

Eyre Peninsula Landscape Board

AGENDA - Meeting No.34










The Eyre Peninsula Landscape Board formally acknowledges and respects the Traditional Custodians of the Lands and Waters of the Eyre Peninsula: the Barnjarla People, the Nauo People, the people of the Far West Coast, the Gawler Ranges People and the Wirangu II People. We pay our respects to Elders past, present, and emerging, recognising their enduring connection to this land.

Meeting Title: Eyre Peninsula Board Meeting No.34	
Date: Tuesday, 23 June 2026	🔊 Verbal Report 📄 Paper ☑ Nil Report
Start Time – 9.00am	Finish Time – 2.00pm
Location:	District Council of Cleve 10 Main Street Cleve, SA 5640
Attendees: *via MS Teams	<p>Board members</p> <p>P Treloar (Chair) S Coleman C Cox M Dennis *K McShane *N Becker S Walsh</p> <p>Staff</p> <p>S Drewer (Acting General Manager) C Martin (Acting Business Manager) L Hunt (Acting Manager, Landscape Operations – West) B Smith (Manager, Planning & Engagement) L Howard-Ham (Executive Support Officer) L Anderson (Team Leader Landscape Operations – East) C Zarate Castaneda (Landscape Officer)</p> <p>Guests</p> <p>*Annelise Wiebkin – Senior Biosecurity Officer, PIRSA</p>
Apologies:	

Time	Item	Type	Action	Lead	
1. Welcome					
09.00	1.1	Welcome, apologies, and agenda check	🔊	Discussion	P Treloar
	1.2	Declarations register	🔊📄	Discussion	P Treloar
2. Deputations and Presentations					
09.10	2.1	PIRSA – Review of the SA Goat Policy	🔊	Presentation Discussion	Annelise Wiebkin
3. Strategic Matters					
09.45	3.1	WHS Officer Training for Board Members	🔊📄	Noting	S Drewer
	3.2	Board Strategic Workplan 2025/2026 Review/Update	🔊📄	Endorsement	S Drewer

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	3.3	Draft Budget 2026-2027		Discussion	C Martin
	3.4	2025-2026 End of Financial Year Finance Forecast		Discussion	C Martin
	3.5	Eyre Peninsula Strategic Regional Plan 2030		Endorsement	B Smith
	3.6	2026/27 Business Plan		Endorsement	B Smith
4. Procedural Matters					
10.45	4.1	Adoption of minutes meeting No.33		Endorsement	P Treloar
	4.2	Action Register		Endorsement	P Treloar
	4.3	Risk Management Registers		Endorsement	P Treloar
	4.4	Financial Report		Discussion	C Martin
	4.5	Updated SA Water Best Practice Operating Procedure		Endorsement	S Drewer
12.00pm – 1:00pm – Lunch Presentation: David Penfold, CEO of District Council of Cleve					
5. Items for noting (to be discussed only if required, one resolution)					
1.00	5.1	Presiding Member's Report		Noting	P Treloar
	5.2	Board Member Reports	<input checked="" type="checkbox"/>	Noting	P Treloar
	5.3	General Manager's Report		Noting	S Drewer
	5.4	Operations Manager's Report		Noting	L Hunt
	5.5	Communication and Media Report		Noting	P Treloar
	5.6	Contract, Grant and Purchase Order Execution Report		Noting	ESO
	5.7	Work Health and Safety Performance Report		Noting	ESO
	5.8	Common Seal Register		Noting	ESO
	5.9	Seasonal Outlook		Noting	L Hunt
	5.10	Referrals Management Update		Noting	B Smith
	5.11	Landscape Priority Fund Update		Noting	B Smith
	5.12	Update on EP Water Allocation Plan revision		Noting	S Drewer
	5.13	Ministerial Regional Visits		Noting	S Drewer
	5.14	Grassroots Grants		Noting	B Smith
6. Correspondence (to be discussed only if required, one resolution)					
1.30	6.1	Letter from Minister - Water Allocation Plan for Southern Basins and Musgrave Prescribed Wells Areas			
	6.2	Certificate of Approval - Water Allocation Plan for Southern Basins and Musgrave Prescribed Wells Areas - DEW		Noting	P Treloar
	6.3	Audit Engagement and Strategy 2025-26 Letter – AuditSA			

	6.4	Formal Approval – Eyre Peninsula Regional Landscape Plan		Noting	P Treloar
7. Meeting Closure					
1.40	7.1	Invitations for next meeting – No.35 (25 August 2026 – Coffin Bay)		Discussion	P Treloar
	7.2	Next meeting details – Governance Schedule		Noting	P Treloar
	7.3	Communications Out (any items for social media)		Discussion	B Smith
	7.4	Review new actions		Discussion	ESO
	7.5	Administration items		Discussion	P Treloar
	7.6	Meeting review and close		Discussion	P Treloar

SAFEGUARDING EYRE PENINSULA'S NATURAL & PRODUCTIVE ENVIRONMENT

The Eyre Peninsula Landscape Board partners with our local communities to manage and protect the natural resources and landscapes of the Eyre Peninsula region, ensuring sustainable and productive land and water use, and biodiversity conservation for the benefit of present and future generations.

We exist to champion the sustainable stewardship of Eyre Peninsula's diverse landscapes, fostering ecological resilience and community well-being. We are passionate about our role as protectors, connectors and leaders as we inspire our communities to work towards a more sustainable future. Because, at Eyre Peninsula Landscape Board, our role is personal. As shared custodians we feel a deep connection to the land and the communities we serve. It is our home.

Our goal is to create positive and meaningful change that will deliver sustainable environmental and productivity benefits for our region. Through proactive conservation, collaborative partnerships and innovative solutions, we strive to safeguard our natural heritage and productive landscapes, and empower our local communities to ensure a thriving environment for generations to come.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	34.1.2
Subject	Declarations Register
Author	Lara Howard-Ham, Executive Support Officer
Through	Seb Drewer, Acting General Manager (Approved)
Action	For discussion

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the updated declarations register and include any new declarations of interest and or conflict, if disclosed.

2. Purpose

To allow members of the Board to declare any new conflicts or interests and to note updates to the declarations register.

3. Background

In accordance with the *GOV04.01 Conflict of Interest and Lobbyist Procedure*, disclosure of conflicts of interest is an ongoing obligation and responsibility for a board member as potential conflicts arise throughout their tenure and must be made as soon as practicable. This is undertaken by detailing and submitting a new interest or conflict on a new declaration form to the board executive officer or through the course of a meeting. The liability for non-disclosure rests with the member.

4. Discussion

Since the Eyre Peninsula Landscape Board Meeting No. 33 held on 28 April 2026 in Streaky Bay, Cecelia Cox asked to be removed from SA First Nations Voice to Parliament and added to YADU Health Aboriginal Corporation and Wirangu Aboriginal Corporation BOM.

5. 4. Attachments

[Attachment 1 – Declarations Register](#)

Board & Committee Member Declarations Register

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Member	Date of declaration	Source of declaration	<u>Details of declared interest</u> Note: Declarations of own interest, including details of other party/ies involved and indicate if nature of interest is sensitive.	Conflict remedy	Date the conflict ceases to exist (if applicable)
Peter Treloar	27/01/2023	Commencement declaration	<ul style="list-style-type: none"> PA & AL Family Trust Mud Stud Family Trust (both with self and spouse as trustees and beneficiaries) Trusts hold sections of farming land on the hundred of Mortlock. 		
	28/02/2023	EPLB Meeting No.17 – Port Lincoln	Declared position as Chair of the Upper Spencer Gulf Environmental Forum		
	28/04/2023	Via email to J Boyce	<ul style="list-style-type: none"> Involvement with Cummins/Wanilla Streamcare Group and committee member with SA Oyster Growers Research 		
	14/06/2023	EPLB Meeting No.19 – Port Lincoln	<ul style="list-style-type: none"> Chair of Rural Business Support 		
	20/11/2024	Via email to E Williams	<ul style="list-style-type: none"> Chair of SA Oyster Growers Association 		
	26/02/2025	EPLB Meeting No. 27 – Ceduna	<ul style="list-style-type: none"> Board Member – Cummins Community Bank (Bendigo Bank) 		
	25/10/2025	EPLB Meeting No. 31 – Tumby Bay	<ul style="list-style-type: none"> Chair - Cummins Community Bank (Bendigo Bank) 		
	28/04/2026	EPLB Meeting No. 33 – Streaky Bay	<ul style="list-style-type: none"> Watervale Framily Trust Trust holds farming interests within the Cummins Wanilla Basin. 		
Kate McShane (Board & RAFC)	31/01/2023	Commencement declaration	<ul style="list-style-type: none"> Identified as a legal practitioner practicing locally, it is possible that occasions may arise where my work results in a potential conflict of interest. 		
	10/04/2024	Via email to J Boyce	<ul style="list-style-type: none"> Committee member of both West Coast Youth and Community Support Inc and the SA Law Society Country Practitioner Committee. An interest in a shack at Lucky Bay. 		
	28/05/2024	Via email to J Boyce	Holds shares in: <ul style="list-style-type: none"> Clean Seas Viterra CBA 		
	12/02/2025	Via email to E Williams	<ul style="list-style-type: none"> Chair of the SA Law Society Children and the Law Committee 		
Mark Whitfield (RAFC)	22/05/2023	Via email to J Boyce	<ul style="list-style-type: none"> Chair – Guide Dogs SA/NT Consumer Reference Committee 		
	12/02/2025	Via email to E Williams	<ul style="list-style-type: none"> Chair, Combined Flinders & Upper North Local Health Network Health Advisory Councils Presiding Members Forum Presiding Member Whyalla Hospital Health Advisory Council 		
Mark Dennis (Board)	26/02/2023	Commencement declaration	Nil		
	25/10/2025	EPLB Meeting No. 31 – Tumby Bay	<ul style="list-style-type: none"> Advised no longer a committee member of Livestock SA 		
Jo Calliss (RAFC)	29/04/2024	Commencement declaration	Director of Eyre Peninsula Community Foundation		
	04/11/2025	RAFC Meeting No. 16 – Pt Lincoln	<ul style="list-style-type: none"> Director of Port Lincoln Community Enterprises 		
	3/02/2026	RAFC Meeting No. 17 – Pt Lincoln	<ul style="list-style-type: none"> Interest declared in regard to item 3.1 – her company does do this work however she would not be tendering. 		
Nikki Becker (Board & RAFC)	07/12/2023	Commencement declaration	Nil		
Cecelia Cox (Board)	18/06/2024	EPLB Meeting No.14 – MS Teams	Elected 2024 Local First Nations Voice to Parliament		
	26/02/2025	EPLB Meeting No. 26 – Ceduna	<ul style="list-style-type: none"> Yadu Health Aboriginal Corporation 		
	27/02/2026	EPLB Meeting No. 32 – Kimba	<ul style="list-style-type: none"> Wirangu Aboriginal Corporation Board of Management 		
Sonya Coleman (Board)	02/11/2024	Commencement declaration	<ul style="list-style-type: none"> Engaged as a contractor with Eyre Peninsula Landscape Board around boxthorn removal. 		
Sandra Walsh (Board)	28/11/2024	Commencement declaration	Nil		
Phil Channon (RAFC)	12/05/2025	Commencement declaration	Nil		

User notes:

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1. Disclosure of conflicts of interest is an ongoing obligation and responsibility for a board member as potential conflicts arise throughout their tenure and must be made as soon as practicable by detailing and submitting the new conflict on a new declaration form to the board executive officer or through the course of a meeting. The liability for non-disclosure rests with the member.
2. Please refer to and fully consider [GOV04 Conflict of Interest & Lobbyist Policy](#) and [GOV04.01 Conflict of Interest & Lobbyist Procedure](#) located in the Eyre Peninsula Landscape Board iShare page.
3. Section 242 of the *Landscape SA Act 2019* discusses confidentiality and members and staff of the Board are to keep declarations confidential.
4. It is recommended that the declarations made be recorded in a section assigned for that member.
5. ICAC training is mandatory for all members and staff of the board. ICAC training can be accessed by the way of [Online learning | Independent Commission Against Corruption SA \(icac.sa.gov.au\)](#)

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	34.3.1
Subject	WHS Officer Due Diligence Training
Author	Seb Drewer, Acting General Manager
Action	For noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board note the intention to include WHS Officer Due Diligence Training as part of the August 2026 Board meeting.

2. Purpose

To seek the Board's commitment to undertaking WHS Officer Due Diligence Training to support members in meeting their obligations under the Work Health and Safety Act 2012.

3. Background

Under the Work Health and Safety Act 2012, officers of an organisation have a duty to exercise due diligence to ensure the organisation complies with its WHS obligations. Due diligence requires officers to maintain an understanding of WHS matters, ensure appropriate resources and processes are in place, and verify that these arrangements are effective.

WHS Officer Due Diligence Training is widely recognised as an important mechanism for supporting officers to understand and discharge these responsibilities.

4. Discussion

Board members have previously undertaken WHS Officer Due Diligence Training. However, refresher training is now considered overdue and would provide an opportunity to ensure members remain current with contemporary WHS obligations and emerging risks.

It is generally considered good practice for the following groups to undertake WHS Officer Due Diligence Training:

- Board members;
- Risk, Audit and Finance Committee members;
- General Managers; and
- Senior Managers.

While there is no prescribed legislative requirement regarding frequency, many organisations provide training on appointment and refresher training every two to three years thereafter.

Given the increased focus on psychosocial hazards, recent workplace health and safety matters, and the Risk, Audit and Finance Committee's ongoing interest in governance and risk oversight, it is proposed that WHS Officer Due Diligence Training be provided to Board members as part of the August 2026 Board meeting program.

It is proposed that the training be delivered face-to-face on the afternoon preceding the August 2026 Board meeting. As a result, Board members will be required to allocate additional time to enable participation in the session.

5. Strategic Reference

Undertaking WHS Officer Due Diligence Training supports sound governance and assists officers in meeting their obligations under the Work Health and Safety Act 2012.

In the event of a significant WHS incident, regulators commonly seek evidence that officers:

- Have undertaken WHS due diligence training;
- Maintain current knowledge of WHS matters;
- Understand the organisation's key WHS risks;
- Receive and review WHS performance information; and
- Verify that appropriate WHS systems and controls are in place and operating effectively.

The proposed training will assist the Board in demonstrating active oversight of WHS risks and continuous improvement in governance practices.

6. Financial Implications

There will be a cost associated with the training that has been factored into next years budget.

7. Consultation

Nathan Winter and Associates has previously undertaken a review of the Eyre Peninsula Landscape Board's WHS systems and processes and is therefore familiar with the organisation's operations, governance arrangements and risk profile.

It is proposed that a quotation be sought from Nathan Winter and Associates to deliver the WHS Officer Due Diligence Training. As part of the training, consideration will be given to recent legislative developments and evolving obligations relating to psychosocial hazards and psychosocial risk management.

8. Attachments

Nil.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	3.2
Subject	2025/26 Annual Strategic Work Plan Update
Author/Sponsor	Seb Drewer, Acting General Manager
Action:	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board note progress to date on the implementation of the strategic work priorities for 2025-26.

2. Purpose

For the Board to note the progress to date on implementation of the annual strategic work plan (ASWP) for 2025-26.

3. Background

The Board maintained an ASWP, which is reviewed annually and reported on three times a year. The work plan is divided into two major areas:

1. Strategic pieces of work informed by the Act, Ministerial requirements, matters impacting the board of a strategic nature or the regional plan,
2. Agreed actions to improve Board performance

Progress against the work plan is reviewed at the November, February and June board meetings and is updated following the final review each June. A new work plan is presented in August each year following a discussion of the Boards strategic priorities for the next 12 months.

The plan aims to provide a starting point for the Board to set goals and assess performance. The Boards are awaiting a new performance assessment framework to be established by our current Minister. This will be incorporated into subsequent reports once received.

4. Discussion

The board approved its annual strategic work plan for 2025/26 at Meeting 30, Appendix 1 outlines progress up until June 2026.

The 2025/26 financial year has been a particularly significant and demanding year for the Board. The concurrent delivery of two major statutory planning processes—the review of the Water Allocation Plan and the development of the Regional Landscape Plan—represented a substantial body of work and an unusual convergence of strategic priorities within a single year. The successful completion of these milestones is particularly noteworthy given ongoing staffing staff and resource constraints experienced throughout the period.

Key Points for discussion:

- The favourable 2025-2026 end of financial forecast
- The completion of significant key milestones including:
 - Water Allocation Plan review
 - Regional Landscape Plan and MERI Plan
 - 2026/2027 budget preparation
- Next steps to progress the joint approach with RDAEP and EPLGA to strengthen engagement and partnerships with Aboriginal organisations and communities on Eyre Peninsula.

5. Strategic Reference

Board Governance framework

6. Attachments

- Attachment 1 – Annual strategic work plan reporting (below)

Appendix 1 – Annual strategic work plan reporting

Tricker model legend: A = Accountability; S = Strategy; P = Policy; M&S = Monitoring and Supervision

The Board will...	Tricker	By when	Progress to June 2026
<p>Fully implement Business Plan, expend and track budget.</p> <ul style="list-style-type: none"> Following the endorsement of the 2025/26 annual budget and business plan in April 2025, the Board will need to track progress and annual expenditure. With limitations around what types of funding can be carried over each year, Boards have been advised to prioritise expenditure of annual budgets and limit retained earnings to cover liabilities and maintain a solvency buffer. 	<p>A & M&S</p>	<p>June</p>	<ul style="list-style-type: none"> COMPLETED: The 2025-2026 financial forecast predicts a favourable result for the Board, particularly regarding levy funds management, in that only a very small amount of levy funded expenditure budget will remain unspent at year end (\$25,757, or 0.6% of the full year budget). Also, a small surplus in the levy funded net result demonstrates sound financial management for the year. A paper on our 2025/26 financial position and carryovers is provided in the agenda. Carryovers approved for externally funded Commonwealth Government projects. During this 2025-2026 financial year, the Department for Treasury and Finance announced that all externally funded budgets, <u>excluding Commonwealth funded RDP Projects</u>, will also no longer be approved to carry forward and spend in the following year. A special, once-off dispensation has been given to the Landscape Boards for LPF funded projects that will have unspent budgets at the end of the 2025-2026 financial year. For the EPLB, this dispensation will allow the Board to carry forward the following LPF funded expenditure budgets into the 26/27 financial year; <ul style="list-style-type: none"> Controlling Feral Herbivores, \$65,670 EP Roadside Weed Control, \$327,000

<p>An effective approach to Aboriginal Partnerships</p> <ul style="list-style-type: none"> • Work with regional partners to improve Aboriginal Engagement and participation in the region and to drive collaborative projects or programs. • Continue to employ a dedicated Aboriginal Engagement Officer • Implementation of the Aboriginal Participation Plan with Aboriginal communities • Support Aboriginal engagement in the drafting of the new Water Allocation Plan, and participation in discussions around cultural water values. • Support Aboriginal engagement in the drafting of the new regional landscape plan. 	<p>A & S</p>	<p>June</p>	<ul style="list-style-type: none"> • COMMENCED & ONGOING: Extensive consultation with Eyre Peninsula Aboriginal communities has informed the development of both the Water Allocation Plan (WAP) and the Regional Landscape Plan. • As noted in the Aboriginal Engagement Committee update (Meeting 30), establishment of an engagement committee has been deferred. • Through the Australian Government Climate Smart Agriculture Project, the Board has contracted RDAEP to deliver services that build awareness of, and connect Aboriginal people to, opportunities in the farming sector. • EPLB, RDAEP and EPLGA met in March 2026 to discuss strengthening engagement and partnerships with Aboriginal organisations and communities across Eyre Peninsula. RDAEP agreed to lead a follow-up meeting in June 2026. <p>Discussion point: Aboriginal engagement – The Senior Management Team are currently exploring other options to meet our Aboriginal engagement requirements, because of:</p> <ul style="list-style-type: none"> ○ Continued challenges in recruiting and retaining suitably experienced Aboriginal Engagement Officer ○ The limited scope of work for the Aboriginal Engagement Officer, being narrowed to just landscape board business, rather than a broader social or economic agenda ○ The limited interest to date in the establishment of an Aboriginal Engagement Committee ○ The completion and mainstreaming of the Australian Government Aboriginal Participation requirements i.e. all contractual obligations have been met, and most priorities are devolved across operational staff, with guidelines all developed for various functions to assist them
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			<ul style="list-style-type: none"> • A water interest was established to provide information around cultural water values for the purpose of the WAP review. • Preliminary engagement on the regional landscape plan has now concluded, with two Healthy Country planning sessions held in Port Lincoln and Ceduna. The plan is currently being updated and will be open for formal consultation in the new year.
<p>Improving the long-term financial viability of the Board Board Chair and General Manager to work with the GM and Chairs forums, and Minister, to investigate and implement actions to improve the financial equity of Landscape Boards and specifically the Eyre Peninsula Board.</p>	S & P	June	<ul style="list-style-type: none"> • COMMENCED: The Board Chair has requested a meeting with the Minister —awaiting response. • The Minister will be visiting the region in October 2026 and has requested to meet with the Board. An update on this opportunity is provided in the agenda. • Work has commenced at a state level to investigate and implement actions to improve the financial equity of Landscape Boards.
<p>Develop new Regional Landscape Plan Complete revision of new 5-year Regional Landscape Plan.</p>	S & P	June	<ul style="list-style-type: none"> • COMPLETED: The regional landscape plan has now been completed and is currently sitting with the Minister for sign off.
<p>Complete revision of Water Allocation Plan Complete revision of Eyre Peninsula Water Allocation Plan and preparation of all accompanying documents to achieve endorsement by Minister and full implementation of new Plan by 1 July 2026.</p>	A & S & P	June	<ul style="list-style-type: none"> • COMPLETED: The WAP has now been signed off by the Minister. An update on this is provided in the agenda.
<p>Develop budget and business plan for 2026/27 Prepare budget and annual business plan for the Regional Landscape Plan.</p>	A & M & S	June	<ul style="list-style-type: none"> • COMPLETED: A draft budget and annual business plan have been prepared. This was endorsed by the Risk Audit and Finance Committee at their June meeting. The draft budget and annual business plan are included for review and approval by the Board in this agenda. • A Balanced levy budget for 2026-27 is presented without compromise to programs delivery. • The Board is in a sound financial position with forecast retained earnings balance of \$2.3 million at 30 June 2027

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	3.3
Subject	Draft Budget 2026/27
Author/Sponsor	Chris Martin, Acting Manager Planning and Business Support
Through	Seb Drewer, Acting General Manager (Approved)
Action:	For Approval

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board approve the 2026-2027 Draft Annual Budget.

2. Purpose

For the Board to approve the Eyre Peninsula Landscape Board 2026-2027 draft budget, for inclusion into the 2026-2027 Eyre Peninsula Landscape Board Business Plan, also to be approved by the Board.

3. Background

In line with Finance Policy No.02 Budget, each year a budget needs to be prepared for Board approval in April/May of the preceding year.

The Board's budget allows a certain level of spending on the assumption that agreed revenue targets are met. The spending limit takes into account all sources of funds including generated revenue, external grants, approved carry forwards and drawing from retained earnings. Note that drawing from retained earnings requires S.A. Government Cabinet Approval, and is usually only approved for events such as disaster recovery or to ensure business continuity.

The principal methods by which the Board ensures it meets its agreed targets are:

- Regular comparison of the Board's year to date actual revenues and expenditures against year to date budgeted revenue and expenditure; and
- Regular comparison of revenue and expenditure forecasts against full year budgets.

These comparisons are undertaken monthly, by Board staff and DTF (at a whole of Government level).

The Board is required to contain expenditure each financial year within its budget target, subject to achievement of similarly agreed revenue targets. Should the revenue target not be met, it is the responsibility of the Board to ensure that expenditure is reduced by a commensurate amount in that same financial year to ensure the net impact on the State budget is not adversely impacted.

Conversely, if the Board is able to increase its revenue, it does not automatically have the authority to utilise these funds. Instead, additional expenditure authority must be specifically sought through application to DTF.

Should the Board wish to utilise its Retained Earnings (or cash reserves) in its upcoming Business Plan, the Minister must receive Cabinet approval for additional expenditure authority (linked to the use of Retained Earnings) prior to endorsing the Business Plan.

The Board will not need to access its retained earnings in the 2026-2027 year. The 2026-2027 budget is balanced, in that income and expenditure are the same amount.

4. Discussion

Key considerations in compiling the budget includes the following:

- Approved CPI increase to water and land levies (including out of council areas) of 2.4% have been applied.
- A reduction in water levy of \$116,530 due to reduced water allocations as a result of the amended Eyre Peninsula Water Allocation Plan for Southern Basins and Musgrave Prescribed Wells Areas.
- The carry forward of \$392,670 of LPF funding into the 2026-2027 year. LPF funded projects will not be approved by DTF for carryovers in future years.
- The carry forward of \$178,804 of RDP income into 2026-2027 that was not invoiced to RDP in 2025-2026.
- The carry forward of \$633,721 of RDP funded expenditure budget into 2026-2027. This carry forward results in a budgeted net deficit result for RDP projects in 2026-2027. The Board has sufficient cash reserves and equity to manage this.
- Continued inflationary factors such as rising accommodation costs, vehicle lease costs, costs of materials, equipment, fuel etc.
- Changes to workforce structure has resulted in a salaries and wages reduction of 5.1% (\$169,077) compared to the 2025-2026 budget.
- Levy funded expenditure has been managed, without compromise to operations, to ensure a balanced budget.

The Eyre Peninsula Landscape Board 2026-2027 Draft Budget is summarized as follows;

	2026-2027 FY DRAFT BUDGET (\$)
LEVY FUNDED INCOME	4,192,902
LEVY FUNDED EXPENDITURE	4,192,902
NET RESULT LEVY FUNDED	-
OTHER EXTERNAL FUNDED INCOME (INC. LPF)	1,139,070
OTHER EXTERNAL FUNDED EXPENDITURE (INC. LPF)	1,139,070
NET OTHER EXTERNAL FUNDED RESULT	-
RDP FUNDED INCOME	1,898,013
RDP FUNDED EXPENDITURE	2,353,650
NET RDP FUNDED RESULT	(455,637)
TOTAL INCOME	7,229,985
TOTAL EXPENDITURE	7,685,622
TOTAL NET RESULT	(455,637)

5. Attachments

- [Attachment 1 – 2026-2027 Budget PowerPoint presentation](#)
- [Attachment 2 – 2026-2027 Condensed Budget](#)
- [Attachment 3 – 2026-2027 Detailed Budget](#)

Eyre Peninsula Landscape Board

Budget Presentation

Board Meeting No 34, 23rd Jun 2026

Chris Martin, Acting Manager Planning & Business Support



Government
of South Australia



Contents

1. Budget Process
2. Key Points
3. Draft Budget - Income
4. Draft Budget – Expenditure
5. Expenditure by priorities
6. Questions / Feedback
7. Decision making principles

First Nations acknowledgement

The South Australian Government acknowledges Aboriginal peoples as the state's first peoples and nations, and that Aboriginal peoples' deep knowledge and relationship with Country continues to be critical in sustainably caring for our lands and waters.



Budget Process



Key Points

- Balanced levy budget for 2026-27 without compromise to programs delivery
- CPI increase of 2.4% to land & water levies
- Reduced water levy income for 2026-2027 (\$116.5K)
- RDP funded projects expense budget carryovers into 2026-2027 (\$633.7K)
- LPF funded projects expense budget carryover into 2026-2027 year (\$392.7K)
- Salaries & Wages savings of 5.1% on previous year.
- 3% uplift to all general operating costs, including SLA charges with DEW & SSSA.
- The Board is in a sound financial position with forecast retained earnings balance of \$2.3 million at 30 June 2027.



Draft Budget

2026-2027 Income

Funding Source	2026-27 Income (\$)	
Landscape and Water Levies		4,192,902
Regional Landscape Levy	3,695,002	
Water levy	438,558	
Out of Council Income	59,341	
External funding for contracted service delivery		
RDP Funding		1,898,013
Department of Climate Change, Energy, the Environment and Water <i>RDP Regional Capacity Service</i>	342,200	
Department of Agriculture, Fisheries and Forestry (DAFF) <i>RDP Sustainable Agriculture Facilitator</i>	173,049	
Department of Climate Change, Energy, the Environment and Water <i>RDP Drooping Sheoak</i>	545,862 ⁽¹⁾	
Department of Agriculture, Fisheries and Forestry (DAFF) <i>RDP Sus. Ag.</i>	836,902 ⁽²⁾	
Landscape Priority Funding (LPF)		899,070
Department for Climate, Environment and Water <i>Climate Ready Livestock: LPF Resilient Farms</i>	140,000	
LPF Landscape-scale Pest Animal Control	261,000	
LPF Building Climate Resilience through Reef Recovery	105,400	
LPF Feral Herbivore Control	65,670	
LPF Roadside Weed Control	327,000	
Other sources of income		240,000
Department for Infrastructure and Transport <i>DIT Roadside Weed and Pest Control Project Plan</i>	80,000	
Interest (DTF)	130,000	
Cost Recovery	30,000	
Total External Funding Income		2,797,083
TOTAL INCOME		7,229,985
(1) Includes \$24,874 of income not invoiced to RDP in 25/26 year.		
(2) Includes \$153,210 of income not invoiced to RDP in 25/26 year.		

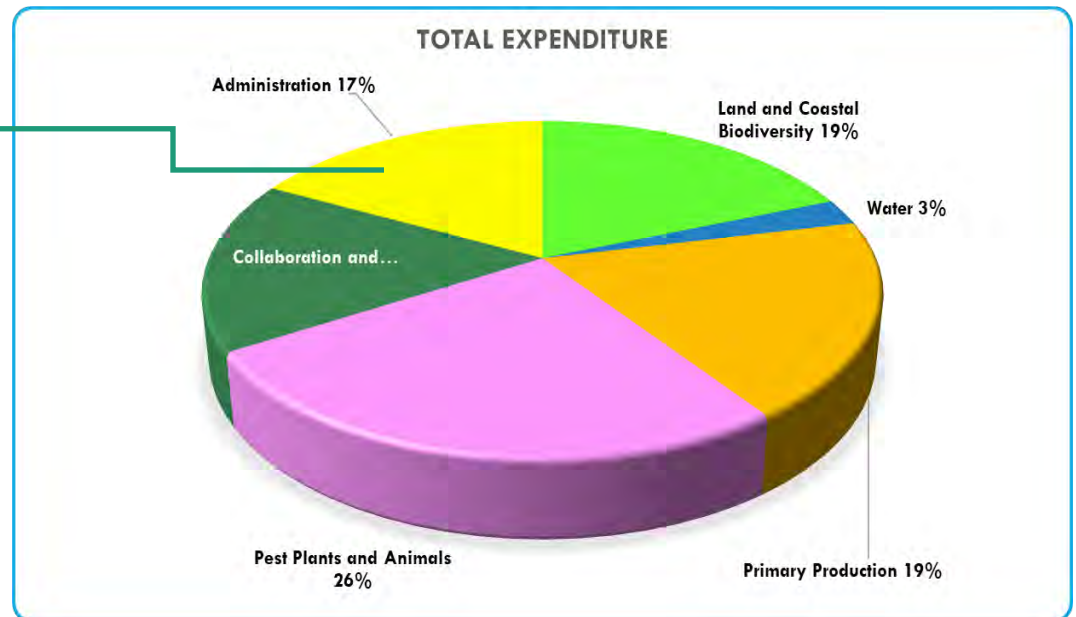
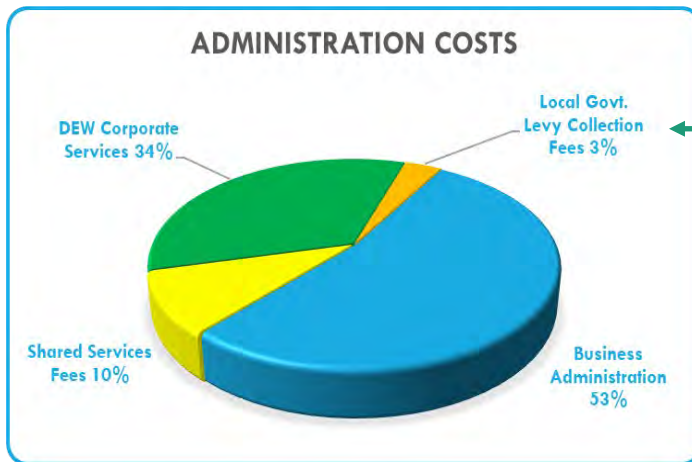
Draft Budget

2026-2027 Expenditure by Funding Source

Total Expenses	Levy	External	Cwlth	TOTAL
SALARIES, WAGES & ONCOSTS	2,736,076	-	489,960	3,226,036
PERSONNEL COSTS	53,000	-	-	53,000
GENERAL EXPENSES	775,946	1,139,070	1,809,043	3,724,032
IT EXPENSES	30,104	-	-	30,104
PROPERTY MANAGEMENT EXPENSES	194,987	-	-	194,987
TRANSPORT EXPENSES	255,226	-	54,674	309,900
GRANTS PAID	127,000	-	-	127,000
DEPRECIATION & AMORTISATION	19,544	-	-	19,544
Total Expenses	4,192,902	1,139,070	2,353,650	7,685,622
Net Result	0	-	-455,637	-455,637
FTE Count	21.57		3.50	25.07

Expenditure by priorities

Program Investment	Landscape and Water Levies (\$)	External funding (\$)	Total (\$)
Land and Coastal Biodiversity	668,110	784,067	1,452,177
Water	192,244	-	192,244
Primary Production	204,034	1,251,076	1,455,110
Pest Plants and Animals	1,228,202	763,670	1,991,872
Collaboration and Partnerships	704,116	563,907	1,268,023
Administration	1,196,197	130,000	1,326,197
Total Expenditure	4,192,902	3,492,720	7,685,623



Questions / Feedback?



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Decision-making principles

Board investment is targeted at the highest priority outcomes contained within our Regional Landscape Plan, regardless of how it is raised.

Below are the principles the Board use to support their decision-making processes:

- Core function – statutory requirement under the *Landscape South Australia Act 2019* or other legislative or regulatory requirements.
- Strategic – alignment with the Regional Landscape Plan, Landscape SA reform priorities, Ministerial priorities and other key plans.
- Outcomes-focused – will lead to sustainable use, protection and conservation of the region's natural resources.
- Cost/benefit - for a given cost, the benefit or value is maximised where value is assessed through aspects such as total outcomes; number of partnerships; extent of community engagement; and extent of delivery whether local, district or region-wide, across a one or multiple industries or community sectors.
- Capacity and capability – resources, knowledge and skills required to undertake the work are available within the Board, community or partner organisations.
- Collaborative – forms partnerships with other groups and organisations to share responsibility and deliver the best possible landscape management outcomes.
- Innovative – opportunity to drive innovation, demonstrate best practice and/or increase understanding of natural resources.
- Visibility – raising the importance of the landscape and its natural resources and the work being undertaken by the Board, the community and partner organisations.



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A decorative graphic consisting of three horizontal sections: wavy lines on the left, a grid pattern in the middle, and stylized letters on the right.

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EYRE PENINSULA LANDSCAPE BOARD 2026-2027 CONDENSED BUDGET				
Object	Levy	External	Cwth (RDP)	TOTAL
GRANTS & TRANSFERS				-
6224 : LPF GRANTS RECEIVED	-	899,070	-	899,070
6242 : WATER LEVIES RECEIVED FR DEW	438,558	-	-	438,558
6247 : OUT OF COUNCIL AREA LEVIES	59,341	-	-	59,341
6253 : LAND LEVIES REC FROM LAF	3,695,002	-	-	3,695,002
6318 : SALES OF OTHER GOODS	-	30,000	-	30,000
6355 : COMMONWEALTH GOVERNMENT	-	-	1,898,013	1,898,013
6356 : STATE GOVERNMENT	-	80,000	-	80,000
6411 : INTEREST INCOME - SA TREASURY	-	130,000	-	130,000
TOTAL REVENUE	4,192,902	1,139,070	1,898,013	7,229,985
Total Expenses	Levy	External	Cwth	TOTAL
SALARIES, WAGES & ONCOSTS	2,736,076	-	489,960	3,226,036
PERSONNEL COSTS	53,000	-	-	53,000
GENERAL EXPENSES	775,946	1,139,070	1,809,043	3,724,032
IT EXPENSES	30,104	-	-	30,104
PROPERTY MANAGEMENT EXPENSES	194,987	-	-	194,987
TRANSPORT EXPENSES	255,226	-	54,674	309,900
GRANTS PAID	127,000	-	-	127,000
DEPRECIATION & AMORTISATION	19,544	-	-	19,544
Total Expenses	4,192,902	1,139,070	2,353,650	7,685,622
Net Result	0	-	-455,637	-455,637
FTE Count	21.57		3.50	25.07

INTERNAL TRANSFERS				
INTERNAL TRANSFERS	455,637	-	-	455,637
INTERNAL TRANSERS	-	-	- 455,637	- 455,637
INTERNAL TRANSFERS - Total	455,637	-	- 455,637	-
	- 455,636	-	0	- 455,637

EYRE PENINSULA LANDSCAPE BOARD 2026-2027 DETAILED BUDGET		Levy	External	Cwlth	TOTAL
INCOME					
GRANTS & TRANSFERS					
6224 : LPF GRANTS RECEIVED	-	899,070	-	-	899,070
6242 : WATER LEVIES RECEIVED FR DEW	438,558	-	-	-	438,558
6247 : OUT OF COUNCIL INCOME	59,341	-	-	-	59,341
6253 : LAND LEVIES REC FROM LAF	3,695,002	-	-	-	3,695,002
6318 : SALES OF OTHER GOODS	-	30,000	-	-	30,000
6355 : COMMONWEALTH GOVERNMENT	-	-	1,898,013	-	1,898,013
6356 : STATE GOVERNMENT	-	80,000	-	-	80,000
6411 : INTEREST INCOME - SA TREASURY	-	130,000	-	-	130,000
TOTAL INCOME	4,192,902	1,139,070	1,898,013		7,229,985
EXPENSES					
SALARIES, WAGES & ONCOSTS					
7111 : SALARIES & WAGES	3,189,473	-	-	-	3,189,473
7114 : ALLOWANCES PAID	36,563	-	-	-	36,563
7129 : SALARY TRANSFERS	489,960	-	489,960	-	-
SALARIES, WAGES & ONCOSTS - Total	2,736,076	-	489,960		3,226,036
PERSONNEL COSTS					
7154 : OH&S SUNDRIES	10,000	-	-	-	10,000
7171 : STAFF TRAIN - COURSE/CONF FEES	43,000	-	-	-	43,000
PERSONNEL COSTS - Total	53,000	-	-		53,000
GENERAL EXPENSES					
7213 : AUDIT FEES - STATE AG	48,200	-	-	-	48,200
7216 : COMMISSIONS & SELLING COSTS	46,046	-	-	-	46,046
7218 : CONSUMABLE STORES/MATERIALS	50,400	-	-	-	50,400
7219 : FEE FOR SERVICE	319,813	1,009,070	1,652,844	-	2,981,727
7234 : SHARED SERVICES SA FEES	126,750	-	-	-	126,750
7237 : PHOTOCOPYING (HIRE & CONS.)	1,545	-	-	-	1,545
7238 : POSTAGE	2,500	-	-	-	2,500
7239 : PRINTING & PUBLISHING	4,050	-	-	-	4,050
7244 : SITTING FEES, BOARDS & C'TEES	20,561	-	-	-	20,561
7246 : STATIONERY EXPENSES	1,250	-	-	-	1,250
7247 : SUNDRY EXPENSE (HOLDING LINE)	52,405	-	-	-	52,405
7248 : TELEPHONE	10,000	-	-	-	10,000
7253 : INSURANCE PREMIUMS	13,481	-	-	-	13,481
7266 : UNIFORMS	13,500	-	-	-	13,500
7271 : DONATIONS/SPONSORSHIPS	2,000	-	-	-	2,000
7286 : TAXI FARES/BUS FARES	2,000	-	-	-	2,000
7294 : BOARD & COMM. MEETING EXPENSES	1,400	-	-	-	1,400
7369 : CORPORATE OVERHEAD PAID TO DEW	346,218	-	-	-	346,218
7817 : INTRA ENTITY EXP COR O/HEADS	286,172	130,000	156,172	-	-
GENERAL EXPENSES - Total	775,946	1,139,070	1,809,043		3,724,032
IT EXPENSES					
7422 : SOFTWARE MAINTENANCE	24,439	-	-	-	24,439
7433 : INTERNET/DATA LINE CHARGES	5,665	-	-	-	5,665
IT EXPENSES - Total	30,104	-	-		30,104
PROPERTY MANAGEMENT EXPENSES					
7511 : CLEANING EXPENSES	2,000	-	-	-	2,000
7513 : PROPERTY REPAIRS & MAINTENANCE	10,000	-	-	-	10,000
7517 : SECURITY EXPENSES	1,100	-	-	-	1,100
7518 : WASTE DISPOSAL EXPENSES	500	-	-	-	500
7531 : RENTAL/LEASE OCCUPANCY	178,787	-	-	-	178,787
7533 : GAS & ELECTRICITY	2,600	-	-	-	2,600
PROPERTY MANAGEMENT EXPENSES - Total	194,987	-	-		194,987
TRANSPORT EXPENSES					
7611 : MV FUEL & LUBRICATION	50,000	-	-	-	50,000
7612 : REGISTR - PLANTS & VEHICLES	2,000	-	-	-	2,000
7613 : MV INSUR/ACCIDENT CLAIMS/COSTS	5,000	-	-	-	5,000
7614 : MV REPAIRS, MAINT & TYRES	12,000	-	-	-	12,000
7616 : MV SHORT TERM HIRE COSTS	140,500	-	-	-	140,500
7623 : UNFAIR WEAR AND TEAR	2,000	-	-	-	2,000
7631 : AIRFARES - LOCAL	46,300	-	-	-	46,300
7632 : ACCOM & MEALS - LOCAL	52,100	-	-	-	52,100
7829 : INTRA ENTITY EXP VEHICLE LEASE RECHARGE	54,674	-	54,674	-	-
TRANSPORT EXPENSES - Total	255,226	-	54,674		309,900
GRANTS PAID					
7723 : RECUR GRANTS-P&NFP SECTOR	127,000	-	-	-	127,000
GRANTS PAID - Total	127,000	-	-		127,000
DEPRECIATION & AMORTISATION					
8212 : DEP'N - PLANT & EQUIP	2,212	-	-	-	2,212
8213 : DEP'N - MOTOR VEHICLES	5,927	-	-	-	5,927
8234 : DEP'N - ROU - BUILDINGS	11,405	-	-	-	11,405
DEPRECIATION & AMORTISATION - Total	19,544	-	-		19,544
TOTAL EXPENSES	4,192,902	1,139,070	2,353,650		7,685,622
Net Result	- 0	0	- 455,637		- 455,637
FTE Count	21.57		3.50		25.07

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	3.4
Subject	2025-26 End of Financial Year Financial Forecast
Author/Sponsor	Chris Martin, Acting Manager Planning and Business Support
Through	Seb Drewer, Acting General Manager (Approved)
Action:	For endorsement

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board endorse the 2025-2026 End of Financial Year (EOFY) Financial Forecast.

2. Purpose

For the Board to endorse the Eyre Peninsula Landscape Board (EPLB) 2025-2026 financial forecast, which provides an estimate of income and expenditure for the financial year ending 30th June 2026.

