland Landscape Board. This is achieved through formal and informal correspondence, and through the attendance at quarterly Auditor-General's Performance and Risk Committee Chair meetings.

### Fraud detected in the Board

Category/nature of fraud	Number of instances
There were no instances of fraud detected in the activities undertaken by the Murraylands and Riverland Landscape Board in this reporting period 2024-2025	0

*NB: Fraud reported includes actual and reasonably suspected incidents of fraud.*

### Strategies implemented to control and prevent fraud

The landscape board has adopted the Fraud and Corruption Control Policy: South Australian Public Sector which sets out the control measures for preventing fraud and the mechanisms for reporting and investigation. The following is a summary of fraud prevention activities currently in place:

- The Finance, Risk and Audit Committee has oversight to ensure the adopted DEW framework is adhered to through established internal controls.
- An internal audit program of business systems is conducted annually, including a peer review.
- All employees have completed the Department of the Premier and Cabinet 'Code of Ethics Awareness' program.
- Staff require relevant security checks before commencing employment for the landscape board, which must be maintained for the period of their employment.

### Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

0

Data for previous years is available at: [data.sa.gov.au](https://data.sa.gov.au)

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

## Reporting required under any other act or regulation

Act or Regulation	Requirement
Landscape South Australia (General) Regulations 2020	8(c) The persons or bodies to whom or to which the landscape board has delegated functions or powers under section 37 of the Act, and the nature of the functions or powers delegated to each person or body

The landscape board has approved delegations in accordance with Treasurer’s Instructions and other legislation as follows:

Position No.	Position Title	Procurement Contract pre-approval payment and disbursement	Contract execution	Purchase Card	Debt Write-Off	Witness, Affix Common Seal	Landscape Act
P25857	General Manager	✓	✓	✓	✓	✓	✓
P25861	Manager Strategy and Engagement	✓	✓	✓		✓	✓
P25862	Senior Ecologist	✓		✓			
P25863	Senior Project Officer Partnerships & Engagement	✓		✓			
P25864	Senior Ecologist	✓		✓			
P25865	Project Officer Media & Communications						
P25867	District Officer Murray Bridge			✓			
P25868	District Officer Berri			✓			
P25869	Senior District Officer Murray Bridge	✓		✓			
P25870	District Officer Murray Bridge			✓			
P25871	Education Officer			✓			
P25872	Team Leader Land & Water Management	✓	✓	✓			
P25875	Education Officer						
P25876	Senior Project Officer Water Planning	✓		✓			
P25878	Team Leader Planning & MERI	✓	✓	✓			
P25879	Senior Project Officer Policy & Planning	✓					
P25882	Sustainable Agricultural Officer			✓			
P25886	Team Leader Partnerships & Engagement	✓	✓	✓			
P25887	Senior Wetland Ecologist	✓	✓	✓			

<b>Position No.</b>	<b>Position Title</b>	<b>Procurement Contract pre-approval payment and disbursement</b>	<b>Contract execution</b>	<b>Purchase Card</b>	<b>Debt Write-Off</b>	<b>Witness, Affix Common Seal</b>	<b>Landscape Act</b>
P25888	Team Leader Wetland & Floodplain Management	✓	✓	✓			
P25889	Water Resources Manager	✓	✓	✓			✓
P25891	Team Leader Communications & Engagement	✓	✓	✓			
P25892	Wetland Ecologist	✓		✓			
P25894	Education Officer			✓			
P25895	Senior District Officer Berri	✓		✓			
P25898	Sustainable Water Use Officer			✓			
P25899	Senior Project Officer Aboriginal Partnerships			✓			
P25901	District Officer Murray Bridge			✓			
P25905	District Officer Murray Bridge			✓			
P25906	Senior District Officer Berri	✓		✓			
P25907	District Officer Berri						
P25908	Senior District Officer Cambrai	✓		✓			
P25910	Sustainable Agricultural Officer			✓			
P25911	Senior Project Officer Citizen Science and Community Engagement	✓		✓			
P25913	District Manager Riverland	✓	✓	✓			✓
P25914	District Manager Murraylands	✓	✓	✓			✓
P25920	Senior Project Officer Planning & Evaluation	✓					
P25921	Wetland Ecologist	✓		✓			
P25924	Restoration Ecologist	✓					
P25925	Threatened Fauna Ecologist	✓		✓			
P25928	District Field Officer Lameroo			✓			
P26252	Manager Sustainable Landscapes	✓	✓	✓		✓	✓
P26269	Manager Corporate Services	✓	✓	✓	✓	✓	
P26270	Business Support Coordinator, Murraylands	✓		✓			
P26272	Board Executive Officer	✓		✓		✓	
P26273	Team Leader Business and Governance	✓	✓	✓			
P26274	Administration Officer			✓			

<b>Position No.</b>	<b>Position Title</b>	<b>Procurement Contract pre-approval payment and disbursement</b>	<b>Contract execution</b>	<b>Purchase Card</b>	<b>Debt Write-Off</b>	<b>Witness, Affix Common Seal</b>	<b>Landscape Act</b>
P26275	Executive Assistant			✓			
P26277	Finance Officer			✓			
P26278	Senior Finance Officer	✓					
P26279	Team Leader Finance & Investment	✓	✓	✓			
P36086	Administration Officer			✓			
P36574	Water Planning and Assessment Officer			✓			
P37960	Wetland Project Officer						
P39773	Wetland Project Officer			✓			
P43330	Soil Extension Officer			✓			
P44948	Wetland Project Officer			✓			
P44949	Senior Project Officer Water Planning	✓		✓			
P45022	Finance Officer			✓			
P46806	Project Officer Information Management			✓			
P47319	Project Officer Community Engagement			✓			
P48201	Senior Project Officer NRM Communities			✓			
P49962	Regional Ecologist	✓		✓			
P49963	Native Vegetation Ecologist	✓		✓			
P50195	Ecologist	✓		✓			
P51899	Compliance Officer			✓			
P52040	District Project Officer	✓		✓			
P52502	Business Support Officer						
P52506	Team Leader Landscape Ecology	✓	✓	✓			
P54049	Wetland Ecologist	✓		✓			
P58759	Senior District Officer Berri	✓		✓			
P59130	People and Culture Coordinator	✓		✓			
P59182	Wetland Project Officer			✓			
P59183	HR Officer			✓			
P60598	Senior Project Officer Business Planning & Investment	✓					
P61123	Senior Communications Officer			✓			
P61507	Business Support Coordinator, Riverland	✓		✓			
P62154	Senior Education Officer						

In addition to the financial delegations, the General Manager and some executive and senior managers have been delegated to exercise certain powers and functions of the landscape board under the Landscape South Australia Act 2019, as prescribed by the relevant Instrument of Delegation.