3. Background

Prudent financial management requires the Board to be aware of the variance between actual income and expenditure against budgeted levels as detailed in the Boards' annual budget, at all times during the financial year. This information is conveyed to the RAFC and Board in the monthly financial reports given to the Committee and Board by finance staff throughout the year.

Further, it is important that staff and the Board are aware, as early as possible in the final quarter of the year, of the forecast of actual income and expenditure for the year against budget, to ensure the Board does not leave any non- Commonwealth funded expenditure budgets unspent at year end, and that the Board will not operate at a deficit in its levy funded operations at the end of the financial year (where annual levy funded expenditure exceeds annual levy income).

Historically, the S.A. Government Department of Treasury & Finance (DTF) allowed Boards' to carry forward any unspent expenditure budgets into the following year, to be spent in that next year. Several years' ago, the DTF changed its position by no longer allowing any unspent levy funded expenditure budgets to be carried forward to the next year. All other sources of expenditure budgets were still allowed to be carried forward.

During this 2025-2026 financial year, DTF announced that all externally funded budgets, excluding Commonwealth funded RDP Projects, will also no longer be approved to carry forward and spend in the following year. Therefore, any State Government funding, including funds from the Landscape Priority Fund (LPF), or any funding from other Landscape Boards, will no longer be approved to carry forward.

A special, once-off dispensation has been given to the Landscape Boards for LPF funded projects that will have unspent budgets at the end of the 2025-2026 financial year. For the EPLB, this dispensation will allow the Board to carry forward the following LPF funded expenditure budgets into the 26/27 financial year;

- EP Roadside Weed Control, \$327,000
- Controlling Feral Herbivores, \$65,670

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A carefully constructed financial forecast, completed in the final quarter of the financial year, provides the data required to allow staff to ensure, as well as possible, that;

- All levy funded income budgets will be received by year end;
- All externally funded income will be received by year end;
- Levy funded expenditure budgets are expended as close to 100% as possible by year end;
- All S.A. Government expenditure budgets are expended as close to 100% by year end;
- Commonwealth funded RDP project income and expenditure carryovers are accurately reported to the commonwealth Government in May.

4. Discussion

The 2025-26 EOFY Financial Forecast has been completed by the finance team with the assistance of a range of staff that manage expenditure budgets. The resulting 2025-2026 EOFY financial forecast is as follows;

	2025-2026 FY BUDGET (\$)	2025-2026 FY FORECAST (\$)	FORECAST VARIANCE (\$)
LEVY FUNDED INCOME	4,221,460	4,236,290	14,830
LEVY FUNDED EXPENDITURE	4,221,460	4,195,703 (1)	25,757
NET RESULT LEVY FUNDED	-	40,587	40,587
RDP FUNDED INCOME	1,584,068	1,405,984	178,084 (2)
RDP FUNDED EXPENDITURE	1,716,420	1,082,699	633,721 (3)
NET RDP FUNDED RESULT	(132,352)	323,285	455,637
OTHER EXTERNAL FUNDED INCOME (INC. LPF)	1,450,816	1,437,008	13,808
OTHER EXTERNAL FUNDED EXPENDITURE (INC LPF)	1,564,923	1,498,152	66,771 (4)
NET OTHER EXTERNAL FUNDED RESULT	114,107	61,144	52,963
TOTAL INCOME	7,256,344	7,079,282	177,062
TOTAL EXPENDITURE	7,502,803	6,776,554	726,249
TOTAL NET RESULT	246,459	302,728	549,187

Comments;

1. Levy funded salary and wages savings achieved through the year has allowed management to purchase some plant and equipment, and deliver some additional on ground works in May and June. The plant and equipment purchased included five Jansen rabbit bait layers, two tree planting trailers and two drones.
2. RDP Income not invoiced in 2025-2026 will be invoiced in the 2026-2027 year (\$178,804).
3. RDP expenditure budgets not spent in 2025-2026 will carry forward to 2026-2027 (\$633,721).
4. Other externally funded project costs savings were achieved during the year, including \$25,159 savings on the new Water Allocation Plan (WAP).

The 2025-2026 financial forecast predicts a favorable result for the Board, particularly regarding levy funds management, in that only a very small amount of levy funded expenditure budget will remain unspent at year end (\$25,757, or 0.6% of the full year budget). Also, a small surplus in the levy funded net result demonstrates sound financial management for the year.

5. Attachments

[Attachment 1 - 2025-2026 EOFY Financial Forecast](#)

EYRE PENINSULA LANDSCAPE BOARD 2025-2026 EOFY FINANCIAL FORECAST

Object	YTD Actual \$	YTD Budget \$	YTD Variance \$	FY Forecast \$	FY Budget \$	FY F/CAST BUD REMAINING \$
OPERATING EXPENSE						
LSAB - COMMONWEALTH RDP						
5219 : RDP REGIONAL CAPACITY SERVICE						
5219 : RDP REGIONAL CAPACITY SERVICE - Total	232,721	251,476	18,755	190,887	412,594	221,707
5469 : RDP SAF						
5469 : RDP SAF - Total	111,253	111,157	(96)	168,010	168,010	0
5564 : RDP DROOPING SHEOK PROJECT						
5564 : RDP DROOPING SHEOK PROJECT - Total	394,615	403,814	9,199	433,306	590,985	157,679
6447 : RDP SUS AG						
6447 : RDP SUS AG - Total	204,115	329,640	125,525	290,496	544,831	254,335
LSAB - COMMONWEALTH RDP - Total	942,704	1,096,087	153,383	1,082,699	1,716,420	633,721
FORECAST COMMONWEALTH RDP BUDGET REMAINING AT YEAR END				633,721		
LSAB - EXTERNAL - PRIVATE						
4730 : COST RECOVERY ADMINISTRATION P						
4730 : COST RECOVERY ADMINISTRATION P - Total	16,022	29,209	13,187	16,394	43,808	27,414
6451 : INTEREST - HOLDING						
6451 : INTEREST - HOLDING - Total	83,025	83,025	0	110,700	110,700	0
LSAB - EXTERNAL - PRIVATE - Total	99,047	112,234	13,187	127,094	154,508	27,414
FORECAST EXTERNAL PRIVATE FUNDED PROJECTS BUDGET REMAINING AT EOFY				27,414		
LSAB - EXTERNAL - STATE						
0246 : EXTERNAL OGW						
0246 : EXTERNAL OGW (DIT) - Total	42,900	30,000	(12,900)	42,900	30,000	(12,900)
4956 : NVC OUTREACH PACKAGE						
4956 : NVC OUTREACH PACKAGE (DEW) - Total	43,844	48,459	4,615	43,844	60,000	16,156
5278 : CONTROLLING FERAL HERBIVORES						
5278 : CONTROLLING FERAL HERBIVORES (LPF) - Total	87,425	35,350	(52,075)	100,350	100,350	0
5328 : CARBON FARMING OUTREACH						
5328 : CARBON FARMING OUTREACH (KILB)- Total	83,731	82,911	(820)	93,463	91,823	(1,640)
5514 : FLINDERS ISLAND SAFE HAVEN (LPF)						
5514 : FLINDERS ISLAND SAFE HAVEN (LPF) - Total	478,507	482,753	4,246	487,419	500,000	12,581
6340 : EYES ON EYRE						
6340 : EYES ON EYRE (LPF) - Total	9,273	9,273	0	119,786	119,786	0
6445 : LPF WAP						
6445 : LPF WAP - Total	93,285	106,722	13,437	93,285	118,444	25,159
6450 : LPF ROADSIDE WEEDS						
6450 : LPF ROADSIDE WEEDS - Total	167,956	170,978	3,022	210,012	210,012	0
6551 : FERAL DEER FREE SA						
6551 : FERAL DEER FREE SA - LCLB -- Total	0	0	0	70,000	70,000	0
6852 : LPF RESILIENT FARMS						
6852 : LPF RESILIENT FARMS - Total	60,000	0	(60,000)	60,000	60,000	0
6903 : REGIONAL ROADSIDE WEED CONTROL						
6903 : REGIONAL ROADSIDE WEED CONTROL - SAAL - Total	7,880	50,000	42,120	50,000	50,000	0
LSAB - EXTERNAL - STATE - Total	1,074,800	1,016,446	(58,354)	1,371,058	1,410,415	39,357
TOTAL OF STATE FUNDED PROJECTS	1,074,800	1,016,446	(58,354)	1,371,058	1,410,415	39,357

NOT TO BE CARRIED FORWARD

NOT TO BE CARRIED FORWARD

FORECAST STATE FUNDED PROJECTS BUDGET REMAINING AT EOFY				39,357		
LSAB - LANDSCAPE BASE PROJECTS						
1191 : BOARD UNALLOCATED						
1191 : BOARD UNALLOCATED - Total	(10)	0	10	(10)	0	10
3173 : BOARDS AND COMMITTEES						
3173 : BOARDS & COMMITTEES - Total	48,170	66,248	18,078	63,170	97,398	34,228
3174 : COMMUNICATIONS & ENGAGEMENT						
3174 : COMMUNICATIONS & ENGAGEMENT - Total	6,507	2,200	(4,307)	16,507	18,100	1,593
3177 : MANAGEMENT AND ADMINISTRATION						
3177 : MANAGEMENT AND ADMINISTRATION - Total	187,896	136,651	(51,245)	214,505	184,514	(29,991)
3179 : PLANNING & IM						
3179 : PLANNING & IM - Total	20,726	4,561	(16,165)	24,726	25,100	374
3180 : OFFICE OF THE GM						
3180 : OFFICE OF THE GM - Total	202,540	106,530	(96,010)	209,160	129,836	(79,324)
3183 : WATER PLANNING AND MANAGEMENT						
3183 : WATER PLANNING AND MANAGEMENT - Total	62,538	122,047	59,509	100,072	145,412	45,340
5075 : PEST PLANT & ANIMAL CONTROL PR						
5075 : PEST PLANT & ANIMAL CONTROL PR - Total	55,945	46,983	(8,962)	66,453	56,394	(10,059)
5439 : BIODIVERSITY PROJECTS						
5439 : BIODIVERSITY PROJECTS - Total	4,289	0	(4,289)	4,289	0	(4,289)
6508 : FINANCIAL & CORPORATE SERVICES						
6508 : FINANCIAL & CORPORATE SERVICES - Total	107,390	112,861	5,471	182,370	190,044	7,674
6509 : ROU FLEET VEHICLES						
6509 : ROU FLEET VEHICLES - Total	99,621	122,078	22,457	120,275	163,817	43,542
6523 : OFFICE LEASE & ADMINISTRATION						
6523 : OFFICE LEASE & ADMINISTRATION - Total	122,683	151,461	28,778	197,828	188,879	(8,949)
6535 : LEVY SALARY & WAGES						
6535 : LEVY SALARY & WAGES - Total	1,915,888	2,247,537	331,649	2,560,175	2,782,666	222,491
9735 : GRASSROOTS GRANTS						
9735 : GRASSROOTS GRANTS - Total	86,564	88,026	1,462	131,564	132,000	436
9805 : DISTRICT DELIVERY - EP						
9805 : DISTRICT DELIVERY - EP - Total	111,026	87,230	(23,796)	137,026	107,300	(29,726)
LSAB - LANDSCAPE BASE PROJECTS - Total	3,031,783	3,294,413	262,630	4,028,109	4,221,460	193,351
OPERATIONS EOFY PROJECTS / P&E PURCHASES				167,594	0	(167,594)
REVERSE SALARY TRANSFERS TO RDP PROJECTS				0	0	0
LSAB - LANDSCAPE BASE PROJECTS - Total				4,195,703	4,221,460	25,757
LEVY FUNDED BUDGETS PROJECTS FORECAST TO BE REMAINING AT EOFY				25,757		
STATE FUNDED BUDGETS FORECAST TO BE REMAINING AT YEAR END				39,357		
NONE : NON-PROJECT						
NON PROJECT - INT - Total	(75)	0	75	0	0	0
OPERATING EXPENSE - Total	5,148,333	5,519,180	370,740	6,776,554	7,502,803	726,249

363 GRANTED IN 25/26 FPR 26/27 GRG's

WAP

5,148,440

370,847

OPERATING REVENUE						
LSAB - COMMONWEALTH RDP						
5219 : RDP REGIONAL CAPACITY SERVICE						
6355 : COMMONWEALTH GOVERNMENT	(249,150)	(249,150)	0	(332,200)	(332,200)	0
5219 : RDP REGIONAL CAPACITY SERVICE - Total	(249,150)	(249,150)	0	(332,200)	(332,200)	0
5469 : RDP SAF						
6355 : COMMONWEALTH GOVERNMENT	(126,007)	(126,007)	(0)	(168,510)	(168,510)	0
5469 : RDP SAF - Total	(126,007)	(126,007)	(0)	(168,510)	(168,510)	0
5564 : RDP DROOPING SHEOK PROJECT						
6355 : COMMONWEALTH GOVERNMENT	(466,428)	(480,228)	(13,800)	(526,373)	(551,247)	0
5564 : RDP DROOPING SHEOK PROJECT - Total	(466,428)	(480,228)	(13,800)	(526,373)	(551,247)	(24,874)
6447 : RDP SUS AG						
6224 : LPF GRANTS RECEIVED	0	0	0	490,000	490,000	0
6355 : COMMONWEALTH GOVERNMENT	(177,791)	(233,309)	(55,518)	(1,022,111)	(1,022,111)	0
6447 : RDP SUS AG - Total	(177,791)	(233,309)	(55,518)	(378,901)	(532,111)	(153,210)
LSAB - COMMONWEALTH RDP - Total	(1,019,376)	(1,088,694)	(69,318)	(1,405,984)	(1,584,068)	(178,084)
LSAB - EXTERNAL - PRIVATE						
4730 : COST RECOVERY ADMINISTRATION P						
6318 : SALES OF OTHER GOODS	(22,169)	(36,974)	(14,805)	(30,000)	(43,808)	0
6743 : CASH OVERS/UNDERS	(1,625)	0	1,625	0	0	0
4730 : COST RECOVERY ADMINISTRATION P - Total	(23,794)	(36,974)	(13,180)	(30,000)	(43,808)	(13,808)
6451 : INTEREST - HOLDING						
6411 : INTEREST INCOME - SA TREASURY	(114,536)	(92,250)	22,286	(110,700)	(110,700)	0
6451 : INTEREST - HOLDING - Total	(114,536)	(92,250)	22,286	(110,700)	(110,700)	0
LSAB - EXTERNAL - PRIVATE - Total	(138,331)	(129,224)	9,107	(140,700)	(154,508)	(13,808)
LSAB - EXTERNAL - STATE						
0246 : EXTERNAL OGW						
6221 : STATE GOVT GRANTS	(60,000)	(30,000)	30,000	(30,000)	(30,000)	0
0246 : EXTERNAL OGW - Total	(60,000)	(30,000)	30,000	(30,000)	(30,000)	0
4956 : NVC OUTREACH PACKAGE						
6356 : STATE GOVERNMENT	0	0	0	(60,000)	(60,000)	0
4956 : NVC OUTREACH PACKAGE - Total	0	0	0	(60,000)	(60,000)	0
5278 : CONTROLLING FERAL HERBIVORES						
6224 : LPF GRANTS RECEIVED	(171,699)	(171,699)	0	(106,029)	(106,029)	0
5278 : CONTROLLING FERAL HERBIVORES - Total	(171,699)	(171,699)	0	(106,029)	(106,029)	0
5328 : CARBON FARMING OUTREACH						
6221 : STATE GOVT GRANTS	(58,690)	(74,826)	(16,137)	(91,823)	(91,823)	0
5328 : CARBON FARMING OUTREACH - Total	(58,690)	(74,826)	(16,137)	(91,823)	(91,823)	0
5514 : FLINDERS ISLAND SAFE HAVEN						
6224 : LPF GRANTS RECEIVED	(500,000)	(500,000)	0	(500,000)	(500,000)	0
5514 : FLINDERS ISLAND SAFE HAVEN - Total	(500,000)	(500,000)	0	(500,000)	(500,000)	0
6445 : LPF WAP						
6224 : LPF GRANTS RECEIVED	(118,444)	(118,444)	(0)	(118,444)	(118,444)	0
6445 : LPF WAP - Total	(118,444)	(118,444)	(0)	(118,444)	(118,444)	0
6450 : LPF ROADSIDE WEEDS						
6224 : LPF GRANTS RECEIVED	(537,012)	(537,012)	0	(210,012)	(210,012)	0
6450 : LPF ROADSIDE WEEDS - Total	(537,012)	(537,012)	0	(210,012)	(210,012)	0
6551 : FERAL DEER FREE SA						
6356 : STATE GOVERNMENT	(70,000)	(70,000)	0	(70,000)	(70,000)	0
6551 : FERAL DEER FREE SA - Total	(70,000)	(70,000)	0	(70,000)	(70,000)	0
6852 : LPF RESILIENT FARMS						
6224 : LPF GRANTS RECEIVED	(60,000)	(60,000)	0	(60,000)	(60,000)	0
6852 : LPF RESILIENT FARMS - Total	(60,000)	(60,000)	0	(60,000)	(60,000)	0

OFFICIAL

6903 : REGIONAL ROADSIDE WEED CONTROL						
6356 : STATE GOVERNMENT	(50,000)	(50,000)	0	(50,000)	(50,000)	0
6903 : REGIONAL ROADSIDE WEED CONTROL - Total	(50,000)	(50,000)	0	(50,000)	(50,000)	0
LSAB - EXTERNAL - STATE - Total	(1,625,845)	(1,611,981)	13,864	(1,296,308)	(1,296,308)	0
	1,625,845					
LSAB - LANDSCAPE BASE PROJECTS						
3177 : MANAGEMENT AND ADMINISTRATION						
6242 : WATER LEVIES RECEIVED FR DEW	(579,992)	(555,088)	24,904	(579,992)	(555,088)	24,904
6247 : TRF RECEIVED-SAAL/EP NRM BD	(38,439)	(57,971)	(19,532)	(40,000)	(57,971)	(17,971)
6253 : LAND LEVIES REC FROM LAF	(2,706,301)	(2,706,300)	1	(3,608,401)	(3,608,401)	0
6318 : SALES OF OTHER GOODS	(1,105)	0	1,105	(1,105)	0	1,105
3177 : MANAGEMENT AND ADMINISTRATION - Total	(3,325,836)	(3,319,359)	6,477	(4,229,498)	(4,221,460)	8,038
3183 : WATER PLANNING AND MANAGEMENT						
6136 : APPLICATION FEES REV	(410)	0	410	0	0	0
6218 : GRANTS-RECURRENT SPP'S FRM DTF	(276)	0	276	0	0	0
3183 : WATER PLANNING AND MANAGEMENT - Total	(686)	0	686	(686)	0	686
5439 : BIODIVERSITY PROJECTS						
6756 : REIMBURSEMENT OF EXP INCURRED	(5,926)	0	5,926	0	0	0
5439 : BIODIVERSITY PROJECTS - Total	(5,926)	0	5,926	(5,926)	0	5,926
9805 : DISTRICT DELIVERY - EP						
6756 : REIMBURSEMENT OF EXP INCURRED	(179)	0	179	0	0	0
9805 : DISTRICT DELIVERY - EP - Total	(179)	0	179	(179)	0	179
LSAB - LANDSCAPE BASE PROJECTS - Total	(3,332,627)	(3,319,359)	13,268	(4,236,289)	(4,221,460)	14,829
NON PROJECT - INT						
NONE : NON-PROJECT						
6743 : CASH OVERS/UNDERS	(1)	0	1	(1)	0	0
NONE : NON-PROJECT - Total	(1)	0	1	(1)	0	0
NON PROJECT - INT - Total	(1)	0	1	(1)	0	(1)
TOTAL LEVY BASED INCOME	(3,332,628)	(3,319,359)	13,269	(4,236,290)	(4,221,460)	14,828
OPERATING REVENUE - Total	(6,116,179)	(6,149,258)	(33,079)	(7,079,282)	(7,256,344)	(177,064)
Report - Total - (SURPLUS) / DEFICIT	(967,846)	(630,078)	337,661	(302,729)	246,459	549,186

1

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	3.5
Subject	Eyre Peninsula Strategic Regional Plan 2030
Author/Sponsor	Ben Smith – Manager, Planning and Engagement
Through	Seb Drewer – Acting General Manager (Approved)
Action	For Endorsement

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) endorses the Eyre Peninsula Strategic Regional Plan 2030.

2. Purpose

To seek Board endorsement of the final Eyre Peninsula Strategic Regional Plan 2030.

3. Background

The Eyre Peninsula Strategic Regional Plan 2030 is the second edition and demonstrates the ongoing collaboration between Regional Development Australia Eyre Peninsula (RDAEP), the Eyre Peninsula Local Government Association (EPLGA), and the Eyre Peninsula Landscape Board (EPLB).

The Plan sets out shared regional priorities for the short to medium term, providing a strategic framework to guide decision-making and investment across government, industry and the broader community. Through this partnership, the organisations aim to sustainably manage natural resources and strengthen the regional economy for the long-term benefit of the Eyre Peninsula community.

The Board previously endorsed the Draft Plan at Meeting 32 (Kimba – February 2026).

4. Discussion

The Eyre Peninsula Strategic Regional Plan 2030 sets out a shared vision and coordinated approach to supporting sustainable economic development across the region. It has been developed through extensive consultation with stakeholders and the broader community, and the priorities identified reflect what people and industries are experiencing on the ground. The Plan is built around four pillars – Social Capacity, Infrastructure Capability, Economic Prosperity and Environmental Sustainability – which together form 18 Priority Areas and associated strategies.

From the Board’s perspective, the Plan highlights the important link between environmental management and the region’s long-term prosperity. It recognises that healthy landscapes, secure water resources, effective pest management and strong biodiversity outcomes are essential to supporting agriculture, aquaculture, tourism and liveability. The Plan also serves as an advocacy tool, providing government and investors with clear, locally informed priorities to guide policy and funding decisions.

Key changes from Draft to Final

Since the Board noted the draft, the following refinements have been made ahead of finalisation:

- Updated data and evidence base
 - Snapshot expanded to include additional agricultural and industry metrics (including lentils, canola and seafood)
 - Tourism and economic figures updated to reflect latest data
- Expanded project pipeline
 - Two additional major projects included (Projects 22 and 23), strengthening the region's infrastructure pipeline and investment narrative
- Refined strategic context
 - Additional threat of geopolitical uncertainty included
 - Enhanced narrative across key sections (including rail, port infrastructure, and economic diversification)
- Strengthened actions and delivery focus
 - Targeted refinements to actions across key priority areas, particularly:
 - Housing (Priority Area 1)
 - Transport (Priority Area 6)
 - Water security (Priority Area 8)
 - Telecommunications (Priority Area 9)
 - Visitor economy (Priority Area 12)
- Increased clarity on implementation pathways and outcomes

These changes do not alter the overall direction or intent of the Plan but strengthen its clarity, evidence base and implementation focus.

5. Strategic Reference

This Plan aligns with the Board's Regional Landscape Plan, particularly in delivering environmental sustainability and regional resilience outcomes.

6. Financial Implications

The Board allocated \$10,000 towards the development of this Plan.

7. Consultation

The first edition of the Strategic Regional Plan was released in 2023 and refreshed in 2026. The review incorporated updated data, emerging trends and stakeholder feedback, reinforcing the importance of local input in shaping regional priorities.

Community and stakeholder engagement has been central to both the original Plan and its refresh. The 2022 development process included six regional workshops involving 100 participants, online meetings with 11 Councils, and a public survey (84 responses). The 2025 refresh included targeted interviews with 11 Councils, an online stakeholder workshop (40 participants), and a follow-up survey.

Following stakeholder endorsement, the Eyre Peninsula Local Government Association intend on presenting the final draft for endorsement at the 12 June EPLGA meeting in Ceduna.

8. Attachments

- [Attachment 1 - Eyre Peninsula Strategic Regional Plan 2030](#)

EYRE PENINSULA

STRATEGIC REGIONAL PLAN 2030







Acknowledgment of Country

Regional Development Australia Eyre Peninsula, Eyre Peninsula Local Government Association and the Eyre Peninsula Landscape Board acknowledge the Traditional Custodians of Eyre Peninsula and their connection to land, sea and community. We pay our respects to Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander people today.



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Disclaimer: *This Strategic Regional Plan (SRP) was jointly prepared by Regional Development Australia Eyre Peninsula (RDAEP), Eyre Peninsula Local Government Association (EPLGA), and Eyre Peninsula Landscape Board (EPLB) and does not necessarily represent the views of the Australian or State Government, its officers, employees or agents. The RDAEP, EPLGA, EPLB nor its staff will have any liability in any way arising from information or advice contained in this document. This document is intended as a guide only. This document is the intellectual property and copyright © 2026 RDAEP, EPLGA and EPLB. No part of this document may be copied, modified, or material used without seeking prior permission.*

Foreword

This is the second edition of this publication and the result of ongoing collaboration between Regional Development Australia Eyre Peninsula (RDAEP), Eyre Peninsula Local Government Association (EPLGA), and Eyre Peninsula Landscape Board (EPLB). It reflects our shared belief that by working together, our three organisations can better support the region.

The Eyre Peninsula is a vast and diverse area, characterised by its varied landscapes, industries, and communities. Its future will not follow a single path. Instead, the region must consider a range of possible futures and scenarios to be well-prepared for the opportunities and challenges that lie ahead.

The Eyre Peninsula Strategic Regional Plan 2030 outlines a set of shared priorities for the short to medium term. It is a key resource for guiding decision-making and investment, not only for RDAEP, EPLGA, and EPLB, but for all levels of government and industry seeking to invest in the region's future.



Vision

**Working together towards
a vibrant future.**

Our three Boards are made up of local leaders from across Eyre Peninsula, bringing together a broad range of economic, social and environmental experience and expertise. This ensures genuine regional representation and supports place-based planning and decision-making widely recognised as best practice for achieving sustainable regional development.

Each Board is guided by local insights, evidence-based data, and rigorous analysis of the social, environmental, and economic trends shaping the region. They actively engage with community, business, industry, and government to ensure decisions are well-informed and inclusive.

We look forward to continuing our collective work with all levels of government, key regional stakeholders, landowners, and industry to sustainably manage Eyre Peninsula's natural resources and grow the regional economy for the benefit of our community.



Sue Chase AM
RDAEP
Chair



Dean Johnson
Mayor
EPLGA
President



Peter Treloar
EPLB
Presiding Member

Projects Partners and Roles

Regional Development Australia Eyre Peninsula (RDAEP)

Regional Development Australia (RDA) is an Australian Government initiative made up of a skills-based Board who work across all levels of government, industry and business to facilitate economic growth and regional prosperity. This is achieved by supporting local businesses through workforce development, local procurement, strategic planning, infrastructure provision and informing government programs to ensure targeted investment.

Eyre Peninsula Local Government Association (EPLGA)

The EPLGA is a membership organisation that provides quality service and leadership relevant to the needs of its member councils. The EPLGA has a role in assisting and coordinating a range of activities seeking efficiencies for councils at the operational level. The EPLGA provides a united voice for its member councils, advocating on legislation and policy changes made by other spheres of government and to lobby collectively on such issues.

Eyre Peninsula Landscape Board (EPLB)

The EPLB is one of eight Boards established across South Australia. The EPLB works with community, industry, and other government agencies to sustainably manage the region's natural resources, with an emphasis on protection and restoration of soil, water management, biodiversity, and pest plant and animal control. The EPLB's goal is to create positive and meaningful change that will deliver sustainable environmental and productivity benefits to the region. Through proactive conservation, collaborative partnerships and innovative solutions, they strive to safeguard the natural heritage and productive landscapes while empowering local communities to ensure a thriving environment for generations to come.



The Strategic Regional Plan

Overview

The Eyre Peninsula Strategic Regional Plan 2030 (the Plan) delivers a unified vision and region wide strategies for promoting sustainable economic development on Eyre Peninsula.

Through the development of the Plan, the project partners have been committed to engaging with stakeholders and the broader community through an extensive consultation process. Priorities and strategies identified in this Plan are an authentic reflection of the community's vision for the region.

The following four themes are the pillars to this Plan:

- ▶ Social Capacity
- ▶ Infrastructure Capability
- ▶ Economic Prosperity
- ▶ Environmental Sustainability

These themes emerged from stakeholder engagement and research, resulting in 18 Priority Areas, each with their own associated strategies.

Purpose

The Plan supports the region's efforts to grow, diversify, and strengthen its economy in a socially and environmentally sustainable way. It equips stakeholders, investors and policymakers with a clear understanding of the region, its strengths, challenges, and evolving needs. By doing so, it aims to guide strategic investment across all levels of government and industry, helping the region pursue its economic ambitions with purpose and coordination.

Importantly, the Plan also serves as an advocacy tool. Developed through engagement with local industry, business, organisations and communities, it reflects what is being experienced on the ground. It provides government with locally informed insights and priorities, helping to shape policy and investment decisions that respond to real regional conditions.

Delivery

This Plan has been developed at a regional level, but within a broader state, national and international lens. Delivery of this Plan will require the strategies outlined to cascade down into Annual Business Plans prepared by the EPLGA, EPLB and RDAEP to ensure resources can be collectively assigned to achieve the Plan's goals.





Developing the Strategic Regional Plan

The first edition of the Strategic Regional Plan was released in 2023 and refreshed in 2026 to remain responsive to the Eyre Peninsula's evolving needs. The review drew on updated data, emerging trends, and extensive stakeholder feedback, reaffirming the importance of local voices in shaping regional priorities.

Community and stakeholder engagement has been central throughout. The Plan reflects lived experiences and aspirations across the region, providing a strong platform for advocacy and guiding all levels of government.


Engagement Highlights

- ▶ **Regional Plan Development (2022):** Six regional workshops with 100 participants, online meetings with 11 Councils, and a public survey (84 responses).
- ▶ **Regional Plan Refresh (2025):** Targeted interviews with 11 councils, an online stakeholder workshop (40 participants), and a follow-up survey.

What We Heard

Through this extensive consultation process, the following concerns emerged as key issues to regional stakeholders, particularly in relation to attracting, retaining and training the workforce needed to support business growth and diversification.

- ▶ **Housing:** A lack of housing mix and styles, including short-term worker accommodation to executive housing remains a concern for the region. Suggested solutions included greater planning and investment in headwork infrastructure by utility providers and the government, faster approvals, reduced fees, better finance options, alternative building materials and construction methods and securing financial pre-commitments from large scale employers and government to derisk private sector investment in housing.
- ▶ **Aged Care:** The ability to age in place has been highlighted as a growing concern for the community. There is anecdotal evidence suggesting the region's demand for aged care accommodation and services is outstripping supply. This is resulting in people having to leave the region to access services and placing significant pressure on family dynamics.

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- ▶ **Healthcare:** Attracting doctors and healthcare professionals remains challenging due to ageing facilities, heavy workloads, and limited housing options. Proposed solutions include a coordinated regional approach to service delivery, with practitioner-focused incentives, plus an increase or updating of medical equipment, and trained staff to operate. Incentives may include guaranteed incomes, free accommodation, travel allowances, tax concessions, and support for professional development.
 - ▶ **Childcare:** Limited access to childcare and out-of-school care is restricting workforce participation. Expanding these services would enable more parents to work and help address regional skill shortages. While larger urban centres have made significant progress since 2023 due to the production of the Eyre Peninsula Needs Analysis commissioned by RDAEP, smaller towns and communities still face significant gaps. Developing a sustainable business model and scalable childcare centre designs for thin markets is considered a cost-effective way to help tackle workforce challenges without worsening the region's housing shortage.
 - ▶ **Utilities:** Although securing a climate independent water source and upgrading the high voltage power line from Cultana to Port Lincoln via Yadnarie have been addressed, access to power and water remains limited. The commissioning of the Eyre Peninsula Link in 2023 and the planned SA Water desalination plant scheduled for late 2026 will significantly improve the region's water and power security. Together, these initiatives enhance network capacity through additional infrastructure, which is fundamental to improving access.
 - ▶ **Population and Liveability:** Population growth is critical to achieving longterm economic sustainability and improving public service delivery. Enhancing township amenity and lifestyle offerings through investment in sporting facilities, playgrounds, foreshores, jetties, and other civic and public realm infrastructure is essential to attract and retain residents. There is also strong interest in increased government support for regional events and festivals.
 - ▶ **Transport:** Reducing transport costs and improving market access for regional commodities is essential to compete globally. This requires investment in road, rail, port, and regional airport infrastructure. Roads are deteriorating rapidly under heavy freight loads, and councils are struggling to keep pace with maintenance. Key opportunities include strengthening rail connections, upgrading ports, and expanding airport capacity. The need to improve road safety was also expressed strongly across all communities.
 - ▶ **Environment:** The region's natural assets are a defining strength, closely tied to lifestyle, economy, and identity. Drought, climate variability, extreme weather events and an abundance of pest plants and animals continue to present significant and ongoing challenges in the management of the region's natural ecosystems. Mitigating and/or adaptation to these climatic conditions by building social, economic and environmental resilience will be essential.

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- ▶ **Sustainable Industries:** Economic diversification through new and emerging industries is essential for long-term sustainability. Growth opportunities will focus on green industries, circular economy initiatives, and decarbonisation.
 - ▶ **Workforce and Skills:** Addressing skill shortages through regionally based training opportunities remains a key challenge. Stakeholders called for greater engagement between regional training providers, employers, and schools to improve visibility of local employment pathways. Suggestions included the reintroduction of compulsory “working for benefits” or a similar scheme, alongside expanded career services focused on work hardening and preemployment training to address social issues and support job readiness. The development of new training facilities, a regional workforce plan, and initiatives to increase First Nations participation through enhanced cultural awareness were also identified as important opportunities.
 - ▶ **Education:** Centralisation of TAFE and universities limits local access to education and training. Stakeholders want better use of local facilities, such as TAFE campuses, to deliver programs aligned with workforce needs. These programs should also be inclusive of older cohorts, disadvantaged groups, and First Nations communities.
 - ▶ **Future Growth Opportunities:** Potential growth areas include space and satellite technologies, seaweed production, agri-tourism, next-generation aviation, renewable energy, mining, local processing of critical minerals, value-added agriculture and aquaculture, waste management, artificial intelligence linked to data centres, and advanced manufacturing.
 - ▶ **Services:** Centralising health, education, and social services has impacted communities. People want services returned locally and tailored to local needs. A coordinated regional approach to allied health services was suggested as a potential solution, but it was acknowledged population growth was essential for success.
 - ▶ **First Nations Engagement:** Building capability and capacity within First Nations communities to enable greater engagement has been identified as critical. Additional opportunities for involvement in local procurement and employment were highlighted across all sectors, including agriculture, aquaculture, mining, renewable energy, healthcare and the space industry. Cultural awareness training, abundant pest and animal management services, and the delivery of educational programs were also identified as key service gaps.

- ▶ **Industry and Business Support:** Ongoing support and advocacy for the region's existing industries and local businesses must remain a priority. Agriculture, aquaculture, and commercial fishing are central to the region's economic prosperity. Stakeholders highlighted the importance of face-to-face networking opportunities, along with training programs and effective dissemination of information.
- ▶ **Collaboration and Advocacy:** Lack of funding and representation is a concern. Key regional organisations need to work together and speak with one voice for the region.





Strategic Context

The Eyre Peninsula is navigating a period of significant transition. Diversifying the economy and building resilience remain central goals, but strategies must adapt to new social, economic and environmental realities.

National Context

Australia's economic agenda for 2026 focuses on stability and long-term competitiveness while addressing immediate social challenges.

The Australian Government's top priorities are:

- ▶ **Cost-of-Living Relief:** Targeted tax measures and household support to ease financial pressures.
- ▶ **Healthcare and Medicare Strengthening:** Expanded bulk billing, aged care investment, and urgent care clinics.
- ▶ **Housing Affordability and Supply:** Major programs to boost housing stock and improve access.
- ▶ **Clean Energy Transition and Advanced Manufacturing:** Renewables, critical minerals, and advanced manufacturing and sovereign capabilities under the Future Made in Australia plan.
- ▶ **Skills and Workforce Development:** Free TAFE, expanded university places, and initiatives to address skills shortages.

State Context

South Australia's economic priorities have shifted significantly since 2023. While the nine strategic sectors of defence, space, hi-tech, food and agribusiness, international education, tourism, energy and mining, health and medical industries, and creative industries remain central, recent developments have reshaped the landscape:

- ▶ **State Prosperity Project:** South Australia is leading the clean energy transition, and the Upper Spencer Gulf has a unique convergence of renewable resources close to significant mineral resources. They include Australia's richest copper resource, superior magnetite iron ore resources and proximity to the world's second largest proven graphite reserve.

As the world seeks to decarbonise, demand for copper, graphite, rare earths and green iron is forecast to surge. Iron and steel manufacturing is the single most carbon intensive industry in the world. Two tonnes of carbon dioxide are emitted for every tonne of steel produced.

South Australia has plentiful magnetite iron ore, with more than 19 billion tonnes lying across three major iron ore provinces surrounding Whyalla.

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- ▶ **Whyalla Steelworks Transformation:** Government efforts have focused on stabilising the Whyalla Steelworks by committing \$2.4 billion to replace outdated infrastructure to drive greater operational efficiencies and reduced emissions. This investment aims to secure Australia's sovereign structural steel manufacturing capability. The initiative will leverage South Australia's comparative advantages in magnetite resources and renewable energy development.
 - ▶ **Hydrogen Jobs Plan Deferred:** The planned large-scale hydrogen production and storage facility, along with associated power plant has been deferred, with funding redirected to support the Whyalla Steelworks \$2.4 billion economic transition.
 - ▶ **Environmental Pressures:** Increased climate variability has led to recent droughts and a persistent harmful algal bloom which has caused significant disruption to key industry sectors. Emergency funding has been allocated, but long-term solutions focused on recovery and building greater economic resilience are still needed.

These changes highlight the need for flexibility in planning. While long-term sectoral priorities remain, immediate challenges including industrial transition, environmental resilience, and workforce support require urgent attention.

Local

Ongoing refinement of strategic and economic development plans helps communities align local priorities with broader state and national directions while leveraging regional strengths. These plans identify opportunities for investment and collaboration across all levels of government and the private sector.

Housing supply, childcare, aged care and infrastructure such as water have emerged as critical challenges. In response, some councils have taken proactive steps to bring residential land online, investing in enabling infrastructure and promoting development opportunities to attract builders and investors.


Through these efforts, and by encouraging economic and community investment, the region recognises that job creation and housing availability are essential to supporting broader social and economic wellbeing.



Our Region

Eyre Peninsula has a long and rich history. First Nations communities have lived on and cared for this Country for tens of thousands of years. Their connection to their land and waters continues to this day, and it is important that we listen to, respect, learn from and work with them.





The Eyre Peninsula is a land of rugged coastlines, expansive crops, plentiful seafood, sandy beaches, national parks, rich mineral deposits and an abundance of solar, wind and wave energy. It comprises the regional cities of Port Lincoln and Whyalla and the local government authorities of Ceduna, Cleve, Elliston, Franklin Harbour, Kimba, Lower Eyre, Streaky Bay, Tumby Bay and Wudinna along with remote unincorporated areas serviced by the Outback Communities Authority.

Today the Eyre Peninsula is one of South Australia's most productive regions generating circa \$5.16 billion (2025) in gross regional product annually. The region is highly export oriented and benefits from established agriculture, commercial fishing and aquaculture industries. Several other industries continue to strengthen and offer exciting opportunities into the future including mining, renewable energy, hydrogen, space, seaweed and tourism.

The region has many competitive advantages including premium food and agricultural products, stunning natural environments, quality mineral resources and vibrant communities. These characteristics provide growth opportunities in the following sectors:

- ▶ Health and Community Services
- ▶ Manufacturing
- ▶ Agriculture
- ▶ Small Business
- ▶ Tourism
- ▶ Mining
- ▶ Fishing and Aquaculture
- ▶ Renewable Energy.

While the region's economy remains strong, it is faced by numerous challenges, many of which are being felt across other regional areas and the country, including:

- ▶ Climate variability and extreme weather events
- ▶ Retaining, training and attracting a sustainable workforce
- ▶ Consolidation in agricultural interests
- ▶ Economic impacts associated with drought and disease
- ▶ Increased pest plants and animals and other associated biosecurity risks
- ▶ Volatility in global and trade conditions
- ▶ Uncompetitive transport infrastructure
- ▶ High input costs.

Eyre Peninsula Snapshot



45%

of SA's Iron & Steel Manufacturing



24%

of SA's Barley Crop

40%

of SA's Wheat Crop



Australia's second largest canola producer

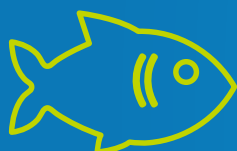
30%

of SA's Lentil Crop

Home to over

80%

of South Australia's prawn fishing fleet



82%

of SA's Seafood Product

- ▶ 100% Bluefin Tuna
- ▶ 92% Mussels
- ▶ 92% Prawns
- ▶ 97% Oysters
- ▶ 62% Abalone



33,353

Labour Force Population



Gross Regional Product

\$5.16bn

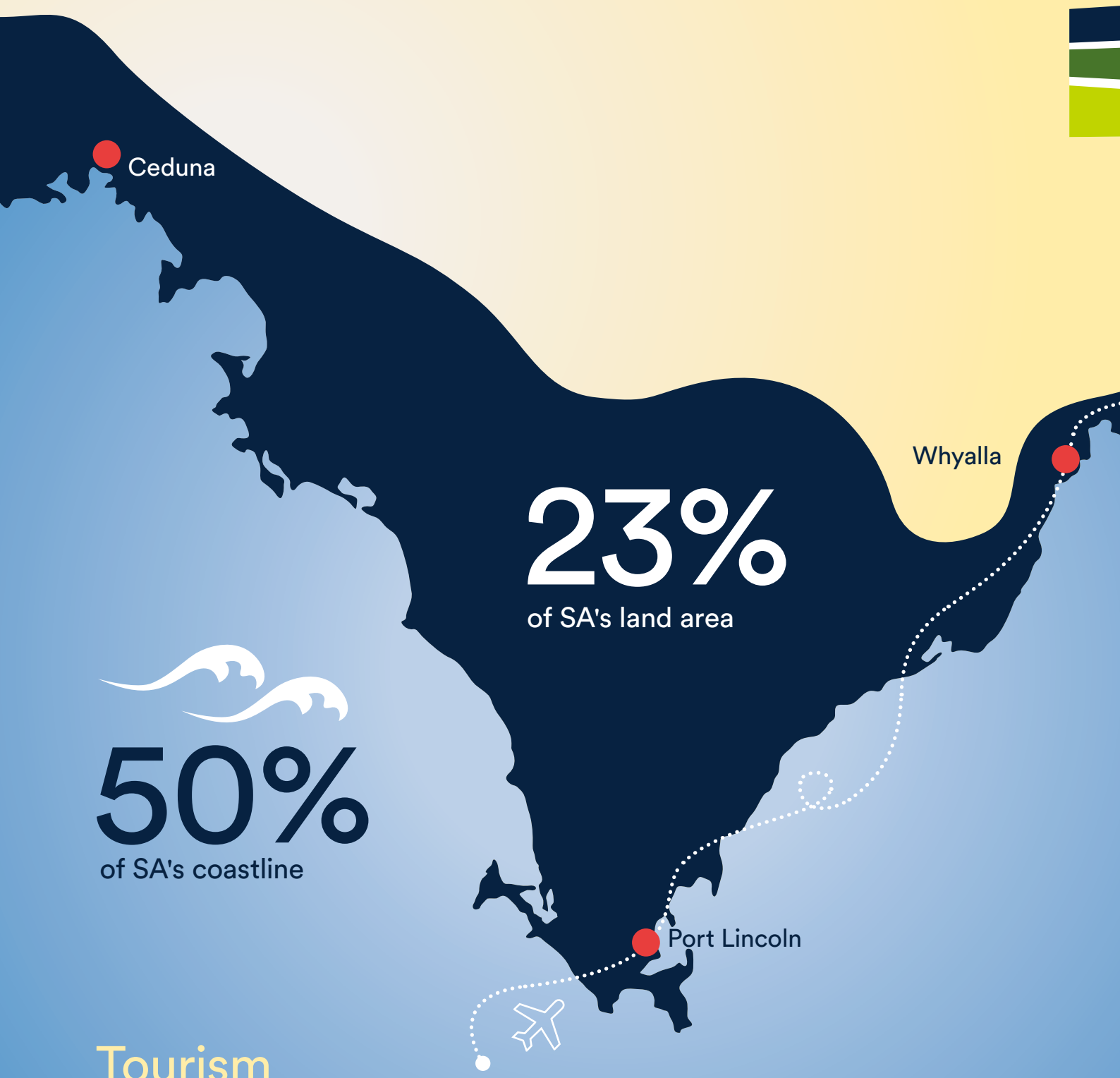
3.64% of SA's GDP (NIER 2023)

Jobs by Sector

3,011	Healthcare and social assistance
2,240	Manufacturing
2,231	Agriculture
2,223	Construction
2,020	Mining
1,624	Retail Trade
1,602	Education and Training

Value of Exports

\$1,565.4m Agriculture	\$1,341.8m Manufacturing
\$818.4m Mining	\$424.8m Aquaculture & Fishing
\$209.2m Accommodation & Food Service	\$102.7m Retail Trade



Tourism



401,000

Visitor day trips per year



2,100

Direct jobs



\$455m

Visitor expenditure

6.7%



Identify as Aboriginal and Torres Strait Islander peoples compared to 2.41% in SA

Economic Statistic	Figure	Source
Population – EP		
EP Population	59,406	Profile ID – ABS Estimated Resident Population 2024
% of Males	50.5%	Profile ID – ABS, Census of Population and Housing (2021)
% of Females	49.5%	Profile ID – ABS, Census of Population and Housing (2021)
% Aboriginal and Torres Strait Islander	6.7%	Profile ID – ABS, Census of Population and Housing (2021)
% Born overseas	11.1%	Profile ID – ABS, Census of Population and Housing (2021)
% Eligible Voters	68.9%	Profile ID – ABS, Census of Population and Housing (2021)
Income – EP		
Median Weekly Household Income – EP	\$1,245	ABS, Census of Population and Housing (2021)
Median Weekly Household Income – SA	\$1,455	ABS, Census of Population and Housing (2021)
Median Weekly Household Income – AUS	\$1,746	ABS, Census of Population and Housing (2021)
Age – EP		
% of people aged 60+ in Eyre Peninsula	15,908 (27.9%)	Profile ID – ABS, Census of Population and Housing (2021)
Median Age Eyre Peninsula	43	ABS, Census of Population and Housing (2021)
Median Age South Australia	41	ABS, Census of Population and Housing (2021)
Median Age Australia	38	ABS, Census of Population and Housing (2021)
Highest change in local jobs from 2016 to 2021 – EP		
Mining (largest increase)	+ 1,164	Economy ID – National Institute of Economic and Industry Research, 2025
Health Care and Social Assistance (2nd largest increase)	+ 695	Economy ID – National Institute of Economic and Industry Research, 2025
Agriculture, Forestry & Fishing (largest decrease)	- 1,833	Economy ID – National Institute of Economic and Industry Research, 2025
Employment - EP		
Labour Force	33,353	Economy ID – 2022 March Quarter – ABS Labour Force Survey; Dept of Education
Unemployed	1,712	Economy ID – 2022 March Quarter – ABS Labour Force Survey; Dept of Education
Unemployment Rate	5.1% (5.0% SA) (4.6% AUS)	Economy ID – 2022 March Quarter – ABS Labour Force Survey; Dept of Education

Economic Statistic	Figure	Source
Top Employment by Industry – EP (Differs to above – above is FTE)		
Health Care and Social Assistance	4,172 (15.6%)	Economy ID – National Institute of Economic and Industry Research (2025)
Agriculture, Forestry and Fishing	2,852 (10.6%)	Economy ID – National Institute of Economic and Industry Research (2025)
Retail Trade	2,527 (9.4%)	Economy ID – National Institute of Economic and Industry Research (2025)
Construction	2,347 (8.8%)	Economy ID – National Institute of Economic and Industry Research (2025)
Manufacturing	2,275 (8.7%)	Economy ID – National Institute of Economic and Industry Research (2025)
Gross Regional Product – EP		
Total GRP for EP	\$5.16 billion	National Institute of Economic and Industry Research (2023)
% of Gross State Product (SA)	3.64%	National Institute of Economic and Industry Research (2023)
Total Exports	\$3.41 billion	REMPPLAN – ABS 2021 Release 2 (Census)
Top Exports by Industry – EP		
Agriculture	\$1,565.4 million	National Institute of Economic and Industry Research (2023)
Manufacturing	\$1,341.8 million	National Institute of Economic and Industry Research (2023)
Mining	\$818.4 million	National Institute of Economic and Industry Research (2023)
Aquaculture and Fishing	\$424.8 million	National Institute of Economic and Industry Research (2023)
Accommodation and Food Service	\$209.2 million	National Institute of Economic and Industry Research (2023)
Retail Trade	\$102.7 million	National Institute of Economic and Industry Research (2023)

Eyre Peninsula Major Projects

The Eyre Peninsula has a pipeline of future projects valued at over \$25 billion and capable of creating over 26,000 new jobs. This reflects unprecedented levels of symbiotic business activity intent on leveraging the region's substantial and natural competitive advantage to diversify the economy through new and emerging industries.

1. SA Water Eyre Peninsula Desalination Plant
2. Whyalla Steelworks Transformation
3. Andromeda Great White Kaolin Project
4. AGL Yadnarie Solar Project
5. Iron Road Central Eyre Iron Project and Cape Hardy Deep-sea Port
6. Revera Cape Hardy Green Hydrogen Project
7. Peninsula Ports Port Spencer Deep-sea Port
8. Port Bonython (Hydrogen)
9. Southern Launch Koonibba Test Range Facility (active)
10. Southern Launch Whalers Way Orbital Launch Complex
11. Renascor Resources Siviour Graphite Project
12. Northern Water Project
13. Port Thevenard Channel and Berth Box Deepening
14. Port Lincoln Marina and Wharf Upgrade
15. Vestas Cleve Wind Farm
16. Alliance Resources Wilcherry Project
17. Quantum Graphite Operations Uley Graphite Mine
18. Lincoln Minerals Kookaburra Gully Graphite Project
19. CH4 Global EcoPark
20. Energy South Western Eyre Green Hydrogen Storage Project
21. Alligator Energy Samphire Project
22. Eyre Peninsula Rail Network Reinstatement
23. Tumby Bay Foreshore Coastal Protection Project

In addition to the 23 major projects identified, there are numerous smaller but still significant projects underway across the Eyre Peninsula. As outlined in the quarterly RDAEP Infrastructure Pipeline reporting, these projects collectively make an important contribution to regional growth, service delivery, and community outcomes.





1. SA Water Desalination Plant

A seawater desalination plant is under construction to provide a reliable, climate independent source of water to supplement groundwater resources. This plant is critical to maintaining a longterm supply of safe and clean drinking water for the region. With all major contracts in place and early works complete, the project has now entered full construction and is expected to be operational by late 2026.

2. Whyalla Steelworks Transformation

The Australian and South Australian Governments have committed over \$2.4 billion to transform the Whyalla Steelworks into a low-emissions, commercially viable 'pit-to-port' facility. The package includes \$100 million in immediate support for workers and businesses and \$1.9 billion for future investment. A joint taskforce will guide both governments through the administration process.

3. Andromeda Great White Kaolin Project

The Great White Kaolin Project is positioned to become a key supplier of minerals essential for the global transition to a more sustainable future. Andromeda has received approval for its Program for Environment and Rehabilitation (PEPR) from South Australia's Department for Energy and Mining. This approval allows the processing of up to 300,000 tonnes of ore annually, producing approximately 150,000 tonnes of halloysite-kaolin products each year.

4. AGL Yadnarie Solar Project

The Yadnarie Solar Project proposes the construction and commissioning of a 150-megawatt peak (MWp) solar power plant at Yadnarie. The project includes advanced electricity storage technology at a scale that is new to South Australia's renewable energy sector. A development application for the Yadnarie Renewable Energy Facility has been submitted to the South Australian Government for assessment.

5. Iron Road Central Eyre Iron Project and Cape Hardy Deep-sea Port

Iron Road's Central Eyre Iron Project holds Australia's largest magnetite ore reserve and represents an advanced, long-life mining, beneficiation, and infrastructure development opportunity. The project is designed to support the global steel industry's transition toward stricter environmental standards and progressive decarbonisation by supplying high-quality feedstock products. Cape Hardy has been identified as the export site for the ore, with plans for a multi-commodity, multi-user precinct and a deep-sea port facility, both recognised as strategic priorities by the South Australian and Australian Governments.

6. Revera Cape Hardy Green Hydrogen Project

This proposed facility at Cape Hardy aims to produce green hydrogen using renewable energy from wind, solar, and battery storage. Revera has secured over 600 ha within the Cape Hardy Precinct and proposes to develop an activation facility with up to 150 MW of renewables to power 50 MW of hydrogen electrolysis. The hydrogen would support production of approximately 1.5 million tonnes per annum of DR-grade iron ore pellets, aligning with South Australia's strategy to develop green iron and reduce emissions in steel making.

7. Peninsula Ports Port Spencer Deep-sea Port

A proposed deep-water port facility for the export of grain, located north-east of Tumby Bay on the Eyre Peninsula (70 kilometres north-east of Port Lincoln).

8. Port Bonython Hydrogen Hub

A proposed hydrogen production and export hub designed to harness South Australia's wind and solar resources with shared infrastructure including a deep-water port, jetty, and utilities. The hub is proposed to be South Australia's first large-scale clean hydrogen production precinct for both export and domestic markets. The proposed project is still in the early planning and design phase, with delivery timelines yet to be confirmed. Port Bonython remains active under the Department for Energy and Mining with Commonwealth backing.

9. Southern Launch Koonibba Test Range Facility

The Koonibba Test Range launch and retrieval site is a new and developing facility that specialises in suborbital launches, providing companies with the ability to recover rockets and their payloads to do further testing and systems validation before launching into orbit. The site also provides for the landing and retrieval of satellites launched from other test sites.

10. Southern Launch Whalers Way Orbital Launch Complex

Covering 1,200 hectares, the recently approved Whalers Way site will be the only commercial site that offers proximity to established industry and infrastructure that can support rocket launches year-round with southward launch trajectories across unpopulated areas with low density air and nautical traffic.

11. Renascor Resources Siviour Graphite Project

The Siviour graphite deposit located near Arno Bay is the world's second largest proven reserve of graphite and the largest Graphite Reserve outside of Africa. The proposed project has the potential to produce up to 150,000 tonnes of graphite flake concentrates per year in a staged development over a 40-year mine-life.



12. Northern Water Project

The South Australian Government has announced Mullaquana Station as their preferred location for the proposed Northern Water project, with all further environmental and geotechnical investigations to be concentrated at that location. The intent of the proposed project is to provide a sustainable source of water for the further expansion of mining operations located in the north of the State. The forecast operational date to satisfy BHP's requirements for water is 2032.

13. Port Thevenard Channel and Berth Box Deepening

Improving the efficiency of the Thevenard Port through the deepening of the channel and berth box remains a high priority for the region, with ongoing discussions occurring between Flinders Ports, Gypsum Resources Australia and all other users to maximise ship load capabilities at the Port.

14. Port Lincoln Marina and Wharf Upgrading

The Port Lincoln Marina Wharf is a vital piece of infrastructure servicing Australia's largest fishing fleet. As a result, the project is considered a high priority with scoping and feasibility works completed and a need to secure urgent funding.

15. Vestas Cleve Wind Farm

The proposed project will enhance energy security and grid stability, contribute infrastructure improvements in the area, and generate green energy to power thousands of homes. The Cleve Wind Farm will drive economic growth through local job creation during construction and is also proposing to support the community through a community benefit agreement.

16. Alliance Resources Wilcherry Project

The Alliance Wilcherry Project is a gold and iron mineral deposit located within the Gawler Craton near Kimba. Mining operations are proposed to extract around 200,000 tonnes of gold-bearing ore per year, totalling about 960,000 tonnes over five years. This is expected to produce approximately 80,000 ounces of gold, 790,000 tonnes of iron ore, and 21 million tonnes of low-grade material and waste during the five-year operational period.

17. Quantum Graphite Uley Graphite Mine

A high-grade coarse-flake mineralised envelope within the broader 'Mikkira' graphite resource. The project involves the recommissioning of existing graphite mining and processing operations utilising existing plant, utilities, community engagement and associated infrastructure. Previous mining of graphite was by open pit method.

18. Lincoln Minerals Kookaburra Gully Graphite Mine

Lincoln Minerals Kookaburra Gully Project consists of a conventional open pit mine and associated processing plant. The plant is a conventional crushing, grinding and flotation circuit to produce approximately 25,000–55,000 tonnes per annum of high-grade graphite concentrate.

19. CH4 Global EcoPark

The EcoPark is located at Louth Bay and is the world's largest commercial Asparagopsis seaweed and processing facility consisting of 3 feeder ponds holding 2 million litres of water and capable of producing 80 tonnes of methane tamer annually. This is enough for 4,500 cattle per day, reducing nearly 9,000 tonnes of CO₂ equivalent emissions per year. The facility is planning to scale-up operations to 500 ponds, capable of producing 5,500 tonnes of methane tamer annually over the next 3+ years.

20. Energy South Western Eyre Green Hydrogen Storage Project

Energy South has secured a gas storage exploration licence to explore hydrogen storage in salt deposits in the Polda Basin near Elliston, which could be one of the first hydrogen storage hubs in Australia.

21. Alligator Energy Samphire Project

The Samphire Project is located 20km south of Whyalla and was acquired in October 2020. The Samphire project comprises two uranium historical prospects (Blackbush and Plumbush) on Exploration Licences 5926 & 6350, with further Licence applications surrounding the project pending approval.

22. Eyre Peninsula Rail Networks Reinstatement

Bunge and Aurizon, in partnership with the South Australian and Australian Governments, are investigating the upgrade and reopening of the Eyre Peninsula rail line between Port Lincoln, Wudinna and Kimba. The project could reduce heavy vehicle traffic on local roads, lower diesel consumption by around four million litres per year and cut emissions by approximately 20,000 tonnes of CO₂ annually. It also has the potential to reduce freight costs for farmers by up to 25 per cent and increase Port Lincoln's annual shipping capacity.

23. Tumby Bay Foreshore Coastal Protection Project

The Tumby Bay foreshore seawall project is proposed as a long-term response to ongoing coastal erosion, designed to retain and attract the workforce needed to unlock the regions full economic potential. It involves construction of a seawall and associated foreshore works along the developed shoreline to protect against storm surge, sea level rise and future climate impacts. The project has been costed at approximately \$45 million, with delivery anticipated over a 14-year staged period. Due to the scale of investment required, Council resolved to shelve the project, citing affordability and long-term financial sustainability concerns.



Opportunities and Threats

An economic analysis of the Eyre Peninsula was prepared in 2022 and refreshed in 2025. This analysis identified the following opportunities and threats which will influence the region's economy.

Opportunities:

1. Continued expansion in value of commodity exports.
2. Ageing population presents opportunities for growth in healthcare and development of new/diverse housing.
3. Growth of regionally based education.
4. Growing population in Port Lincoln, Tumby Bay and across the Lower Eyre Peninsula.
5. Better utilisation of regional airports to expand visitor numbers and support the efficient movement of goods in and out of the region.
6. Local processing and new manufacturing, distribution and sales opportunities linked to local primary produce.

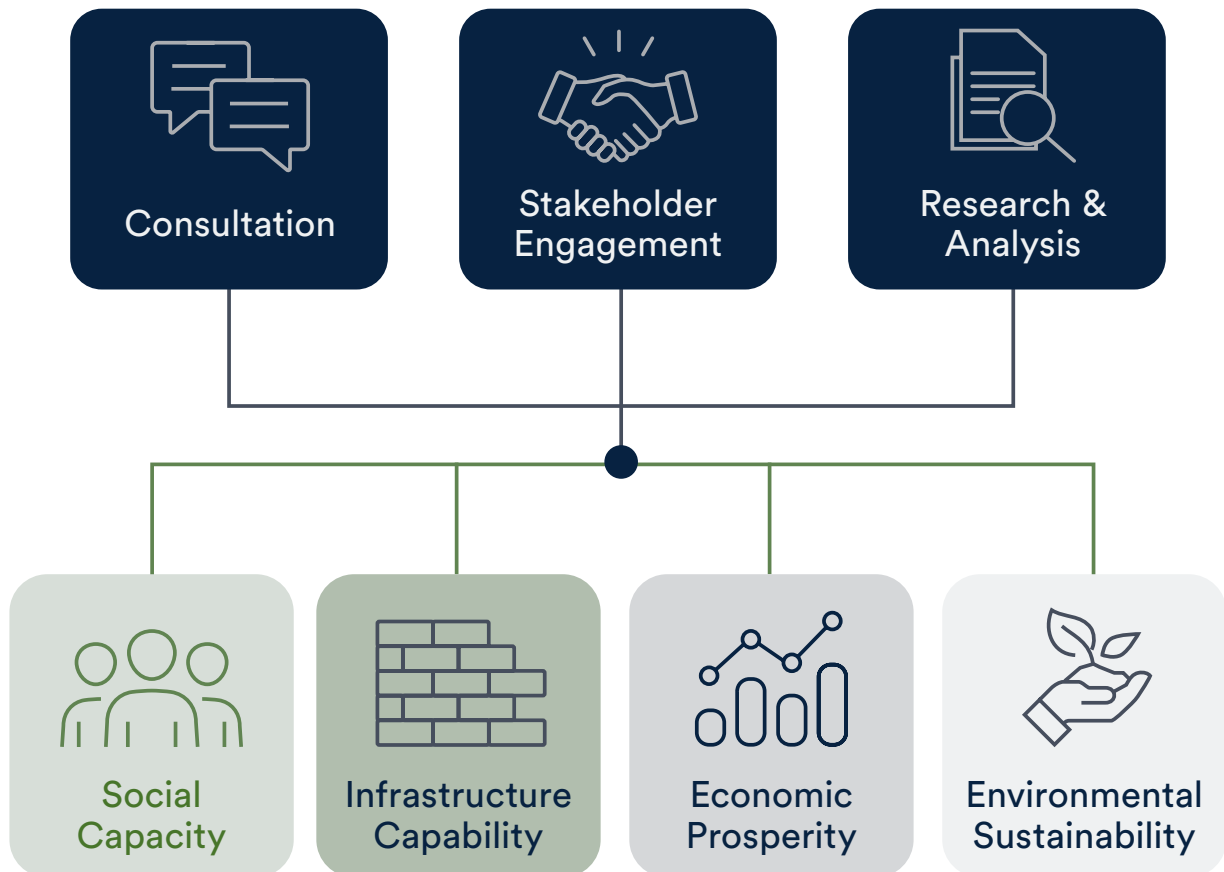
Threats:

1. Expansion of online retail.
2. Climate variability and extreme weather events.
3. Lack of network access to water.
4. Ageing population.
5. Declining population in many inland urban centres.
6. Significant socio-economic disadvantage in larger centres and those with high Indigenous populations.
7. Declining regional productivity.
8. Tourism reliant upon South Australian visitors.
9. Workforce shortages.
10. Shifting government priorities impacting strategic investment, particularly energy production and the cost of power.
11. An uncertain future for Whyalla's steel industry.
12. Geopolitical uncertainty.

This report is available as an additional tool to this Plan.

Themes

The themes of **Social Capacity, Infrastructure Capability, Economic Prosperity and Environmental Sustainability** have been implemented to guide this Plan. These themes are consistent with the opportunities and challenges identified through stakeholder engagement and the Boards' investigations.



Social Capacity



Goal

Workforce attraction, retention, training, and support.

It is essential that we support and develop the foundations on which our community is built. The people of the Eyre Peninsula are resilient and have a strong sense of identity. However, they need to be supported by a variety of services to grow and thrive. Retaining and attracting a strong population base and active workforce is a key goal of this plan and is vital to supporting economic growth and strong communities.

Priority Area 1: Housing and Accommodation

In 2024, RDAEP commissioned the Housing Infrastructure Challenges and Options Paper in response to the housing affordability and availability crisis impacting the region.

The Eyre Peninsula has historically benefited from a stable supply of housing and accommodation. However, this situation has shifted, with rental and short-term accommodation vacancy rates dropping to low levels, reflecting a constrained market. This shortage is limiting the region's capacity to house the workforce needed to support economic and business growth.

Demand spans all housing types including community, affordable, family-style and executive (one to four-bedroom) with a particular need for quality, well-located dwellings.

Several factors contribute to this imbalance between supply and demand. These include a historic underinvestment in new and renewed housing stock, increased migration from metropolitan areas to regional centres for lifestyle reasons, cost of enabling water and power infrastructure and ongoing labour shortages in the construction sector. Access to finance and building materials also remain a challenge, further delaying housing delivery.

Strategy	Role	Lead	Strategic Partners
Increase housing supply, mix and choice to support population growth.	Facilitator	RDAEP	<ul style="list-style-type: none"> • Councils • Planning and Land Use Services • Property Council • Renewal SA • Office for Regional Housing • Urban Development Institute of Australia • Planning Institute of Australia • Department for Housing and Urban Development

Future Actions	
1.	Support the State Government in implementing the Eyre and Western Regional Plan by providing local insights to support a coordinated approach to land release and infrastructure delivery.
2.	Promote alternative and non-traditional construction methods to remove negative stigmas, such as modular or prefabrication construction, to address challenges related to trade availability and material shortages.
3.	Lobby the State Government and utility providers for increased planning and investment in headwork and network-enabling infrastructure to help lower future connection costs for housing developments.
4.	Work with the Office for Regional Housing to support opportunities to establish private and public partnerships for the delivery of regional housing developments. This would include quantifying the demand for housing based on future workforce needs and exploring other approaches to reduce investment risks like offering financial incentives.
5.	Advocate and assist all levels of government and key landowners to evaluate regional demand for residential land to ensure supply meets demand.
6.	Advocate for all land currently zoned for residential purposes, and located within defined township boundaries, to be exempt from the provisions of the Native Vegetation Act.
7.	Promote adaptive reuse of buildings and advocate for tax incentives that better align housing supply with identified needs, such as downsizing.

Priority Area 2: Healthcare Services

The Eyre Peninsula is enduring a prolonged healthcare crisis. This is threatening the wellbeing of our community and is a significant barrier to attracting and retaining an active workforce.

The ratio of General Practitioners (GPs) to population is concerning. In the northern Eyre Peninsula, there is one resident GP per 8,662 people or per 31,511km². Without intervention, the remaining GPs in the region will continue to operate under unsustainable workloads and are at risk of leaving.

Strategy	Role	Lead	Strategic Partners
Improve access and quality of healthcare services to support improved community health and wellbeing.	Advocator	RDAEP	<ul style="list-style-type: none"> • Northern Eyre Peninsula Health Alliance • Eyre and Far North Local Health Network • Local Area Focus Groups • Rural Doctors Workforce Agency • Australian Medical Association

Future Actions	
1.	Support the Eyre and Far North Local Health Network and Northern Eyre Peninsula Health Alliance to implement strategies to attract and retain health professionals, particularly doctors.
2.	Collaborate with the medical sector to develop innovative and sustainable service delivery models on the Eyre Peninsula, ensuring equitable access to quality healthcare services for the community.
3.	Lobby the Australian Government to incentivise General Practitioners establishing and operating businesses in the region to reduce the need and costs associated with locums and remote on-call services. Incentives could include a minimum guaranteed income, up-front sign-on bonus, travel allowance, free accommodation and access to professional development opportunities / training.
4.	Lobby the State Government for funding for new and upgraded medical facilities and equipment to support regional clinics.
5.	Support investigations into innovative service delivery and business models for allied health in regional areas.
6.	Advocate for greater investment in telehealth, ambulance and emergency services, and for volunteers and patient transport systems.

Priority Area 3: Aged Care, Disability and Childcare

Access to quality aged care, disability support and childcare services is essential for building resilient communities and enabling people to live connected, fulfilling lives. These services underpin social cohesion and support workforce participation across all life stages.

On Eyre Peninsula, limited access to aged care and disability services alongside restricted health service availability continues to drive residents toward metropolitan centres. This relocation often separates individuals from family and community networks, contributing to social isolation and mental health challenges.

Empowering older people and people with disabilities to age in place and remain active in their communities is a key opportunity. This includes improving service delivery, infrastructure and workforce capacity across the region.

Childcare access remains a critical barrier to workforce participation, particularly for women. Despite Australian Government subsidies, the region continues to experience widespread market failure in childcare provision. A 2024 study by the Mitchell Institute found that 24% of Australians live in childcare deserts, with Eyre Peninsula among the worst affected, with up to seven children competing for each available place.

The Eyre Peninsula Early Education and Care report commission by RDAEP in 2023 found that there was a shortfall of 598 childcare places across the Eyre Peninsula demonstrating the need for 10 additional long daycare centres. The report also found that if this unmet demand was addressed it would add approximately \$44 million per annum to the region’s economy through greater workforce participation, plus an additional \$11 million per annum through new job creation.

Addressing these gaps is essential not only for families but also for the broader economy. Inclusive and affordable childcare and care services will help retain skilled workers, support local businesses, and foster stronger, more resilient communities.

Strategy	Role	Lead	Strategic Partners
Facilitate greater access to aged care, disability and childcare services to drive workforce participation in the region.	Advocator	RDAEP	<ul style="list-style-type: none"> • Councils • Public and Private Schools • Service providers
Future Actions			
1.	Support taskforces designed to assess the changing demand for aged care, disability and childcare services and identify barriers to expansion.		
2.	Support innovative service delivery and business models for aged care, disability and childcare services across the region.		
3.	Work with all levels of government and childcare operators to develop childcare business models and associated facilities for the provision of services in thin markets.		
4.	Collaborate with local government and relevant government departments to encourage construction of buildings for both aged care and childcare services.		
5.	Work with all levels of government and aged care providers to conduct a needs analysis, assessing anticipated and emerging demand for aged care accommodation and services to attract investment from both public and private sectors.		

Priority Area 4: Education and Training

The Eyre Peninsula is facing a shortage of skilled workers, even as job opportunities across the region continue to grow. While attracting skilled workers from outside the region remains important, retaining and upskilling the existing local workforce is critical.

To support this, the region must offer accessible education and training pathways that equip local residents with job-ready skills and foster a sustainable, regional based skilled workforce. There is also potential to engage older cohorts through targeted training programs that support extended workforce participation and delay retirement transitions.

Inclusive education and training strategies deliver broader social and economic benefits. By creating opportunities for disengaged or disadvantaged individuals and people with disabilities the region can strengthen workforce participation, reduce social exclusion, and build resilience.

Strategy	Role	Lead	Strategic Partners
Expand educational and training opportunities to develop the skills needed to meet workforce shortages.	Facilitator	RDAEP	<ul style="list-style-type: none"> • Universities • TAFE SA • Registered Training Organisations • Public and Private Schools • Local Jobs Program • Private Sector / Industry • Uni Hub Spencer Gulf

Future Actions	
1.	Liaise with the State Government, industry, and local businesses to support the development of skills audits that inform educational institutions and registered training providers of the region's future workforce needs.
2.	Work with the State Government, TAFE SA, Uni Hub, universities, and other training providers to design and deliver regional based training programs to ensure the region's existing facilities are fully utilised.
3.	Support initiatives such as the Spencer Gulf Jobs and Skills Hub and the Career Transition Service to help people reenter the workforce through reskilling and upskilling aligned to region based employment opportunities.
4.	Advocate to the Australian Government for changes to skilled migration programs to ensure they are demand driven and aligned with regional skills gaps and job vacancies.
5.	Engage with key industry sectors and regional based businesses to promote employment opportunities on the Spencer Gulf Jobs Platform and link these opportunities to job seekers.
6.	Develop initiatives to attract, retain and train workers in the region.
7.	Identify and support the next generation of business and community leaders through defined leadership development programs offered regionally.

Priority Area 5: Urban Amenity and Lifestyle

The Eyre Peninsula is renowned for its stunning landscapes, quality lifestyles and strong communities. However, to remain competitive and attract new residents, investment in the built environment is essential. Enhancing the character, functionality and vibrancy of our towns will enable them to better compete with larger centres and leverage their natural and social assets.

While many factors contribute to liveability, creating engaging, well-designed public spaces and infrastructure is a key opportunity. A focus on placemaking, accessibility, and design quality fosters vibrant communities that support economic growth, social connection and regional pride.

Strategy	Role	Lead	Strategic Partners
Enhance urban amenity and lifestyle pursuits in towns to support population attraction and retention.	Advocator	RDAEP	<ul style="list-style-type: none"> • Councils • State Government • Progress Associations
Future Actions			
1.	Support local government in the development and implementation of master planning for foreshore areas, sporting precincts, town centres and strategic civic areas.		
2.	Advocate for increased State and Australian Government funding to enhance access to high-quality public spaces, including playgrounds, linear paths, and strategically located open space acquisitions.		
3.	Support a diverse range of cultural initiatives, such as public art, festivals, community events and activities, to stimulate the revitalisation of communities and promote social cohesion.		
4.	Support partnerships designed to upgrade the functionality and amenity of regional towns through projects such as streetscape improvements, signage, foreshore development, walking trails, and enhancements to town entrances.		
5.	Support local sport, interest and service clubs and community leaders to continue to play their important role in sustaining community connections.		

Infrastructure Capability



Goal

Provision of economic enabling infrastructure

A capable community requires a supporting framework and infrastructure. Infrastructure plays a critical role in connecting our communities, services and markets. Having fit for purpose infrastructure is critical to facilitating growth and strong communities.

Promoting strategic infrastructure investment is a key goal of this Plan. Adequate infrastructure is vital to ensuring that businesses remain competitive and able to grow. The challenge of distance, access to markets, and general connectivity remains an issue for the Eyre Peninsula. For this reason, it is critical that we not only seek to enhance the regional network but also maintain existing infrastructure and services.



Priority Area 6: Transport and Access (Roads/Ports/Air/Rail)

Improving access and connectivity on all fronts is pivotal to moving people and commodities efficiently. Enhanced access reduces transport costs, improves supply chain reliability, and creates opportunities for regional businesses to connect with national and international markets. It also supports workforce mobility, tourism growth, and community connectivity. Strategic investment in transport infrastructure must prioritise not only capacity and efficiency but also equity and reliability.

Roads

Road infrastructure needs across Eyre Peninsula remain extensive and continue to require significant investment. Strategic improvements are necessary to ensure the road network is safe and capable of accommodating larger and more frequent heavy transport vehicles.

The closure of the railway and the development of a new port at Lucky Bay, have changed freight movements. The resulting increase in road trains has placed increased pressure on the local road networks, which are under the care and control of local governments. While the economic benefits associated with local industries are welcomed, the impact on local communities and maintenance budgets of councils remains significant and challenging.


Ports

In such an export-oriented region, the benefit derived from enhanced port operations at Port Thevenard, Port Bonython, Port Lincoln, and Lucky Bay is significant. These ports continue to support bulk commodity exports and are increasingly being considered for containerised freight, which could open up direct export routes for a wider range of products currently transported by road to Port Adelaide.

The potential for new industries and ventures remains strong if container exports from the Eyre Peninsula become viable. This would support value-adding and employment creation in the region. Agricultural products destined for export are still largely unprocessed, with limited value-adding occurring in Australia. However, the ability to ship containers directly from the region could enable local processing of products such as graphite, which has potential to be exported in higher-value forms.

The Wallaroo to Lucky Bay Ferry Service is an essential transport corridor that has played a significant role in connecting the Eyre Peninsula and Yorke Peninsula since 2006. The service has strengthened the region's economy, supporting tourism, agriculture, mining and community connectivity more broadly. Its reinstatement in a consistent and reliable manner is critical to the future prosperity of the region.

The Port Lincoln Marina Commercial Service Wharf is critical enabling infrastructure for the region's commercial fishing and aquaculture sector, supporting vessel berthing, unloading and servicing for high value seafood exports. While not a bulk export facility, the wharf underpins supply chain reliability for one of the Eyre Peninsula's most



valuable industries. The ageing and capacity constrained facility has been identified as requiring renewal to maintain Port Lincoln's role as Australia's seafood capital and to protect regional employment and export capability.

Air

In 2025, RDAEP engaged Hudson Howells to develop the Eyre Peninsula Regional Airports Strategy. The strategy focuses on the three regular passenger transport (RPT) airports located at Port Lincoln, Whyalla, and Ceduna.

These airports are owned and managed by their respective councils and rely heavily on council funding, as well as Australian and State Government grants, to undertake essential infrastructure upgrades and maintain the desired service standards.

Beyond the RPT airports, the Strategy also acknowledges the importance of smaller airstrips that support general aviation and critical services such as the Royal Flying Doctor Service.

The Strategy identified and considered issues and trends that will influence future airport demand in the region, including:

- ▶ Collaboration between the three RPT airports to deliver financial and non-financial benefits through improved governance and operations.
- ▶ Attracting new operators and re-alignment of routes including Ceduna – Port Lincoln – Adelaide or Ceduna – Whyalla – Adelaide options.
- ▶ Future investment that prioritises regional economic growth.
- ▶ Identifying opportunities to improve airport revenue from existing and new sources.

Rail

In 2018, a study on the future of freight transport across the Eyre Peninsula estimated the cost to upgrade the rail network at approximately \$150 million. At the time, the study concluded grain volumes were unlikely to justify the investment, and the State Government identified upgrading the road network as a more viable option. Since then, interest in rail has re-emerged. Bunge and Aurizon have indicated a willingness to explore rail options again.

The Eyre Peninsula Grain Export Supply Chain Planning Study, led by the Department for Infrastructure and Transport, examined freight pathways and infrastructure needs. This included consideration of rails' potential role in supporting long-term freight efficiency and sustainability across the region.

Strategy	Role	Lead	Strategic Partners
<p>Facilitate investment in strategic transport infrastructure to create new avenues to export markets, reduce costs and facilitate opportunities for local processing and value adding ventures.</p>	<p>Facilitator</p>	<p>RDAEP</p>	<ul style="list-style-type: none"> • Australian Government • State Government • Councils • Infrastructure Australia • Infrastructure South Australia • Bunge • T-Ports • Peninsula Ports • Flinders Port • Iron Road • Aurizon • Eyre Peninsula Cooperative Bulk Handling • Revera Energy • Qantas Airlines • Rex Airlines

Future Actions

1. Identify options to enhance transport infrastructure across the region to improve safety, efficiency and increase access to export markets and reduce costs.

2. Work with State and Australian Governments, industry and stakeholders to progress the development of a new containerised deep-sea multi-use/multi-user port facility on the Eyre Peninsula.

3. Support funding applications designed to improve the efficiency of export facilities, such as the deepening of berth-boxes at Port Thevenard.

4. Advocate for road upgrades and the reclassification of the Flinders Highway from an “access road” to a higher order classification, along with broader reclassification of key roads used to service export facilities, to reduce the cost burden on local government.

5. Collaborate with airport operators, airlines, and government to secure new passenger and air freight routes, increase and diversify revenue streams and support the adoption of best-practice governance and management to reduce costs and improve services for the community.

6. Support the development and implementation of a viable and optimal grain transport solution for the region to meet future demand.

7. Support actions associated with the future reinstatement of the Wallaroo to Lucky Bay Ferry Service.

8. Support the strategic use of existing rail infrastructure to improve freight connectivity and access to export markets.

Priority Area 7: Power Supply

Affordable and reliable power is vital for economic growth. The Eyre Peninsula has long faced challenges with reliability and grid capacity due to its position at the end of the national network. The cost of electricity is now a significant constraint on investment and future business growth.

Recent upgrades, including the Eyre Peninsula Link transmission project, have improved supply and created opportunities to generate and export renewable energy. Continued investment in modern, resilient infrastructure will attract industry, support emerging sectors, and advance South Australia's clean energy future.

Future planning should also consider approaches that enable communities to benefit from improved energy infrastructure through better supply, local jobs, and regional income, delivering long-term social and economic value.

Strategy	Role	Lead	Strategic Partners
Improved power supply and reliability through enhanced transmission infrastructure to meet expected future demand and facilitate further investment in renewable energy generation.	Advocator	RDAEP	<ul style="list-style-type: none"> • SA Power Networks • ElectraNet • AGL • Vestas • Energy South • Alligator Energy • Private sector

Future Actions	
1.	Advocate for initiatives that strengthen power reliability and reduce costs across the region.
2.	Support investment in renewable energy projects that reduce energy costs, minimise emissions, increase power supply, improve reliability, drive economic growth and deliver benefits back to the community.
3.	Support low-capacity powerline upgrades, including 3-phase power, to improve access, supply and reliability across the Eyre Peninsula.
4.	Advocate for further investment in additional high voltage backhaul interconnector infrastructure to enable greater capacity for renewable energy generation, integration and transmission into and across the national grid.
5.	Liaise with all levels of government, SA Power Networks, ElectraNet and other private sector power providers to identify opportunities for the use of emerging power generation, storage and supply solutions, including the adoption of alternative energy technologies, such as microgrids.
6.	Investigate a community benefit scheme that provides tangible benefits with renewable energy infrastructure for regional communities, including improved supply reliability, affordability, local employment, and integrated storage solutions.



Priority Area 8: Water Security

Water security is critical to the Eyre Peninsula’s future. The construction of a new desalination plant at Billy Lights Point near Port Lincoln marks a major step forward in securing a non-climate dependent source of drinking water for the region.

Once operational in late 2026, the plant will provide potable water to approximately 35,000 customers, reducing pressure on the Uley South groundwater basin and the River Murray. This investment supports long-term resilience for communities, particularly in the face of climate projections that indicate longer dry periods, higher temperatures, and increased variability in rainfall.

The availability of desalinated water will help safeguard public supply and provide greater certainty for regional planning and development. While this is a significant step forward, the infrastructure required to deliver this new water including transfer pipelines, storage facilities, and distribution networks is ageing and requires targeted investment moving forward.

In parallel, the Northern Water Project is being progressed as a transformative initiative to support industrial water users across the Upper Spencer Gulf and Far North. The proposed project will deliver a large-scale desalination plant at Mullaquana Station, approximately 20 km south of Whyalla, and a 400 km transfer pipeline network to supply water to key industrial regions. This infrastructure will support growth in various sectors including mining, energy, advanced manufacturing and hydrogen into the future. Importantly also reducing reliance on the Great Artesian Basin.

Strategy	Role	Lead	Strategic Partners
Secure scalable sources of non-climate dependent water to support population and industry growth.	Advocator	RDAEP	<ul style="list-style-type: none"> • SA Water • State Government • Northern Water • Private Sector

Future Actions	
1.	Work with the State Government and other project partners to progress the Northern Water Project, ensuring the region obtains maximum benefit from this project.
2.	Advocate for further investment by SA Water to upgrade and expand on their water distribution network across the Eyre Peninsula to locations such as Elliston to meet both existing and predicted demand for water.
3.	Liaise with all levels of government, local industry, and the private sector to identify and pursue opportunities for water capture, harvesting, reuse, and broader integrated water management, including emerging technologies and options for integrating private water into the grid network.
4.	Support the construction and future commissioning of the SA Water Desalination Plant required to secure a non-climate dependent source of drinking water for the region.

Priority Area 9: Telecommunications Connectivity

Easily accessible and reliable telecommunications ensure the region can connect and do business at both local and global levels, which is pivotal to the region's reputation, productivity and economic and community success.

Due to the large and expansive nature of the region, communities rely on technology to be notified of changing environmental conditions and when they may need assistance. Access to quality telecommunications facilitates community participation in a range of business and community networks and services.

Connectivity on the Eyre Peninsula requires improvement with vast areas in blackspots and businesses with poor communication networks.

Strategy	Role	Lead	Strategic Partners
Increase the region's capabilities through enhanced high-speed connectivity and associated mobile service coverage.	Advocator	RDAEP	<ul style="list-style-type: none"> • NBN Co. • Telstra • Optus • Service Providers

Future Actions	
1.	Work with telecommunications providers and the Australian and State Government to improve mobile phone and internet coverage, connectivity, and capacity by supporting Regional Connectivity Plans to ensure safety and efficiencies.
2.	Collaborate with NBN Co and the Australian and State Governments to expand the optical fibre network.
3.	Work with businesses and training providers to improve digital literacy to increase the use of electronic platforms and other online services.
4.	Support the introduction of new and emerging communication technologies, such as low-orbit satellites.
5.	Support the development of a business case to install a doppler radar system that covers the lower, central and eastern Eyre Peninsula to allow for more informed decision-making to improve regional productivity and enhance safety outcomes.

Economic Prosperity



Goal

Economic growth through improved business efficiencies and industry diversification

Rich mineral deposits form the foundation of a strong mining and manufacturing industry, while expansive plains and plentiful seas support agriculture and aquaculture. These industries are the largest sectors in terms of export value in the region and are also significant on a state-wide scale, with the Eyre Peninsula producing approximately 80% of South Australia's seafood product and considerable amount of grain.

The region's future prosperity relies on its ability to diversify, grow and refine its economy and processes, guided by regenerative economic principles which focus on restoration and building capacity. A new economy based on decarbonisation provides significant prospects for the Eyre Peninsula as it moves into a more sustainable era.



Priority Area 10: Economic Diversification

Agriculture remains a cornerstone of the Eyre Peninsula economy and a key platform for economic diversification. The scale of grain, oilseed and pulse production provides opportunities for value adding, processing and emerging agri industrial activities such as plant based proteins, advanced oilseed processing and bio based products. Diversifying the regional economy in this way enhances resilience to future economic shocks, expands employment opportunities, increases convenience for local communities, and enables local businesses to capture a greater share of regional expenditure. Supported by access to renewable energy and export infrastructure, agriculture is well placed to underpin new industries, reduce exposure to commodity price volatility, and create higher value employment outcomes across the region.

The Eyre Peninsula is central to South Australia's transition to affordable green energy, with vast potential for wind and solar generation supporting decarbonisation of the economy and the growth of clean energy industries. This renewable energy advantage, combined with proximity to mineral resources, creates significant opportunities for advanced manufacturing and value-added processing. At the heart of this transformation is the Whyalla Steelworks, which represents one of the State's most important industrial assets. Its shift to green steel production will not only reduce emissions but also establish a platform for downstream industries such as fabrication and component manufacturing. By leveraging renewable energy and local resources, Whyalla can become a global leader in sustainable steel making, attracting investment, creating skilled jobs, and strengthening South Australia's industrial base.

Aquaculture is already a proven success story for Eyre Peninsula, demonstrating the region's capacity for innovation and global competitiveness. The production of *Asparagopsis* seaweed, native to the Spencer Gulf, has positioned the region at the forefront of sustainable agriculture solutions, reducing methane gas emissions by up to 95% when used as livestock feed. This achievement highlights what can be accomplished when local expertise and natural advantages are combined to meet global challenges.