Act or Regulation	Requirement
<i>Landscape South Australia (General) Regulations 2020</i>	8(d) a report on any functions assigned to the landscape board by the minister
<b>Planning, Development and Infrastructure (General) Regulations 2017</b>	<p><b>Schedule 9, Item 12 - Activities that would otherwise require permit under Landscape South Australia Act 2019 that may impact on water resources</b></p> <p>Development that –</p> <p>(a) –</p> <ul style="list-style-type: none"> <li>i. Is in the Prescribed Surface Water Area Overlay, Prescribed Watercourses Overlay or Prescribed Water Resources Overlay under the Planning and Design Code; or</li> <li>ii. relates to a dam; or</li> <li>iii. relates to commercial forestry; and</li> </ul> <p>(b) is specified by the Planning and Design Code as development of a class to which this item applies.</p> <p>The landscape board received no mandatory development assessment referrals during this reporting period.</p>

The minister did not assign any functions to the Murraylands and Riverland Landscape Board during 2024-2025.

## Public complaints

### Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints 2024-25
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	0
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	0
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	0

<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2024-25</b>
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0
Service quality	Information	Incorrect, incomplete, out-dated or inadequate information; not fit for purpose	0
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	0
		<b>Total</b>	<b>0</b>

<b>Additional Metrics</b>	<b>Total</b>
Number of positive feedback comments	0
Number of negative feedback comments	0
Total number of feedback comments	0
% complaints resolved within policy timeframes	0

Data for previous years is available at: [data.sa.gov.au](https://data.sa.gov.au)

**Service Improvements**

Throughout the financial year, our organisation continued its commitment to proactive complaints management using the Suite CRM system. Monthly monitoring of the system ensured that any potential service issues could be swiftly identified and addressed. While no formal complaints were received during this period, resulting in no observable trends, the absence itself is a strong indicator of our team's consistent service quality and customer satisfaction.

To strengthen our reporting and resolution capabilities, we refined the complaints categorisation within Suite CRM. These enhancements allow for more refined tracking, which supports better data clarity and responsiveness in the event of future complaints or customer feedback. Although no new KPIs were deemed necessary, this internal update will allow efficient service-related insights moving forward.

Additionally, we remain responsive to consumer suggestions, using them as opportunities to fine-tune our services. Even in a complaint-free year, these inputs have contributed to service delivery improvements, helping us maintain high standards and ensure our systems evolve with customer expectations.

**Compliance Statement**

Murraylands and Riverland Landscape Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Yes
Murraylands and Riverland Landscape Board has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees.	Yes

## **Appendix: Audited financial statements 2024-25**



Our ref: A25/011

Level 9  
State Administration Centre  
200 Victoria Square  
Adelaide SA 5000  
Tel +618 8226 9640  
ABN 53 327 061 410  
enquiries@audit.sa.gov.au  
www.audit.sa.gov.au

Ms F Simes  
Presiding Member  
Murraylands and Riverland Landscape Board  
email: mr.landscapeboard@sa.gov.au

Dear Ms Simes

## **Audit of the Murraylands and Riverland Landscape Board for the year to 30 June 2025**

We have completed the audit of your accounts for the year ended 30 June 2025. Two key outcomes from the audit are:

- 1 the Independent Auditor's Report on your agency's financial report
- 2 audit management letters.

### **1 Independent Auditor's Report**

We are returning the financial report for the Murraylands and Riverland Landscape Board, with the Independent Auditor's Report. This report is unmodified.

The *Public Finance and Audit Act 1987* allows me to publish documents on the Audit Office of South Australia website. The enclosed Independent Auditor's Report and accompanying financial report will be published on that website on Tuesday 9 December 2025.

### **2 Audit management letters**

As the audit did not identify any significant matters requiring management attention, we will not issue any audit management letters.

### **What the audit covered**

Our audits meet statutory audit responsibilities under the *Public Finance and Audit Act 1987* and the Australian Auditing Standards.

Our audit covered the principal areas of the agency's financial operations and included test reviews of systems, processes, internal controls and financial transactions. Some notable areas were:

- revenue
- employee related expenses
- receivables
- accounts payable
- cash
- financial accounting – general ledger.

I would like to thank the staff and management of your agency for their assistance during this year's audit.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Dan O'Donohue', with a long horizontal flourish extending to the right.

Daniel O'Donohue  
**Deputy Auditor-General**

28 November 2025

enc



Level 9  
State Administration Centre  
200 Victoria Square  
Adelaide SA 5000  
Tel +618 8226 9640  
ABN 53 327 061 410  
enquiries@audit.sa.gov.au  
www.audit.sa.gov.au

## To the Presiding Member Murraylands and Riverland Landscape Board

### Opinion

I have audited the financial report of the Murraylands and Riverland Landscape Board (the Board) for the financial year ended 30 June 2025.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Board as at 30 June 2025, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standard – Simplified Disclosures.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2025
- a Statement of Financial Position as at 30 June 2025
- a Statement of Changes in Equity for the year ended 30 June 2025
- a Statement of Cash Flows for the year ended 30 June 2025
- notes, comprising material accounting policy information and other explanatory information
- a Certificate from the Presiding Member and the General Manager.

### Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Responsibilities of the General Manager and the Board for the financial report**

The General Manager is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards – Simplified Disclosures, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the assessment indicates that it is not appropriate.

The Board is responsible for overseeing the entity's financial reporting process.

### **Auditor's responsibilities for the audit of the financial report**

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 38(2) of the *Landscape South Australia Act 2019*, I have audited the financial report of the Board for the financial year ended 30 June 2025.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager
- conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Presiding Member and General Manager about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Daniel O'Donohue  
**Deputy Auditor-General**

28 November 2025

# **Murraylands and Riverland Landscape Board**

## **Financial Statements**

For the year ended 30 June 2025

**Murraylands and Riverland Landscape Board**  
**Certification of the Financial Statements**  
*For the year ended 30 June 2025*

---

We certify that the:

- financial statements for the Murraylands and Riverland Landscape Board (the Board):
  - are in accordance with the accounts and records of the Board;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the Board at the end of the financial year and the result of its operation and cash flows for the financial year.
  
- internal controls employed by the Murraylands and Riverland Landscape Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



---

Frances Simes  
**Presiding Member**  
28 November 2025



---

Bryan McDonald  
**General Manager**  
Murraylands and Riverland Landscape Board  
28 November 2025

**Murraylands and Riverland Landscape Board**  
**Statement of Comprehensive Income**  
*For the year ended 30 June 2025*

	Note	2025 \$'000	2024 \$'000
<b>Income</b>			
Landscape and water levies	3.1	13 276	12 744
Grant revenues	3.2	5 069	4 600
Intra-government transfers	3.3	4 553	-
Interest revenues		443	521
Other income	3.4	1 161	964
<b>Total income</b>		<b>24 502</b>	<b>18 829</b>
<b>Expenses</b>			
Employee related expenses	4.1	8 409	8 471
Supplies and services	4.2	8 020	7 133
Grants and subsidies	4.3	2 240	4 614
Intra-government transfers	3.3	4 553	-
Depreciation	5.4	222	252
Borrowing costs	6.2	10	12
Other expenses	4.4	57	98
<b>Total expenses</b>		<b>23 511</b>	<b>20 580</b>
<b>Net result</b>		<b>991</b>	<b>(1 751)</b>
<b>Total comprehensive result</b>		<b>991</b>	<b>(1 751)</b>

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

**Murraylands and Riverland Landscape Board**  
**Statement of Financial Position**  
*As at 30 June 2025*

	Note	2025 \$'000	2024 \$'000
<b>Current assets</b>			
Cash and cash equivalents	5.1	9 647	10 651
Receivables	5.2	2 495	1 158
<b>Total current assets</b>		<b>12 142</b>	<b>11 809</b>
<b>Non-current assets</b>			
Property, plant and equipment	5.4	734	918
<b>Total non-current assets</b>		<b>734</b>	<b>918</b>
<b>Total assets</b>		<b>12 876</b>	<b>12 727</b>
<b>Current liabilities</b>			
Payables	6.1	791	1 307
Contract liabilities	3.2	35	35
Other financial liabilities	6.2	-	127
Employee related liabilities	6.3	865	844
Provisions	6.4	40	23
<b>Total current liabilities</b>		<b>1 731</b>	<b>2 336</b>
<b>Non-current liabilities</b>			
Other financial liabilities	6.2	-	212
Employee related liabilities	6.3	1 511	1 594
Provisions	6.4	147	89
<b>Total non-current liabilities</b>		<b>1 658</b>	<b>1 895</b>
<b>Total liabilities</b>		<b>3 389</b>	<b>4 231</b>
<b>Net assets</b>		<b>9 487</b>	<b>8 496</b>
<b>Equity</b>			
Retained earnings		9 487	8 496
<b>Total equity</b>		<b>9 487</b>	<b>8 496</b>

**Murraylands and Riverland Landscape Board**  
**Statement of Changes in Equity**  
*For the year ended 30 June 2025*

---

	<b>Retained earnings \$'000</b>	<b>Total equity \$'000</b>
<b>Balance at 1 July 2023</b>	<u>10 247</u>	<u>10 247</u>
Net loss for 2023-24	<u>(1 751)</u>	<u>(1 751)</u>
<b>Total comprehensive result for 2023-24</b>	<u>(1 751)</u>	<u>(1 751)</u>
<b>Balance at 30 June 2024</b>	<u>8 496</u>	<u>8 496</u>
Net result for 2024-25	<u>991</u>	<u>991</u>
<b>Total comprehensive result for 2024-25</b>	<u>991</u>	<u>991</u>
<b>Balance at 30 June 2025</b>	<u><u>9 487</u></u>	<u><u>9 487</u></u>

**Murraylands and Riverland Landscape Board**  
**Statement of Cash Flows**  
*For the year ended 30 June 2025*

	Note	2025 \$'000	2024 \$'000
<b>Cash flows from operating activities</b>			
<i>Cash inflows</i>			
Landscape and water levies received		13 511	12 684
Grants received		3 801	5 289
Interest received		443	522
GST recovered from DEW		374	548
Other receipts		1 246	1 045
<i>Cash outflows</i>			
Employee related payments		(8 388)	(8 247)
Payments for supplies and services		(9 092)	(7 047)
Payments of grants and subsidies		(2 464)	(5 075)
Interest paid		(10)	(12)
Other payments		(59)	(91)
<b>Net cash used in operating activities</b>		<b>(638)</b>	<b>(384)</b>
<b>Cash flows from investing activities</b>			
<i>Cash outflows</i>			
Purchase of property, plant and equipment		(234)	(35)
<b>Net cash used in investing activities</b>		<b>(234)</b>	<b>(35)</b>
<b>Cash flows from financing activities</b>			
<i>Cash inflows</i>			
Receipt of working capital		4 553	-
<b>Cash generated from financing activities</b>		<b>4 553</b>	<b>-</b>
<i>Cash outflows</i>			
Repayment of working capital		(4 553)	-
Repayment of leases		(132)	(161)
<b>Net cash used in financing activities</b>		<b>(132)</b>	<b>(161)</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(1 004)</b>	<b>(580)</b>
Cash at the beginning of the period		10 651	11 231
<b>Cash at the end of the period</b>	5.1	<b>9 647</b>	<b>10 651</b>