The space industry also presents significant potential, with the Australian Space Agency aiming to triple the size of Australia's space economy to \$12 billion by 2030 and create up to 20,000 jobs, while global demand for launch services is expected to reach US\$30 billion by 2027.

These opportunities, alongside established strengths in aquaculture and emerging clean energy industries, will strengthen economic resilience and position the Eyre Peninsula

Strategy	Role	Lead	Strategic Partners
Support the development of new and emerging high value industries to diversify the regional economy.	Facilitator	RDAEP	<ul style="list-style-type: none"> • Department for Energy and Mining • Department of Primary Industries and Regions • South Australian Chamber of Mines and Energy • South Australian Research and Development Institute • Australian Space Agency • South Australian Space Industry Centre

Future Actions	
1.	Work with all levels of government and industry to support investment and infrastructure upgrades at the Whyalla Steelworks, enabling the shift to green steel production and associated downstream manufacturing opportunities.
2.	Seek to position the Eyre Peninsula at the forefront of renewable energy generation, including hydrogen, alongside energy storage, transmission and industrial application.
3.	Support the exploration, development and expansion of copper, graphite, iron ore, kaolin, mineral sands and other high value mines on the Eyre Peninsula.
4.	Work with government and industry to implement national and state space strategies, including the establishment of South Australia's first regional space precinct, positioning the Eyre Peninsula as a hub for space innovation.
5.	Support investment in local processing, manufacturing and growing opportunities in new and emerging high-value and hi-tech industries such as seaweed production and AI data centres.
6.	Maintain a strategic commitment to the hydrogen industry as a long-term opportunity for the Eyre Peninsula.
7.	Assist and advocate across all levels of government to identify future commercial land requirements and support timely land release.

Priority Area 11: Business Growth

Fostering growth within the region's established industries and businesses allows the region to capitalise on its strengths. The agriculture, fishing and aquaculture sectors are some of the largest employers in the region. Supporting these industries adapt to climate change, access new markets, reduce production costs, and add value through local processing is critical to their long-term success.

Creating efficiencies is focused on maximising productivity. Ultimately it seeks to allow the economy to produce more, with less waste. Being efficient in day-to-day operations assists to improve productivity, increase production output and reduce time-consuming tasks. An efficient economy is better positioned to remain competitive and resilient, grow and increase wealth to all participants and the community. Improving digital literacy across the Eyre Peninsula is a key opportunity to aid productivity gains through reliable communication and collaboration.

Strategy	Role	Lead	Strategic Partners
Support sustained business growth by reducing input costs and improving innovation and operational efficiencies.	Facilitator	RDAEP	<ul style="list-style-type: none"> • Councils • Chambers of Commerce • Business Associations • Department of State Development • Invest SA • Office of the Industry Advocate • Department of Primary Industries and Regions • Department of Agriculture, Fisheries and Forestry • SA Drought Hub • Department for Small and Family Business

Future Actions	
1.	Support opportunities for increasing local production, processing and other sovereign capabilities to reduce the region's reliance on international markets.
2.	Enhance commercial fishing and aquaculture industries by advocating for the provision of fit-for-purpose marine loading and offloading facilities, and suitable land for processing in proximity to marine infrastructure.
3.	Facilitate the development of new markets, both domestically and internationally for the region's products to provide economic resilience.
4.	Facilitate and promote shared procurement initiatives to reduce recurrent operational costs and enhance competitiveness.
5.	Work with the Department of Primary Industries and Regions, Office for Small and Family Business, Small Business Commissioner, Local Business Chambers and Trader Groups to provide advice and support to build business capacity and capability.
6.	Build resilience to extreme climatic events like droughts, floods, firestorms, harmful algal blooms and other biosecurity risks by exploring opportunities to diversify income streams, and through the provision of education and training initiatives that enhance financial and business management skills.
7.	Advocate for regulatory reform that improves efficiency and reduces red tape for businesses across all sectors.



Priority Area 12: Visitor Economy

Tourism is a key economic driver for Eyre Peninsula, contributing \$455 million to South Australia's visitor economy in the year ending December 2024. This exceeded the region's 2025 target and places it within reach of its 2030 goal of \$500 million.

The Eyre Peninsula consistently ranks among South Australia's top-performing destinations, recording the fourth-highest regional expenditure and the sixth-highest visitation. This demonstrates its strong ability to generate above-average visitor spend per trip. Tourism supports around 610 businesses and provides employment for approximately 2,100 people, equivalent to one in every 15 jobs in the region, reinforcing its importance to economic resilience and growth.

As stated in the South Australian Regional Visitor Strategy (SARVS) (SATC, 2025) "The opportunity for the Eyre Peninsula is to capitalise on its pristine nature, immersive wildlife experiences and coastal lifestyle, to drive increased overnight stays from domestic and international visitors. The region has approximately 100 State, National and Conservation Parks, ten State Marine Parks and three Commonwealth Marine Reserves."

With stunning landscapes, world-class seafood, and unique nature-based experiences such as shark diving and swimming with cuttlefish, the Eyre Peninsula is a standout destination. Sustainable growth of this sector will be essential to deliver long-term economic and social benefits.

Strategy	Role	Lead	Strategic Partners
Facilitate a sustainable expansion of the visitor economy.	Facilitator	RDAEP	<ul style="list-style-type: none"> • Tourism Australia • South Australian Tourism Commission • Tourism Industry Council of South Australia • Councils • Private sector • Destination Management Zones • Regional Tourism Officers • Airport Operators

Future Actions

1. Strengthen the Eyre Peninsula tourism brand through marketing activities across a range of mediums to position the region as an aspirational destination, leveraging its competitive advantages in nature, wildlife, and coastal lifestyle.
2. Support product development and associated infrastructure to grow and diversify the tourism offering, strengthened by improved regional data and informed by industry trends.
3. Protect, maintain and enhance tourism assets and infrastructure, such as the region's pristine natural environment, network of campgrounds, small and large-scale accommodation options, jetties and boat ramps.
4. Support pathways that enable greater participation of First Nations people in the tourism industry.
5. Advocate for the development of a 5-6 star hotel, high-quality eco-accommodation options as well as improved visitor accommodation options across the Eyre Peninsula.
6. Advocate for greater support and investment by the State Government in new and existing governance and management models of regional tourism organisations to ensure the delivery of place-based approaches to growing the region's visitor economy.
7. Support the protection of environmental values at strategic places to ensure our nature and wildlife experiences stay attractive with increased visitation.
8. Promote year-round tourism by developing strategies and campaigns that highlight seasonal experiences beyond summer, such as wildlife encounters, food and wine events, and cultural activities.
9. Activate emerging tourism markets, including dark sky tourism, agri-tourism, and wellness experiences, to attract new visitor segments and showcase the region's unique strengths.

Priority Area 13: Strong Regional Centres

Developing strong regional centres is critical to supporting surrounding communities both in attracting skilled workers and in the return of critical services back into the region. Whyalla and Port Lincoln have the scale, infrastructure and strategic location to become major hubs for critical education and healthcare services. Their growth will facilitate the decentralisation of key services and lead to improved liveability across the Eyre Peninsula, strengthening the region's ability to compete nationally and globally.

Strategy	Role	Lead	Strategic Partners
Promote key regional cities and growth centres to anchor economic activity and enhance local service delivery.	Advocator	RDAEP	<ul style="list-style-type: none"> • Australian Government • State Government • Department for Housing and Urban Development • Councils • Infrastructure providers

Future Actions	
1.	Advocate for all regional cities and key urban centres to be hubs for investment and economic activity, showcasing their infrastructure and strategic location.
2.	Promote Whyalla and Port Lincoln as vibrant, well-serviced centres, highlighting lifestyle advantages and cultural, recreational, and coastal assets to attract residents and skilled workers.
3.	Support improved healthcare, education, and specialist services in the region's cities to ensure adjoining communities can access them through reliable transport links.

Priority Area 14: Regional Collaboration and Cooperation

Collaboration brings people together to share their expertise and builds networks for mutual shared benefit. Partnering with, and sharing expertise and resources promotes resilient businesses and underpins regional economic growth.

At our core, organisations such as RDAEP, EPLGA and the EPLB are collaborative and bring people together to identify shared goals and resolve common issues. However, the Eyre Peninsula has a limited pool of resources to draw upon. This necessitates collaboration as we move forward to achieve the best possible outcomes for the economy and community.

Strategy	Role	Lead	Strategic Partners
Provision of regional leadership through regional collaboration and cooperation.	Facilitator	RDAEP	<ul style="list-style-type: none">• State Government• Non-for-Profits• Community Groups• Associations
Future Actions			
1.	Support a joint RDAEP, EPLGA and EPLB working group to drive implementation of this Plan.		
2.	Collaborate with Local and State Governments to identify opportunities for resource sharing, particularly where organisations have shared/common goals.		
3.	Support collaborative regional planning and procurement initiatives with government, business, First Nations groups and stakeholders.		
4.	Maintain a centralised database of grant opportunities available to councils, community groups, not-for-profits and businesses.		
5.	Align the region's development needs with Australian and State Government planning and economic priorities to improve access to government funding.		

Environmental Sustainability



Goal

Ecologically sustainable development
and natural resource management

The Eyre Peninsula's economy relies upon its environment. From resource extraction to agriculture, aquaculture and nature-based tourism, impacts associated with climate change will negatively affect the productivity of our existing and established industries. The future success of these industries will rely upon rapid decarbonisation as well as adapting to the effects of climate change. Stakeholders have recognised this and want to protect these assets for future generations by ensuring long term management and mitigation practices are at the forefront of decision-making processes.



Priority Area 15: Natural Resource Management

Water is a precious resource in the region and must be managed appropriately. As the region works towards a climate-independent water source to secure potable supply, it also needs to manage its existing supply effectively. Water allocation planning, management of water-affecting activities, stormwater management, and rising sea levels are issues to be proactively addressed into the future.

South Australia is currently facing an unprecedented challenge with a marine algal bloom. This phenomenon has never been experienced at this scale before, and there is no clear understanding of how or when it will end. The uncertainty surrounding this event underscores the need for adaptive management, collaborative research and proactive monitoring to protect marine ecosystems, fisheries and the coastal environment.

Strategy	Role	Lead	Strategic Partners
Effective ongoing management of natural resources for future generations.	Facilitator	EPLB	<ul style="list-style-type: none"> • SA Water • Councils • Department of Primary Industries and Regions • Environment Protection Authority • Department for Environment and Water • Community volunteer organisations
Future Actions			
1.	Monitor the region's natural resources in relation to emerging trends to determine appropriate management action.		
2.	Support government agencies in the development of regional protocols for responding to severe climatic events.		
3.	Effectively manage water allocation planning of prescribed water resources to safeguard them from over utilisation and increasing salinity.		
4.	Collaborate regionally on urban stormwater and wastewater capture projects.		

Priority Area 16: Land Care

Improving and developing land care practices is critical to the long-term sustainability of the region's primary production and the natural environment. The farming community of the Eyre Peninsula have adopted strong environmental ethics and evolved their farming practices to increase production while appropriately managing their resource base. Actions carried out by mindful farmers and the community include crop monitoring, tree planting, native vegetation protection, improved tillage practices, appropriate chemical application, carbon storage practices and so on.

These practices have demonstrated that conscious land care not only benefits the natural environment but also enhances production capacity and creates resilient farms.

Strategy	Role	Lead	Strategic Partners
Facilitate sustainable agricultural practices to ensure productive landscapes.	Facilitator	EPLB	<ul style="list-style-type: none"> • Traditional Owners • National Farmers Federation • Grain Producers Australia • Grain Producers South Australia • Ag Innovation and Research Eyre Peninsula • Department of Primary Industries and Regions

Future Actions	
1.	Protect agricultural land from soil acidification and promote long term soil care via management of livestock, wind and water erosion, particularly the occurrence, intensity and timing of tilling and the quantity and nature of surface cover.
2.	Facilitate and promote change management practices to restore, improve and manage dryland salinity, soil acidity, soil erosion, water quality, habitat protection, native vegetation and enhance drought readiness.
3.	Support Traditional Owners and First Nations communities to care for Country, including opportunities for Homelands and individuals to have greater engagement and participation across the agriculture sector.
4.	Develop strategic partnerships with government, Native Title Groups, Homelands, researchers and private sector organisations relative to land care management and climate adaptation.
5.	Promote opportunities for carbon sequestration into soils via contemporary farming practices and perennial vegetation.
6.	Facilitate First Nations cultural awareness training specific to land care management and agricultural activities to drive greater participation of First Nations people.

Priority Area 17: Pest Plant and Animal Management

Crop yields and the natural environment can be significantly impacted upon by pest plants and animals. Protecting crops more effectively and with innovative methods assists to improve crop yields and broader environmental health.

The Eyre Peninsula Landscape Board works closely with landowners and managers to find ways of reducing the impact of pest species, helping to restore native biodiversity whilst minimising losses to yields and the agricultural industry. A pest management program has been developed to assist landowners and managers to identify and manage the likely pests they will encounter on their properties. These programs support the region's community and industry to prevent the establishment of high-risk pests and raise awareness of appropriate control measures.

Strategy	Role	Lead	Strategic Partners
Support landowners to minimise the economic and environmental impacts of pest plants and animals through appropriate control.	Facilitator	EPLB	<ul style="list-style-type: none"> • Traditional Owners • National Farmers Federation • Grain Producers Australia • Grain Producers South Australia • Councils • Department of Primary Industries and Regions

Future Actions	
1.	Identify and promote mechanisms to increase landowner capacity to implement programs to manage pest plants and animals.
2.	Promote modern pest management practices that are selective and integrated while minimising impacts to surrounding natural environments.
3.	Revegetate problematic areas with native plant species to provide habitat for local native fauna, creating competition for pest plant species and further complementing management efforts.
4.	Partner with schools to encourage children to learn about pest plant and animal management issues.
5.	Support volunteers and community groups to undertake pest plant and animal management activities and engage in decision-making.
6.	Support the Department of Primary Industries and Regions to monitor, manage, and mitigate coastal marine pest species.



Priority Area 18: Biodiversity

Environmental pressures including biodiversity loss, biosecurity risks, climate change and land clearing will present further challenges for biodiversity. Managing natural resources and ensuring biological processes continue to thrive is fundamental to supporting the region's economy.

The region is rich in environmental assets. The incredible landscapes of the Eyre Peninsula deserve celebration and protection. The region is renowned for its coastal and marine environment, with its rugged and largely undeveloped coastline making up almost one half of South Australia's coasts. The Eyre Peninsula's marine and conservation parks include 250 islands which support an abundance of plants and wildlife.

Nearly 7.5 million hectares of land on the Eyre Peninsula is contained in national parks, conservation parks and reserves. The Lincoln National Park and Coffin Bay National Park are significant tourism attractions. The natural values of these environments are valued by the State and enjoyed through active and passive activities.



Strategy	Role	Lead	Strategic Partners
Protect, restore and enhance biodiversity and natural assets.	Facilitator	EPLB	<ul style="list-style-type: none"> • Traditional Owners • Councils • Community volunteer organisations

Future Actions	
1.	Investigate and identify natural areas for current and future biodiversity protection and enhancement.
2.	Effectively communicate and encourage actions that reduce the rate and impact of climate change.
3.	Partner with the agriculture, seafood, mining and civil construction industries to maximise biodiversity outcomes from business operations.
4.	Identify opportunities for councils, landowners, community organisations and individuals to participate in improving biodiversity.
5.	Support initiatives that seek to preserve and enhance biodiversity in prioritised ecosystems.



Measuring Success

Progress in realising the strategies outlined in this Plan will be regularly monitored and reported through annual reports and annual business plans. This Plan will be updated to ensure it responds to the region's opportunities and challenges.

In the interest of fostering regular communication with our peers and stakeholders, measures of progress and success will be communicated via various platforms to ensure we maintain an open line of communication. Our websites, social media platforms and media releases will all play key roles in communicating matters being worked through or achieved.

Further, the below table provides quantitative performance measures to aid in monitoring the outcomes sought by the goals and strategies in this plan.





Measuring Success



Social Capacity

Strategy	Performance Measures
S1	Number of land division and dwelling applications
S1	Number of meetings held with State Government officials, strategic landowners, investors and the development industry
S1	Value of construction development
S2	Number of resident General Practitioners
S2	Number of healthcare organisations and initiatives supported
S3	Number of aged care and childcare initiatives supported
S3	Number of aged care and childcare spaces
S4	Number of meetings held with employers, regional training providers and job seekers on workforce development
S5	Level of support provided to councils and progress associations in relation to urban amenity and lifestyle initiatives
S5	Level of support provided for regional events and infrastructure



Infrastructure Capacity

Strategy	Performance Measures
S6	Number of master plans and/or design frameworks supported
S6	Level of future investment identified
S6	Number of projects identified that provide new and/or upgraded transport infrastructure
S6	Number of infrastructure needs identified or supported
S7	Number of energy related projects identified and/or supported
S8	Level of support provided to the development of non-climate dependent water sources
S9	Number of improvements made to telecommunications infrastructure
S9	Level of engagement with telecommunications service providers



Economic Prosperity

Strategy	Performance Measures
S10	Level of local intelligence provided to attract and support new and emerging industries
S10	Number of value adding opportunities identified
S11	Number of small to medium enterprises supported
S12	Level of engagement with the tourism industry
S12	Level of promotional/marketing activities implemented
S12	Letters of support provided to organisations seeking grant funding
S13	Increased population growth rates across the Eyre Peninsula with a particular focus on Whyalla and Port Lincoln
S14	Number of joint/regional projects and initiatives pursued
S14	Government grants communicated to regional stakeholders. Number of members accessing Grant Finder program



Environmental Sustainability

Strategy	Performance Measures
S15	Number of new Water Sensitive Urban Design (WSUD) features completed
S16	Number of information sharing sessions held with local farmers and the broader community
S16	Number of land care initiatives supported
S17	Number of control measures, programs and initiatives implemented
S18	Number of biodiversity/conservation initiatives implemented
S18	Number of habitat restoration/revegetation projects implemented

Combined Strategy Table



Social Capacity



Goal

Workforce attraction, retention, training, and support

Housing and Accommodation	Increase housing supply, mix and choice to support population growth.
Healthcare Services	Improve access and quality of healthcare services to support improved community health and wellbeing.
Aged Care and Childcare	Facilitate greater access to aged care and childcare services to drive greater workforce participation in the region.
Education and Training	Expand educational and training opportunities to develop the skills needed to meet workforce shortages.
Urban Amenity and Lifestyle	Enhance urban amenity and lifestyle pursuits in towns to support population attraction and retention.



Infrastructure Capability



Goal

Provision of economic enabling infrastructure

Transport	Facilitate investment in strategic transport infrastructure to create new avenues to export markets, reduce costs and facilitate opportunities for local processing and value adding ventures.
Power Supply	Improved power supply and reliability through enhanced transmission infrastructure to meet expected future demand and facilitate further investment in renewable energy generation.
Water Security	Secure scalable sources of non-climate dependent water to support population and industry growth.
Telecommunication Connectivity	Increase the region's online capabilities through enhanced high-speed connectivity and associated mobile services coverage.



Economic Prosperity



Goal

Economic growth through improved business efficiencies and industry diversification

Economic Diversification	Support the development of new and emerging high value industries to diversify the regional economy.
Business Growth	Support sustained business growth by reducing input costs and improving innovation and operational efficiencies.
Visitor Economy	Facilitate a sustainable expansion of the visitor economy.
Strong Regional Centres	Promote key regional cities and growth centres to anchor economic activity to enhance local service delivery.
Collaboration and Cooperation	Provision of regional leadership through regional collaboration and cooperation.



Environmental Sustainability



Goal

Ecologically sustainable development and natural resource management

Natural Resource Management	Effective ongoing management of natural resources for future generations.
Land Care	Facilitate sustainable agricultural practices to ensure productive landscapes.
Pest Plant and Animal Management	Support landowners to minimise the economic and environmental impacts of pest plants and animals through appropriate control.
Biodiversity	Protect, restore and enhance biodiversity and natural assets.



Reference Documents

A review of various strategic documents relevant to the region was undertaken to complement the engagement process. Strategic documents generated by Local Government, State Government agencies, Australian Government Departments and not-for-profit organisations were reviewed to identify:

- ▶ Common goals and strategies
- ▶ Emerging trends and new approaches
- ▶ Prevalent problems or issues
- ▶ Areas of controversy or conflict.

This work is available as an additional tool to this Plan and includes consideration of the following State, Regional and Local Plans:

Regional Plans

- ▶ Regional Development Australia Eyre Peninsula | Business Plan 2025-26
- ▶ Eyre Peninsula Regional Landscape Plan 2021-2026
- ▶ Eyre Peninsula Local Government Association Strategic Plan 2022-25
- ▶ Eyre Peninsula Local Government Association Annual Business Plan 2024-2025
- ▶ Eyre Peninsula Local Government Association Annual Report 2024-2025
- ▶ Eyre Peninsula Waste and Resources Strategy | Eyre Peninsula Local Government Association
- ▶ Drought Resilient Eyre Peninsula | Eyre Peninsula Regional Drought Resilience Plan
- ▶ Regional Development Australia Eyre Peninsula | Eyre Peninsula Early Education & Care (November 2023)
- ▶ Regional Development Australia Eyre Peninsula | Infrastructure Challenges and Options Paper – Eyre Peninsula Discussion Paper (July 2024)
- ▶ Regional Development Australia Eyre Peninsula | Far West Aboriginal Tourism Strategy (August 2024)
- ▶ Regional Development Australia Eyre Peninsula | Annual Report 23|24
- ▶ Regional Development South Australia | Infrastructure Prioritisation (December 2023)
- ▶ Regional Development South Australia | Regional Blueprint 2024-2025 (November 2024)
- ▶ Regional Development South Australia | Regional Priorities Statement 2025


- ▶ Biodiversity and Agricultural Natural Capital Assets Emergency Preparedness and Response Plan for the Eyre Peninsula Landscape Region
- ▶ Regional Development South Australia, South Australia's Infrastructure Projects – 2018 Prioritisation Report
- ▶ Growing our Regional Workforce Review Summary
- ▶ Regional Development Australia Eyre Peninsula Business Plan 2022-23
- ▶ Eyre Peninsula Regional Trails Strategy
- ▶ Eyre Peninsula Destination Management Plan
- ▶ Regional Signage Strategy 2018

Federal Plans

- ▶ Australian Government | State of Australia's Regions 2024

State Plans

- ▶ The Upper Spencer Gulf – Primed for Growth | Government of SA + Spencer Gulf Cities
- ▶ State Infrastructure Strategy 2025 | Infrastructure SA
- ▶ Corporate Plan 2024-2025 | Department of Primary Industries and Regions
- ▶ More than an Industry | Department of Primary Industries and Regions
- ▶ South Australian Productivity Commission | Positioning All South Australians to Share in the Benefits of Economic Growth
- ▶ South Australian Government | Arts & Cultural Tourism Strategy (2025)
- ▶ South Australian Government | South Australian Economic Statement
- ▶ South Australian Government | South Australia's Small Business Strategy 2023-2030
- ▶ South Australian Government (Invest SA) | South Australia The Space State
- ▶ South Australian Tourism Commission | Tourism Plan 2030
- ▶ Department for Infrastructure and Transport | Transport Strategy 2025
- ▶ South Australian Government | State Prosperity Project
- ▶ South Australia's Hydrogen Action Plan
- ▶ PIRSA Regional Development Strategy
- ▶ SA Labour – Regional Development Policy 2022
- ▶ The South Australian Visitor Economy Sector Plan 2030
- ▶ South Australian Regional Visitor Strategy

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- ▶ A Hydrogen Roadmap for South Australia
 - ▶ South Australian Policy Hydrogen Jobs Plan
 - ▶ South Australia Space Sector Strategy
 - ▶ Defence SA State Sector Plan
 - ▶ PIRSA Strategic Plan 2021-2025
 - ▶ Eyre and Western Regional Plan April 2012

Local Plans

- ▶ City of Port Lincoln | Economic Development Strategy 2023-2026
- ▶ City of Port Lincoln | Environmental Sustainability Strategy 2025-2034
- ▶ City of Port Lincoln | Strategic Directions Plan 2025-2034
- ▶ Whyalla 2030 and Beyond
- ▶ Whyalla | Strategic Plan 2025-2034
- ▶ District Council of Ceduna | Sense of Direction Ceduna 2045
- ▶ District Council of Cleve | Strategic Plan 2025-2030
- ▶ District Council of Elliston | Strategic Plan 2024-2028
- ▶ District Council of Franklin Harbour | Strategic Management Plan 2024-2028
- ▶ District Council of Kimba | Strategic Management Plan 2025-2034
- ▶ District Council of Streaky Bay | Long Term Strategic Plan 2045
- ▶ District Council of Tumby Bay | Revised Strategic Plan 2024-2027
- ▶ Lower Eyre Council | Strategic Plan 2024-2034
- ▶ Lower Eyre Council | Draft Economic Growth Plan 2025-2030
- ▶ District Council of Elliston Economic Development and Tourism Strategy 2022-2026
- ▶ Whyalla Economic Development Strategy 2022-2030
- ▶ District Council of Cleve Economic Development Framework
- ▶ District Council of Kimba Positioned for Economic Growth
- ▶ Wudinna District Council | Community and Growth Strategic Plan 2024-2034





An Australian Government Initiative



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EYRE PENINSULA



EYRE PENINSULA
Local Government Association



Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	3.6
Subject	2026-27 Business Plan
Author/Sponsor	Ben Smith – Manager, Planning and Engagement
Through	Seb Drewer – Acting General Manager (Approved)
Action	For Endorsement

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) endorses the proposed Business Plan for the 2026-27 period.

2. Purpose

To seek the Boards endorsement of the 2026-27 Business Plan.

3. Background

Under Section 51 of the *Landscape South Australia Act 2019* (the Act), a regional landscape board must prepare a Business Plan for each financial year.

Section 51(3) of the Act states the annual Business Plan must include:

- a) the regional landscape board's budget for the relevant financial year
- b) prescribed levy information about the amounts to be recovered by the regional landscape board in relation to the relevant financial year
- c) information that clearly shows proposed expenditure for each of the regional landscape board's key or strategic priorities
- d) information about the board's staffing arrangements or plans for the relevant financial year
- e) other information as may be contemplated by the Act or prescribed by the regulations.

4. Discussion

This is the first annual Business Plan prepared under the new Eyre Peninsula Regional Landscape Plan 2026-31. The plan outlines the Board's priorities, programs, staffing, funding sources, levy information, and monitoring and evaluation arrangements for the 2026-27 financial year.

Compared with the previous Business Plan, the 2026-27 Business Plan reflects the new Regional Landscape Plan structure and updated priority areas. The five priority areas are now Water, Primary production, Land and coastal biodiversity, Pest plants and animals, and Collaboration and partnerships.

Key updates in the 2026-27 draft Business Plan include:

- an updated Presiding Member foreword, including reference to the new Eyre Peninsula Regional Landscape Plan 2026-31 and the updated Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Areas commencing on 1 July 2026
- updated regional priorities, focus areas and program content across all themes
- updated investment tables, expenditure tables and funding source information for 2026-27

- retention of the unfunded programs section, which identifies partially funded and unfunded priority work across all program areas
- updated staff resource information, with 25.07 full-time equivalent positions anticipated across the region in 2026-27
- updated landscape levy and water levy information for 2026-27, including continuation of the existing levy basis and application of a 3.2% CPI increase

The draft Business Plan sets out total expenditure across the Board's priorities and administration, and includes a detailed breakdown of expenditure by focus area, including identified unfunded priorities. The unfunded programs section highlights additional investment sought for water management, primary production, land and coastal biodiversity, pest plants and animals, collaboration and partnerships, and administration activities including Net Zero implementation.

In relation to levies, the draft plan confirms that the Board proposes to retain the existing basis for both the regional landscape levy and water levy. For land levies, the Board has retained the existing basis under option 3, being a fixed charge that depends on the purpose for which the rateable land is used. For water levies, the Board has retained option 2, being the quantity of water allocated. The draft plan states that the 2026-27 levy calculations include a 3.2% CPI increase.

Once the Business Plan is approved, the document can be finalised and provided to the Minister for information, with the approved plan then made publicly available. If Board Members require any final edits to the Business Plan, these can be discussed at the meeting and incorporated as required.

5. Strategic Reference

The Business Plan is a component of the Eyre Peninsula Regional Landscape Plan 2026-31 and has been prepared to meet the requirements of the Act. The draft plan also aligns program delivery to the Board's five regional priorities and the Board's monitoring, evaluation, reporting and improvement framework.

6. Financial Implications

The draft Business Plan includes total planned expenditure for 2026-27 across all priority areas and administration, together with proposed levy income, external funding and other income sources. The plan also identifies unfunded and partially funded priorities where additional investment would be required to deliver further work.

7. Consultation

Consultation has occurred with councils in the region to seek updated information required for levy calculations and council collection arrangements. This information is used to inform the 2026-27 land levy calculations and the amount required for council reimbursement associated with levy collection.

8. Attachments

- [DRAFT 2026-27 Business Plan](#) (the final version of the plan will be provided to members once received)

Business Plan 2026-2027

Eyre Peninsula Regional Landscape Plan 2026-31

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Front page photo: Eight Mile Creek, Whyalla.

Foreword



On behalf of the Eyre Peninsula Landscape Board (the Board), I would like to present our annual Business Plan under the *Landscape South Australia Act 2019*, which outlines our priorities for the next 12 months.

This Business Plan sees us move forward within our new *2026-2031 Eyre Peninsula Regional Landscape Plan* which guides how we will safeguard Eyre Peninsula's natural and productive landscapes up to 2031.

The updated regional landscape plan provides a framework to manage Eyre Peninsula's natural resources, balancing environmental protection, community values and economic productivity in a changing climate – in line with requirements of the Landscape Act.

With the new plan comes some modifications to our five core priorities. They are now - Water, Primary Production, Pest Plants and Animals, Land and Coastal

Biodiversity, and Collaborations and Partnerships. Our program for delivering these priorities during the next 12 months is detailed in this plan.

I would also like to note that the updated *Water Allocation Plan for Southern Basins and Musgrave Prescribed Wells Areas* comes into effect on 1 July 2026. The review of this plan has set a clear direction for sustainable water management across the region.

The updating of the water and regional landscape plans have been considerable bodies of work and I thank all staff who have been involved in this, as well as all their efforts with all of our other core work. I am continually impressed with the staff of the Board who care deeply for our region's diverse landscapes and are committed to protecting our natural assets.

I'd also like to acknowledge the efforts of my fellow Board members who represent our local Eyre Peninsula community. *See page 14 for more details of our Board membership.*

As always, we look forward to continuing our work with regional partners, including industry groups,

relevant government agencies, businesses, local government and individuals. Achieving the vision and outcomes identified in our plans requires strong partnerships and shared responsibility.



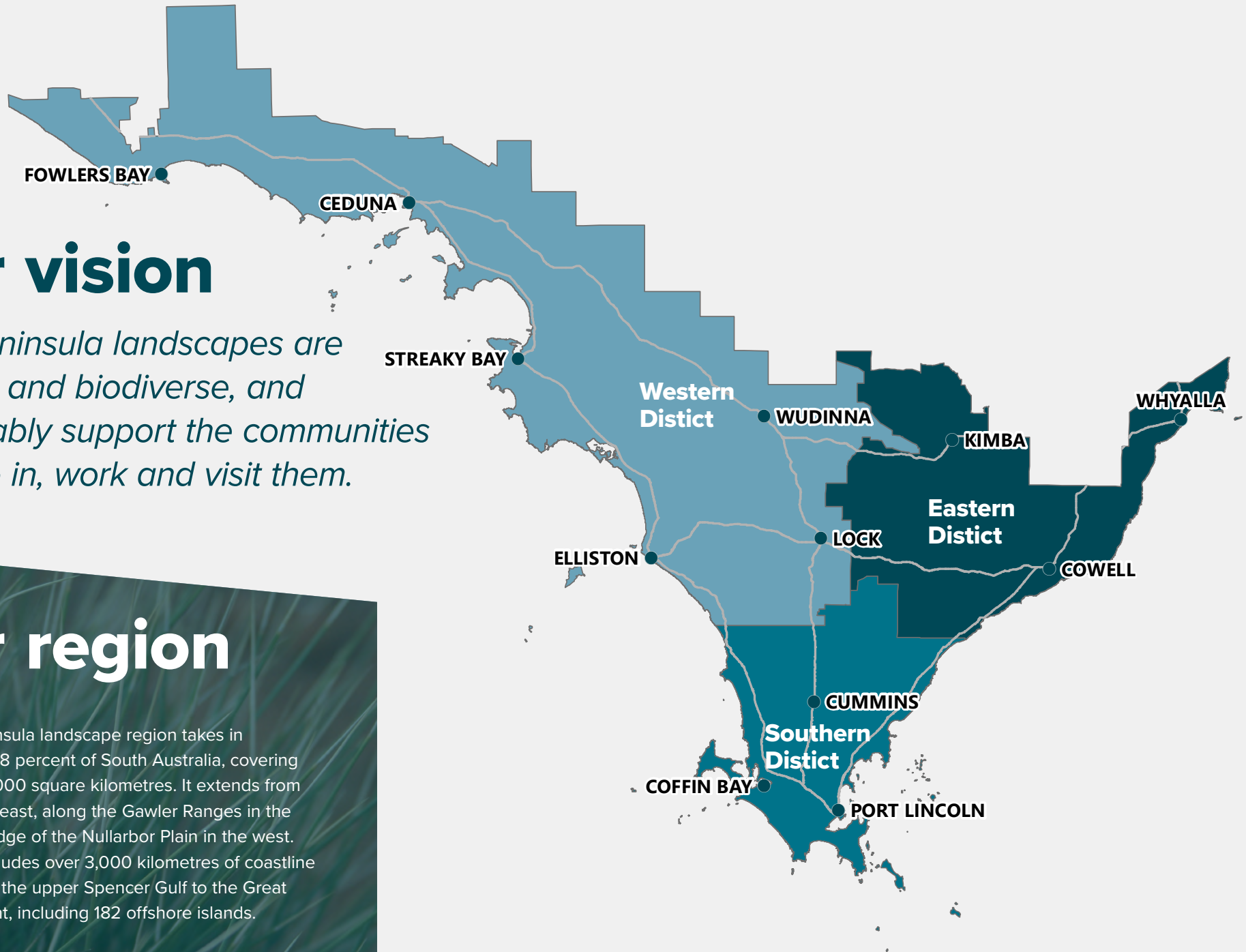
Peter Treloar
Presiding Member of the
Eyre Peninsula Landscape Board

Our vision

Eyre Peninsula landscapes are resilient and biodiverse, and sustainably support the communities that live in, work and visit them.

Our region

The Eyre Peninsula landscape region takes in approximately 8 percent of South Australia, covering an area of 80,000 square kilometres. It extends from Whyalla in the east, along the Gawler Ranges in the north, to the edge of the Nullarbor Plain in the west. The region includes over 3,000 kilometres of coastline spanning from the upper Spencer Gulf to the Great Australian Bight, including 182 offshore islands.

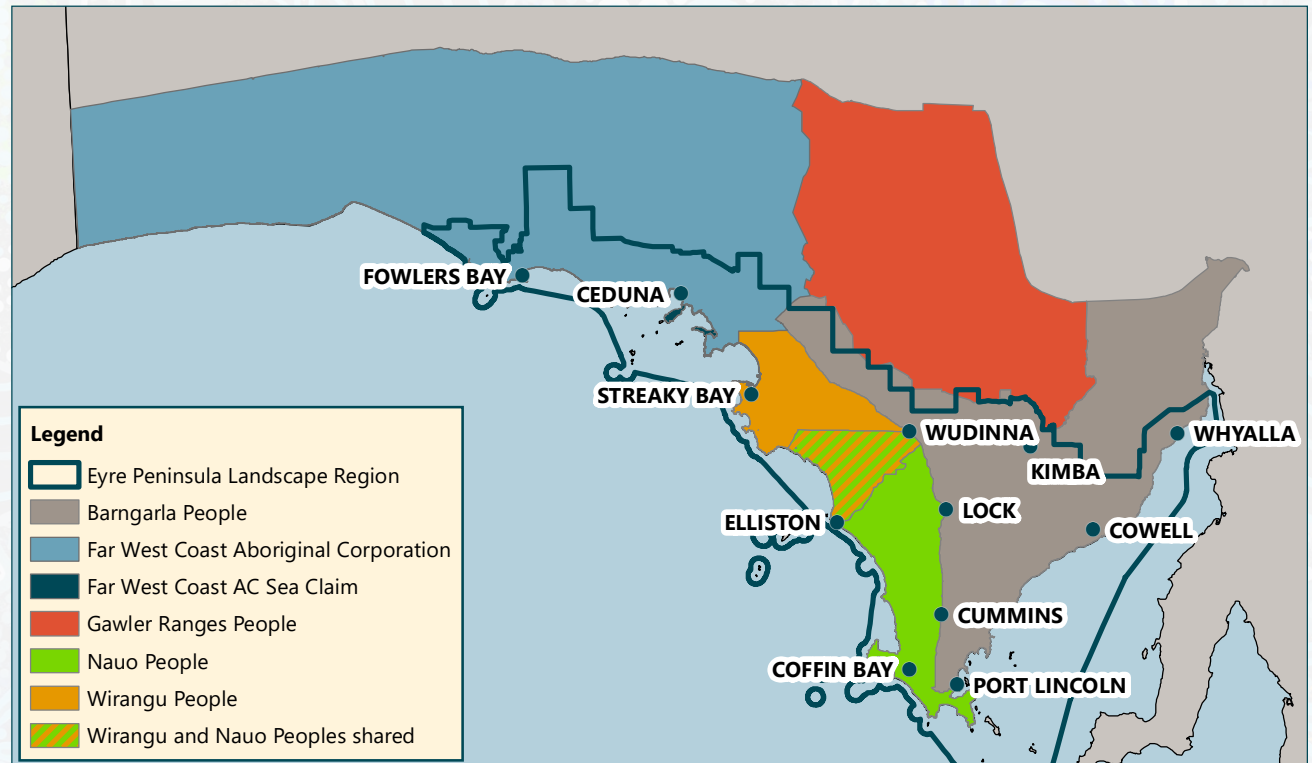


Acknowledgment of Country

We acknowledge and respect the traditional custodians whose ancestral lands are part of our landscape board region, and we pay our respects to their Elders past and present. We acknowledge and respect the deep spiritual attachment and the relationship that Aboriginal people have to country.

The Board is committed to partnering with Aboriginal people and organisations in the management of the region's landscapes and in recognising Aboriginal culture and knowledge of natural resources in the landscape.

The traditional custodians in the region are Barngarla people, Far West Coast Aboriginal people, Gawler Ranges Aboriginal people, Naou people and Wirangu people.



This artwork was created for the Eyre Peninsula Landscape Board by Aboriginal artist Presten Warren and is titled "Protection".

Regional priorities



Water

Sustainable, climate responsive management of watercourses, wetlands and groundwater to improve condition and support productive uses.

Focus areas:

- Effective water allocation planning in prescribed water areas
- Managing water affecting activities
- Catchment and integrated water management



Primary production

Protect and maintain soil health and land condition to enable productive, adaptive and sustainable primary production.

Focus areas:

- Reduce the risk of land degradation to protect the region's valuable soils
- Facilitate sustainable primary production through building capacity and encouraging practice change



Land and coastal biodiversity

Protect and enhance land and coastal ecosystems to recover threatened species and communities and build ecosystem resilience.

Focus areas:

- Maintain and enhance biodiversity in priority land and coastal ecosystems
- Protect and enhance habitats for important species



Pest plants and animals

Reduce the impacts of pest plants and animals on biodiversity and primary production, and prevent new invasive species from establishing.

Focus areas:

- Manage prioritised pest plants and animals
- Respond to new or developing threats from pest plants and animals and explore different monitoring and management approaches



Collaboration and partnerships

Work together to deliver programs and empower communities to sustainably manage natural resources.

Focus areas:

- Collaborate with local government and other organisations
- Work with Aboriginal people and organisations
- Build capacity and share knowledge about managing natural resources

Action to adapt to a changing climate and reduce emissions will be part of all priorities

Decision-making principles

Board investment is targeted at the highest priority outcomes contained within our Regional Landscape Plan, regardless of how it is raised.

Below are the principles the Board use to support their decision-making processes:

- Core function – statutory requirement under the *Landscape South Australia Act 2019* or other legislative or regulatory requirements.
- Strategic – alignment with the Regional Landscape Plan, Ministerial priorities and other key plans.
- Outcomes-focused – will lead to sustainable use, protection and conservation of the region's natural resources.
- Cost/benefit – for a given cost, the benefit or value is maximised where value is assessed through aspects such as total outcomes; number of partnerships; extent of community engagement; and extent of delivery whether local, district or region-wide, across a one or multiple industries or community sectors.
- Capacity and capability – resources, knowledge and skills required to undertake the work are available within the Board, community or partner organisations.
- Collaborative – forms partnerships with other groups and organisations to share responsibility and deliver the best possible landscape management outcomes.
- Innovative – opportunity to drive innovation, demonstrate best practice and/or increase understanding of natural resources.
- Visibility – raising the importance of the landscape and its natural resources and the work being undertaken by the Board, the community and partner organisations.



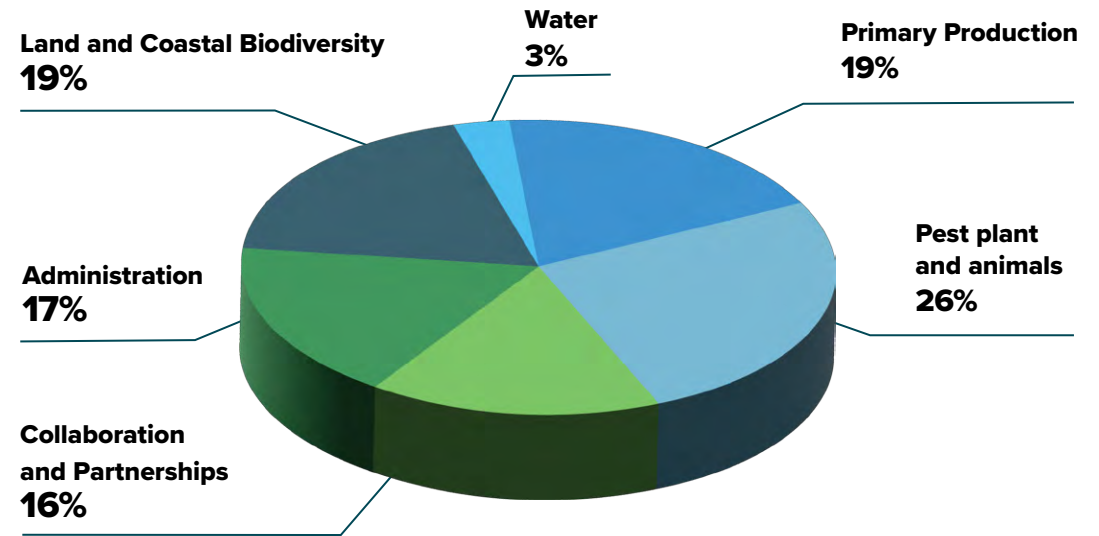
Investment

This Business Plan sets out the expenditure and expected revenue for the 2026-2027 financial year. The Board’s investment will be delivered through a range of projects and approaches including direct investment, contracts for works or services, and grants to community organisations.