# Murraylands and Riverland Landscape Board

## Notes to and forming part of the financial statements

For the year ended 30 June 2025

---

### 1. About the Murraylands and Riverland Landscape Board

The Murraylands and Riverland Landscape Board (the Board) is a body corporate of the state of South Australia, established pursuant to the *Landscape South Australia Act 2019* (the Landscape Act). The Board is a not for profit entity.

The Murraylands and Riverland Landscape Plan 2021-2026 was approved by the Minister for Climate, Environment and Water in July 2021. The Board operates under an annual Business Plan which aligns to the Landscape Plan. The Murraylands and Riverland Business Plan 2024-25 identifies the Board's revenue and investment in priorities for management of landscapes in the region as detailed in note 1.2.

In 2023, the Board entered into a three-year Service Level Agreement (SLA) with the Department for Environment and Water (DEW) from 1 July 2023 to 30 June 2026. This facilitated the delivery of agreed corporate support services to the Board during 2024-25 to enable it to meet its governance and financial management statutory requirements in delivering its business.

The financial statements and accompanying notes include all the controlled activities of the Board.

#### 1.1. Basis of preparation

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

The financial statements have been prepared based on a 12 month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets that are to be sold, consumed or realised as part of the normal 12 month operating cycle have been classified as current assets. Liabilities that are due to be settled within 12 months after the end of the reporting period or for which the Board has no right to defer the settlement for at least 12 months after the end of the reporting period are classified as current liabilities. All other assets and liabilities are classified as non-current.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable
- receivables and payables, which are stated with the amount of GST included.

The Board is grouped with DEW for GST purposes, DEW prepares the Business Activity Statements on behalf of the Board via the grouping provisions of the GST legislation. Notwithstanding the use of these grouping provisions, intercompany cash alignment occurs to ensure the Board either recovers the net amount of GST recoverable from or disburses the amount payable to the ATO from DEW.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

## **Murraylands and Riverland Landscape Board**

### **Notes to and forming part of the financial statements**

*For the year ended 30 June 2025*

---

#### **1.2. Objectives and priorities**

##### **Board objectives**

The functions of the Board under Section 25(1) of the Landscape Act include:

- undertake and promote the management of natural resources within its region;
- prepare a regional landscape plan and water allocation plans, landscapes affecting activities control policies and water affecting activities control policies; and
- promote public awareness and understanding of the importance of integrated and sustainable natural resources management in its region.

##### **Board priorities**

In discharging its functions under the Landscape Act, the Board delivers on the following priorities as set out in the Murraylands and Riverland Business Plan for 2024-25:

##### **Sustainable Agricultural and Pastoral Landscapes**

- Work with industry and farming groups to identify and address soil management issues to improve soil health and build resilience.
- Encourage integrated management of prioritised pest plants and animals and early detection of alert species for improved biosecurity.
- Promote and support the protection and enhancement of on-farm biodiversity and native vegetation as part of a productive system.
- Promote and demonstrate best management practices to retain ground-cover and reduce erosion risk.
- Support land managers to build resilience in farming systems through monitoring and managing climate risks and extreme events.

##### **Sustainable Water Use**

- Work with the irrigation industry to optimise water use for productive, environmental and cultural outcomes.
- Ensure sustainable water use by all water users in a changing climate.
- Improve water literacy to develop the community's understanding of water management for productive, environmental and cultural outcomes.
- Support water users to build resilience through monitoring and managing climate risks and extreme events.
- Encourage integrated management of prioritised pest plants and animals and early detection of alert species for improved biosecurity.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**1.2. Objectives and priorities (continued)**

**Healthy Rivers, Lakes and Wetlands**

- Manage and deliver environmental water to build the resilience of targeted wetland and floodplain ecosystems.
- Actively manage watercourses for improved ecological outcomes in a changing climate.
- Deliver initiatives that improve conditions for threatened species and culturally significant species.
- Improve water literacy to develop the community's understanding of water management for productive, environmental and cultural outcomes.
- Encourage integrated management of prioritised pest plants and animals and early detection of alert species.

**Healthy Natural Landscapes**

- Work in partnership to manage total grazing pressure, including from over-abundant native species.
- Work in partnership to proactively manage fire in the landscape to improve or maintain condition of key ecological and cultural assets.
- Encourage targeted revegetation and restoration.
- Ensure future seed availability of native species for revegetation in a changing climate.
- Improve the level of protection for threatened and culturally significant species and ecological communities.
- Encourage integrated management of prioritised pest plants and animals and early detection of alert species.

**People at the Heart of Landscape Management**

- Build and maintain strategic partnerships with, and between, stakeholders for mutually beneficial outcomes.
- Work in partnership with First Nations to manage the region's landscapes, protect and restore cultural values and assets, and build capacity.
- Partner with young people, foster their understanding, participation and leadership.
- Strengthen capacity through increased knowledge, skills and participation.
- Support community-led landscape management, providing resources to support community projects and practical action.
- Recognise and encourage volunteers and volunteer community groups and support them to work safely and effectively.

**Foundational Support**

- Develop the regional landscape plan and associated business plans.
- Implement an effective monitoring, evaluation and reporting framework.
- Ensure contractual obligations that come with external funding are delivered.
- Continuously improve the information management systems that support evidence-based decision making.
- Regular communication of the Board business.