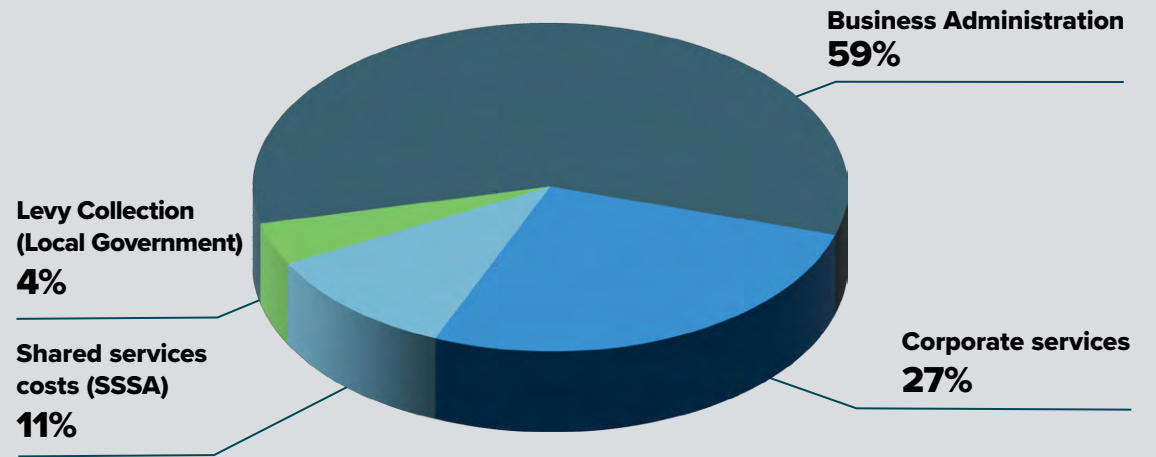
Program Investment	Landscape and Water levies (\$)	External funding (\$)	Total (\$)
Water	192,244	0	192,244
Primary production	204,034	1,251,076	1,455,110
Land and coastal biodiversity	668,110	784,067	1,452,177
Pest plants and animals	1,228,202	763,670	1,991,872
Collaboration and partnerships	704,116	563,907	1,268,023
Administration	1,196,197	130,000	1,326,197
Total Expenditure	4,192,902	3,492,720	7,685,622

Table 1: Expenditure by priorities and funding source in 2026-27

Total expenditure



Administration breakdown









Priority	Key focus areas / projects ¹	Levy Funds (\$)	External Funds (\$)	Total (\$)	Unfunded (\$)	Total Required (\$)
 Water	Effective water allocation planning in prescribed water areas	76,898	0	76,898	0	76,898
	Managing water affecting activities	115,346	0	115,346	150,000	265,346
	Catchment and integrated water management	0	0	0	500,000	500,000
 Primary Production	Reduce the risk of land degradation to protect the region's valuable soils	71,412	437,877	509,289	250,000	759,289
	Facilitate sustainable primary production through building capacity and encouraging practice change	132,622	813,200	945,822	150,000	1,095,822
 Land and Coastal Biodiversity	Maintain and enhance biodiversity in priority land and coastal ecosystems	334,055	595,634	929,689	550,000	1,479,689
	Protect and enhance habitats for important species	334,055	188,433	522,488	850,000	1,372,488
 Pest Plants and Animals	Manage prioritised pest plants and animals	1,154,510	717,850	1,872,360	650,000	2,522,360
	Respond to new or developing threats from pest plants and animals and explore different monitoring and management approaches	73,692	45,820	119,512	150,000	269,512
 Collaboration and Partnerships	Collaborate with local government and other organisations	264,044	214,954	478,997		478,997
	Work with Aboriginal people and organisations	176,029	134,000	310,029	250,000	560,029
	Build capacity and share knowledge about managing natural resources	264,044	214,954	478,997	300,000	778,997
 Administration	Emissions reduction - Nett Zero strategy	0	0	0	200,000	200,000
	Business Administration	704,774	0	704,774	140,000	844,774
	Shared services costs (SSSA)	126,750	0	126,750	0	126,750
	Corporate Services costs (DEW)	318,627	130,000	448,627	0	448,627
	Levy collection (Local Government)	46,046	0	46,046	0	46,046
Total Expenditure		4,192,902	3,492,720	7,685,623	4,140,000	11,825,623

Table 2: Expenditure by focus areas and funding source in 2026-27

Sustainable, climate-responsive management of watercourses, wetlands and groundwater to maintain and improve ecosystem function, support community, agricultural and other productive uses.

FOCUS AREA – Effective water allocation planning in prescribed water areas

The Water Allocation Plan (WAP) for the Southern Basins and Musgrave Prescribed Wells Areas has recently been reviewed. The proposed changes to the WAP have been driven by the current levels of extraction and reduced replenishment of groundwater basins following long-term reduced rainfall. Falling groundwater levels affect water availability and are increasing the risk of saline water being drawn into the fresher groundwater resources, which could cause irreparable damage to groundwater basins.

Outcomes	Funding
The revised WAP is finalised and endorsed.	F
Implementation of the Water Allocation Plan supports sustainable groundwater management.	P

FOCUS AREA – Managing water affecting activities

The Board's Water Affecting Activities Control Policy sets out the principles for managing water infrastructure and the take of water, including the construction of wells outside the Prescribed Wells Area, although the Minister—not the Board—is the

relevant authority for well construction and repair. The policy sets out the matters that the Eyre Peninsula Landscape Board and the Minister will consider when granting or refusing a water affecting activity permit.

Outcomes	Funding
The Water Affecting Activities Control Policy is reviewed and endorsed, and its implementation supported by ongoing compliance monitoring.	F
Water affecting activities do not have an adverse impact on surface and groundwater resources and water dependent ecosystems on Eyre Peninsula.	P
Landholders and communities are supported to develop and maintain reliable water supplies through the provision of advice and support, and the prompt processing of permit applications.	P

FOCUS AREA – Catchment and integrated water management

Catchment and integrated water management involves managing water resources across entire landscapes - from source to sea - to balance environmental, social, and economic needs, ensuring healthy ecosystems and sustainable land management. In cities and towns, catchment management activities

including Water Sensitive Urban Design (WSUD) can help control stormwater runoff, reduce flooding, improve water quality and protect downstream ecosystems and receiving environments. In recent years, the Board has provided input to many councils' stormwater management plans, assisted with funding for WSUD implementation and with the development of design flow reports.

Integrated water management means managing the whole water cycle in a coordinated way, ensuring the best water source is used for each purpose. It focuses on using and reusing rainwater, stormwater, groundwater, and wastewater for fit-for-purpose needs. While SA Water is responsible for delivering safe and reliable drinking water, the Board has responsibilities for managing groundwater and regulating the use of imported water and wastewater.

The Far West Coast Healthy Country Plan identifies protecting and maintaining good gabi (water) as a key priority.

Priority Water

Focus areas

- Effective water allocation planning in prescribed water areas
- Managing water affecting activities
- Catchment and integrated water management

Outcomes

Funding

There is an increase in the area of riparian vegetation planted and protected to stabilise watercourses, improve water quality and enhance biodiversity. **U**

There is an increase in the number of WSUD features installed in cities and towns on Eyre Peninsula. **U**

The quality of water in watercourses, waterbodies and discharged to receiving environments is improved. **U**

There is an increase in the number of landholders participating in catchment management activities. **U**

There is an increase in our understanding of the threats to ecosystem health and water quality in priority catchments. **U**

F

Currently funded: The Board currently has sufficient, on-going funding to achieve this outcome

P

Partially funded: Additional funding would help the Board deliver more

U

Unfunded: The Board currently has no funding to achieve this outcome but is actively seeking funding

Water Affecting Activities

The Eyre Peninsula Landscape Board regulates water affecting activities under the Landscape South Australia Act 2019 to protect surface and groundwater resources across the region.

Water affecting activities include works such as dams, drainage, and alterations to watercourses that may impact water availability, ecosystems and downstream users. A permit is required for activities that pose a risk, with applications assessed against clear, consistent policy principles.

These principles are designed to maintain water quantity and quality, protect water-dependent ecosystems, and minimise risks such as erosion, flooding and salinity.

The program provides advice and support to landholders and industry, and aims to ensure activities are planned and managed in a way that balances environmental, social and productive outcomes, while supporting reliable water supplies for communities.





Primary production

Protect and maintain soil health and land condition to enable productive, adaptive and sustainable primary production.

FOCUS AREA – Reduce the risk of land degradation to protect the region’s valuable soils

Reducing land degradation is essential to maintain soil health and productivity on Eyre Peninsula, where sandy soils and acidity pose ongoing risks. Improved management practices - including maintaining ground cover, no-till farming, applying lime to acidic soils, and using rotational grazing - are critical to prevent erosion and sustain agriculture under increasingly variable climate conditions. Pest plant and animal management is also critical and is addressed in the pest plants and animals priority.

The Board enforces compliance with the Land Management Control Policy by issuing directions and penalties when landholders fail to prevent degradation.

Outcomes	Funding
There is an increase in the area of agricultural land managed to improve soil acidity, fertility and land cover.	P
There is an increase in the awareness of land managers about the importance of erosion protection and improvement of land management practices and soil health.	P
Landholders are better supported to address soil health, erosion and fertility challenges.	U

FOCUS AREA – Facilitate sustainable primary production through building capacity and encouraging practice change

Through the Australian Government the Board has been appointed as a service provider to deliver agricultural projects across Eyre Peninsula. A Sustainable Agriculture Facilitator role has been funded to connect farmers, landholders, and industry with information, programs, and partnerships that promote climate-smart practices and support regional sustainable agriculture projects. The

Commonwealth funded Sustainable Agriculture Program is being delivered by Ag Innovation and Research Eyre Peninsula (AIR EP).

The Climate-Ready Livestock project funded through the State Landscape Priorities Fund is working to build capacity of livestock producers to adapt, diversify, and build long-term resilience.

Although aquaculture producers have not previously participated in Board activities, there is opportunity for them to become involved in sustainability and emissions reduction programs for primary producers.

Outcomes	Funding
There is an increase in the number of primary producers participating in capacity building events and activities.	P
There is an increase in the number of agriculture and aquaculture producers adopting practices to reduce emissions, harness carbon and biodiversity incentives and build resilience to climate change.	P



Priority

Primary Production

Focus areas

- Reducing the risk of land degradation to protect the region's valuable soils.
- Facilitating regenerative land management to improve soil health and vitality.

Carbon outreach program

Working in collaboration with landscape boards across South Australia, funding has been secured through the Australian Government to provide carbon farming outreach services on Eyre Peninsula.

The objectives of the program are to:

- support farmers and land managers to make decisions to reduce emissions
- build capacity of trusted advisers to deliver independent advice
- facilitate access to clear, consistent and culturally appropriate information on carbon farming and low-emissions technologies and practices.

A key element of this program is delivering training and advice to empower farmers, land managers and First Nations people to understand and ultimately participate in carbon markets and integrate low emission technologies and practices into their pastoral and farming operations and land management practices.



Land and coastal biodiversity

Protect and enhance land and coastal ecosystems to recover threatened species and communities and build ecosystem resilience.

FOCUS AREA – Maintain and enhance biodiversity in priority land and coastal ecosystems

Priority ecosystems include the communities and habitats that have conservation status, or are underrepresented in the existing reserve system. Managing threats including fire, pest plants and animals, grazing pressure and vehicle access, and supporting rehabilitation and revegetation, are critical to maintaining and enhancing biodiversity. Board-supported projects such as the Sheoak Grassy Woodland recovery and Flinders Island Safe Haven projects are demonstrating how these actions can restore biodiversity.

Protecting and enhancing biodiversity outside of the reserve system can be progressed through the establishment of Heritage Agreements (soon to change to Biodiversity Agreements under the new Biodiversity Act). Heritage Agreements are long-term, legally binding arrangements that protect and restore ecosystems - and once transitioned to Biodiversity Agreements - will allow landholders to generate tradable environmental benefit credits to link conservation with natural capital markets. Although the Board is not responsible for establishing these agreements, it plays an important role in encouraging landholders to explore the benefits of these agreements.

The Australian Government has set a national target to protect and conserve 30% of Australia’s landmass and 30% of Australia’s marine areas by 2030 (the ‘30 by 30’ target). Currently just over 18% of Eyre Peninsula is protected – 13% of this in National and Conservation Parks and Wilderness Areas, and 5% under Heritage Agreements. Supporting natural regeneration and undertaking revegetation to expand buffers around existing native vegetation and expanding habitat corridors will contribute to the 30 by 30 target.

Outcomes	Funding
There is an increase in the extent and connectivity of native vegetation communities.	P
There is an improvement in the health of Eyre Peninsula’s coast and marine ecosystems.	P
The condition and extent of the drooping sheoak grassy woodland have improved.	P
There is an increase in the number of community members participating in biodiversity-related capacity building events, citizen science and other activities.	P

FOCUS AREA – Maintain and enhance biodiversity in priority land and coastal ecosystems

Protecting and enhancing habitats for threatened plants and animals requires extending efforts beyond land dedicated to conservation, as many species rely on agricultural areas, coastal zones, and fragmented landscapes for survival. Maintaining and improving these environments requires collaboration between landholders, community groups, councils and state government to reduce disturbance, manage predators, restore habitat and progress the implementation of threatened species action plans prepared for a number of threatened plants and animals.

For many years, the Board has supported national monitoring programs for the nationally threatened Malleefowl and Hooded Plover.

Outcomes	Funding
Targeted threatened species are on track for improved trajectory.	P
There is an increase in the extent and connectivity of native vegetation communities that provide habitat for priority threatened species.	P
Landholders and community groups are supported to protect, monitor and improve the condition of habitats that support threatened species.	P

Priority

Land and coastal biodiversity

Focus areas

- Maintain and enhance biodiversity in priority land and coastal ecosystems
- Protect and enhance habitats for important species

Recovery actions for the critically endangered Drooping Sheoak Grassy Woodland on calcrete

Eyre Peninsula has 22,500 km² of native vegetation cover. As a small part of this area, there are a number of threatened vegetation communities. One of these communities is the 'Drooping sheoak grassy woodland on calcrete of the Eyre Yorke Block Bioregion' which is listed as critically endangered under the *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act). The Australian Government announced this listing in 2022 after the Board, with assistance from key partners, submitted an application in 2018 for the vegetation community to be protected under the EPBC Act.

Drooping sheoak grassy woodland on calcrete once covered vast areas of the west coast of EP but now only a few healthy remnants remain mainly near Streaky Bay, Elliston and Coffin Bay which equates to only 2% of its original distribution. The Board acknowledges the many non-government organisations and individuals who have researched or looked after this vegetation community for decades and the traditional owners who have looked after it for thousands of years.

The Board has secured Australian Government funding through the Regional Delivery Program project over a four year period for a project that aims to:

- improve the condition of the drooping sheoak grassy woodland in existing areas by managing threats such as overgrazing (by stock, pest herbivores and overabundant native herbivores) and incursion of environmental weeds
- increase the area where this vegetation community is found by undertaking revegetation activities.

The Board looks forward to working with key stakeholders and committed land managers in partnership to look after this important vegetation community that can have productive benefits on farm.



Pest plants and animals

Reduce the impacts of pest plants and animals on biodiversity and primary production, and prevent new invasive species from establishing.

FOCUS AREA – Manage prioritised pest plants and animals and impact causing native species

Through regional pest management plans, the Board supports landowners to identify and control priority weeds and animals, understand their legal responsibilities, and plan effective property-level weed management. The Board also delivers targeted pest animal baiting programs, weed control campaigns, monitoring, permitting, and compliance activities, and helps connect landholders with relevant authorities to manage impact causing native species.

As environmental and climate conditions change, pest populations change in distribution and abundance. The regional pest management plans are reviewed every five years to make sure they respond to these changes and are due for review in 2027.

Outcomes	Funding
The Board has continued to implement management actions for priority pest plants and animals on Eyre Peninsula.	P
The distribution and abundance of priority pest plants and animals is stabilised or reduced.	P
Landholders are supported to understand what they can do to manage impact-causing native species.	U
Regional pest management plans are reviewed, revised and changes communicated with the community.	F

FOCUS AREA – Respond to new or developing threats from pest plants and animals and explore different monitoring and management approaches

Buffel grass, gorse, deer and pigs are identified as “Alert” species that the Board aims to prevent from establishing in the region. Gorse has been reduced to very low levels, while other high-risk pests, including goats, deer and Opuntia species such as Hudson pear, remain confined to isolated locations. Targeted and cooperative control programs are being effective in containing these incursions, supported by ongoing monitoring.

Ongoing monitoring and surveillance are critical to ensure new or developing threats are identified

early and control action is prompt. Monitoring along key transport routes is a priority, especially during drought periods when there has been an increase in hay trucks from interstate which are potential weed vectors. Assessing and adopting new and emerging technologies such as drone-based surveillance, genetic biocontrol and AI-driven monitoring, have potential to improve the Board’s pest monitoring and management programs.

Outcomes	Funding
Monitoring and surveillance for new and emerging species is encouraged and supported.	P
No new pest species become established on Eyre Peninsula.	P
New technologies and approaches to monitor and manage pest plants and animals are investigated and appropriate changes applied to existing programs.	U
The current impacts of native animals are investigated to inform the development and adoption of a strategy to support landholders to manage impact-causing native species.	U

Priority

Pest plants and animals

Focus areas

- Manage prioritised pest plants and animals
- Respond to new or developing threats from pest plants and animals and explore different monitoring and management approaches

Deer Eradication Project

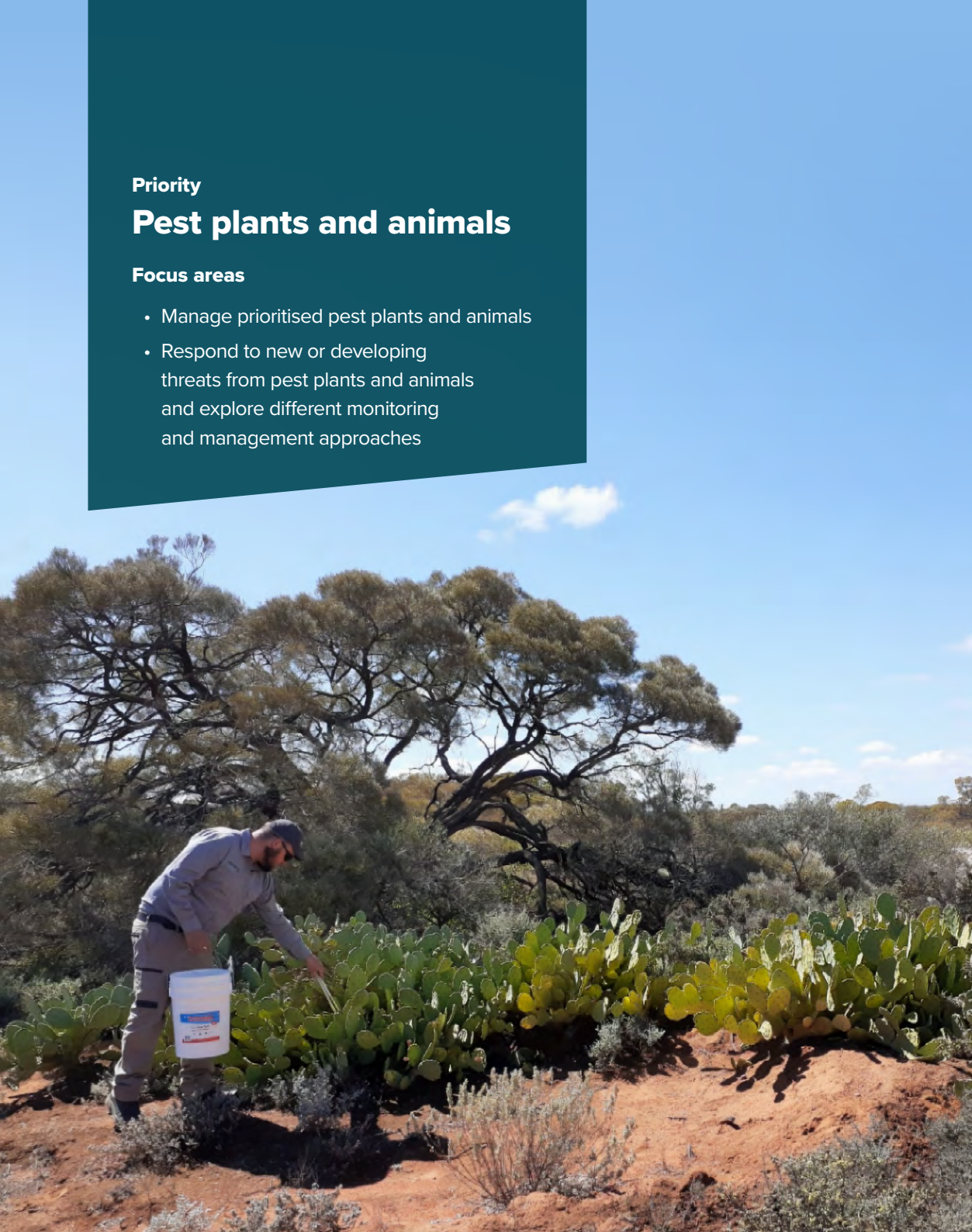
The Eyre Peninsula Landscape Board is leading a collaborative effort with Primary Industries and Regions SA, the Department for Environment and Water, and local landholders to eradicate feral deer from the region.

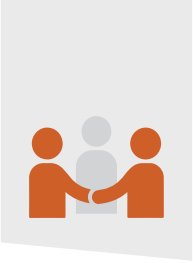


Feral deer are a major emerging biosecurity threat, impacting primary industries, spreading disease, and posing road safety risks. Declared for destruction under the *Landscape South Australia Act 2019*, landholders are legally required to control them on their properties.

With a natural population growth rate of up to 50% per year, feral deer numbers will escalate rapidly without intervention. If left unmanaged, the Eyre Peninsula is projected to face an annual loss in agricultural revenue of \$7.75 million by 2031.

The region is on track to be the first mainland area in South Australia to achieve effective eradication, setting a national example for the importance and feasibility of controlling isolated populations before they become widespread and unmanageable.





Collaboration and partnerships

Work together to deliver programs and empower communities to sustainably manage natural resources.

FOCUS AREA – Collaborate with local government and other organisations

The Board works closely with local government, Regional Development Australia (RDA), and the Eyre Peninsula Local Government Association (EPLGA) to plan and deliver strategic regional priorities and on-ground projects. The Board also works with other agencies and organisations operating in the region including SA Water, Department for Environment and Water (DEW), National Parks and Wildlife Service SA, PIRSA, AIR EP, conservation organisations, local Coastcare groups and Progress Associations.

The Eyes on Eyre initiative between the Board, RDA, DEW, the EPLGA and the 11 councils is a great example of collaboration, having successfully delivered a number of visitor facility improvement projects to reduce environmental impacts and improve visitor amenity. Flinders Island Safe Haven project is another successful collaboration between the Board, DEW, private landholders and the Australian Government. Working with conservation specialists, the restoration of Flinders Island will secure South Australia's fourth largest island (3,854 ha) into Australia's network of havens for vulnerable mammals.

Many community groups access the Board's Grassroots Grants program to deliver on-ground landscape management projects including

pest plant and animal control, revegetation and supporting nature-based education projects.

Local governments also support the collection of the Landscape Levy and refer relevant development applications to the Board for review.

Outcomes	Funding
The Board is working with the RDA and EPLGA to implement the priorities of the Eyre Peninsula Strategic Regional Plan.	P
The Board has maintained and strengthened collaborative relationships with local governments and other organisations.	P
There is an increase in the number of community groups and other organisations supported through the Grassroots Grants program, delivering impactful projects that further the outcomes of this plan.	P
The Board provides timely and practical advice on priority statutory and strategic referrals where required.	P

FOCUS AREA – Work with Traditional Owners and Aboriginal people and organisations

The Board is committed to implementing the Caring for Country – Aboriginal Participation Plan and working closely with Traditional Owners and Aboriginal people in the region to create active partnerships that support cultural connection, protect cultural sites, and safeguard the natural resources of Eyre Peninsula's lands and waters.

The Far West Coast Healthy Country Plan and Sea Country Plan describe objectives and projects that are important to Aboriginal people, some of which overlap with the Board's landscape management priorities, that the Board will seek to support as funding becomes available. The Board will also promote and support the development and implementation of Healthy Country Plans with other Traditional Owners.

Outcomes	Funding
Caring for Country Plans have been prepared by all Traditional Owners on Eyre Peninsula.	U
There is an increase in the Board's support for the implementation of projects identified in Caring for Country and Sea Country Plans.	U
There is an increase in the participation of Traditional Owners and Aboriginal people in landscape planning and decision making.	P

FOCUS AREA – Build and share knowledge about managing natural resources

Building and sharing knowledge is essential for effective natural resource management. The Board supports citizen science monitoring, provides information through its website, communications and community events, and supports capacity building events relating to soil and land management and pest plant and animal control. Ongoing efforts are required to raise awareness of the Board's programs and strengthen its profile.

Opportunities for future activities include increasing Board staff, community and other stakeholders' knowledge about the economic value and opportunities associated with biodiversity, nature and carbon farming and building resilience to a changing climate.

Ongoing monitoring and research are critical for measuring progress and building the knowledge needed to inform decisions, refine strategies, and continuously improve management practices. The Board's Monitoring, Evaluation, Reporting and Improvement Plan (MERI) Plan describes what will be done to measure the success of the implementation of this Landscape Plan.

Priority Collaboration and partnerships

Focus areas

- Collaborate with local government and other organisations
- Work with Aboriginal people and organisations
- Build capacity and share knowledge about managing natural resources

Outcomes

Funding

There has been an increase in the proportion of the community receiving support from the Board to understand and manage the region's landscapes. P

Volunteers are better supported to support citizen science and build capacity to manage natural resources. P

There is an increase in the number of school students that receive natural resource management education. P

Evaluation and reporting on the progress of the Regional Landscape Plan is undertaken and shared with the community and stakeholders. P

Who are the Board?

The Board meets throughout the year to oversee and review the work of the Eyre Peninsula Landscape Board.

The Board comprises up to eight community members, including a Chair, who represent communities across the Eyre Peninsula. Members are appointed by the Minister for Climate, Environment and Water.

Current members include:

- Peter Treloar (Chair) – Edillilie
- Mark Dennis – Koppio
- Kate McShane – Port Lincoln
- Cecelia Cox – Ceduna
- Nikki Becker – Elliston
- Sonya Coleman – Streaky Bay
- Sandra Walsh – Whyalla

Further information on all Board members is available on our website www.landscape.sa.gov.au/ep

Photo: Kate, Sandra, Mark, Peter, Cecelia and Sonya. Absent: Nikki.



Unfunded programs

The Business Plan includes a number of programs and initiatives that are identified as being either partially funded or unfunded. These programs represent key areas where additional investment is required to support delivery of the Regional Landscape Plan and achieve the Board's priorities.

The following outlines the priority unfunded program areas aligned to the Plan's focus areas, including indicative annual investment required.

Water

Additional investment is required to deliver sustainable, climate responsive management of watercourses, wetlands and groundwater across the region.

Unfunded priorities include:

- Delivery of water affecting activity assessment and compliance **(\$150,000 p.a.)**
- Catchment and integrated water management to improve condition and resilience of priority systems **(\$500,000 p.a.)**

Primary Production

Investment is required to protect soil health, reduce land degradation and support sustainable and adaptive primary production systems.

Unfunded priorities include:

- Actions to reduce the risk of land degradation and protect the region's valuable soils **(\$250,000 p.a.)**

- Building capacity and supporting practice change to facilitate sustainable primary production **(\$150,000 p.a.)**

Land and Coastal Biodiversity

Additional investment is required to improve ecosystem condition and support priority species and habitats across land and coastal environments.

Unfunded priorities include:

- Maintaining and enhancing biodiversity in priority land and coastal ecosystems **(\$550,000 p.a.)**
- Protecting and enhancing habitat for priority species **(\$850,000 p.a.)**

Pest Plants and Animals

Increased investment is required to effectively manage priority pest plants and animals and respond to emerging risks across the region.

Unfunded priorities include:

- Management of priority pest plants and animals **(\$650,000 p.a.)**
- Responding to new and emerging pest threats and improving monitoring and management approaches **(\$150,000 p.a.)**

Collaboration and Partnerships

Strengthening partnerships and community capacity is critical to delivering outcomes across all Regional Landscape Plan priorities.

Unfunded priorities include:

- Working with Aboriginal people and organisations to support engagement and delivery **(\$250,000 p.a.)**
- Building capacity and sharing knowledge to support improved natural resource management outcomes **(\$300,000 p.a.)**

Administration

Additional investment is required to support climate response obligations and organisational capability to deliver priority programs.

Unfunded priorities include:

- Emissions reduction and implementation of a Net Zero strategy **(\$200,000 p.a.)**
- Business administration support to enable delivery of unfunded program areas **(\$140,000 p.a.)**



A photograph of two women in a field of young trees. The woman in the foreground is kneeling, wearing a light grey long-sleeved shirt, dark blue pants, and orange and white gloves. She is holding a green protective sleeve for a tree. The woman in the background is also kneeling, wearing a dark jacket and dark pants. The field is filled with young trees, each with a green protective sleeve and a wooden stake. The sky is overcast.

Staff resources

Under the *Landscape South Australia Act 2019*, the Board will have a General Manager and staff working to deliver the programs and services of the Board. In 2026-27, it is anticipated that there will be 25.07 full-time equivalent (FTE) positions spread across the region.

The Board will continue to receive corporate services support through the Department for Environment and Water in 2026-27.

Total staff = 25.07
Full-time equivalent staff

Western district (6 FTE Staff)

- Team Leader Landscape Operations West (Streaky Bay)
- Landscape Officers (Streaky Bay) x 3
- Landscape Officer (Ceduna)
- Landscape Officer (Elliston)

Eastern district (4 FTE Staff)

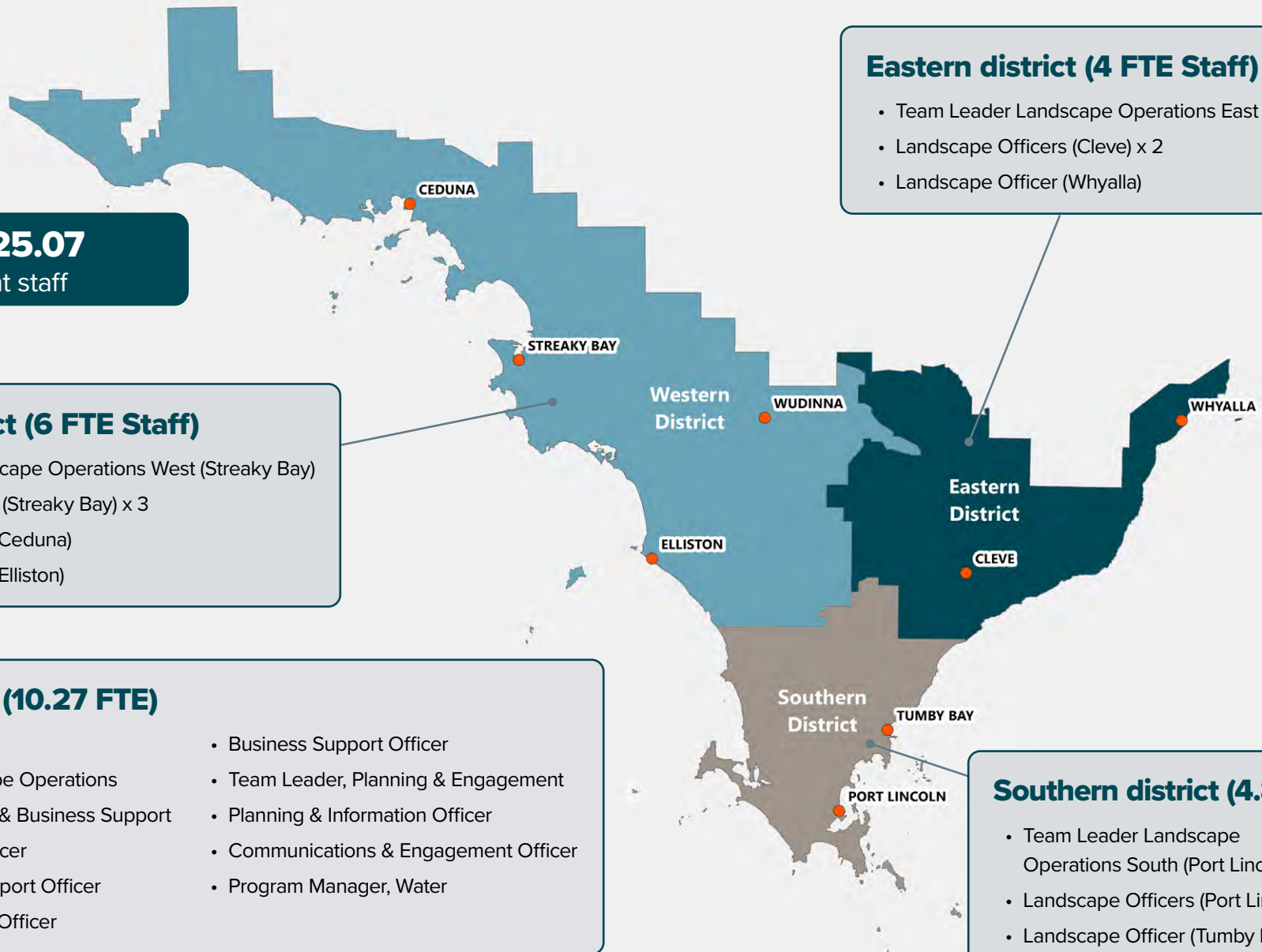
- Team Leader Landscape Operations East (Cleve)
- Landscape Officers (Cleve) x 2
- Landscape Officer (Whyalla)

Regional staff (10.27 FTE)

- | | |
|--|---------------------------------------|
| • General Manager | • Business Support Officer |
| • Manager, Landscape Operations | • Team Leader, Planning & Engagement |
| • Manager, Planning & Business Support | • Planning & Information Officer |
| • Senior Finance Officer | • Communications & Engagement Officer |
| • HR & Business Support Officer | • Program Manager, Water |
| • Executive Support Officer | |

Southern district (4.8 FTE)

- Team Leader Landscape Operations South (Port Lincoln)
- Landscape Officers (Port Lincoln) x 3
- Landscape Officer (Tumby Bay)



Sources of funding

The Board receives funds from a range of sources to implement the programs described in this Business Plan (Table 3). These funds are also used throughout the year to leverage additional funds to the region, either directly to the Board or through some of our partner organisations.

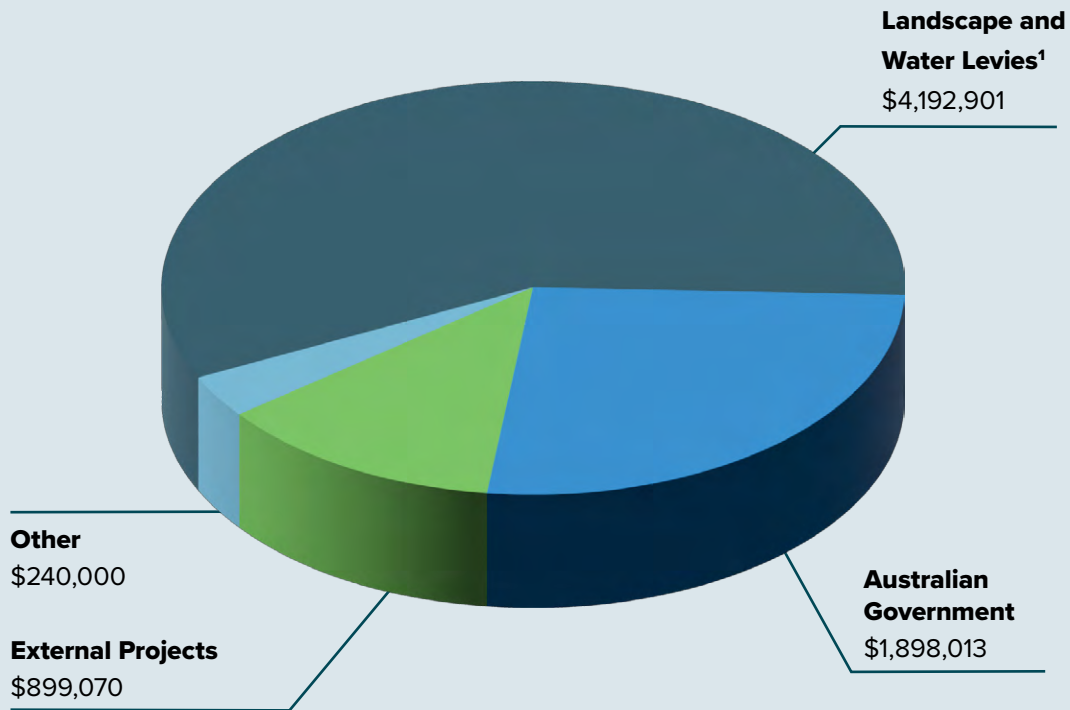
Table 3: Sources of Funding

Funding Source	2026/27 (\$)
Landscape and Water Levies	\$4,192,901
NRM Levy (Division 1)	\$3,695,002
NRM Levy (Division 1) - Out of Council	\$59,341
NRM Levy (Division 2)	\$438,558
Australian Government Regional Delivery Program	\$1,898,013
Department of Climate Change, Energy, the Environment and Water – <i>Regional Capacity Service</i>	\$342,200
Department of Climate Change, Energy, the Environment and Water – <i>Drooping Sheoak</i>	\$545,862
Department of Agriculture, Fisheries and Forestry – <i>Sustainable Agriculture</i>	\$836,902
<i>Department of Agriculture, Fisheries and Forestry – Sustainable Agriculture Facilitator</i>	\$173,049
Landscape Priority Funding (LPF)	\$899,070
Department for Climate, Energy and Water – <i>Climate Ready Livestock: LPF Resilient Farms</i>	\$140,000
<i>LPF Landscape-scale Pest Animal Control</i>	\$261,000
<i>LPF Building Climate Resilience through Reef Recovery</i>	\$105,400
<i>LPF Feral Herbivore Control</i>	\$65,670
<i>LPF Roadside Weed Control</i>	\$327,000
Other sources of income	\$240,000
Department for Infrastructure and Transport – <i>Roadside Weed and Pest Control Project</i>	\$80,000
Interest (DTF)	\$130,000
Cost Recovery	\$30,000
Total External Funding Income	\$2,797,083
TOTAL INCOME	\$7,229,984

¹ For 2026/27 the Landscape levies have been calculated based on a CPI increase of 3.2%.

² The Landscape land levy includes \$56,173.72, which is raised from out of council areas

Total funding streams 2026-27





Landscape Levies

The types of Landscape levies

The *Landscape South Australia Act 2019* (the Act) established the Landscape Boards to assist with the protection of the state's landscapes, and their sustainable and integrated management. To enable the Board to undertake its functions, the Act provides for two forms of levy to be raised. They are:

- Division 1 Levies in respect of land - Section 69 of the Act allows for levies to be collected by constituent councils and the Board is responsible for collection outside of the Local Government area within the Eyre Peninsula Landscape Board region, consistent with Section 72 of the Act; and
- Division 2 Levies in respect of water – water levy – Section 76 of the Act enables the Minister to declare a water levy or levies payable by holders of water licences.

Why have levies?

The levies are a primary source of funding for the management of the region's natural resources. Funds raised through the levies ensure that works are undertaken to achieve the region's vision of "*Eyre Peninsula landscapes supporting biodiversity, community and business in a changing climate*".

The levies also provide the Board with the ability to leverage additional government funds, which greatly increases the amount of work that can be accomplished in our region.

Basis of the regional Landscape levy

The Board has the authority to define the most appropriate basis and rates for regional landscape levies. Under section 69(3)(a) of the Act, the following options are provided as the basis for calculating the regional landscape levy:

- Option 1 – the value of rateable land;
- Option 2 – a fixed charge of the same amount on all rateable land;
- **Option 3 – a fixed charge of an amount that depends on the purpose for which the rateable land is used; or**
- Option 4 – the area of rateable land.

The Board has decided to retain the existing basis for levy collection in Eyre Peninsula which is outlined in option 3. The category of rateable land is defined by the *Landscape South Australia (General) Regulations 2020*, Part 4, section 12, sub-regulation 1, taking into account contiguous land and single farming enterprises, in accordance with sections 152(2)(c) and (d) respectively of the *Local Government Act 1999*.

Levy rates and collection from Local Government

Table 4 outlines each Local Government's contribution to the regional landscape levy for the 2026-27 financial year. The table further includes collection fees that Local Government can recover, in-line with the requirements of the *Landscape South Australia (General) Regulations 2020*.

Table 4: Estimated council contributions to Landscape levy income, and collection costs for 2026-27

Local Government area	Landscape Land Levy Contribution (\$)	Landscape Land Levy Contribution (\$)	Council Collection fee (\$)
	2025-26	2025-26	2026-27
District Council of Ceduna	213,834.66	219,345.56	3,833.52
District Council of Cleve	126,795.72	130,213.74	3,533.04
District Council of Elliston	128,404.92	138,004.31	3,544.24
District Council of Franklin Harbour	143,692.35	131,665.40	3,541.68
District Council of Kimba	85,287.75	87,776.93	3,399.60
District Council of Lower Eyre Peninsula	443,666.70	458,385.27	4,427.12
City of Port Lincoln	844,168.89	868,236.77	5,906.80
District Council of Streaky Bay	210,474.27	215,522.86	3,798.32
District Council of Tumby Bay	225,051.75	229,894.27	3,803.76
City of Whyalla	1,096,861.07	1,123,777.01	6,838.00
District Council of Wudinna	90,162.69	92,180.30	3,419.44
Total quantum (Local Government areas only)	3,608,400.79	3,695,002.41	46,045.52

* Local Governments are responsible for the collection of land levies within their council area. To cover the costs of this collection process, councils are asked each year if they intend to invoice the Board and if so, a budget allocation is set aside for councils.

Table 5: Levy rate per land use purpose

Land use	Number of properties	Multiplier*	Levy rate per land use (\$)	Quantum per land use (\$)
Residential	25,958	1.0	96.78	2,527,530.49
Commercial	1,693	1.5	145.17	249,104.55
Industrial	433	1.5	145.17	62,566.47
Primary Producers	2,914	2.0	193.55	555,694.76
Other & Vacant land	3,145	1.0	96.78	300,106.14
Total	34,143			3,695,002.41

* The multiplier is applied to the base levy rate of \$96.78 to give the levy rate per land use.

Outside of council levies

Outside council areas, land owners will continue to be liable to pay a land levy, with land levy rates set by the relevant landscape board. In 2026-27 for outside council areas, the Board has retained the original fixed rate basis of \$106.96, which includes a CPI increase of 3.2%. The total quantum raised from out-of-council areas for 2026-27 is \$57,970.41.

Basis of the water levy

The Board has the authority to define the most appropriate basis and rates for water levies. Under section 76 (7) of the Act, the following options are provided as the basis for calculating the water levy:

- Option 1 – a fixed charge;
- **Option 2 – the quantity of water allocated;**
- Option 3 – the quantity of water received or taken;
- Option 4 – the quantity of water passing through any works;
- Option 5 – the size, type or capacity of any works;
- Option 6 – the quantity of water used;
- Option 7 – the share of the water that makes up the relevant water resource;
- Option 8 – the area of land where the water may be used, or the area of land where the water is used; or
- Option 9 – the effect that the taking or using of the water has, or may have, on the environment, or some other effect or impact that, in the opinion of the Minister, is relevant and that is capable of being determined, measured or applied.