The following table presents income and expenses attributable to each priority. Revenues and expenses are allocated to priorities where these amounts can be tied directly to that priority area. Where this is not the case, the amounts are allocated based on a budget allocation per the Board's 2024-25 business plan.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

**1.2. Objectives and priorities (continued)**

**Income and expenses by priority**

	Sustainable Agricultural and Pastoral Landscapes		Sustainable Water Use		Healthy Rivers, Lakes and Wetlands		Healthy Natural Landscapes		People at the Heart of Landscape Management		Foundational Support		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>														
Landscape and water levies	1 779	1 708	4 832	4 639	1 089	1 045	1 009	969	2 151	2 065	2 416	2 318	13 276	12 744
Grant revenues	587	183	994	2 339	2 010	532	465	506	957	942	56	98	5 069	4 600
Intra-government transfers	610	-	1 657	-	373	-	346	-	738	-	829	-	4 553	-
Interest revenues	59	72	161	189	36	42	34	40	72	84	81	94	443	521
Other income	348	264	96	41	509	490	89	92	45	20	74	42	1 161	949
<b>Total income</b>	<b>3 383</b>	<b>2 227</b>	<b>7 740</b>	<b>7 208</b>	<b>4 017</b>	<b>2 109</b>	<b>1 943</b>	<b>1 607</b>	<b>3 963</b>	<b>3 111</b>	<b>3 456</b>	<b>2 552</b>	<b>24 502</b>	<b>18 814</b>
<b>Expenses</b>														
Employee related expenses	1 308	1 275	1 749	1 776	1 459	1 497	994	1 016	1 215	1 215	1 684	1 692	8 409	8 471
Supplies and services	811	943	3 315	3 329	2 059	1 019	560	611	493	555	782	676	8 020	7 133
Grants and subsidies	73	11	438	2 666	134	187	70	139	1 493	1 590	32	21	2 240	4 614
Intra-government transfers	610	-	1 657	-	373	-	346	-	738	-	829	-	4 553	-
Depreciation	29	34	80	92	19	21	17	19	36	41	41	45	222	252
Borrowing costs	1	2	3	4	1	1	1	1	2	2	2	2	10	12
Other expenses	7	50	22	14	4	3	4	3	9	6	11	7	57	83
<b>Total expenses</b>	<b>2 839</b>	<b>2 315</b>	<b>7 264</b>	<b>7 881</b>	<b>4 049</b>	<b>2 728</b>	<b>1 992</b>	<b>1 789</b>	<b>3 986</b>	<b>3 409</b>	<b>3 381</b>	<b>2 443</b>	<b>23 511</b>	<b>20 565</b>
<b>Net result</b>	<b>544</b>	<b>(88)</b>	<b>476</b>	<b>(673)</b>	<b>(32)</b>	<b>(619)</b>	<b>(49)</b>	<b>(182)</b>	<b>(23)</b>	<b>(298)</b>	<b>75</b>	<b>109</b>	<b>991</b>	<b>(1 751)</b>

The Board has determined that assets and liabilities cannot be reliably attributed to individual priorities.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**2. Board, committees and employees**

**2.1. Key management personnel**

Key management personnel of the Board comprise the Minister for Climate, Environment and Water, the Presiding Member, the General Manager, the Executive Leadership Team and other members of the Board who have responsibility for the strategic direction and management of the Board.

Total compensation for key management personnel was \$729 000 (2024: \$676 000).

The compensation disclosed in this note excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 of the *Parliamentary Remuneration Act 1990*.

***Transactions with key management personnel and other related parties***

Apart from the remuneration for key management personnel, the Board does not have material transactions with key management personnel, their close family members and/or their controlled or jointly controlled entities.

**2.2. Board and committee members**

Members of the Murraylands and Riverland Landscape Board during the 2024-25 financial year were:

F M Simes (Presiding Member)  
D M Davidson (Presiding Member to 31 January 2025)  
J C Size\*  
A J Biele  
G Cock  
C A Phillips  
B K Lund  
T L O'Malley  
S R Blight

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**2.2. Board and committee members (continued)**

Members of groups and committees during the 2024-25 financial year were:

**Finance, Risk and Audit Committee**

J R Godden (Chair)  
D M Davidson  
J C Size\*  
B K Lund  
R Denton-Brown  
F M Simes

**Water Advisory Committee**

P Smith (Chair)  
F M Simes (Chair to 11 June 2025)  
A Goodman  
G McCarron  
J Pauer  
R Auricht  
S Blight  
A Jensen  
J Pfeiffer  
D Zadow  
C Mason  
D M Davidson  
G R D Chisholm  
C Rigney Snr

**Box Flat Wild Dog Coordinating Committee**

R Halliday (Chair)  
A Scanlon\*  
P Schulz (proxy)  
M Hannemann  
J Arthur  
N K Pfeiffer  
G A Clothier  
P Gillen\*  
R Pudney (proxy)\*  
T O'Malley  
A Biele (proxy)  
T Strugnell

\*These board members are current SA Government employees. In accordance with the Department of the Premier and Cabinet's Circular Number 016, government employees did not receive any remuneration for board/committee duties during the financial year.

The number of members whose remuneration received or receivable falls within the following bands:

	<b>2025</b>	<b>2024</b>
\$0	15	10
\$1 - \$19 999	17	18
\$20 000 - \$39 999	-	1
<b>Total number of members</b>	<b>32</b>	<b>29</b>

The total remuneration received or receivable by members was \$58 000 (2024: \$59 000). Remuneration of members includes all costs paid/payable to board members, such as sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits, and any related fringe benefits tax.

For the purposes of this table, travel allowances and other out-of-pocket expenses paid to members have not been included as remuneration as it is considered to be reimbursement of direct out-of-pocket expenses incurred by relevant members. These expenses, in addition to payroll tax amount to \$33 000 (2024: \$37 000).