The Board has decided to retain the existing basis for the water levy in Eyre Peninsula which is outlined in option 2. The water levy does not apply to stock and domestic use.

The total water levy collected from water licensees in the Southern Basins and Musgrave Wells Areas is outlined in table 7, which has increased by 3.2 % in 2026-27. The total quantum to be raised from water levies for 2026-27 is \$555,088.07.

Water levies will continue to be collected by the Department for Environment and Water on behalf of the Minister and will be paid to the Landscape Board.

A landholder who is also a water licensee within the Southern Basins and Musgrave Prescribed Wells Areas will be required to pay a Landscape levy and a water levy.

Table 6: Indicative Landscape water levy rates for 2026-27

Allocation type	Levy rate (cents per share)	Water access entitlement shares	Total landscape water levy quantum
Public water supply purposes	5.94	6,605,785	\$392,384
Irrigation, industrial and recreational	3.29	679,497	\$22,355
Mining and energy sectors	5.94	401,000	\$23,819
Total		7,686,282	\$438,558



Social impacts of levies

In 2015/16 the basis for the collection of the land and water levies in Eyre Peninsula were reviewed, resulting in a Social and Economic Impact Assessment being prepared by EconSearch Pty Ltd in October 2015. The assessment used representative financial models to consider the impacts of the landscape levies on people and businesses using the following measures:

- Households – after tax on average personal income and low income earners.
- Primary Production – Earnings Before Interest and Tax (EBIT).
- Commercial and industrial businesses – Gross Operating Surplus (GOS); a measure of a firm's profit that represents the surplus generated by operating activities after labour and other operating costs have been paid. GOS is used as the measure of profit for non-farm industries as the economic model from which the data are drawn is industry-wide and not detailed enough to calculate EBIT.

A copy of this report is available on request.

The assessment rated the impacts on households, businesses and/or industries using the following scale of impacts on the measures:

- Less than 1% - Minor
- 1% to less than 5% - Moderate
- Greater than 5% - Significant

Based on the assessment of impacts in comparison to other models that were assessed, the Board considered that the land levy options used would result in the least impact on ratepayers, which include:

- Minor impact on households; ranging from 0.13% for the mean after-tax income, through to 0.30% for single full-age pensions.
- Minor impact on dryland farms; for both marginal operations and profitable enterprises.
- Minor impact on business profitability across most sectors of non-farm businesses. Businesses in the professional services, scientific and technical services could be significantly impacted because of the low median Gross Operating Surplus in these sectors. Education, training, arts and recreational services could also be moderately impacted.

Please note these percentages are reflective of the rates applied in the modelling, and rates may change upon the Board approving the multiplier for specific land uses.

In regard to the landscape water levy, there was only one minimal change to the basis of the levy, which was the introduction of a new classification to allow for a differential rate for water supply to the energy and minerals sector. The impacts of the changes to water levy were assessed, with the results indicating a minimal impact on all water licensees.





Monitoring and Evaluation

Under the Landscape South Australia Act 2019, Landscape Boards are responsible for setting out the method or methods they will use to assess the extent to which they have succeeded in implementing their plans and policies. Monitoring and evaluating the state and condition of natural resources is a responsibility of the Minister and Department for Environment and Water.

The Board's work in this area is guided by the Monitoring, Evaluation, Reporting and Improvement (MERI) Plan, which underpins the Regional Landscape Plan. The MERI Plan provides a framework for the Board to support

accurate, consistent, simple and realistic evaluation and reporting on progress toward the regional priorities.

Some Board projects are funded by State and Commonwealth programs with specific monitoring, evaluation and reporting requirements. The Board also contributes to statewide and national monitoring programs that support broader reporting on natural resource values and threats. Participation in MERI activities that are not directly related to implementing the Regional Landscape Plan, or to currently funded projects, will depend on available funding and resources.

Other

Information about Board members, its role and activities can be found at: www.landscape.sa.gov.au/ep/about-us





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Eyre Peninsula Landscape Board

DRAFT MINUTES – Meeting No.33

Date: Tuesday 28 April 2026	
Start Time:	9.06am
Finish Time:	11.28am
Location:	District Council of Streaky Bay Chambers 29 Alfred Terrace Streaky Bay SA 5680
Board Members: *via MS Teams	P Treloar (Chair) (9.06am – 11:28am) *K McShane (9.06am – 11:28am) S Coleman (9.06am – 11:28am) M Dennis (9.06am – 11:28am) C Cox (9.06am – 10:46am) (10.50am – 11:28am) C Cox (Left the meeting at 10.46am to take a phone call and returned at 10.50am)
Staff:	Justin Holmes, Acting General Manager (9.06am-10.28) L Hunt, Acting Manager, Landscape Operations (9.06am – 11:28am) B Smith, Team Leader Planning and Engagement (9.06am – 11:28am) A Bender, Executive Support Officer (9.06am – 11:28am)
Visitors / Guests: * via MS Teams	*Naomi Scholz – Air EP Liz McTaggart - DEW
Apologies:	S Walsh N Becker
Item	Meeting Standing Items
1. Welcome	
1.1	<p>Welcome, apologies, and agenda check</p> <p>The Chair opened the meeting at 9.06am, delivered an Acknowledgement of Country and welcomed those in attendance to meeting No. 33 of the Eyre Peninsula Landscape Board (the Board).</p> <p>The Chair called for additional agenda items; the following were received:</p> <ul style="list-style-type: none"> Acknowledgement of Country, The Chair 9.16am The Chair welcomed Justin Holmes, who stepped into the role of Acting General Manager on an interim basis, and thanked him for his contribution during this period.
1.2	<p>Declarations of interest</p> <p>A briefing paper with the conflict-of-interest register was provided to the Board. P Treloar reported to the paper as presented.</p> <p>Recommendation: 33.1.2</p> <p>That the Eyre Peninsula Landscape Board (the Board) note the updated declarations register and include any new declarations of interest and or conflict, if disclosed.</p> <p>Resolved.</p> <p>Action: Peter Treloar – declared a conflict of interest in relation to a family trust, Watervale Family Trust, as farming interests are within the Cummins Wanilla Basin. Also requested to be removed from Upper Spencer Gulf Environmental Forum as the forum has ceased to exist.</p>

2. Deputations and Presentations	
2.1	<p>AIR EP Update – Naomi Scholz (Via Teams)</p> <p>Naomi Scholz, Executive Officer of AIR EP, provided an update of projects being undertaken on behalf of the Eyre Peninsula Landscape Board. A copy of the presentation was provided.</p>
2.2	<p>Flinders Island Safe Haven Project – Liz McTaggart</p> <p>Liz McTaggart, Department Environment and Water – presented an update on the Flinders Island Safe Haven Project. The update outlined pest elimination outcomes, project processes, and future biosecurity arrangements, along with community engagement activities, partnerships, social media use, and knowledge sharing at a global conference. The long-term focus includes ongoing biosecurity, continued community engagement, and the potential reintroduction of endangered native fauna species.</p> <p>Action: Executive Support Officer to liaise with staff to determine the most suitable timing for a Board visit to Flinders Island to witness the outcomes of the Safe Haven Project.</p>
3. Strategic Items	
3.1	<p>Eyre Peninsula Aboriginal Partnerships Initiative</p> <p>Motion: That the Eyre Peninsula Landscape Board (the Board) notes the update on the Eyre Peninsula Aboriginal Partnerships Initiative.</p> <p>Noted</p>
3.2	<p>Eyre Peninsula Strategic Plan</p> <p>Motion: That the Eyre Peninsula Landscape Board (the Board) notes the update on the Eyre Peninsula Strategic Plan.</p> <p>The Chair sought a brief update on the Eyre Peninsula Strategic Plan, being progressed collaboratively by Eyre Peninsula Landscape Board (EPLB), Regional Development Australia Eyre Peninsula (RDAEP) and Eyre Peninsula Local Government Association (EPLGA) in recognition of shared service areas, with final draft for endorsement expected by end of the month.</p> <p>Noted</p>
4. Procedural Matters	
4.1	<p>Adoption of Minutes EPLB Meeting No.32</p> <p>The draft minutes of Eyre Peninsula Landscape Board Meeting No.32 held on 24 February 2026 in Kimba were provided for formal endorsement.</p> <p>Recommendation 33.4.1</p> <p>That the Eyre Peninsula Landscape Board (the Board) accepts the minutes of Board Meeting No.32 held on 24 February 2026 in Kimba as a true and accurate record of the business conducted at that meeting.</p> <p>Moved: Cecelia Cox Seconded: Kate McShane Outcome: Carried</p>
4.2	<p>Action Register</p> <p>The list of action items arising from the previous board meetings was provided for information. Following discussion, the Board moved:</p> <p>Recommendation 33.4.2</p> <p>That the Eyre Peninsula Landscape Board (the Board) note the status of Board action items.</p> <p>Noted</p>
4.3	<p>Risk Management Registers</p>

	<p>A briefing paper providing the Board with the updated critical WHS risk register, strategic risk register for March 2026.</p> <p>Following discussion, the Board moved:</p> <p>Recommendation 32.4.3</p> <p>That the Eyre Peninsula Landscape Board (the Board) note the Critical WHS Risk Register, Strategic Risk Management for March 2026, noting the identified risks, controls and status of progress, with changes as tabled.</p> <p>Moved: Kate McShane Seconded: Cecelia Cox Outcome: Carried</p>
<p>4.4</p>	<p>Financial Report</p> <p>A briefing paper providing the Board with a financial report ending 31 March 2026 was provided to the Board. S Martin reported to the paper as presented. Following discussion, the Board moved:</p> <p>Recommendation 33.4.4</p> <p>That the Eyre Peninsula Landscape Board accept the Financial Report for March 2026.</p> <p>Moved: Cecelia Cox Seconded: Sonya Coleman Outcome: Carried</p>
<p>5. Standing Items for Noting</p>	
<p>5.1-7</p>	<p>The Board noted the following reports:</p> <ul style="list-style-type: none"> 5.1 Presiding Member’s Report 5.2 Board Member Reports (nil) 5.3 General Manager’s Report 5.4 Communication and Media Report 5.5 Contract, Grant and Purchase Order Execution Report 5.6 Work Health & Safety Performance Report 5.7 Common Seal Register <p>Recommendation 33.5.1 – 5.7</p> <p>That the Eyre Peninsula Landscape Board (the Board) resolve to receive the standing items for noting, as presented.</p> <p>Action: Justin Holmes noted the All Staff Forum referenced in the General Manager’s Report and extended a lunch invitation to any Board member’s who may be in the region. Executive Support Officer to extend invite to Board members.</p> <p>Moved: Cecelia Cox Seconded: Mark Dennis Outcome: Carried</p>
<p>5.8</p>	<p>The Board noted the following report:</p> <ul style="list-style-type: none"> 5.8 Seasonal Outlook <p>Recommendation 33.5.8</p> <p>That the Eyre Peninsula Landscape Board (the Board) resolve to receive the standing items for noting, as presented.</p> <p>Resolved</p>
<p>5.9</p>	<p>The Board noted the following report:</p>

	<p>5.9 Referrals Management Update Recommendation 33.5.9 That the Eyre Peninsula Landscape Board (the Board) resolve to receive the standing items for noting, as presented. Resolved</p>
<p>5.10</p>	<p>The Board noted the following report: 5.10 Landscape Priority Fund Update Recommendation 33.5.10 That the Eyre Peninsula Landscape Board (the Board) note the two projects submitted as part of the 2026-27 Landscape Priority Fund. Resolved</p>
<p>5.11</p>	<p>The Board noted the following report: 5.11 Eyre Peninsula Water Allocation Plan – Revision Update Recommendation 33.5.11 That the Eyre Peninsula Landscape Board (the Board) note the current status of the Water Allocation Plan (WAP) for the Southern Basins and Musgrave Prescribed Wells Areas (PWA) and activities in preparation for the Plan commencement on 1 July 2026. Resolved</p>
<p>6. Correspondence</p>	
<p>6.1-3</p>	<p>The Board noted the following correspondence:</p> <ul style="list-style-type: none"> 6.1 Approval of amended Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Areas – Hon Lucy Hood MP 6.2 Concrete Batching Facility Lodge Street Port Lincoln – Correspondence In 6.3 Concrete Batching Facility Lodge Street Port Lincoln – Correspondence Out 6.4 Proposed Proclamation of Land as an Addition to Gawler Ranges National Park – Response 6.5 Pastoral Leave Annual Rent Determination – Valuer General 6.6 EPLB – Risk of Fraud Letter GM 2026-26 6.7 EPLB – Risk of Fraud Letter Presiding Member 2025-26 6.8 Proposed Proclamation of Land – Kulliparu Conservation Park 6.9 Proposed Proclamation of Land – Searcy Bay Conservation Park 6.10 Proposed Proclamation of Land – The Robinson Basin as a new Conservation Park <p>Recommendation 32.6.1 – 32.6.7 That the Eyre Peninsula Landscape Board (the Board) resolve to receive the standing items for noting, as presented. Resolved</p> <p>Moved: Kate McShane Seconded: Cecelia Cox Outcome: Carried</p>
<p>7. Meeting Closure</p>	
<p>7.1</p>	<p>Invitations for next meeting</p>
<p>7.2</p>	<p>Next meeting details including the Governance Schedule Meeting No.34 has been scheduled to be held on Tuesday 23 June in Cleve.</p>
<p>7.3</p>	<p>Communications Out</p>

	(Any items discussed that could be used in social media) Action: The Chair with assistance of Katrina Phelps to design a social media strategy around Board Meetings
7.4	Review of Action List The Board noted the actions.
7.5	Board Claims and Administration Items Claim forms were distributed and completed on site. Declarations of interest were signed by Presiding Member
7.7	Meeting review and close The Chair acknowledged Annette Bender on behalf of the Board for her assistance and support, noting that this was her final meeting. The meeting closed at 11.28am

CERTIFIED CORRECT:

Signed – Peter Treloar (Chair) _____ / _____ / 2026

Over lunch the following presentations were made

Presentation by Penny Williams, General Manager of Prosperity, District Council of Streaky Bay

Presentation by Libby Hunt, Chamaree Goonetilleke and Gemma Bawden, EPLB Team West

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	4.3
Subject	Risk Management Registers
Author/Sponsor	Lara Howard-Ham, Executive Support Officer
Through	Seb Drewer, Acting General Manager
Action:	For endorsement

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board note the Critical WHS Risk Register, Strategic Risk Management for June 2026, noting the identified risks, controls and status of progress, with changes as tabled.

2. Purpose

To present the Board with the updated critical WHS risk register, strategic risk register to June 2026 for endorsement.

3. Background

In accordance with the Eyre Peninsula Landscape Board *GOV43.01 Risk Management Policy* the Board is committed to integrating risk management into all aspects of planning and delivery to improve the effective management of uncertainty, and leveraging opportunities, as they arise.

4. Discussion

Strategic Risk register has been updated to reflect emerging and evolving organisational pressures. Key changes include:

- Expansion of the *Serious Injury or Death risk* to incorporate psychosocial hazards and the psychological wellbeing of staff.
- Additional explanatory detail under the *Water Levy Risk* to better articulate its nature and potential impacts.
- Identification of additional risks relating to *Budget and Cost Control*, reflecting increasing financial pressures and the importance of maintaining effective controls.
- Updates to the *Long-term Sustainability of Smaller Boards risk*, including consideration of the adequacy and equity of current statewide levy arrangements.

Critical Risk register has introduced:

- **Psychosocial Hazards and Stress**, recognising the increasing importance of proactively managing mental health and workplace wellbeing as a core organisational risk.

Operational Risk register updated for relevance:

- Removal of COVID-19 Restrictions, reflecting their reduced impact on current operations.
- Removal of the risk relating to the absence of a formal lease arrangement, acknowledging that this issue has been resolved.

Overall, these updates strengthen the alignment of the Risk Management Register with the organisation's strategic priorities, operational context, and governance obligations, while ensuring continued focus on current and emerging risks

5. Attachments

[Attachment 1 – Risk Register](#)

Risk/causes	Risk Appetite Statement	Current controls	Risk rating	Additional controls or treatments	Responsibility	Residual risk	Progress review (June 2024)
Identify a ‘risk title’ for use in subsequent discussion and review and provide a brief explanation of the risk and potential consequences. The risk should be described in the way of an event occurring (i.e. there is a risk that <x> will occur). If possible or relevant outline individual risk causes in dot points.	Identify appropriate risk tolerance, and category from risk appetite statement. Tolerance levels are classified as either high, medium, low or zero.	List current controls that are currently in place to reduce the risk (if any), or individual risk causes if they have been identified. These controls can be in place to reduce either the likelihood of the event occurring or the consequences should the risk event occur. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on.	Assess the likelihood of the risk event occurring (rare, unlikely, possible, likely or almost certain) and the potential consequences (insignificant, minor, moderate, major or extreme) in accordance with the associated descriptors. Identify the risk rating in accordance with the risk matrix (low, moderate, high or extreme).	Identify any additional controls to treat the risk with a view, where possible to reduce the risk rating to a level acceptable to the Board (noting that this may not be possible in some cases. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on).	Identify responsible officer and timeframes for completion (if relevant)	Assign a new risk rating that will apply once the ‘additional controls’ have been successfully implemented. This will form the agreed level of acceptable risk to the Board in accordance with it’s ‘risk appetite’.	Insert a brief description of review/progress for each board meeting. This could include ‘nothing further to report since last meeting – progress of additional treatments or controls on-track’. Changes or additions for each review to be highlighted in ‘bold and red’ .
2021_02. Lack of support from key stakeholders The Board fails to gain the support of key stakeholders such as local government, industry and community groups, resulting in limited partnerships, reduced outcomes and little community relevance.	Media and communications. Low tolerance	1. Chair and GM attending EPLGA meetings	Likelihood - Possible Consequence - Major Risk Rating - High	1. Review previous NRM-Landscape Board engagement strategy and develop a simple overarching strategy that is reviewed every three years.	Board via Manager Planning & Business Support - February 2025	Likelihood – Unlikely Consequence - Moderate Risk Rating - Moderate	1. Communication Plan due for review in line with Regional Deed requirements - due Feb 2025. Communication plan was submitted on schedule and is reviewed annually.
		2. Board members ‘adopting’ a council to liaise with before and after board meetings		2. Develop, implement and report on (annually) simple engagement plans for priority stakeholders (e.g. local government and First Nations).	Board via Manager Planning & Business Support - by June each year		2. Draft Indigenous Participation Plan (IPP) noted by the Board on 10 April 2024. Consultation with Aboriginal Communities to be completed by 10 October 2024. Consultation concluded and the consultation report was submitted on 10/10/2024. Changes were made to the final Aboriginal Engagement Plan, which was submitted in December 2024. A copy of the final ‘Caring for our Country Aboriginal Participation Plan’ will be provided to board members at the meeting and is also available for download on our website.
		3. Rotating board meetings between council areas and meeting with ‘host council’.		3. Continue to deliver a range of proactive media releases on significant milestones or board achievements (to be documented in a standing agenda item at each meeting)	Manager Planning & Business Support - every Board Meeting		3. Completed – standing agenda item 5.4 Communication Reports are prepared for each meeting
		4. Monthly meetings between GM and EOs of EPLGA and RDA Eyre Peninsula 5. Strong, but informal, relationships between board members and stakeholder groups (e.g. local landscape officers and volunteer/community groups) 6. Regular attendance at Landscape SA Chairs forum. 7. Regular attendance at Landscape SA partners forum. 8. Successful delivery of board business plan programs and projects. 9. Develop a simple method to report on delivery of board business plan programs and projects 10. 2(a) Local Government Plan approved in August 2020.		4. Evaluation processes are included in engagement strategies	Manager Planning & Business Support		4. Completed - Ongoing – evaluation processes included in all future engagement strategies.
2021-03. Lack of preparedness for impacts of drought and other ‘disasters’ There is a risk that a lack of Board preparedness for the impacts of widespread significant drought or other emergency management will result in missed opportunities for affected communities.	Quality of deliverables Low tolerance.	1. Seasonal outlook reports provided as standing agenda item at board meetings.	Likelihood – Possible Consequence - Major Risk Rating - High	1. GM to attend regional zone emergency management meetings routinely (emergency) 1.1 Review learnings from disaster events.	General Manager - as required	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	1. General Manager sits on the Zone Emergency Management Committee.
		2. Business continuity plan in place (COVID)		2. Hold a workshop with key stakeholders to identify key actions or initiatives that can be undertaken to better prepare (planning) and respond (implement) to significant emergencies (emergency)	General Manager		1.1 Undertake a review of flood disaster recovery process and document learnings. On hold until Tim Breuer returns in November 2024. 2. The workshop idea has been raised with RDAEP and EPLGA as well as the Chair of the ZEMC.
			3. Discuss drought preparedness and response with key stakeholders and implement any identified actions (drought)	Chair & General Manager	3. Discussed with CEO’s of EPLGA, RDA & PIRSA. MOU being developed with PIRSA at State level. The Board is working collaboratively with EPLGA, RDA and other key stakeholders to develop a EP Drought Resilient Plan for the region. The draft plan was finalised and submitted to PIRSA/CSIRO for approval in September 2024. Feedback was received in December 2024 and a revised plan has now been re-submitted. Once final approval is gained a copy will be provided to the board.		
			4. Education – bring in the latest information 5. Research – better understanding local impacts 6. Integration into strategic planning 7. Consolidate a recovery plan	General Manager	4-7 To be considered as part of outcomes of workshop (Control treatment No.2).		

Risk/causes	Risk Appetite Statement	Current controls	Risk rating	Additional controls or treatments	Responsibility	Residual risk	Progress review (June 2024)
2021-04. Serious injury or death Serious injury or death to board member, staff member, contractor or volunteer being exposed to a hazard resulting from lack of adequate work health and safety systems and processes	Work Health & Safety Very Low Tolerance	1. Board have adopted DEW policies and procedures regarding work, health and safety and review within 12 months. 2. DEW WHS staff presented to Board at their second meeting. 3. EPLB staff provided with Landscape SA Officers' Guide to the Work Health & Safety Act SA 2012 4. Include WHS as a standing agenda item at board meetings. 5. Reviewed and adopted WHS 'officers pack' 6. Established WHS committee and reporting to the Board	Likelihood – Unlikely Consequence - Extreme Risk Rating - High	1. Schedule annual review of WHS policies, procedures and systems by an independent expert. 2. Build risk culture within organisation 3. Identifying, assessing and addressing lead indicators 4. Maintain safety records system 5. Implement review process 6. EPLB members and staff attend 'Officers' Training' 7. Develop and maintain a critical WHS risk register that is routinely reviewed at board meetings	Governance & Administration Officer - March 2024 General Manager General Manager	Likelihood – Rare Consequence - Extreme Risk Rating - Moderate	1. COMPLETED - Next review September 2026 2. Ongoing 3-6 Considered as part of the independent review (completed), and follow up work currently underway. Refer final report from Nathan Winter & Associates. 7. Ongoing - Critical WHS risk register developed and added to Board governance schedule.
	Psychological well being of staff	1. Impacts of extremely high workloads and psychosocial wellbeing of key staff, resulting in the need for the Board and SMT to seriously rationalise some of the activities we are undertaking.		1. Bring on board specialised contractors as required to review the organisational structures, team culture and leadership training 2. Updating of Critical Risk register for management of psychological risks. 3. Initiation of a well being program for all staff 3. Review of current workloads with additional resourcing brought on board or work rationalised as required	General Manager & Manager Planning & Business Support		1. Suitably qualified contractors have been engaged for case by case work, as well as a leadership training program, which will be completed by June 2026. 2. The psychological risk in the critical risk register has been updated and will be reviewed on a regular basis. 3. A wellbeing program has been initiated with a presentation provided to the Board at meeting 32. 4. Alignment of work plans to the new plan, MERI, legislative or regulative functions. Some activities to be ceased or deferred until adequate resources can be found - also links to long-term sustainability detailed below.
2021_05. Adverse Audit Findings / Reports. The board fails to comply with legislative and government requirements regarding the management of public funds resulting in Auditor's reporting significant matters to Parliament.	Financial Management. Zero tolerance.	1. Legislative Compliance Register to review compliance annually with relevant Acts. 2. Policy & Procedure development to manage procurement, grants, revenue, cash handling, debtor write-off, asset disposal, financial transactions etc. 3. Board and staff training on governance. Finance staff training on Treasurer's Instructions and Accounting Standards. 4. Internal Audit Control Plan.	Likelihood – Unlikely Consequence - Moderate Risk Rating - Moderate	1. Financial Management Framework and Toolkit. 2. External advice when required through DEW or other service providers for training and to keep up to date with legislation changes 3. Maintenance of Legislative Compliance Register	General Manager & Manager Planning & Business Support – updates to each RAFC Meeting for EOFY Audit.	Likelihood – Rare Consequence - Moderate Risk Rating - Low	1. At meeting 11 the RAFC and subsequently the Board determined the FMCP would be classed as operational, and as such does not need to be approved by Board. 2. Legislative Compliance Register review presented to RAFC Meeting 9 and is next due to be reviewed in September 2026. 3. Finance staff training on Treasurer's Instructions and Accounting Standards to be undertaken by June 2026. 4. The Board was collaborating with DEW in the Control Track system, however this was not fit for purpose, so RAFC committee agreed to aligning to an LSA bespoke Control track program. This is currently being set up by M R P I R 5. Audit completed for 2024-25 year - no matters of concern raised. Interim audit to commence in March 2026. 6. Ongoing
		5. External Interim Audit to identify any governance or financial concerns and take corrective action. 6. Established a Risk, Audit and Finance Committee, which reports to the Board.		1. Management control through establishment of a relevant Committee and a Financial Management Compliance Program. 2. Internal governance through development of Policies and Procedures including fraud, separation of duties, procurement etc., and training for board and staff members including ICAC 3. Conflict of Interest Declarations for staff and Board Members on procurement assessment panels, and where required through DEW Procurement Framework 4. Internal audit through a program of compliance checking and development of an audit plan. 5. External Interim Audit conducted to identify any governance concerns and sampling of procurement and grant expenditure 6. External Final Audit conducted to verify cash balances, assets/liabilities, financial results and performance. 7. Completion of ICAC training.			1. Public Interest Disclosure provisions. 2. Ethics, Governance and Public Officer Training 3. Early and appropriate disclosure 4. Action and strategic communications to manage reputational damage.
2021_06. Misconduct, maladministration or corruption A board or staff member are found to have been engaging in misconduct, maladministration or corruption.	Corporate Governance Zero tolerance Maladministration Low tolerance Fraud and corruption. Zero tolerance	1. Management control through establishment of a relevant Committee and a Financial Management Compliance Program. 2. Internal governance through development of Policies and Procedures including fraud, separation of duties, procurement etc., and training for board and staff members including ICAC 3. Conflict of Interest Declarations for staff and Board Members on procurement assessment panels, and where required through DEW Procurement Framework 4. Internal audit through a program of compliance checking and development of an audit plan. 5. External Interim Audit conducted to identify any governance concerns and sampling of procurement and grant expenditure 6. External Final Audit conducted to verify cash balances, assets/liabilities, financial results and performance. 7. Completion of ICAC training.	Likelihood – Possible Consequence - Major Risk Rating - High	1. Public Interest Disclosure provisions. 2. Ethics, Governance and Public Officer Training 3. Early and appropriate disclosure 4. Action and strategic communications to manage reputational damage.	Board via relevant Committee; General Manager and Manager Planning & Business Support	Likelihood – unlikely Consequence - Major Risk Rating - Moderate	1. Completed - RAFC in place, FMCP is being updated annually and Register of Interests available and reviewed at each meeting. 2. Completed 3. Completed – standing agenda item 1.2 Register of interest has been established 4. Ongoing - internal audit managed through control track and WHS internal control audits annually 5. Ongoing - interim and final audits are coordinated by the Audit Office of SA 6. Ongoing - interim and final audits are coordinated by the Audit Office of SA 7. Ongoing - ICAC training for members and relevant staff recorded through training register

Risk/causes	Risk Appetite Statement	Current controls	Risk rating	Additional controls or treatments	Responsibility	Residual risk	Progress review (June 2024)
		8. Established RAF Committee, that report to the Board.					8. Completed - RAFC established
2022-07. Potential reduction of water levy as a result of SA Water relinquishing water allocation once the regions water supply has been augmented further (est. up to \$250K p.a.) Failure to plan for or prevent a significant reduction in the water levy severely impacting on service delivery or budget	Financial Management. Zero tolerance.	1. Sufficient and accessible retained earnings balance to cover liabilities.	Likelihood – Possible Consequence - Major Risk Rating - High	1. Undertaking a mid-term review of water allocation plans that will involve consultation with SA Water and further understanding of their future plans for groundwater extraction.	General Manager & Manager Planning & Engagement	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	1. Mid-term WAP review completed. Science projects currently being undertaken to inform comprehensive WAP review, due 2026.
		2. Participation in SA Water reference groups involved in water supply augmentation projects.	Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme	2. Include revenue reduction, in development of budget & workforce strategy. Once the plant is fully functional, SA Water may relinquish up to 50% of their water shares, which could result in a 50% loss of water levy (e.g. approx. \$250,000). With the state of the resources this may be inevitable	General Manager & Manager Planning & Business Support	Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme	2. No revenue reductions identified for the 2024-25 period. However with the earlier review of the WAP currently awaiting Minister sign off this will impact 2026-27 budget, when augmentation is completed.
		2. Water planning and management long-term sustainability	Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme	3. New action – that the board consider options to meet the estimated future shortfall of revenue to cover water planning and management costs for the WAP and that the matter be raised with the Minister (options should consider increasing water levies or the introduction of a fixed levy etc.)	General Manager & Presiding Member by June 2026.	Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme	Briefing has been prepared for the Minister, outlining the boards financial constraints, options for increasing funding, as well as the broader equity/equality consideration. PM/GM set to meet with Minister on 12/2/2026. Paper also provided for consideration at Meeting 32.
2024-22 - Budget control The Board needs to operate within its annual budget and DTF financial constraints to minimise the occurrence of significant under or over-expenditure	Reputational risk Zero tolerance	1. Need to ensure effective and efficient expenditure of public funds within Department of Treasury and Finance (DTF) requirements	Likelihood - Likely Consequence - High Risk Rating - High	1. Carry-over requests only to be lodged for third party funding (not levy funding) with supporting evidence provided.	General Manager & Manager Planning & Business Support	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	1. Carry-over lodged in July-August each year
	Financial Management. Zero tolerance.	2. Indicative budgets prepared and allocated to the relevant projects well in advance of the period to which the budget relates	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	2. Budget developed and approved by April each year, for inclusion in Business Plan	Manager Planning & Business Support	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	2. Completed
		3. Revenue and expenditure budgets must balance – budget deficits are not accepted		3. Cost pressures monitored monthly, with any surplus funds allocated by SMT			3. Ongoing
		4. Review and approval of the budget		4. Budget loaded by July, with monthly financial reports sent to account managers, for continual monitoring or expenditure			4. Due July 2024
		5. Ad-hoc budget revisions/reallocations must be approved by the board		5. Mid-Year Budget review completed by February, with budget adjustments then undertaken in a timely manner.			5. Completed - Presented to the Board at Meeting No.23, held on 10.04.2024.
		6. Actual performance monitored against the budget on a regular basis with significant variances explained to the board		6. SMT monthly monitoring of significant variances, with appropriate actions taken.			6. Ongoing
		7. Formal budget reviews are undertaken periodically during the year or when significant changes in expenditure or revenue are evident and					
		8. The link between the landscape planning and budgetary processes.					
	Financial management - third parties	1. Failure of service providers to provide contracted services	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	Effective contract management and contractor induction, verifying appropriate tickets, qualifications and WHS controls in place. Monitoring of contractor performance, with notices served for underperformance.	Manager Operations	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	Ongoing contract management and communication
		2. Delays in delivery of allocated funds by funding partners resulting in budget shortfalls	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	Effective project management, ensuring that there are clear milestones, payment schedules, reporting obligations and evidence requirements for all parties. Monitoring of service delivery, with clear lines to escalate any possible under-performance with funding providers to enable movement of funds if required.	Manager Operations and Manager Planning and Business Support	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	Ongoing contract management and communication
3. Discrepancies between funding delivery models resulting in short-term budget shortfalls		Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	As above, need to ensure any sub-contractor agreements are aligned to original funding partners agreements, to ensure sound service delivery and cash-flows	Manager Operations and Manager Planning and Business Support	Likelihood – Possible Consequence - Moderate Risk Rating - Moderate	Ongoing contract management and communication	

Risk/causes	Risk Appetite Statement	Current controls	Risk rating	Additional controls or treatments	Responsibility	Residual risk	Progress review (June 2024)
<p>2024-26 Long-term sustainability of smaller landscape boards</p> <p>The capacity of smaller regional landscape boards compared to larger boards is severely restricted, which means our communities are not able to access the same level of service provision than counterparts in other regions. The existing model is inequitable and disadvantages smaller</p>		<p>The controls in place are designed to ensure the Board operates within its means, however the model is inequitable and disadvantages smaller regions.</p>	<p>Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme</p>	<p>Budget/five year planning – long-term sustainability of smaller landscape boards needs to be considered, and PM/GM to push for a more equitable apportionment based on core income.</p>	<p>General Manager & Presiding Member by June 2025.</p>	<p>Likelihood – almost certain Consequence - MAJOR Risk Rating - Extreme</p>	<p>Briefing has been prepared for the Minister, outlining the boards financial constraints, options for increasing funding, as well as the broader equity/equality consideration. PM/GM set to meet with Minister on 12/2/2026. Paper also provided for consideration at Meeting 32.</p>

Risk No	Risk	Original assessment date	Next review date	Risk Appetite Statement	Control Number	Current controls	Risk rating	Documents/Training that detail the control	How do we verify the controls are in place?	Additional controls or treatments	Responsibility	Residual risk	Progress review
	<i>Identify a "risk title" for use in subsequent discussion and review and provide a brief explanation of the risk and potential consequences. The risk should be described in the way of an event occurring (i.e. there is a risk that x will occur). If possible or relevant outline individual risk causes in dot points.</i>	<i>Date that the original risk was added to the register and assessed</i>	<i>Date of next review. Risks need to be re-assessed on an annual basis.</i>	<i>Identify appropriate risk tolerance, and category from risk appetite statement. Tolerance levels are classified as either high, medium, low or zero.</i>		<i>List current controls that are currently in place to reduce the risk (if any), or individual risk causes if they have been identified. These controls can be in place to reduce either the likelihood of the event occurring or the consequences should the risk event occur. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on.</i>	<i>Assess the likelihood of the risk event occurring (rare, unlikely, possible, likely or almost certain) and the potential consequences (insignificant, minor, moderate, major or severe) in accordance with the associated descriptors. Identify the risk rating in accordance with the risk matrix (low, moderate, high or extreme).</i>	<i>Documents/training that detail the control</i>	<i>How do we verify the controls are in place?</i>	<i>Identify any additional controls to treat the risk with a view, where possible to reduce the risk rating to a level acceptable to the Board (noting that this may not be possible in some cases. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on).</i>	<i>Identify responsible officer and timeframe for completion (if relevant)</i>	<i>Assign a new risk rating that will apply once the "additional controls" have been successfully implemented. This will form the agreed level of acceptable risk to the Board in accordance with it's "risk appetite".</i>	<i>Insert a brief description of review/progress for each board meeting. This could include "nothing further to report since last meeting – progress of additional treatments or controls on-track".</i>
1	Electric Shock Serious injury or death as a result of exposure to electricity.	6/05/2022	6/05/2024	Low	1.1 1.2	Testing and Tagging performed 6 monthly	Likelihood - possible Consequence - moderate Risk Rating - moderate	EPLB Worksite Inspection Procedure. EPLB worksite inspection and corrective action register. EPLB Worksite Inspection Procedure. EPLB worksite inspection and corrective action register.	Office' and 'Depot' / Workshop / Compound' inspections involve checking that RCDs have been tested. Electrical Equipment has been tested and tagged and checked that Electrical Equipment is in good order.		Manager, Planning & Business Support Manager, Planning & Business Support	Low	
2	Use of explosives Serious injury or death as a result of exposure to setting and igniting explosives for agricultural use. Potential risk of starting fire and impacts of that whilst using explosives for agricultural use.	6/05/2022	6/05/2025	Low	2.1 2.2 2.3 2.4 2.5	Restricted number of staff approved for explosive use Access to explosive restricted to authorised staff Required Training/Licensing/Inductions include: Explosives in Agriculture course ASIO security clearance Security Sensitive Ammonium Nitrate (SSAN) licence to purchase, Use, Store, Carry and Mix and Use Explosive licence to Purchase, Store and Transport Safe Work SA Security Storage and Transport plans Security Sensitive Ammonia Nitrate (SSAN) to be transported in accordance with Technical Note 6 Transport of Explosives. SSAN transported to site separate from Diesel Fuel which is supplied by the Landowner	Likelihood - unlikely Consequence - extreme Risk Rating - high	EP Agricultural Explosive Use - removal or stumps, breaking up large rocks, post holes or trenching and rabbit warren destruction SWP. Review Date 27 April 2021. EP Agricultural Explosive Use - removal or stumps, breaking up large rocks, post holes or trenching and rabbit warren destruction SWP. Review Date 27 April 2021. EP Agricultural Explosive Use - removal or stumps, breaking up large rocks, post holes or trenching and rabbit warren destruction SWP. Review Date 27 April 2021. EP Agricultural Explosive Use - removal or stumps, breaking up large rocks, post holes or trenching and rabbit warren destruction SWP. Review Date 27 April 2021. EP Agricultural Explosive Use - removal or stumps, breaking up large rocks, post holes or trenching and rabbit warren destruction SWP. Review Date 27 April 2021.	A register of staff authorised and trained in the use of explosives is developed and maintained. A register of staff authorised and trained in the use of explosives is developed and maintained. Training status reviewed at 6 monthly PRD and training register updated A register of staff authorised and trained in the use of explosives is developed and maintained. A register of staff authorised and trained in the use of explosives is developed and maintained. Training status reviewed at 6 monthly PRD and training register updated	Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined.	Ian Quinn Libby Hunt Ian Quinn Libby Hunt Ian Quinn Libby Hunt Ian Quinn Libby Hunt	Moderate	Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined. Current full review of use of ammonium nitrate being completed by DEW. All ammonium nitrate usage has been stopped until outcome of review is determined.
3	Participation in DEW Aerial Marksman Team Serious injury or death as a result of participation in the DEW AMT program	25/10/2024	25/10/2025	Low	3.1 3.2 3.3 3.4 3.5	The Board does not own any guns, and no staff are required to use guns for their work with the Board. An AMT protocol is in place and outlines the agreed arrangements between DEW and EPLB for staff participation in aerial feral animal control operations. Include safe storage of weapons, staff training and appropriate safety equipment. Preselection requirements and testing to determine staff suitability for AMT Participating staff required to have licences for firearm use Mandatory training All operations conducted in accordance with-DEW aerial shooting procedure and DEWNR aerial shooting policy	Likelihood - unlikely Consequence - extreme Risk Rating - high	AMT protocol Preselection and testing of potential participants Firearms licence (Category D 12 25.1.a) aerial shooting Nationally accredited Firearms training Use firearm for pest control activities from aircraft DEW aerial shooting procedure DEWNR aerial shooting policy	AMT protocol signed off by General Manager A training needs register is maintained and checked by DEW prior to involvement in an aerial operations to ensure currency of accreditations A training needs register is maintained and checked by DEW prior to involvement in an aerial operations to ensure currency of accreditations A training needs register is maintained and checked by DEW prior to involvement in an aerial operations to ensure currency of accreditations DEW to provide evidence of audits, inspections and records of observations which verify the controls detailed in the policy and procedure are being implemented		Manager, Landscape Operations Manager, Landscape Operations Manager, Landscape Operations Manager, Landscape Operations	Moderate	
4	Use of Hazardous Chemicals and Dangerous Goods (e.g. 1080) Serious injury or death as a result of exposure to and/or use of hazardous chemical and dangerous goods.	6/05/2022	6/05/2025	Low	4.1 4.2 4.3 4.4 4.5 4.6 4.7	Mandatory training Chemical risk assessment completed prior to purchase Hazardous substance register maintained Clean up / spill kits at each site Appropriate PPE provided to all staff Storage facilities meet code of practice requirements Safety data sheets readily accessible at all worksites	Likelihood - unlikely Consequence - major Risk Rating - moderate	Hazardous Chemicals and Dangerous Substances (and Goods) Management Procedure Maintenance of chemical register 1080 Level 1, 2, 3 Accreditation Chemcert accreditation Vertebrate pest course Pest Technicians Licence (if applicable)	A register of staff authorised and trained in the use of chemicals is developed and maintained Status reviewed at 6 monthly PRD for relevant staff WHS audit program Verification of operator competency (VOC) Hard copy hazardous substance register located at each work site and checked as part of quarterly office and depot worksite inspections. Hard copy hazardous substance register located at each work site and checked as part of quarterly office and depot worksite inspections. WHS audit program WHS audit program Hard copy hazardous substance register located at each work site and checked as part of quarterly office and depot worksite inspections. Hard copy hazardous substance register located at each work site and checked as part of quarterly office and depot worksite inspections. WHS audit program		Manager, Planning & Business Support Manager, Landscape Operations Team Leader (East, West & South) Team Leader (East, West & South) Team Leader (East, West & South) Manager, Landscape Operations Team Leader (East, West & South) Manager, Landscape Operations Team Leader (East, West & South) Team Leader (East, West & South)	Low	
5	Exposure to Asbestos Serious long term health impact and/or death as a result of exposure to asbestos.	6/05/2022	6/05/2025	Low	5.1 5.2	Asbestos Register maintained Register reviewed prior to works commencing	Likelihood - unlikely Consequence - major Risk Rating - moderate	Hazardous Chemicals and Dangerous Substances (and goods) management Procedure Hazardous Chemicals and Dangerous Substances (and goods) management Procedure	Hard copy asbestos register maintained and located at each relevant worksite WHS audit program Hard copy asbestos register maintained and located at each relevant worksite WHS audit program		Manager, Planning & Business Support Manager, Planning & Business Support	Low	
6	Occupational Violence (e.g. when approaching community members about compliance activities). Exposure to physical and mental health impacts with possible serious injury and death in very high conflict / aggressive situations.	6/05/2022	6/05/2025	Low	6.1 6.2 6.3 6.4	Landscape Officers undertaking compliance go 2 up. Mandatory training Compliance database aggressive persons register Consult with SAPOL prior to compliance notices being issued to Landowners known to be aggressive.	Likelihood - unlikely Consequence - extreme Risk Rating - high	(Management of) Aggression, Violence, and Personal Security Procedure Authorised Officer training Conflict avoidance training Authorised Officer training Conflict avoidance training (Management of) Aggression, Violence, and Personal Security Procedure (Management of) Aggression, Violence, and Personal Security Procedure	Conflict avoidance on training register Status reviewed at 6 monthly PRD for relevant staff WHS audit program Conflict avoidance on training register Status reviewed at 6 monthly PRD for relevant staff WHS audit program WHS audit program		Manager, Landscape Operations Manager, Planning & Business Support Manager, Landscape Operations Manager, Planning & Business Support Manager, Planning & Business Support	Low	
7	Psychosocial Hazards/stressors Exposure to physical and mental health impacts with possible serious injury and long term health and well-being impacts.	6/05/2022	6/05/2025	Low	7.1 7.2 7.3 7.4 7.5 7.6 7.7 7.8	Workplace conduct including workplace bullying, violence and aggression; harassment, including sexual and gender based harassment and discrimination and victimisation is defined as inappropriate. Role clarity provided through Role Descriptions, which are tested for relevancy in PRD process. High work demands, peak work demands or seasonal work pressures managed through workshops, PRDs and 1:1 meetings Change Management Process exists to make sure changes having a major impact on business Appointment and training of Equal Opportunity Contact officers Mental health first aid training offered Worksite physical environment is adequately maintained. Subscription to Employee Assistance Program and regular reminders of availability of this service	Likelihood - Possible Consequence - extreme Risk Rating - high	Landscape SA Psychological Health Procedure DEWNR Inappropriate Workplace Conduct Procedure and Guideline WHS Procedure No. 01.31 Equal Opportunity Contact Officer Wellbeing training and tools offered through EAP subscription Conflict avoidance training Work plans at team and individual level, Regular PRDs, 1:1 meetings etc. Managers to plan peak workloads and either assign additional resources or support in prioritisation, with non-essential activities deferred WHS Procedure No. 01.35 Change Management procedure WHS Procedure No. 01.31 Equal Opportunity Contact Officer Mental health first aid training provided EPLB Worksite Inspection Procedure Wellbeing program, training and tools offered through EAP subscription	Training register maintained Status reviewed at 6 monthly PRD Weekly check ins with staff Work plans regularly reviewed Mental health first aid added to training register Regular PRDs, 1:1 meetings etc. Workplans, PRDs and 1:1 meetings Procedure followed and included on the I-share site for staff Procedure followed and included on the I-share site for staff Mental health first aid added to training register EPLB six monthly worksite inspections		Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support	Moderate	