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**3. Income**

**3.1. Landscape and water levies**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
Water levy collected through DEW	9 834	9 494
Landscape levy collected within council areas	3 442	3 250
<b>Total Landscape and water levies</b>	<b>13 276</b>	<b>12 744</b>

Landscape and water levies are collected under Part 5 of the Landscape Act and are received into the Landscape Administration Fund (LAF). The LAF is administered by DEW and funds are transferred to the Board from DEW.

***Landscape levy collected within council areas***

The Board declares contributions by councils under section 66 of the Landscape Act for the relevant financial year by notice in the Board Annual Business Plan. Revenue is recognised when the invoice is raised at the beginning of the levy period to which they relate. Councils may seek to recover costs in accordance with the Landscape Act, incurred in the collection of the levy.

***Water levies collected through DEW***

The Minister declares the water levy rates by notice of gazette under section 76 of the Landscape Act for water licence holders within a prescribed area. Invoices are raised at the start of each financial year with the levies collected by DEW and passed onto the Board. Revenue is recognised when the funds are received by DEW.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

### 3.2. Grant revenues

	2025 \$'000	2024 \$'000
<b>Commonwealth sourced grants</b>		
Regional Delivery Partnerships Program *	1 774	800
Commonwealth Environmental Water	1 154	93
Riverland Indigenous Rangers	725	679
Water Efficiency Program	199	42
Regional Land Partnership **	-	290
<b>Total Commonwealth sourced grants</b>	<b>3 852</b>	<b>1 904</b>
<b>Other grant revenues</b>		
State Government grants	1 193	2 642
Sundry grants	24	54
<b>Total income recognised under AASB 1058</b>	<b>1 217</b>	<b>2 696</b>
<b>Total grant revenue</b>	<b>5 069</b>	<b>4 600</b>

The Board has determined that the grant income included in the table above under AASB 1058 has been earned under arrangements that are either not enforceable and/or not linked to sufficiently specific performance obligations.

Income from grants without any sufficiently specific performance obligations, or that are not enforceable, is recognised when the Board has an unconditional right to receive cash. For SA Government grants and subsidies, this usually coincides with receipt of cash.

	2025 \$'000	2024 \$'000
<b>* Regional Delivery Partnerships Program funding consists of the following components</b>		
Sustaining the RAMSAR	538	45
Call of the Mallee	442	115
Climate Smart Agriculture	354	-
Regional Capacity Services	302	293
Sustainable Agriculture Facilitator	138	97
Emergency Preparedness Response	-	250
<b>Total Regional Delivery Partnerships funding</b>	<b>1 774</b>	<b>800</b>

From 1 July 2023, the Department of Climate Change, Energy, Environment and Water under a panel agreement, appointed regional delivery partners to deliver on-ground environmental protection, sustainable agriculture and natural resource management activities across Australia. Funding for these services is provided from the Natural Heritage Trust. The Murraylands and Riverland Landscape Board was appointed as a delivery partner administering approved programs and projects under the agreement within the Murraylands and Riverland region.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

### 3.3. Grant revenues (continued)

	2025 \$'000	2024 \$'000
<b>** Regional Land Partnerships Program funding consists of the following components</b>		
Threatened Mallee Birds	-	300
Restoring the Iron-grass Natural Temperate Grasslands	-	(10)
<b>Total Regional Land Partnership funding</b>	<b>-</b>	<b>290</b>

The Regional Land Partnership was funded by the Australian Government over five years from 2019 to 2023. The funding was provided to support vital on-ground environment and agricultural projects that offer benefits to the environment, farms and communities.

The Board has determined that the Commonwealth funding included in the table above is accounted for under AASB 1058. Commonwealth funding is generally paid in arrears, subject to an approved declaration of claim by the Board. The Board has determined that it has an unconditional contractual right to receive a portion of the funding under AASB 9 when a claim is submitted, as it has satisfied the eligibility criteria and expects that the claim will be accepted. Accordingly, revenue and a receivable are recognised when the claim is submitted. When Commonwealth funding is paid in advance it is recognised on receipt.

	2025 \$'000	2024 \$'000
Contract liabilities	35	35
<b>Total contract balances</b>	<b>35</b>	<b>35</b>

### 3.4. Intra-government transfers

During 2024-25 the Board accessed a drawdown of \$4.553 million cash from the Landscapes Administration Fund (LAF). This was provided as working capital due to a delay in the Board receiving significant Water Levy income with the transition to a new Water Management System. The drawdown was paid back to LAF in June 2025.

### 3.5. Other income

	2025 \$'000	2024 \$'000
Support services income	827	673
Sale of goods and services	203	245
Assets received free of charge	31	-
Other revenue	100	46
<b>Total other income</b>	<b>1 161</b>	<b>964</b>

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**4. Expenses**

**4.1. Employee related expenses**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries and wages	6 239	6 195
Superannuation	804	773
Annual leave	598	659
Workers compensation	192	26
Board and committee fees	55	54
Long service leave	95	328
Skills and experience retention leave	36	39
Other employee related expenses	390	397
<b>Total employee related expenses</b>	<b>8 409</b>	<b>8 471</b>

***Superannuation***

The superannuation expense represents the Boards' contributions to superannuation plans in respect of current services of current employees.

***Employee remuneration***

The number of employees whose remuneration received or receivable falls within the following bands:

	<b>2025</b>	<b>2024</b>
	<b>No.</b>	<b>No.</b>
\$191 001 – \$211 000	-	1
\$211 001 – \$231 000	1	-
<b>Total</b>	<b>1</b>	<b>1</b>

The total remuneration received by those employees for the year was \$221 000 (2024: \$205 000).