8	Driving (Vehicle Collision) Serious injury or death as a result of driving, particular in regional and remote areas where kangaroo numbers and occurrences are more frequent.	6/05/2022	6/05/2025	Low	8.1	Drivers must hold current licence	Likelihood - Possible Consequence - extreme Risk Rating - high	Landscape SA Safe Driving Procedure Collision avoidance / 4WD training	Monthly vehicle inspections completed, checked and signed by manager Licence currency status reviewed at 6 monthly PRD and training register updated Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated	Avoid travel at dusk and dawn	Manager, Planning & Business Support Manager, Planning & Business Support Manager, Planning & Business Support Manager, Landscape Operations Team Leader (East, West & South) Assigned vehicle manager Manager, Planning & Business Support Manager, Planning & Business Support Manager, Landscape Operations	Moderate	
					8.2	Vehicles are to be maintained in accordance with the manufacturer's schedules and driver-initiated reports on vehicle safety.		Landscape SA Safe Driving Procedure	Monthly vehicle inspections completed, checked and signed by manager				
					8.3	Monthly vehicle safety inspections		Landscape SA Safe Driving Procedure	Monthly vehicle inspections completed, checked and signed by manager				
					8.4	Conditions of use signed by staff		Landscape SA Safe Driving Procedure	Monthly vehicle inspections completed, checked and signed by manager				
					8.5	Management of driver fatigue		Landscape SA Safe Driving Procedure	Compliance with safe driving procedure				
9	Driving (Animal Strike) NOTE: This has been included because it was mentioned by an interviewee. Exposure to emotional and mental health impact, serious injury or death as a result of animal strike whilst driving.	6/05/2022	6/05/2025	Low	9.1	"Roo" or "Bull" bars installed on fleet vehicles Spotlights installed on fleet vehicles	Likelihood - Likely Consequence - moderate Risk Rating - high	Landscape SA Safe Driving Procedure Collision avoidance / 4WD training	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated Monthly vehicle inspections completed, checked and signed by manager	Team Leader (East, West & South)	Moderate		
10	Use of Quad Bikes, Motorbikes, ATVs, and LUVs Serious injury or death as a result of operating and / or driving quad bikes, motorbikes, ATVs and LUV.	6/05/2022	6/05/2025	Low	10.1	Ban on all quadbike use	Likelihood - unlikely Consequence - major Risk Rating - moderate	(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure Collision avoidance / 4WD training	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated Verification of operator competency reviewed at 6 monthly PRD and training register updated	All quad bikes banned from use	Manager, Landscape Operations Manager, Landscape Operations Manager, Landscape Operations Team Leader (East, West & South) Manager, Planning & Business Support Team Leader (East, West & South) Manager, Landscape Operations	Low	
					10.2	Substitute quadbike use with side by side light utility vehicle		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure Collision avoidance / 4WD training	Verification of competency (VOC) completed before use Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated				
					10.3	Vehicles are to be maintained in accordance with the manufacturer's schedules and driver-initiated reports on vehicle safety.		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated				
					10.4	Pre-operational vehicle safety inspections		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated				
					10.5	Operator must hold current drivers licence		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated				
					10.6	Correct PPE specific to the use of AVT and LUV must be worn		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure	Collision avoidance / 4WD training status reviewed at 6 monthly PRD and training register updated.				
					10.7	Verification of operator competency		(Safe Operation of) Quad bikes, Motorcycles and Light Utility Vehicles Procedure. Collision avoidance / 4WD training	Verification of operator competency reviewed at 6 monthly PRD and training register updated				
11	Field Based Work Serious injury or death as a result of field based work (eg working on roadside, remote and isolated work, working solo, etc). Also includes exposure to sun and risk of skin cancer and other climatic conditions.	6/05/2022	6/05/2025	Low	11.1	Field Based Work Procedure	Likelihood - possible Consequence - major Risk Rating - high	Field Based Work Procedure SPOT Tracker Safe Work Procedure Days of heightened fire danger procedure Working in extreme climatic conditions procedure	Verification of competency (VOC) completed before use	SPOT software checked for version updates at PRD's.	Manager, Landscape Operations Manager, Landscape Operations Team Leader (East, West & South) Regional Leadership Team	Low	
					11.2	Use of SPOT Trackers and Other communication devices during all field work		SPOT Tracker Safe Work Procedure	Verification of competency (VOC) completed before use				
					11.3	Agreed upon call in procedure		Days of heightened fire danger procedure Working in extreme climatic conditions procedure					
12	Working on roadsides Serious injury or death as a of working on roadsides.	6/05/2022	6/05/2025	Low	12.1	Working on roadsides safe work practice	Likelihood - Possible Consequence - major Risk Rating - high	Working on roadsides safe work practice SPOT Tracker Safe Work Procedure Field Based Work Procedure Working on roadside internal training	Training register maintained Internal audit Verification of operator competency (VOC) completed	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Manager, Planning & Business Support Manager, Landscape Operations Team Leader (East, West & South) Manager, Landscape Operations Team Leader (East, West & South) Manager, Landscape Operations Team Leader (East, West & South) Manager, Landscape Operations Team Leader (East, West & South)	Low	
					12.2	Outsource high risk roadside activities to suitably qualified work zone traffic management		Work zone traffic management training	Training register maintained Internal audit Verification of operator competency (VOC) completed				
					12.3	High visibility clothing		Working on roadsides safe work procedure. Field Based Work Procedure. Working on roadside internal training	Training register maintained Internal audit Verification of operator competency (VOC) completed				
					12.4	Minimise time stopped		Working on roadsides safe work procedure. Working on roadside internal training	Training register maintained Internal audit Verification of operator competency (VOC) completed				
					12.5	Flashing lights		Working on roadsides safe work procedure. Working on roadside internal training Work zone traffic management training	Training register maintained Internal audit Verification of operator competency (VOC) completed				
					12.6	Signage		Working on roadsides safe work procedure Work zone traffic management training Working on roadsides safe work procedure	Training register maintained Internal audit Verification of operator competency (VOC) completed				
					12.7	Verification of operator competency		SPOT Tracker Safe Work Procedure Field Based Work Procedure Working on roadside internal training	Training register maintained Internal audit Verification of operator competency (VOC) completed				
13	Use of load shifting equipment (slip on spray units) Serious injury or death as a result of moving, loading, shifting and operating load shifting equipment.	6/05/2022	6/05/2025	Low	13.1	Restricted number of staff authorised to use load shifting equipment	Likelihood - Possible Consequence - major Risk Rating - high	Safe work procedure Safe lifting training supplied by subject matter expert	Training register maintained Verification of operator competency (VOC) completed	Safe work practice developed Verification of competency completed Training completed	Manager, Landscape Operations Manager, Landscape Operations	Moderate	
					13.2	Only approved items to be lifted		Safe lifting training supplied by subject matter expert	Training register maintained Verification of operator competency (VOC) completed				
14	Venomous bites / stings Serious injury or death as a result of venomous bites / stings.	6/05/2022	6/05/2025	Low	14.1	Field Based Work Procedure	Likelihood - unlikely Consequence - major Risk Rating - high	Field Based Work Procedure First aid training	Training register maintained	Snake bite kits carried during fieldwork	Team Leader (East, West & South)	Moderate	
15	Working around moving vehicles, trailers and heavy plant and equipment Serious injury or death as a result of working around moving vehicles, trailers and heavy plant equipment.	6/05/2022	6/05/2025	Low	15.1	Field Based Work Procedure	Likelihood - unlikely Consequence - major Risk Rating - high	Field Based Work Procedure			Manager, Landscape Operations	Low	
16	Use of chainsaws Serious injury or death as a result from use of chainsaws.	6/05/2022	6/05/2025	Low	16.1	Restricted number of staff using chainsaws. Minimum of two people present when chainsaws being used.	Likelihood - unlikely Consequence - major Risk Rating - high	Safe use of chainsaw accredited training certification Working with and near chainsaw Safe Work Practise	Training register maintained Verification of operator competency	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Manager, Landscape Operations Manager, Landscape Operations Manager, Landscape Operations Team Leader (East, West & South) Team Leader (East, West & South)	Moderate	
					16.2	Accredited chainsaw training mandatory / prerequisite		Safe use of chainsaw accredited training certification	Training register maintained Verification of operator competency				
					16.3	Utilise contractor for larger felling or higher risk jobs		Safe use of chainsaw accredited training certification	Training register maintained Verification of operator competency				
					16.4	Regular servicing and maintenance completed		Safe use of chainsaw accredited training certification	Training register maintained Verification of operator competency				
					16.5	Appropriate standard PPE provided to all chainsaw operators		Safe use of chainsaw accredited training certification	Training register maintained Verification of operator competency				
17	Use of power tools Serious injury or death as a result from use of power tools.	6/05/2022	6/05/2025	Low	17.1	Restricted number of staff using power tools	Likelihood - unlikely Consequence - major Risk Rating - moderate	Applicable 'Power Tool' Training	Training register maintained Verification of operator competency	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Team Leader (East, West & South) Team Leader (East, West & South) Team Leader (East, West & South)	Low	
					17.2	Utilise contractor for larger or higher risk jobs		Applicable 'Power Tool' Training	Training register maintained				
					17.3	Appropriate standard PPE provided to all staff using power tools		Applicable 'Power Tool' Training	Training register maintained				
18	Unsecured loads in vehicles Serious injury or death from unsecured loads / objects falling off back of ute whilst travelling.	6/05/2022	6/05/2025	Low	18.1	Collision avoidance training	Likelihood - unlikely Consequence - major Risk Rating - moderate	Reminders i.e. safety alerts sent to staff Monthly vehicle inspections completed, checked and signed by Manager	Training register maintained	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Manager, Planning & Business Support Manager, Landscape Operations Manager, Planning & Business Support Team Leader (East, West & South)	Low	
					18.2	Safety alert and inclusion in Safety in focus calendar		Reminders i.e. safety alerts sent to staff	Training register maintained				
					18.3	Monthly vehicle safety checks		Monthly vehicle inspections completed, checked and signed by Manager	Monthly vehicle inspections completed, checked and signed by Manager				
					18.4	Use of tie down straps/ ratchet straps to secure loads. Aust standard/ rated correctly.		Monthly vehicle inspections completed, checked and signed by Manager	Monthly vehicle inspections completed, checked and signed by Manager				
19	Use of propane and oxygen explosive devices (rodent blaster) Serious injury or death as a result of exposure and use of propane and oxygen explosive devices for agricultural use. Potential risk of starting fire and impacts of that whilst using propane and oxygen explosive devices.	6/05/2022	6/05/2025	Low	19.1	Restricted number of trained staff authorised for use	Likelihood - unlikely Consequence - extreme Risk Rating - high	Verification of operator competency	Training register maintained	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Manager, Landscape Operations Manager, Landscape Operations Manager, Landscape Operations Team Leader (East, West & South)	Moderate	
					19.2	Verification of operator competency		Verification of operator competency	Training register maintained				
					19.3	Safe work procedure		Safe work procedure	Training register maintained				
					19.4	Regular maintenance and pre start checks for leaks		Safe work procedure	Training register maintained				
20	Fire and other emergencies Serious injury or death as a result of fire and other emergencies	6/05/2022	6/05/2025	Low	20.1	Emergency and evacuation procedures for every site	Likelihood - unlikely Consequence - extreme Risk Rating - high	Landscape SA - Emergency Response and Contingency Planning Procedure Emergency plan for each office	Emergency procedure register		Manager, Planning & Business Support	Moderate	
21	Biological risk (e.g. exposure to microbiological, enzymes, animal tissue (fluids) allergenic, viral vectors) Serious infection or death as a result of exposure to biological risks through the handling of animal tissues (such as kangaroo meat whilst processing fox baits)	6/05/2022	6/05/2025	Low	21.1	Participating in relevant vaccination programs (e.g. Hepatitis B, Lysavirus, Q-Fever)	Likelihood - Unlikely Consequence - major Risk Rating - moderate	Vaccination register First aid training	Communicable disease procedure Communicable disease risk assessment register Vaccination register maintained Non-vaccinated staff unable to undertake certain tasks (i.e. handling of meat)		Manager, Landscape Operations	Low	
22	Child Safety Exposure of children to hazards from staff, contractors and volunteers	15/01/2024	15/01/2025	Zero	22.2	Full implementation of child safety policy and associated procedures and guidelines	Likelihood - Unlikely Consequence - extreme Risk Rating - high	Child safe policy and procedure	Maintain a register of staff that require working with children clearance and police checks and ensure that they are updated as required.		Manager, Planning & Business Support	Low	
23	Aviation Serious injury or death as a result of aviation (fixed wing or helicopter) crash or strike when travelling within, or working in close proximity to aircraft	15/01/2024	15/01/2025	Low	23.1	Engage contractors identified as preferred suppliers on all of SA Government aviation register	Likelihood - Unlikely Consequence - extreme Risk Rating - high	Procurement paperwork	Line manager sign off and approval	Gantry currently tagged out until the following is in place: Safe work practice developed Verification of competency completed Training completed	Manager, Landscape Operations Manager, Planning & Business Support	Moderate	
					23.2	Staff induction into aircraft and safety procedures completed each day prior to first flight		Nil	Written into contracts as a WHS requirement				
					23.3	Staff required to work in close proximity to aircraft as part of DEW fire complete training		Work safely around aircraft (PUAFIR209B)	Training register maintained				

24	Participation in DEW fire Serious injury or death as a result of participation in the DEW fire team prescribed burn or bushfire response program	15/01/2024	15/01/2026	Low	24.1	All participating staff are trained to competency levels required to participate safely and effectively in the fire management program Verification of competency and assessment is undertaken each year by Brigade Coordinators	Likelihood - unlikely Consequence - extreme Risk Rating - high	Basic Fire Fighting 1	Emerald (CFS central source of brigade information and training records). Operational competency pathway Operational training pathway	Operational Audit undertaken each year by DEW Fire Management	Manager, Landscape Operations Manager, Planning & Business Support	Moderate	
					24.2	Annual pre-season fire training is mandatory prior to staff participating each fire season Verification of competency and assessment is undertaken by Brigade Coordinators		Pre-season training (2 days per annum) in preparation for upcoming fire danger season Skills and Maintenance Drills	Training register maintained by DEW Fire	Skills and Maintenance Drills required to demonstrate competency			
					24.3	Annual fitness assessment completed by accredited independent third party provider		Verification of competency assessment completed Results captured by Corporate Health Group and provided to Fire Management officers as Brigade coordinators with file locally for reference Staff assigned fitness rating (A,B,C or D) and only assigned suitable tasks in accordance with rating	Register checked and maintained by DEW Brigade coordinators Staff only able to participate in fire program if approved following medical	Task based assessment required to demonstrate applied fitness			
					24.4	Involvement with prescribed burning program to continually increase staff skills and understanding of safe involvement with fire		On the job training provided in controlled burn environment	DEW maintained participation register kept	Operational Audit undertaken each year by DEW Fire Management			
25	Aerial shooting, mustering or baiting Serious injury of death as a result of accidental firearm discharge	25/10/2024	25/10/2025	Low	25.1	All works of this type will be outsourced to suitably qualified contractors only. Detailed operation Plans will be used to guide safety requirements and areas that are no fly / no shoot zones. This will be provided to contractors prior to the operations commencing with suitable toolbox briefings	Likelihood - unlikely Consequence - extreme Risk Rating - high	Aerial shooting, mustering or baiting Operations Plans	Aerial or ground operations plans to be reviewed and recommended by Manager Landscape Operations. General Manager approval required	Evidence that: Aircraft required for the Services has sufficient operating hours Maintenance is up to date for the Aircraft that is required for the Services Aircraft required for the Services has a current maintenance release A Work health and safety management plan is provided Contractors have up to date qualifications, registrations and insurance	Manager, Landscape Operations	Low	

<p>Identify a 'risk title' for use in subsequent discussion and review and provide a brief explanation of the risk and potential consequences. The risk should be described in the way of an event occurring (i.e. there is a risk that <x> will occur). If possible or relevant outline individual risk causes in dot points.</p>	<p>Identify appropriate risk tolerance, and category from risk appetite statement. Tolerance levels are classified as either high, medium, low or zero.</p>	<p>List current controls that are currently in place to reduce the risk (if any), or individual risk causes if they have been identified. These controls can be in place to reduce either the likelihood of the event occurring or the consequences should the risk event occur. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on.</p>	<p>Assess the likelihood of the risk event occurring (rare, unlikely, possible, likely or almost certain) and the potential consequences (insignificant, minor, moderate, major or severe) in accordance with the associated descriptors. Identify the risk rating in accordance with the risk matrix (low, medium, high or extreme).</p>	<p>Identify any additional controls to treat the risk with a view, where possible to reduce the risk rating to the Board (noting that this may not be possible in some cases. Unless otherwise stated the controls shall remain the responsibility for the General Manager to implement and report on).</p>	<p>Assign a new risk rating that will apply once the 'additional controls' have been successfully implemented. This will form the agreed level of acceptable risk to the Board in accordance with its 'risk appetite'.</p>	<p>Insert a brief description of review/progress for each board meeting. This could include 'nothing further to report since last meeting - progress of additional treatments or controls on-track'.</p>
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Type	Risk/causes	Risk Appetite Statement	Control Number	Risk Detail	Current Controls	Risk rating	Additional controls or treatments	Responsibility	Residual risk	Progress review
Community Engagement	Poor communication and/or failure to engage with community	Medium	1.1	Reduced community support	Compliance with the Board's Communication Plan	Likelihood - Possible Consequence - Moderate Risk Rating - Medium	Clear roles and responsibilities and targets, regular review and reporting through BPA reports (accountability to community) as well as Board Communication reports. All media enquiries managed by Comm's team, appropriate approval processes Informal or formal consultation strategies developed for legislative activities or projects. Consultation reports clearly outline results and learnings captured to ensure improvement. Relationship management plan for RLP, reviewed and updated annually, monthly relationship meetings. Grants reviewed on an annual basis, with all documentation kept current and adaptive to changing community needs. May need to target individual sectors at times	General Manager	Low	Monitor
			1.2	EP loses reputation	Compliance with the Boards Media policy			Manager, Planning and Business Support		
			1.3	Adverse public opinion	Ongoing and appropriately timed consultation			Manager, Planning and Business Support		
			1.4	Media backlash	Relationship management with funding partners			Manager, Planning and Business Support		
			1.5	Reduced funding	Currency of grants guidelines, frequently asked questions			Manager, Planning and Business Support		
			1.6	Grants - limited uptake to deliver projects and activities	Grants program is reviewed annually and if uptake does drop, targeted engagement will be undertaken			Manager, Planning and Business Support		
Compliance	Non-compliance with Landscape SA Act 2019 Non Compliance with other relevant legislation	Medium	2.1	Potential financial penalties	Board members and staff comply with requirements of the Landscape SA Act 2019, the Code of Conduct and other board policies and relevant legislation and Acts	Likelihood - Unlikely Consequence - Minor Risk Rating - Low		General Manager	Low	Monitoring and testing
			2.2	Threat to ongoing funding of programs	Board and staff training and inductions are completed			General Manager		
			2.3	Failure to acquire and maintain appropriate permits	Communicate with responsible officers and identify actions relevant to permit requirements			Manager Operations		
			2.4	Non-complying activities are not investigated due to staff capacity	Prompt identification of Non-Compliance Board only support investigation of priority issue non-compliance matters			Manager, Planning and Business Support		
			2.5	Groundwater extraction undertaken without authorisation and impact on water take unknown	Engage additional staff where possible Water policy compliance should be through effective and regular communications. This includes website updates, media articles and Water Officer being present in the community.			Manager Operations		
Financial	Non-compliance with Australian Accounting Standard AASB 124 Non-compliance with the requirements of Treasurer's Instructions	Medium	3.1	Failure to obtain Key Management Personnel (KMP) declarations for Board Members	Board members and staff comply with requirements of the Treasurer's Instructions and Australian Accounting Standard AASB 124 re Related Parties	Likelihood - Possible Consequence - Moderate Risk Rating - Medium		Manager, Planning and Business Support	Low	Monitor
			3.2	Financial statements being qualified	Board members and SMT complete the KMP declaration at the end of financial year Board members are supported by the Administration			Manager, Planning and Business Support		
Environmental	Failure to secure gains from previous positive action (No further funding available)	Medium	4.1	Loss of environmental condition	Board members are comprehensively skilled and aware of regions priorities and environmental threats	Likelihood - Possible Consequence - Moderate Risk Rating - Medium		General Manager	Low	No action
			4.2	Reputation impacts	Alignment of activities to Landscape Act, existing plans, regional control policies, state policy, and conservation advices or other conservation planning approaches			General Manager		
			4.3	Loss of ability to perpetuate environmentally positive programs	Staff and community are well informed Well defined regional control pest management plans are reviewed and priority actions delivered Water, Land Management and Pest Plant and Animal Control policies are reviewed frequent and requirements delivered Adequately trained staff that are aware and vigilant and regions priorities and environmental threats Facilitate and promote management of impact causing natives propose this is removed			Manager Operations Manager Planning & Engagement Manager Operations Manager Operations Manager Planning & Engagement Manager Operations Senior Management Team		
Financial	Poor financial management	Medium	5.1	Insufficient liquidity	Implementation of the board's Financial Management Compliance Program (FMCP)	Likelihood - Possible Consequence - Major Risk Rating - High		Manager, Planning and Business Support	Medium	Monitor
			5.2	Creditors not paid	Review Treasurer's Instruction 2, RAFC requirements and Internal Audit Control Plan			Manager, Planning and Business Support		
			5.3	Projects not initiated or completed	Implementation of relevant policies and procedures			Manager, Planning and Business Support		
			5.4	Qualified audit (issues with our finance)	Maintain a solvency buffer			Manager, Planning and Business Support		
			5.7	Significant overspends	Monitoring of monthly project reports, MYBR process. Adequate backup in retained earnings as a worse case planning			Manager, Planning and Business Support		
Financial	Significant fall in revenue	Medium	6.1	Failure to achieve the plans, goals and outcomes in the Landscape Plan identified in the annual Business Plan	Maintain our relationship with the Australian Government as a preferred provider of funds to the region Explore opportunities for new funding sources, including private investment	Likelihood - Unlikely Consequence - Major Risk Rating - High	Relationship management plan for RLP, reviewed and updated annually, monthly relationship meetings. Continual monitoring of opportunities, submission of funding applications, collaboration with other partners. Local government engagement plan, existing partnership (EonE, WildEyre, Drought Hub, AIR EP etc). Excellent relationship, has led to EP being selected as a national pilot for three Agricultural Stewardship programs. When RLP2 requirements are provided detailed scoping will commence. Need to continue to monitor the situation until impacts are known and then adjust through workforce planning as required.	General Manager	Medium	Monitor
			6.2	Loss of key staff	Workforce model to be reviewed regularly for flexibility in business delivery, in line with funding Increase collaboration with partners to increase funding opportunities and ensure delivery of Landscape Plan outcomes			Manager, Planning and Business Support Manager Operations Manager, Planning & Business Support		
			6.3	Termination of funding	Negotiate the availability of sufficient funding through the Australian and State Governments			General Manager		
			6.4	Capacity to generated revenue through collection of Water levy reduced	As water resources become scarce and alternative water solutions are found for the region, the flow on effect will result in a reduction in water levy revenue for the Board			General Manager		
Governance	Poor recruitment Lack of knowledge and skills balance and/or diversity within Board membership	Medium	7.1	Unsatisfactory decision making	Decisions are based on well-informed board papers and there is clarity on agreed decisions. Key documents and decisions are publicly available to ensure transparency	Likelihood - Possible Consequence - Major Risk Rating - High		General Manager	High	Monitor
			7.2	Lack of diversity and possibly objectivity in board discussion and decision making	Effective negotiation with landholding authorities for call for nominations for board membership Develop and implement Succession Plan Board member selection Legislative compliance with the Landscape SA Act 2019			General Manager General Manager General Manager		
Governance	Lack of Board governance processes and systems	Low	8.1	Conflict of interest	Board members, managers and relevant staff are aware of and are implementing the Board's Governance Framework and other policies and procedures	Likelihood - Possible Consequence - Major Risk Rating - High		Board Chair	Low	No action
			8.2	Ineffective board meetings	Develop a Landscape Board Charter for use by the Board and staff and be available to all community			General Manager		
			8.3	Unsatisfactory decision making	New board member induction and training.			General Manager		
			8.4	Unqualified audit	Regular board governance reviews			General Manager		
			8.5	Ineffective board members	Board members understand and comply with the Landscape SA Act 2019, Code of conduct and other Board policies and procedures.			Manager, Planning and Business Support		
			8.6	Contravention of legislation				General Manager		
			8.7	Culpable negligence				General Manager		
Governance	Board Vacancies /unable to achieve a quorum	Medium	9.1	Appropriate board member skills	Continue to seek nomination from EP communities	Likelihood - Possible Consequence - Moderate Risk Rating - Medium		General Manager	Medium	Monitor
			9.2	Cannot obtain a quorum	Options for meeting dates and times are advised and resolved well in advance to ensure attendance and form a quorum Members will have the ability to attend via teleconferencing and other mechanisms			Board Chair Board Chair		
			9.3	Cannot make decisions due to lack of quorum	Out of session papers to be sent more regularly Board member appointment/election process Implement Succession Plan			General Manager General Manager General Manager		
People?	Inadequate workforce planning/loss of knowledge or delivery delays??	Low	10.1	Workforce planning doesn't ensure key knowledge and skills are transferred	Identify key positions and identify training and development needs for staff to fill roles Robust and timely recruitment processes are in place	Likelihood - Possible Consequence - Major Risk Rating - High		General Manager	Medium	Monitor
			10.2	Staff member departures result in interruption to program delivery	Provide opportunities for staff to backfill senior positions			Senior Management Team		
			10.3	Lack of succession planning	Systems and data management is adequate to minimise/prevent loss of knowledge and continue delivery of business Robust induction procedures are in place and reviewed General Manager creates a Senior Management Team/Regional Leadership Team to share critical decision making, increasing corporate knowledge and leadership across the team. Workforce model to be reviewed regularly for flexibility in business delivery, in line with funding			Senior Management Team Senior Management Team General Manager General Manager		

Knowledge	Inadequate data and information management	Low	11.1 11.2 11.3 11.4 11.5	Lack of compliance with ATO and audit regulations Wasted time and money Reputation impacts Loss of corporate/historical knowledge Inefficient/ill-informed future investment	Network backups are performed daily (DEW IT) Compliance with Hard Copy Records Management (HCRM) procedures and State Records Act	Likelihood - Unlikely Consequence - Major Risk Rating - Medium		General Manager Senior Management Team Senior Management Team Senior Management Team Senior Management Team	Low	No action
Knowledge	Loss of several staff within a short time frame	Low	12.1 12.2 12.3	Loss of corporate and project knowledge Inability to meet contracted deliverables or legislative requirements Increased pressure on existing staff causing increased stress	Appropriate handover process to ensure continuity Compliance with Records Management procedures Up to date standard operating procedures/procedures manual. Project plans and Project Management Frameworks are to a high standard of detail Workplans are to a high standard of detail Appropriate handover process to ensure continuity	Likelihood - Possible Consequence - Major Risk Rating - High		General Manager Manager, Planning and Business Support Senior Management Team Senior Management Team Senior Management Team Senior Management Team	Low	No action
Legal	Litigation costs impacting on budgets	Medium	13.1 13.2	Loss of reputation Unbudgeted financial implications	Monitor and plan allocation annually SAFA insurance policy review to determine coverage Regular policy review to ensure compliance	Likelihood - Unlikely Consequence - Major Risk Rating - Medium		Board Chair Manager, Planning and Business Support General Manager Senior Management Team	Low	No action
Reputation	Ineffective handling of media	Medium	14.1 14.2 14.3 14.4	Adverse public opinion Political embarrassment to Minister for Environment and Water or other Ministers Amplification of contentious issues Possible disruption of access for Administration to deliver projects and maintain relations	Compliance with board Communication and Media Strategy Compliance with relevant policy, procedures and where appropriate, contractual agreements (Comms Plans) Proactively brief the media Appropriate media training Maintain relationships with DEW Communications and media unit Approval strategy in place with respective community and/or responsible staff and appropriate Board member and Chair	Likelihood - Possible Consequence - Moderate Risk Rating - Medium		Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support	Medium	Monitor
Reputation	Perceived conflict of interest or lack of independence	Medium	15.1 15.2 15.3 15.4 15.5	Bad publicity/public relations Adverse public opinion Loss of community support Failure to engage the community Perception of taking sides	Implement and ensure compliance with the board's Communication Plan Compliance with board's Communication and Media Policy Ongoing consultation with the community Conflict of interest declarations for decision making, procurement and grant processes Open, accountable and transparent decision making	Likelihood - Unlikely Consequence - Major Risk Rating - Medium	Clear roles and responsibilities and targets, regular review and reporting through BPA reports (accountability to community) as well as Board Communication reports. All media enquiries managed by Comm's team, appropriate approval processes Informal or formal consultation strategies developed for legislative activities or projects. Consultation reports clearly outline results and learnings captured to ensure improvement.	Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support Manager, Planning and Business Support	Medium	Monitor
Operations	Long distance driving and long distance driving on unsealed road	Medium	16.1 16.2	Injury – minor or major Damage to leased vehicle or plant	Inductions undertaken Policy and procedures reviewed and updated Staff refer to policy and procedure in their planning Leased vehicle regularly serviced Staff have accredited 4-wheel driving training	Likelihood - Possible Consequence - Major Risk Rating - High		All staff	Medium	Monitor
Operations	Unaware of cultural protocols	Medium	17.1 17.2	Cultural payback to the board/staff Breakdown of community relationships Lack of Aboriginal engagement in cultural and heritage assessments, native title clearances or other approvals	Staff provided with a culturally appropriate training Engagement with Aboriginal groups and people within the region to define preferred engagement requirements and communication out to staff Project planning takes in the consideration that <i>Aboriginal Heritage Act (SA) 1988, Native Title Act (CTH) 1993</i> and other obligations are considered early in project development to ensure the protection of Aboriginal sites and objects, ensure native title rights are not impacted, and adequate engagement of traditional owners is undertaken.	Likelihood - Possible Consequence - Major Risk Rating - High	Online training is mandatory for all staff, and where possible (at least every 3 years) localised cultural competency training to be provided for Board and Staff. Engagement approach will commence in March Project planning tool includes an assessment against each of these obligations	Board Members General Manager Manager Planning and Engagement	Medium	Monitor
Operations	Covid-19 restrictions in South Australia and risk of community outbreak impacting vulnerable people. Covid-19 restrictions in South Australia and risk of community outbreak impacting projects and delivery.	High	18.1 18.2 18.3 18.4 18.5	Impact on vulnerable people EP staff immobilised Unable to travel due to a covid outbreak in a community. Community may close. Impacts business delivery and our contract delivery with the community. Communities' policy no visitors without full vaccination.	Encourage staff and Board to be fully vaccinated. Staff meet community permit requirements. GM encourage staff to take the rapid antigen test before travelling to communities Consider alternative duties for staff who cannot attend communities due to not being vaccinated. Implement Business Continuity Strategy Project plans have a contingency built into their risk section around mitigation options. Keep the Australian Government and other funders across the information to mitigate changes in delivery (no surprise). Negotiate delay of projects and activities. Maintain Covid Safe work procedure.	Likelihood – Likely Consequence – Major Risk Rating – High		General Manager All Staff Senior Management Team General Manager Senior Management Team Manager Planning and Business Support Manager Planning and Business Support Senior Management Team	High	
Operations	Failure or telecommunications network (<24hrs)		19.1 19.2 19.3	Inability for staff to contact line manager Inability for staff to meet field work procedure communications requirements Inability to deliver contractual obligations	All staff have remote access to network. If outage is localised (i.e. just in a certain area) staff to work from a location that has network coverage (i.e. home or another regional office) Staff to undertake low risk field work or other tasks not reliant on telecommunications or scheduled call in procedure Postpone remote field work or compliance related work where reliable communications is essential Advise stakeholder(s) of contractual obligations that may be impacted; initiate variation request(s)	Likelihood - Rare Consequence - Moderate Risk Rating - Low	Contingency plan to be discussed at team meetings	Manager Operations Team Leader (East, West & South) Manager Planning and Business Support Senior Management Team Senior Management Team	Low	
Operations	Office damage or transport network damage as a result of as a result of natural disaster (flood, fire, storm damage)	High	20.1	Staff unable to attend usual place of work	Building maintenance conducted in accordance with worksite inspection procedure (Fire preparedness: weeds removed, surrounds tidy and free of flammable materials; Storm damage: gutters cleaned) All staff have remote access to network. Staff to work from a location not impacted (i.e. home or another regional office) Discuss contingency plan with staff and have work from home pre-approval in place including ergonomics assessment Identify time critical key deliverables, mobilise workforce from non-impacted location to assist with delivery Notify key stakeholder including advising of any contractual obligations that may be impacted	Likelihood - Rare Consequence - Major Risk Rating - Moderate	Contingency plan to be discussed at team meetings	Manager Operations Team Leader (East, West & South) Manager Planning and Business Support Senior Management Team Senior Management Team Senior Management Team	Low	
Operations	Cyberattack resulting in data loss, inability to access network, brand and reputational damage	High	21.1 21.2	Data loss Brand and/or reputational damage	Report any suspected cyber security issues to DEW IT services immediately Maintain IT usage in accordance with DEW IT use procedure Remain vigilant for any suspicious emails or phishing scams Back up critical information to external storage device Compliance with board Communication and Media Strategy	Likelihood - Rare Consequence - Major Risk Rating - Moderate	Contingency plan to be discussed at team meetings	Manager Operations Team Leader (East, West & South) Manager Planning and Business Support Manager Planning and Business Support Manager Planning and Business Support Manager Planning and Business Support	Low	
Operations	Absence of formal lease arrangement in place for 119 Verran Terrace occupancy resulting in unexpected loss of tenancy.	Medium	22.1 22.2 22.3	Financial loss of fixed assets and premise Impact on ability to deliver services based from workshop Financial costs associated with leasing new workshop.	All assets entered into Asset Panda as proof of ownership Ability to hold small quantities of 1080 and store other operation supplies at 86 Tasman Terrace	Likelihood – Possible Consequence – Moderate Risk Rating – Moderate		Manager Operations Team Leader (South) Manager Operations Team Leader (South) Manager Operations Team Leader (South)	Low	

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	4.4
Subject	Financial Report
Author/Sponsor	Chris Martin, Acting Manager Planning and Business Support
Through	Seb Drewer, Acting General Manager (Approved)
Action:	For Discussion

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board note the YTD May 2026 Financial Report.

2. Purpose

For the Board to review the financial performance for the year to date period ending 31 May 2026.

3. Background

Prudent financial management requires the Board to be aware of the variance between actual income and expenditure against budgeted levels as detailed in the Boards' annual budget, at all times during the financial year. This information is conveyed to the RAFC and Board in the monthly financial reports given to the Committee and Board by finance staff throughout the year.

4. Discussion

The Financial reports for YTD May 2026 have been provided for your information as attachments to this briefing.

Key points to note from the reports include;

- The Boards' Statement of Financial Position (Balance Sheet) as at 31st May 2026 is in a sound position (Attachment 1).
- The Statement of Comprehensive Income (Attachment 1) shows year to date May 2026 revenue exceeding expenses by \$1,247,064. Whilst there is expected to be significant expenditure in June, a surplus of income over expenditure of \$302,729 is forecast at year end (refer to separate financial forecast briefing).
- Attachment 2 addresses any variances in YTD actual revenue or expenses that vary by more than 10% of the YTD budget. The most significant variance to budget exists with YTD salaries & wages savings which are expected to be approximately \$220,00 at year end. This saving is after the Enterprise Bargaining agreement salaries increase has been backdated and paid this year. Interest revenue is also exceeding budgeted levels.
- The Landscape Board's regional leadership team (RLT) has been reviewing the forecast levy budget savings that are expected this year. This review has allowed RLT to purchase some plant and equipment and carry out additional on ground works this year.
- As previously advised, funding associated with three External Projects had been submitted for carry-forward consideration into the 2026/27 financial year. Given the \$70,000 Feral Free Deer SA project will now be spent in 25/26, the two remaining projects will be re-profiled into the 26/27 budget, as follows;

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- \$65,670 - LPF – Controlling Feral Herbivores
- \$327,000 - LPF – Roadside Weeds
- RDP projects are expected to carry forward unspent expenditure budgets into 26/27 as follows;
 - RDP Capacity Services - \$221,707
 - RDP Drooping Sheoak - \$157,649
 - RDP Sustainable Agriculture - \$254,335

5. Attachments

- [Attachment 1 – Statement of Income & Expenditure](#)
- [Attachment 2 - Statement of Comprehensive Income and Financial Position](#)
- [Attachment 3 – Variance Analysis](#)

Income	YTD Actual	YTD Budget	YTD Variance	FY Budget
Australian Government RDP	- 1,019,376	- 1,088,694	69,318 -	1,584,068 (A)
Levy - Council	- 3,608,401	- 2,706,300	902,101 -	3,608,401
Levy - Water	- 579,992	- 555,088	24,904 -	555,088
Levy - Out of Council	- 39,138	- 57,971	18,833 -	57,971 (B)
LPF Controlling Feral Herbivores	- 171,699	- 171,699	0 -	171,699
LPF Flinders Island Safe Haven	- 500,000	- 500,000	- -	500,000
LPF WAP	- 118,444	- 118,444	0 -	118,444
LPF ROADSIDE WEEDS	- 537,012	- 537,012	- -	537,012
LPF RESILIENT FARMS	- 60,000	- 60,000	- -	60,000
Bank Interest	- 127,392	- 101,475	25,917 -	110,700 (C)
Pest Control Service	- 22,169	- 37,974	15,805 -	43,808
External OGW	- 60,000	- 30,000	30,000 -	30,000
Biodiversity Outreach Project	- 58,690	- 74,826	16,137 -	91,823
NVC Outreach Package	- -	- 60,000	60,000 -	60,000
Feral Deer Free SA	- 70,000	- 70,000	- -	70,000
Regional Roadside Weed Control	- 50,000	- 50,000	- -	50,000
Reimbursement of Expenditure	- 6,105	- -	6,105	-
Native Vegetation Publication Sales	- 1,284	- -	1,284	-
Water Affecting Activity Permits	- 2,594	- -	2,594	-
TOTAL INCOME	- 7,032,296	- 6,219,483	812,813 -	7,649,014

Expenditure	YTD Actual	YTD Budget	YTD Variance	FY Budget
Commonwealth Projects				
RDP Regional Capacity Service	232,721	283,193	50,472	412,594 (D)
RDP Sustainable Agriculture Facilitator (SAF)	111,253	111,157 -	96	168,010
RDP Drooping Sheoak Project	440,752	458,719	17,967	590,985 (E)
RDP Sus Ag.	204,115	329,640	125,525	544,831 (F)
Levy Projects				
Grassroots Grants	92,064	88,026 -	4,038	132,000
Interest Holding	83,025	83,025	-	110,700
Financial and Corporate Services	107,390	112,861	5,471	190,044
ROU Fleet Vehicles	111,573	134,970	23,397	163,817
Office Lease & Administration	130,647	157,125	26,478	188,879
Salary & Wages	2,293,053	2,568,614	275,561	2,782,666
Biodiversity Projects	4,910	- -	4,910	-
Water Planning & Management	74,904	125,147	50,243	145,412
Communications	9,686	2,400 -	7,286	18,100
Planning & Strategy	20,995	4,561 -	16,434	25,100
Levy Funded Pest Plant & Animal Projects	66,038	46,983 -	19,055	56,394
Boards & Committees	55,335	75,112	19,777	97,398
Business Support	200,671	140,524 -	60,147	184,514
Office of the General Manager	214,704	108,588 -	106,116	129,836
District Delivery Western	52,272	38,650 -	13,622	45,300
District Delivery Eastern	36,178	25,440 -	10,738	27,200
District Delivery Southern	27,691	31,900	4,209	34,800
External Projects				
DIT Roadside Weeds	42,900	30,000 -	12,900	30,000
Cost Recovery Administration	16,073	29,189	13,116	43,808
LPF - Eyes on Eyre	88,073	9,273 -	78,800	119,786
LPF - Controlling Feral Herbivores	87,653	42,850 -	44,803	166,020 (G)
LPF - Flinders Island Safe Havens	477,858	486,197	8,339	500,000
LPF - Resilient Farms	60,000	- -	60,000	60,000
LPF - Roadside Weeds	183,715	170,978 -	12,737	537,012 (H)
LPF - Water Allocation Plan	125,555	112,583 -	12,972	118,444
Feral Deer Free SA	-	-	-	70,000 (I)
Regional Roadside Weed Control	7,880	50,000	42,120	50,000
NVC Outreach Package	43,844	55,382	11,538	60,000
Carbon Outreach Project	83,731	82,951 -	780	91,823
Non Project	- 2,026	-	2,026	-
TOTAL EXPENDITURE	5,785,233	5,996,038	210,805	7,895,473
(SURPLUS) / DEFICIT	- 1,247,063	- 223,445	602,008	246,459

(A) Australian Government RDP Projects

Q4 invoicing to be done in June.

(B) Land Levy (Out of Council Areas)

Debt collection is ongoing, with customers who have provided updated contact details (email, address, phone) currently being contacted for payment. SA Arid Lands has offered support with maintenance and debt recovery processes, given their familiarity with the Out of Council process, while Business Support is on leave.

(C) Interest

Interest is accrued at month-end by DTF when income is recognised, with receipts processed in the following month. A surplus is anticipated at EOFY.

(D) RDP Capacity Services

RDP Capacity Services is expected to carry forward \$221,707 in unspent budget into 26/27 year.

(E) RDP Drooping Sheoak

RDP Drooping Sheoak Project is expected to carry forward \$157,649 in unspent budget into 26/27 year.

(F) RDP Sus Ag

RDP Sus Ag Project is expected to carry forward \$254,335 in unspent budget into 26/27 year.