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, termination payments, salary sacrifice benefits and fringe benefits and any related fringe benefits tax.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**4.2. Supplies and services**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
Fee for service	2 277	1 220
Fee for service - Water planning management	2 112	2 061
Fee for service - Corporate fee (DEW)	923	882
Minor works, maintenance and equipment	512	672
Accommodation and property management	357	405
Fee for service - Shared Services SA fee	331	324
Motor vehicles	299	321
Information technology and communication charges	271	212
General administration	164	228
Contracted staff training and development	161	250
Monitoring	123	172
Temporary staff	122	55
Travel and accommodation	91	69
Consultants	-	24
Other supplies and services	277	238
<b>Total supplies and services</b>	<b>8 020</b>	<b>7 133</b>

**4.3. Grants and subsidies**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Grants and subsidies provided to entities within SA Government</b>		
Grants and subsidies paid to entities within the SA Government	33	55
<b>Total grants and subsidies - SA Government</b>	<b>33</b>	<b>55</b>
<b>Grants and subsidies paid to entities external to the SA Government</b>		
Local Government and community groups	510	527
Landholders	438	2 661
Other	1 259	1 371
<b>Total grants and subsidies - non SA Government</b>	<b>2 207</b>	<b>4 559</b>
<b>Total grants and subsidies</b>	<b>2 240</b>	<b>4 614</b>

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**4.4. Other expenses**

	2025	2024
	\$'000	\$'000
Audit fees	54	53
Unexpended grants returned	-	45
Other	3	-
<b>Total other expenses</b>	<b>57</b>	<b>98</b>

Audit fees paid/payable to the Audit Office of South Australia relating to work performed under *the Public Finance and Audit Act 1987* were \$53 700 (2024: \$52 600). No other services were provided by the Audit Office of South Australia.

**5. Assets**

All financial assets are measured at amortised cost.

**5.1. Cash and cash equivalents**

	2025	2024
	\$'000	\$'000
Deposits with the Treasurer	9 647	10 651
<b>Total cash and cash equivalents</b>	<b>9 647</b>	<b>10 651</b>

***Deposits with the Treasurer***

The Murraylands and Riverland Landscape fund was established in accordance with section 96 of the Landscape Act. The account is an interest bearing deposit account with the Department of Treasury and Finance (DTF) pursuant to section 21 of the *Public Finance and Audit Act 1987*.

Deposits at call and with the Treasurer earn a floating interest rate, based on daily bank deposit rates.

**5.2. Receivables**

	2025	2024
	\$'000	\$'000
<b><u>Current</u></b>		
<b><u>Contractual receivables</u></b>		
Debtors	1 555	382
Accrued revenues	941	696
Less impairment loss on contractual receivables	(2)	(2)
Workers compensation recoveries	1	-
<b>Total contractual receivables</b>	<b>2 495</b>	<b>1 076</b>
<b><u>Statutory receivables</u></b>		
GST input tax recoverable from DEW	-	82
<b>Total statutory receivables</b>	<b>-</b>	<b>82</b>
<b>Total current receivables</b>	<b>2 495</b>	<b>1 158</b>

All receivables are non-interest bearing. They are held with the objective of collecting the contractual cash flows.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**5.2. Receivables (continued)**

***Contractual receivables***

Contractual receivables arise in the normal course of selling goods and services to other government agencies and to the public. Contractual receivables are generally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Impairment losses relate to contracts with customers external to SA Government.

***Statutory receivables***

Statutory receivables do not arise from contracts with customers. They are related to taxes and tax equivalents as well as statutory fees and charges. Statutory receivables are recognised and measured similarly to contractual receivables. Statutory receivables are not financial assets.

**5.3. Useful life and depreciation of non-financial assets**

Depreciation is calculated on a straight-line basis over the estimated useful life of the classes of assets as follows:

<b>Class of asset</b>	<b>Useful life (years)</b>
Buildings	21 - 55
Plant and equipment	4 - 20
Vehicles	5 - 15

***Review of accounting estimates***

Assets' residual values, useful lives and depreciation methods are reviewed and adjusted if appropriate, on an annual basis. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

***Impairment***

There were no indications of impairment for property, plant and equipment owned by the Board at 30 June 2025.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**5.4. Property, plant and equipment**

Property, plant and equipment comprise tangible assets owned by the Board and right-of-use leased assets.

The assets presented below do not meet the definition of investment property.

Property, plant and equipment with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by the Board is recorded at cost (deemed fair value).

**Reconciliation of non-current assets 2024-25**

	Land and Buildings \$'000	Plant and equipment \$'000	Vehicles \$'000	ROU Vehicles \$'000	Capital work in progress \$'000	Total \$'000
<b>Carrying amount at the beginning of the period</b>	212	252	118	333	3	918
Acquisitions	-	35	11	138	94	278
Depreciation	(7)	(81)	(14)	(120)	-	(222)
Assets received for nil consideration	-	31	-	-	-	31
Derecognition	-	-	-	(364)	-	(364)
Transfers to/(from) capital works in progress	-	57	27	-	(84)	-
Other changes	-	80	-	13	-	93
<b>Carrying amount at the end of the period</b>	<b>205</b>	<b>374</b>	<b>142</b>	<b>-</b>	<b>13</b>	<b>734</b>
<b>Gross carrying amount</b>						
Gross carrying amount	301	787	294	-	13	1 395
Accumulated depreciation	(96)	(413)	(152)	-	-	(661)
<b>Carrying amount at the end of the period</b>	<b>205</b>	<b>374</b>	<b>142</b>	<b>-</b>	<b>13</b>	<b>734</b>

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**5.5. Property, plant and equipment leased by the Board**

Right-of-use assets for property, plant and equipment leased by the Board as lessee are measured at cost.

Short-term leases of 12 months or less and low value leases, where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets, The associated lease payments are recognised as an expense and are disclosed in note 4.2.

Effective 1 April 2025, motor vehicle lease contractual arrangements with SAFA Fleet are no longer accounted for under AASB 16 Leases. From 1 April 2025, SAFA Fleet motor vehicle lease payments were recorded directly in the Statement of Comprehensive Income. All related right-of-use assets (ROU) and liabilities up to 31 March 2025 were derecognised in accordance with the changes.

Lease liabilities related to the right-of-use assets and borrowing costs are also disclosed in note 6.2. Expenses related to leases includes depreciation disclosed at note 5.4 and interest expenses disclosed in the Statement of Comprehensive Income. Cash outflows related to leases are disclosed in the Statement of Cash Flows.

**6. Liabilities**

All financial liabilities are measured at amortised cost.

**6.1. Payables**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
<b><u>Current</u></b>		
Contractual payables	558	1 142
Accrued expenses	124	130
<b>Total contractual payables</b>	<b>682</b>	<b>1 272</b>
<b>Statutory payables</b>		
GST payable to DEW	65	-
Paid Parental Leave Scheme payable	44	35
<b>Total statutory payables</b>	<b>109</b>	<b>35</b>
<b>Total payables</b>	<b>791</b>	<b>1 307</b>

Payables and accrued expenses are recognised for all amounts owing but unpaid. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

***Contractual payables***

Contractual payables are normally settled within 15 days from the date the invoice is received.

***Statutory payables***

Statutory payables do not arise from contracts. Statutory payables include government taxes and equivalents, as well as statutory fees. Statutory payables are carried at cost and are not financial liabilities.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

## 6.2. Other financial liabilities

All other financial liabilities relate to lease liabilities. Lease liabilities have been measured via discounting the lease payments using either the interest rate implicit in the lease or the incremental borrowing rate provided by the Department of Treasury and Finance.

The borrowing costs associated with these lease liabilities was \$10 000 (2024: \$12 000).

The current portion of lease liabilities is \$0 (2024: \$127 000) and the non-current portion is \$0 (2024: \$212 000).

Total cash outflows for leases was \$132 000 (2024: \$173 000).

	2025	2024
	\$'000	\$'000
<b>Future lease payment maturity analysis</b>		
Not later than one year	-	137
Later than one year but not later than five years	-	223
<b>Total future lease payments</b>	<b>-</b>	<b>360</b>

The future lease payments are presented at nominal amounts.

## 6.3. Employee related liabilities

	2025	2024
	\$'000	\$'000
<b><u>Current</u></b>		
Accrued salaries and wages	29	8
Annual leave	562	576
Long service leave	108	74
Skills and experience retention leave	40	41
Employment on-costs	126	145
<b>Total current employee related liabilities</b>	<b>865</b>	<b>844</b>
<b><u>Non-current</u></b>		
Long service leave	1 341	1 418
Employment on-costs	170	176
<b>Total non-current employee related liabilities</b>	<b>1 511</b>	<b>1 594</b>
<b>Total employee related liabilities</b>	<b>2 376</b>	<b>2 438</b>

Employee related liabilities are accrued as a result of services provided up to the reporting date that remain unpaid. Non-current employee related liabilities are measured at present value and current employee related liabilities are measured at nominal amounts.

### ***Long service leave liability***

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

The expected timing and amount of long service leave payment is determined through whole-of-government actuarial calculations, which are based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**6.3. Employee related liabilities (continued)**

The discount rate is reflective of long-term Commonwealth Government bonds. The yield on long-term Commonwealth Government bonds has remained at 4.25% (2024: 4.25%).

The current portion of employee related liabilities reflects the amount for which the Board does not have the right to defer settlement for at least 12 months after reporting date. For long service leave, the amount relates to leave approved before year end that will be taken within 12 months, expected amount of leave to be approved and taken by eligible employees within 12 months, and expected amount of leave to be paid on termination to eligible employees within 12 months.

***Employment on-costs liabilities***

Employment on-costs liabilities include payroll tax, Fringe Benefits Tax, Pay As You Go Withholding, ReturnToWorkSA levies and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged. These on-costs primarily relate to the balance of leave owing to employees. The estimated proportion of long service leave to be taken as leave, rather than to be paid on termination, affects the amount of on-costs liabilities recognised as a consequence of long service leave liabilities.

The Board makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the respective superannuation schemes.

As a result of an actuarial assessment performed by the Department of Treasury and Finance, the proportion of long service leave taken as leave has not changed from the 2024 rate (44%). The average factor for the calculation of employer superannuation cost on-costs has increased from the 2024 rate of 11.5% to 12% in 2025. These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year are immaterial. The impact on future periods is impracticable to estimate.

**6.4. Provisions**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Carrying amount at the beginning of the period</b>	112	148
Additions	39	29
Payments	(116)	(34)
Remeasurement	152	(31)
<b>Carrying amount at the end of the period</b>	<b>187</b>	<b>112</b>

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2025 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The Board is responsible for the payment of workers compensation claims.

**Murraylands and Riverland Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2025*

---

**7. Outlook**

**7.1. Unrecognised contractual commitments**

Commitments arising from contractual sources and are disclosed at their nominal value.

***Other contractual commitments***

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
No later than one year	5 198	3 279
Later than one year but no later than five years	1 535	3 361
<b>Total expenditure commitments</b>	<b>6 733</b>	<b>6 640</b>

The Board's commitments relate to non-cancellable contracts at the reporting date which have not been recognised in the Statement of Comprehensive Income and Statement of Financial Position.

The Board's significant other contractual commitments are for:

- Memoranda of Administrative Arrangements with Department for Infrastructure and Transport for accommodation totalling \$1.013 million
- Memoranda of Administrative Arrangements with Department of Environment and Water to supply corporate services \$3.284 million
- various other grant commitments totalling \$1.862 million.

**7.2. Contingent assets and contingent liabilities**

Contingent assets and liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note, and if quantifiable, are measured at nominal value.

The board has recognised a contingent liability related to an injured ex-employee who is seeking a claim for impairment who was injured while working for the Board. The total liability, which could be up to \$105 000 is contingent on the outcome of reviews by the South Australian Employment Tribunal and the Department of Treasury and Finance's Work Injury Services Unit.

**7.3. Events after the reporting period**

There are no known events after balance date that affect these financial statements in a material manner.