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EYRE PENINSULA LANDSCAPE BOARD STATEMENT OF COMPREHENSIVE INCOME YTD MAY 2026					
Object Level 2	YTD Actual \$	YTD Budget \$	YTD Variance \$	FY Budget \$	Expense as % Revenue
OPERATING EXPENSE					
BORROWING COSTS	1,257	5,720	4,463	6,238	0.02%
DEPRECIATION & AMORTISATION	19,172	19,910	738	21,725	0.27%
GENERAL EXPENSES	2,397,587	2,293,126	(104,461)	3,656,062	34.09%
GRANTS PAID	178,923	96,098	(82,825)	250,585	2.54%
IT EXPENSES	34,836	35,067	231	45,581	0.50%
PERSONNEL COSTS	101,887	38,688	(63,199)	53,913	1.45%
PROPERTY MANAGEMENT EXPENSES	121,117	140,933	19,816	171,216	1.72%
SALARIES, WAGES & ONCOSTS	2,704,641	3,113,870	409,229	3,376,790	38.46%
TRANSFERS PAID	0	(9,261)	(9,261)	(12,350)	0.00%
TRANSPORT EXPENSES	225,814	261,887	36,073	325,713	3.21%
OPERATING EXPENSE - Total	5,785,233	5,996,038	210,805	7,895,473	82.27%
OPERATING REVENUE					
					Revenue Type as % Revenue
GRANTS & TRANSFERS	(5,733,837)	(4,811,340)	922,497	(5,730,438)	81.54%
INVESTMENT REVENUE	(127,392)	(101,475)	25,917	(110,700)	1.81%
OTHER REVENUE	(7,731)	0	7,731	0	0.11%
SALE OF GOODS & SERVICES	(1,162,650)	(1,306,668)	(144,018)	(1,807,876)	16.53%
TAXES, FEES, FINES & CHARGES	(686)	0	686	0	0.01%
OPERATING REVENUE - Total	(7,032,296)	(6,219,483)	812,813	(7,649,014)	100.00%
Report - Total	(1,247,064)	(223,445)	1,023,619	246,459	

EYRE PENINSULA LANDSCAPE BOARD STATEMENT OF FINANCIAL POSITION AS AT 31st MAY 2026				
Object Level 2	Opening Balance \$	CM Actual \$	YTD Actual \$	Closing Balance \$
ASSETS				
Current Assets				
4100 : CASH	2,848,521	(10,187)	978,370	3,826,891
4300 : RECEIVABLES	860,025	367,667	(282,269)	577,756
4500 : OTHER CURRENT ASSETS	0	0	0	0
4600 : FA CLEARING/SUSPENSE ACCOUNTS	0	0	0	0
Total Current Assets	3,708,546	357,480	696,101	4,404,646
Non-Current Assets				
5100 : NC LOAN RECEIVABLES	369	0	0	369
5320 : RIGHT OF USE - BUILDINGS	39,987	(9,490)	(13,299)	26,688
5500 : MOVEABLE VEHICLES	19,035	(494)	(7,674)	11,361
5750 : PLANT & EQUIPMENT	22,424	(184)	(2,028)	20,396
5870 : RIGHT OF USE - PLANT & EQUIP/V	0	0	0	0
Total Non-Current Assets	81,815	(10,169)	(23,001)	58,814
Total ASSETS	3,790,361	347,311	673,100	4,463,461
LIABILITIES				
Current Liabilities				
2100 : PAYABLES	(421,612)	0	343,086	(78,526)
2200 : EMPLOYEE ENTITLEMENTS	(236,713)	20,054	(650)	(237,363)
2500 : OTHER CURRENT LIABILITIES	(219,227)	(97,434)	218,592	(635)
2800 : SHORT TERM BORROWINGS	(10,965)	9,393	12,936	1,971
Total Current Liabilities	(888,517)	(67,987)	573,964	(314,553)
Non-Current Liabilities				
3100 : PAYABLES	(38,797)	0	0	(38,797)
3200 : NON-CURRENT BORROWING	(31,151)	0	0	(31,151)
3300 : EMPLOYEE ENTITLEMENTS	(389,263)	0	0	(389,263)
Total Non-Current Liabilities	(459,211)	0	0	(459,211)
Total LIABILITIES	(1,347,728)	(67,987)	573,964	(773,764)
NET ASSETS	2,442,633	279,324	1,247,064	3,689,697
EQUITY				
1200 : ACCUMULATED SURPLUS	(2,442,633)	0	0	(2,442,633)
OPST : OPERATING SURPLUS/(DEFICIT)	0	(279,324)	(1,247,064)	(1,247,064)
Total Equity	(2,442,633)	(279,324)	(1,247,064)	(3,689,697)
Total EQUITY	(2,442,633)	(279,324)	(1,247,064)	(3,689,697)
EQUITY	(2,442,633)	(279,324)	(1,247,064)	(3,689,697)

LIQUIDITY RATIO (Target 2.0 or higher) **14.0**
(current assets / current liabilities)

BUSINESS CONTINUITY RATIO (Target 3.0 or higher) **10.9**
(No. of months fixed costs and salaries can be covered from retained earnings)

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**EYRE PENINSULA LANDSCAPE BOARD
VARIANCE ANALYSIS YTD MAY 2026**

Object Level 2	YTD Actual \$	YTD Budget \$	YTD Variance \$	FY Budget \$	YTD VAR %	>10% VARIANCE ANALYSIS
OPERATING EXPENSE						
BORROWING COSTS	1,257	5,720	4,463	6,238	78.03%	Will be corrected by EOFY journals still to be completed by SSSA.
DEPRECIATION & AMORTISATION	19,172	19,910	738	21,725	3.71%	
GENERAL EXPENSES	2,397,587	2,293,126	(104,461)	3,656,062	-4.56%	
GRANTS PAID	178,923	96,098	(82,825)	250,585	-86.19%	YTD cash flow budget incorrect. YTD actual within FY budget.
IT EXPENSES	34,836	35,067	231	45,581	0.66%	
PERSONNEL COSTS	101,887	38,688	(63,199)	53,913	-163.35%	Unbudgeted people management costs.
PROPERTY MANAGEMENT EXPENSES	121,117	140,933	19,816	171,216	14.06%	EOFY Accommodation charges still to be received. FY result s/b within budget.
SALARIES, WAGES & ONCOSTS	2,704,641	3,113,870	409,229	3,376,790	13.14%	YTD cash flow budget incorrect. YTD actual within FY budget. FY savings expected (approx \$220.0K).
TRANSFERS PAID	0	(9,261)	(9,261)	(12,350)	N/A	Budget error.
TRANSPORT EXPENSES	225,814	261,887	36,073	325,713	13.77%	YTD savings. EOFY position s/b within budget.
OPERATING EXPENSE - Total	5,785,233	5,996,038	210,805	7,895,473	2.67%	
OPERATING REVENUE						
>10% VARIANCE ANALYSIS						
GRANTS & TRANSFERS	(5,733,837)	(4,811,340)	922,497	(5,730,438)	-19.17%	Q4 landscape levy invoices raised in May, budgeted for in June. FY result will align to budget.
INVESTMENT REVENUE	(127,392)	(101,475)	25,917	(110,700)	-25.54%	Interest income higher than budgeted for.
OTHER REVENUE	(7,731)	0	7,731	0	N/A	Unbudgeted reimbursement of prior year habitat monitoring expenses.
SALE OF GOODS & SERVICES	(1,162,650)	(1,306,668)	(144,018)	(1,807,876)	11.02%	Q4 RDP invoicing & NVC Outreach project to be received in June will correct this variance.
TAXES, FEES, FINES & CHARGES	(686)	0	686	0	N/A	
OPERATING REVENUE - Total	(7,032,296)	(6,219,483)	812,813	(7,649,014)	-10.63%	
Report - Total	(1,247,064)	(223,445)	1,023,619	246,459		

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	4.5
Subject	Updated SA Water Best Practice Operating Procedure
Author	Andrew Solomon, Program Manager Water
Through	Seb Drewer, Acting General Manager
Action	For Endorsement

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board ENDORSES sign off by the A/General Manager of an updated 'Best Practice Operating Procedure' for lower risk water affecting activities carried out in the region by SA Water.

2. Purpose

To enable the implementation of the updated SA Water Best Practice Operating Procedure (BPOP).

3. Background

The *Landscape South Australia Act 2019* (section 102) enables Landscape Boards to prepare a water affecting activities control policy, with respect to the conservation, management or protection of watercourses, lakes, wells or other areas or places containing surface water from time to time.

Section 102 (3) (a) of the Act states that water affecting activities (WAA) control policies may make provision for the requirement to have a WAA permit to undertake an activity specified in the policy.

The Eyre Peninsula Landscape Board (the Board) has a '[Water Affecting Activity Control Policy](#)' (2022), which has recently (2026) been updated and is awaiting Ministerial sign off. The policy sets out, amongst other items, which WAA require a permit, and which can be regulated by a Best Practice Operating Procedure (BPOP).

4. Discussion

Many of the Landscape Boards across the state, including the Eyre Peninsula Landscape Board, incorporate provisions for a BPOP in their WAA control policies.

The intention is that lower risk water affecting activities will be regulated via the BPOP, rather than requiring an individual WAA permit for each and every activity.

BPOPs are only used where the organisation carrying out the WAA has a large number of them to implement. The use of the BPOP reduces the administrative requirements on the Board and on the organisation carrying out the WAA.

Around the state, organisations that have BPOPs with Landscape Boards include SA Water, the SA Department for Infrastructure and Transport, local governments, and in some cases, large industrial projects.

For more than ten years, the Board and multiple other landscape boards have been signatories to a BPOP with SA Water, as SA Water carries out multiple WAA every year, e.g. discharges of mains water, from pipes requiring maintenance, which reach watercourses.

The SA Water BPOP is due for renewal and the Board's Program Manager Water has worked closely with Green Adelaide and other landscape boards, as well as with SA Water, to review and update the SA Water BPOP.

The revised SA Water BPOP is consistent with the Board's current and updated WAA control policy, has been informed by national water quality guidelines and state legislation, and is considered to be protective of the region's surface water resources, when applied to the lower risk WAA.

The revised BPOP includes an improved risk assessment procedure, which aims to ensure that any higher risk WAA are referred to Landscape Boards for individual WAA permits.

Feedback on the fifth draft of the SA Water BPOP has been provided by the Board's Program Manager Water and the final version, incorporating our latest feedback, has just been provided (15/06/2026).

The aim is for the BPOP to commence on 1/07/2026, and this will be facilitated if the Board ENDORSES sign off by the A/General Manager of this operational procedure.

5. Strategic Reference

The review, revision, approval, and subsequent implementation of an updated SA Water BPOP links to the draft *Eyre Peninsula Regional Landscape Plan 2026-2031* as follows:

- Regional Priority: WATER
- Focus Area: Managing water affecting activities.

The implementation of the updated SA Water BPOP will contribute to the following outcome from the revised *Eyre Peninsula Regional Landscape Plan 2026-2031*:

"Water affecting activities do not have an adverse impact on surface and groundwater resources and water dependent ecosystems on Eyre Peninsula".

6. Financial Implications

The fee for a WAA permit application is currently \$69, which does not come anywhere near meeting the cost of carrying out the permitting process. BPOPs reduce the number of these WAA permits, allowing higher priority work to be addressed.

7. Consultation

This paper has been prepared in consultation with the A/General Manager (Seb Drewer).

8. Attachment

[Updated Best Practice Operating Procedure for SA Water](#)



Environment and Heritage Expertise

Water Affecting Activities Best Practice Operating Procedure

Version: 4.0

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**Government of
South Australia**

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Version

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Endorsement

Endorsed by	Approver Role	Signature
Tim Kildea	Manager Environment and Heritage Expertise, SA Water	X
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Authorisation

Approved by	Approver Role	Signature
Not applicable.	Alinytjara Wilurara Landscape Board	Not required.
Insert name	Insert role, Eyre Peninsula Landscape Board	X
Insert name	Insert role, Green Adelaide	X
Insert name	Insert role, Hills and Fleurieu Landscape Board	X
Insert name	Insert role, Kangaroo Island Landscape Board	X

Approved by	Approver Role	Signature
Insert name	Insert role, Limestone Coast Landscape Board	X
Insert name	Insert role, Murraylands and Riverland Landscape Board	X
Insert name	Insert role, Northern and Yorke Landscape Board	X
Insert name	Insert role, South Australian Arid Lands Landscape Board	X

Review

Effective Date	1 July 2026 This agreement remains in effect continuously until such time as it is expressly modified or superseded by a subsequent agreement.
Review Schedule	One year after the effective date.
Revocation	Each of the Landscape Boards reserve the right to withdraw their approval of this agreement at any time, provided that such revocation is formally communicated in writing to SA Water.

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1 Introduction

A Water Affecting Activity (WAA) is an activity that can have adverse impacts on the health and condition of water resources, catchment hydrology, water users and ecosystems that depend on water resources, and is described in Section 104 of the *Landscape South Australia Act 2019* (the Act).

This Best Practice Operating Procedure (herein the 'agreement') is an agreement between a Landscape Board (a relevant authority under the Act) and SA Water for the purposes of managing SA Water's Water Affecting Activities (WAA).

The agreement permits SA Water to self-assess, classify and undertake certain WAA in watercourses (including creeks, rivers, lakes, floodplains, springs, wetlands, estuaries, and other natural watercourses, whether modified or not), provided the WAA has been assessed as 'low risk' and the objectives and outcomes in this agreement are achieved.

In these instances, SA Water is permitted to undertake the activity without applying for a WAA permit from the relevant authority.

1.1 Purpose

This assessment framework requires proposed works classified higher than 'low risk' to be assessed by the relevant authority and authorised subject to the conditions of a WAA permit. Activities determined through this assessment to be 'low risk' can be undertaken without a permit but must be undertaken in accordance with this agreement.

1.2 Glossary

Term	Description
BPOP	Best Practice Operating Procedure (herein, 'this agreement')
EP Act	Environment Protection Act 1993
LSA Act	Landscape South Australia Act 2019
NV Act	Native Vegetation Act 1991
RM Act	River Murray Act 2003
SA Water	South Australian Water Corporation
PDI Act	Planning, Development and Infrastructure Act 2016
WAA	Water Affecting Activity
WAA Permit	Water Affecting Activity Permit

1.3 Definitions

Landscape South Australia Act 2019 definitions are denoted by *

Term	Description
Agreement	This Best Practice Operating Procedure, which forms an agreement between SA Water and a relevant authority for the purposes of managing SA Water's Water Affecting Activities
Disturbance activities	collective term used to represent the following suite of water affecting activities: 104(4)(b)(d)(e)(g)(h)
Emergency works	must be unexpected, imminent or urgent, and required to maintain essential services or minimise risk of damage to infrastructure.
Floodplain*	means any area of land adjacent to a watercourse, lake or estuary that is periodically inundated with water and includes any other area designated as a floodplain— (a) by a regional landscape plan, a water allocation plan or a water affecting activities control policy; or (b) by the Planning and Design Code under the Planning, Development and Infrastructure Act 2016;
Infrastructure*	includes— (a) artificial lakes; and (b) dams or reservoirs; and (c) embankments, walls, channels or other works or earthworks; and (d) bridges and culverts; and (e) buildings or structures; and (f) roads; and (g) pipes, machinery or other plant or equipment; and (h) any device; and (i) any item or thing used in connection with— (i) testing, monitoring, protecting, enhancing or re-establishing any natural resource, or any aspect of a natural resource; or (ii) any other program or initiative associated with the management of a natural resource; and (j) other items brought within the ambit of this definition by the regulations
Intervention	A mechanism used to alter either the quality or velocity of discharge between the asset (point of release) and the watercourse or floodplain (receiving environment), which results in the ability to achieve prescribed thresholds or criteria.
Lake*	means a natural lake, pond, lagoon, wetland or spring (whether modified or not) and includes— (a) part of a lake; and (b) a body of water designated as a lake— (i) by a regional landscape plan, a water allocation plan or a water affecting activities control policy; or (ii) by the Planning and Design Code under the Planning, Development and Infrastructure Act 2016

Term	Description
Permanent pool	A body of water that remains within a watercourse channel throughout the year, including through dry periods when flows have ceased.
Reactive maintenance	means the same as 'Emergency works'
Relevant authority	Any of the regional Landscape Boards or Green Adelaide that has authorised the use of this agreement for either Disturbance Activities, Water Discharges or both within their geographical region, as indicated by the Authorisation table at the start of this document.
Requestor	Any person within SA Water who is proposing works that may impact a watercourse or be considered a water affecting activity. Requestors are most often Project Managers or Field Operations staff, but may also be an Environmental Impact Assessment Officer (most commonly when supporting capital projects).
Surface water*	means – (a) Water flowing over land (except in watercourse)- I. After having fallen as rain or hail or having precipitated in any other manner; or II. After rising to the surface naturally from underground; or (b) Water of the kind referred to in paragraph (a) that has been collected in a dam or reservoir; or (c) Water of the kind referred to in paragraph (a) that is contained in any stormwater infrastructure; or (d) In relation to a surface water prescribed area – water in a prescribed watercourse if the watercourse, or a particular part of a watercourse, is declared by a water allocation plan as forming part of the surface water prescribed area;
Water affecting activities*	are described in Section 104(4) of LSA Act See Table 1 for WAAs that are within scope of this agreement
Watercourse*	means a river, creek or other natural watercourse (whether modified or not) in which water is contained or flows whether permanently or from time to time and includes— (a) a dam or reservoir that collects water flowing in a watercourse; (b) a lake through which water flows; (c) a channel (but not a channel declared by regulation to be excluded from the ambit of this definition) into which the water of a watercourse has been diverted; (d) part of a watercourse; (e) an estuary through which water flows; (f) any other natural resource, or class of natural resource, designated as a watercourse for the purposes of this Act by a regional landscape plan, a water allocation plan or a water affecting activities control policy
Well*	means— (a) an opening in the ground excavated for the purpose of obtaining access to underground water; or

Term	Description
	(b) an opening in the ground excavated for some other purpose but that gives access to underground water; or (c) a natural opening in the ground that gives access to underground water.

1.4 Interactions between instruments

This agreement does not abrogate the Agency's responsibilities under other legislation, including the *Planning, Development and Infrastructure Act 2016*, *Native Vegetation Act 1991*, *Environment Protection Act 1993*, *Aboriginal Heritage Act 1988* and the *River Murray Act 2003*. For example (noting this list is not exhaustive):

- This agreement does not apply to waterways that form part of the [South East Drainage Network](#), and any works related to these falls under the *South Eastern Water Conservation and Drainage Act 1992*.
- If water is present at the time of undertaking excavation work, SA Water should also consider whether a dredging and/or earthworks drainage licence is required. The EPA includes the excavation of solid matter from the bed of any inland waters (including watercourses) in the definition of dredging.
- While water quality is mentioned throughout this agreement, it is important to recognise that the *Environment Protection (Water Quality) Policy 2015* is administered by the EPA, and this agreement does not have any regulatory authority regarding that legislative instrument.
- While works related to drilling, plugging, backfilling or sealing of a groundwater well, (including discharges from that well i.e. during commissioning) are a Water Affecting Activity, the power to approve this category of WAA resides with Department for Environment and Water (DEW), therefore, external approval is required.

Approvals under other legislation (for example, the PDI Act) may provide a pathway for exemption from the need to obtain a water affecting activity permit, refer to Section 2.5 for details.

Where approvals under other legislation do not capture, or only partially capture, the water affecting activity, evaluation under this agreement or obtaining a water affecting activity permit will still be required.

2 Regulatory Framework

2.1 Requirements of the Landscape South Australia Act 2019

Section 110 of the Act requires that landowners take reasonable measures to prevent damage to watercourse bed, banks, and ecosystems.

The Act also provides for the preparation of WAA Control Policies by Landscape Boards, to guide the conservation, management, or protection of water resources (including watercourses).

Water Affecting Activities, as defined by the Act, can be undertaken in three different scenarios, as follows:

- Exempted from requiring authorisation in specific circumstances (Section 2.5) whilst still meeting the general requirements of the Act; or
- Undertaken without a permit in accordance with this agreement; or
- Authorised by a WAA permit (unless authorisation under other legislation applies).

2.2 Defining watercourses

Watercourses

For the purposes of this agreement, 'watercourses' are defined as per the LSA Act (and repeated in Section 1.3) and includes both prescribed and non-prescribed resources.

Floodplains

This agreement is applicable to 'floodplains', as defined as per the LSA Act (and repeated in Section 1.3).

Review the relevant Landscape Board's Water Affecting Activity Control Policy for any region-specific definition of floodplain. The extent of the floodplain may be defined differently between each of the prescribed relevant authorities.

For example, the definition of floodplain may:

- 1) Fall within the 40 metres from the top of the bank in the Northern and Yorke Landscape Board region, or
- 2) Be anywhere within the River Murray Flood Plain Area overlay, or
- 3) Adopt the definition of floodplain as per the LSA Act, which references landscape plans, water allocation plans, etc., as per the Limestone Coast Landscape Board region, or

For all other regions, or where a WAA Control Policy does not define the geographical extent of a floodplain:

- 4) Within the extent of the 1% Average Exceedance Probability flood level, where flood mapping is available, or
- 5) Within 10 metres from the top of the bank where flood mapping or overlay information is not available.

Exclusions

For the purposes of this agreement, a watercourse or floodplain is not:

- Any land that falls outside the definitions of watercourses and floodplains described above, or
- Any waterway that forms part of the southeast drainage network, which is managed under the *South Eastern Water Conservation and Drainage Act 1992* by the South Eastern Water Conservation and Drainage Board.
- Any concrete-lined channels associated with operating reservoir, dam or weir water storages, provided the works relate to maintenance activities only. Any modifications or new works must be assessed using this agreement.

2.3 Water Allocation Plans

Some South Australian groundwater and surface water resources (including their associated catchment areas) are prescribed water resources under the LSA Act. These prescribed water resources areas are governed by Water Allocation Plans (WAPs), which establish rules for sustainable management, use, and allocation of the associated water resources.

In managing its activities, SA Water will have regard to any WAP that may be in place within the prescribed area where the works are proposed. While the requirements of any WAP are not anticipated to contradict or conflict with this agreement, where there may be discrepancy, consultation with the relevant authority is required and the provisions of the WAP and WAA Control Policy will apply.

2.4 Water Affecting Activity Control Policies

Section 102 of the LSA Act permits a relevant authority to prepare a Water Affecting Activity Control Policy for the purposes of managing activities that could impact waterbodies, including the activities which require a water affecting activity permit. Tailored to each Landscape Board region, the policies set the foundation for subsequent regulatory considerations associated with water affecting activities.

- The following water affecting activity control policies are available:

- Alinytjara Wilurara: [Water affecting activities](#)
- Eyre Peninsula: [Water affecting activities](#)
- Green Adelaide: [Water affecting activities](#)
- Hills and Fleurieu: [Water affecting activities](#)
- Kangaroo Island: [Water affecting activities](#)
- Limestone Coast: [Water affecting activities](#)
- Murraylands and Riverland: [Water affecting activities](#)
- Northern and Yorke: [Water affecting activities](#)
- South Australian Arid Lands: [Water affecting activities](#)

2.5 Activities exempt from a WAA Permit

As described by S106 of the LSA Act, the following situations do not require application for a WAA permit:

- An activity endorsed by decision of the relevant Landscape Board.
- Activities pursuant to an obligation under either the *Metropolitan Drainage Act 1935*, or *South-Western Suburbs Drainage Act 1959*.
- Destruction of plants growing in a watercourse pursuant to an obligation under Part 9 of the *Landscape South Australia Act 2019*.
- To undertake an activity that is development for the purposes of the *Planning Development and Infrastructure Act 2016* and that is authorised by a development authorisation.
- To undertake an activity that is required or authorised by an environment protection policy, an environment protection order, and environmental authorisation or clean-up order under the *Environment Protection Act 1993*.
- To undertake an activity that is required or authorised by a protection order, a reparation order or a reparation authorisation under the *River Murray Act 2003*.
- To destroy vegetation growing in a watercourse or lake or on the floodplain of a watercourse in accordance with consent granted under the *Native Vegetation Act 1991*
 - Noting that 'destruction' is the only exempt component, and that the removal process itself e.g., disturbing soil, excavation etc., may still trigger the need for a Water Affecting Activity Permit.

- Desilting a dam, provided it meets the requirements listed in each region's WAA Control Policy. This provision is relevant to the following regions:
 - Green Adelaide region,
 - Eyre Peninsula Landscape Board region,
 - Kangaroo Island Landscape Board region (provided the dam is not situated on a watercourse with a Stream Order 3 or above),
 - Limestone Coast Landscape Board region,
 - Murraylands and Riverland Landscape Board region (provided the dam is not situated on a watercourse with a Stream Order 3 or above),
 - Northern and Yorke Landscape Board region (related to Zone NY3, provided the dam is not on a watercourse with a Stream Order 3 or above, or the excavated material is not placed on or near a watercourse, floodplain or lake),
 - South Australian Arid Lands Landscape Board region.

In addition to these exemptions, the relevant authority's Water Affecting Activity Control Policies may also describe certain activities or geographical areas where a WAA permit is not required. Checking the relevant authority's Water Affecting Activity Control Policy may also avoid an unnecessary permit application.

Current Recommended Practice

A relevant authority can approve that obtaining a WAA Permit is not required for specific low-risk activities undertaken in line with a Current Recommended Practice (CRPs), published on its website.

A CRP published by the relevant authority can only be applied within the geographical boundaries relevant to that authority.

Where there is discrepancy between this agreement and any CRP, the provisions of this agreement will apply.

In managing its activities, SA Water will have regard to any relevant CRPs available within that region, particularly in relation to practical on-ground guidance regarding the management of risk.

2.6 Landscape Board regions

There are nine landscape boards across South Australia – eight regional Landscape Boards and Green Adelaide. Understanding which region an activity falls within, including relevant interfaces or boundaries, can be assessed using the interactive map at [Landscape Boards SA website](#).

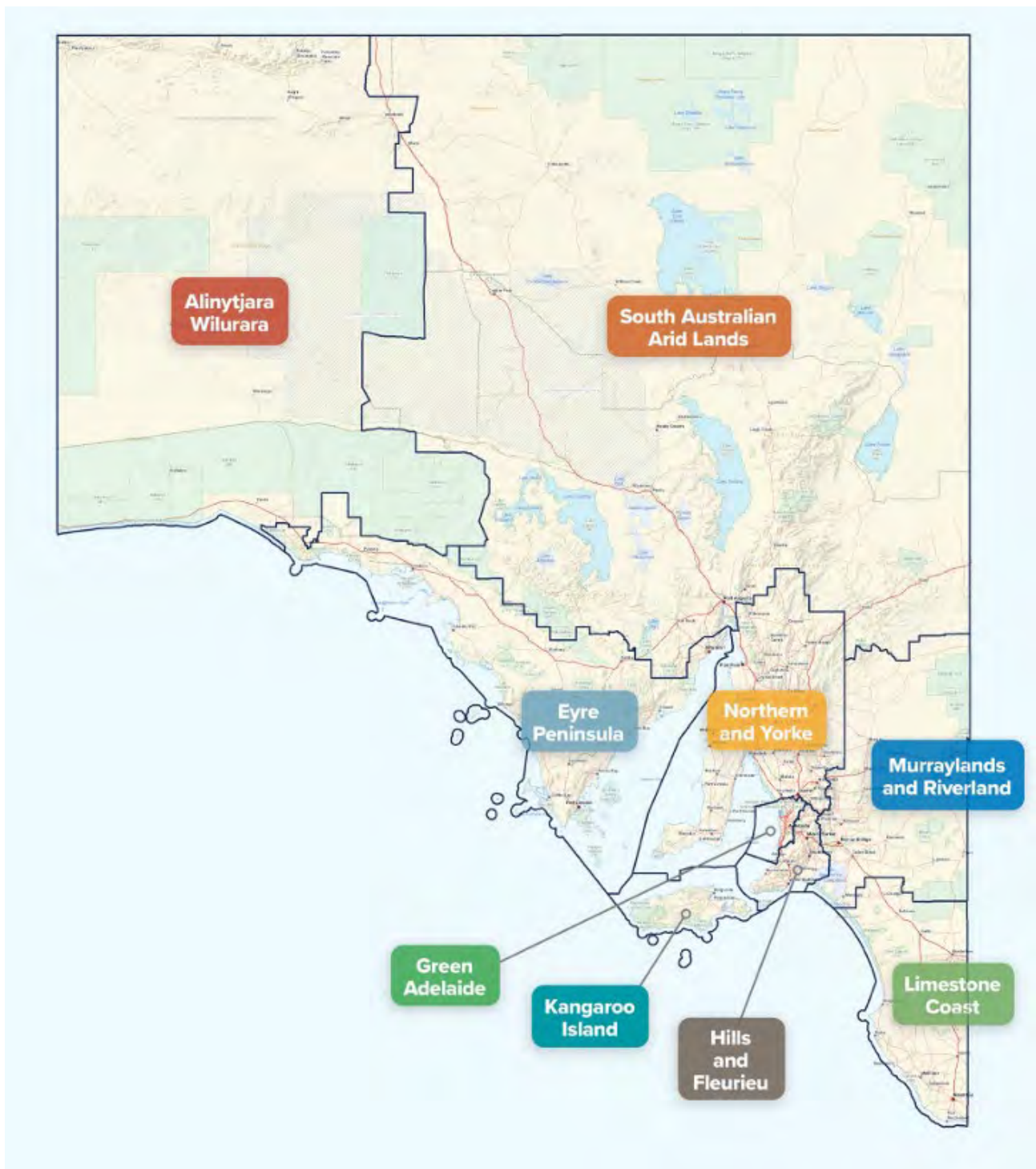


Figure 1: Geographical boundaries for each of the nine Landscape Board regions.

Source: [Department for Environment and Water, 2026](#).

2.7 WAAs within scope of this agreement

If the proposed Water Affecting Activity is not exempt as described in Section 2.5, Table 1 outlines whether the activity is able to be assessed under this agreement.

If so, the risk assessments described under Section 3 (Water Discharges) and/or Section 4 (Disturbance Activities) must be applied to determine whether the proposed works can be managed under this agreement, or whether a WAA permit is required.

When unsure about any aspect of using the assessment framework, please contact the relevant authority to discuss. If the assessment framework indicates a permit may be required, please refer to the relevant authority's website for further information about how to apply.

Table 1: Water Affecting Activities that are within scope of this agreement, by region

Water Affecting Activity	Alinytjara Wilurara	Eyre Peninsula	Green Adelaide	Hills and Fleurieu	Kangaroo Island	Limestone Coast	Murraylands and Riverland	Northern and Yorke	South Australian Arid Lands
104(4)(b, d, e, f)	Erection, construction or placement of any building or structure in a watercourse or lake or on the floodplain of a watercourse; Depositing or placing an object or solid material in a watercourse or lake; Depositing or placing an object or solid material on the floodplain of a watercourse or near the bank or shore of a lake to control flooding from the watercourse or lake; Obstructing a watercourse or lake in any other manner*								
	Not in scope – refer to relevant authority	Yes	Yes	Yes	Yes	Yes	Yes	Yes for non-priority watercourses only, otherwise refer to relevant authority	Yes
104(4)(c)	Draining or discharging water directly or indirectly into a watercourse or lake								

Water Affecting Activity	Alinytjara Wilurara	Eyre Peninsula	Green Adelaide	Hills and Fleurieu	Kangaroo Island	Limestone Coast	Murraylands and Riverland	Northern and Yorke	South Australian Arid Lands
	Not in scope – refer to relevant authority	Yes	Yes	Yes	Not considered a WAA	Yes	Yes	Yes for non-priority watercourses only, otherwise refer to relevant authority	Yes
104(4)(g, h)	Destroying vegetation growing in a watercourse or lake or growing on the floodplain of a watercourse; Excavating or removing rock, sand or soil from a watercourse or lake or the floodplain of a watercourse; or an area near to the banks of a lake so as to damage, or create the likelihood of damage to, the banks of the lake								
	Not in scope – refer to relevant authority	Yes	Yes	Yes	Yes	Not in scope – refer to relevant authority	Yes	Yes for non-priority watercourses only, otherwise refer to relevant authority	Yes
104(4)(k)	Undertaking commercial forestry								
	Not in scope – refer to relevant authority	Yes**	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority
104(4)(i, j)	Using water or effluent in the course of carrying on a business at a rate that exceeds the rate prescribed by a water allocation plan or a water affecting activities control policy, and in the case of water, if the water has been brought into the region by means of a pipe or other channel.								

Water Affecting Activity	Alinytjara Wilurara	Eyre Peninsula	Green Adelaide	Hills and Fleurieu	Kangaroo Island	Limestone Coast	Murraylands and Riverland	Northern and Yorke	South Australian Arid Lands
	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not considered a WAA	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority	Not in scope – refer to relevant authority
104(1, 2)	Taking water from a prescribed watercourse, lake or well or take surface water from a surface water prescribed area; Taking water from a watercourse, lake or well that is not prescribed or take surface water from land that is not in a surface water prescribed area in contravention of a water affecting activities control policy								
104(3)(a, b, c)	Well construction and repair: drilling, plugging, backfilling or sealing of a well; repairing, replacing or altering the casing, lining or screen of a well; draining or discharging water directly or indirectly into a well								
103(2)(c) 104(3)(d) 104(4)(a)	Discharge of water into a watercourse for the purpose of running the water down the watercourse for storage in a reservoir or other facility; Erection, construction, modification, enlargement, or removal of a dam, wall or other structure that will collect or divert, or collects or diverts, water flowing in a watercourse or flowing over land.								
	Not in scope – refer to relevant authority								

*Soil, clay, gravel or sand are Class 2 pollutants under the *EP (Water Quality) Policy 2015*, covered under Sections 3(2) and 11 and in Schedule 3 of that Policy

** The Eyre Peninsula WAA Control Policy requires a WAA permit for this activity, but only within 'Priority Catchments', where this BPOP applies to that requirement

3 PART A: Water Discharges

3.1 Risk Assessment

Step 1: Do the proposed works comply with the definition of emergency works or reactive maintenance works?

Defined as: *“Emergency works or reactive maintenance which must be unexpected, imminent or urgent, and required to maintain essential services or minimise risk of damage to infrastructure.”*

- If yes,
 - Emergency situations, such as uncontrolled discharges (e.g., main bursts or valve failures) or discharge events related to managing water quality incidents, must be managed in accordance with the Water / Wastewater Incident Notification Protocol (which includes the requirement to notify the relevant authority of the discharge event) and recorded in SA Water’s incident management system.
 - Reactive maintenance requirements (unplanned works required to avoid imminent asset damage or failure) must apply the principles of this agreement where reasonable and practicable to manage receiving watercourse risk.
- If no, proceed to Step 2.

Step 2: Do the proposed works involve draining or discharging water directly or indirectly into the south east drainage network?

Note: Understanding the geographic extent of the drainage network may require review of Schedule 1 and 2 of the *South Eastern Water Conservation and Drainage Act 1992*, as well as consultation with the South Eastern Water Conservation and Drainage Board (SEWCDB).

- If yes, these discharges are not considered water affecting activities and are regulated by the SEWCDB.
- If no, proceed to Step 3.

Step 3: Do the proposed works involve draining or discharging water directly or indirectly into a watercourse, as per LSA Act 104(4)?

- If yes, proceed to Step 4.
- If no, these discharges are not considered water affecting activities and can be managed and recorded for SA Water’s purposes only.

Step 4: Does the draining or discharging activity require a water affecting activity permit in accordance with the relevant authority’s Water Affecting Activity Control Policy?

- If yes, proceed to Step 5.
- If no, these discharges are exempt from the requirement for a permit and can be managed and recorded for SA Water's purposes only.

Step 5: Are the proposed works within the scope of this agreement (i.e., has the relevant authority authorised the use of this agreement for assessing discharges – see Section 2.7)?

- If yes, proceed to Step 6.
- If no, contact the relevant authority for consideration of a water affecting activity permit.

Step 6: Assess the proposed activity against the criteria listed in Table 2:

- If any of the categories are **YES**, the activity is high risk and must be referred to the relevant authority for consideration of a water affecting activity permit.
- If all categories are **NO**, the activity is considered low risk and may be undertaken as per the requirements of this agreement.

Table 2: Discharge Risk Assessment Table

#	Description of relevant factors	Applicable? Yes / No
1	Will the discharge enter a Priority Watercourse in Northern and Yorke Landscape Board region	
2	Based on available information (e.g., WAPs, DataSA, NatureMaps) does the watercourse contain significant environmental assets (permanent pools, known native fish populations) within 500 metres downstream of the discharge point	
3	Is the discharge related to dewatering a dam, reservoir or weir to an extent that the water level reaches or falls below the lowest operational level (in the previous 10 years)	
4	<p>Will the average turbidity of the discharge upon entering the watercourse or floodplain exceed:</p> <ul style="list-style-type: none"> • Where data exists, the turbidity level of the receiving watercourse, or • Where no data exists, a turbidity level of 50 NTU¹. <p>Moderating factors</p> <p>Answer 'No' if the discharge relates to either of the following activities:</p> <ul style="list-style-type: none"> • Related to an annual or biennial dam inspection scour test (required for dam safety compliance requirements), where exceedance of the turbidity threshold is permitted provided that 1) the discharge activity does not exceed 20 minutes in total and 2) the scour test was successfully completed in the previous stated period. 	

¹ [Australian and New Zealand Guidelines for Fresh and Marine Water Quality](#) Table 3.3.3 page 3.3-11

#	Description of relevant factors	Applicable? Yes / No
	<ul style="list-style-type: none"> Discharging to a dry watercourse, with no standing pools or flowing water. 	
5	<p>Will the average salinity of the discharge upon entering the watercourse or floodplain exceed:</p> <ul style="list-style-type: none"> Where data exists, the salinity level of the receiving watercourse (allowing for a buffer margin of +10%), or Where no data exists, a salinity level of 1000 (+10%) µS/cm, approximately equivalent to 680mg/L Total Dissolved Solids (TDS). 	
6	<p>Will the discharge upon entering the watercourse or floodplain be outside the range pH 6.5 to pH 9.0</p>	
7	<p>Is there likely to be more than a negligible level of chorine or chloramine residual (above 0.5 mg/L) in the discharge upon entering the watercourse or floodplain</p> <p><i>Moderating factors</i></p> <p>Answer 'No' if the discharge is entering a dry watercourse or floodplain with no standing pools or flowing water</p>	
8	<p>Is the discharge likely to cause greater than or equal to 2 degrees Celsius change at any time over a 1-hour period in the receiving watercourse²</p> <p><i>Moderating factors</i></p> <p>Answer 'No' if the discharge is entering a dry watercourse or floodplain with no standing pools or flowing water</p>	
9	<p>Will the discharge upon entering the watercourse or floodplain:</p> <ul style="list-style-type: none"> Result (or have the potential to result) in <i>permanent</i> discharge of additional water to the watercourse, or Result (or have the potential to result) in <i>temporary</i> discharge of water that will cause the carrying capacity of the watercourse to be exceeded (i.e., overflow the top of banks) taking into account any existing flows in the watercourse. Sufficient evidence must be available to estimate the watercourse carrying capacity (e.g., data, measurement or modelling), or <p>Where the carrying capacity of the watercourse may not be known, or cannot or has not been estimated, apply the following:</p> <ul style="list-style-type: none"> The discharge flow rate will be more than the following thresholds for the following Stream Orders: <ul style="list-style-type: none"> Stream Order 1 and 2: more than 1ML per day and/or more than to 12L per sec Stream Order 3 and 4: more than 4ML per day and/or more than to 46L per sec 	

² Note the EPA require any monitoring to be undertaken 10 metres or more from the point where the discharge enters the watercourse

#	Description of relevant factors	Applicable? Yes / No
	<ul style="list-style-type: none"> - Stream Order 5 and above: more than 10 ML per day and/or more than 116L per sec <p>Moderating factors</p> <p>Answer 'No' if the discharge relates to an annual or biennial dam inspection scour test (required for dam safety compliance requirements), where exceedance of the flow threshold is permitted provided that 1) the discharge activity does not exceed 20 minutes in total and 2) the scour test was successfully completed in the previous stated period.</p>	

4 PART B Disturbance Activities

4.1 Risk Assessment

Step 1: Do the proposed works comply with the definition of emergency works or reactive maintenance?

Defined as: *“Emergency works or reactive maintenance which must be unexpected, imminent or urgent, and required to maintain essential services or minimise risk of damage to infrastructure”.*

- If yes, apply the principles of this agreement where reasonable and practicable to manage receiving watercourse risk.
- If no, proceed to Step 2.

Step 2: Do the proposed works involve disturbance activities in the south east drainage network?

Due to the complex interactions between watercourses and the drainage network, understanding the geographical extent of the drainage network may require consultation with the South Eastern Water Conservation and Drainage Board (SEWCDB).

- If yes, these works are not considered water affecting activities and are regulated by the SEWCDB under the *South Eastern Water Conservation and Drainage Act 1992*.
- If no, proceed to Step 3.

Step 3: Are the proposed works considered disturbance activities in watercourses, as per LSA Act 104(4)?

- If yes, proceed to Step 4.
- If no, the activity is not considered a water affecting activity and this agreement does not apply.

Step 4: Does the disturbance activity require a water affecting activity permit in accordance with the relevant authority's Water Affecting Activity Control Policy?

- If yes, proceed to Step 5.
- If no, these discharges are exempt from the requirement for a permit and can be managed and recorded for SA Water's purposes only.

Step 5: Are the proposed works within the scope of this agreement (i.e., has the relevant authority authorised the use of this agreement for assessing disturbance works – see Section 2.7)?

- If yes, proceed to Step 6.

- If no, contact the relevant authority for consideration of a water affecting activity permit.

Step 6: Determine if the construction phase and/or ongoing phase of the proposed activity falls into one or more of the categories described in Table 3.

- If any of the categories are **YES**, the activity is considered a high risk activity and referral to the relevant authority is required.
- If all categories are **NO**, the activity is considered low risk and may be undertaken as per the requirements of this agreement.

Table 3: Disturbance Activities Risk Assessment Table

#	Description of relevant factors	Applicable? Yes / No
1	Will involve vegetation removal and/or excavation in a watercourse or floodplain in the Limestone Coast Landscape Board region	
2	Will occur in the River Murray Flood Plain Protection Area overlay within the Planning and Design Code	
3	Will impact a Priority Watercourse in Northern and Yorke Landscape Board region	
4	Involves destroying or removing vegetation growing in a watercourse or floodplain (whether native or non-native) using mechanical methods that disturb bed or banks	
5	Be a major project or infrastructure program involving significant engineering works such as retention basins, large bridges or embankments	
6	Is located on a watercourse or its floodplain where significant active gully erosion is evident, such as collapse or undercutting of an active gully head or banks	
7	Will (or may) need to be undertaken during periods of medium or high flows following seasonal or isolated high rainfall events	
8	Will permanently obstruct or reduce flow in the watercourse, resulting in significant change, redirection, restriction or concentration of flow	
9	Will have a significant impact on the passage of native fish (such as introducing steps in the bed or creating dark tunnels)	
10	Will result in increased turbidity above 50 NTU which will be ongoing	

5 Receiving Environment Outcomes

If the risk assessment shows that a WAA can be undertaken under this agreement, SA Water must identify and apply best practice design and operating procedures that meet the objectives and achieve the outcomes outlined in the relevant sections below.

Each section below outlines individual water affecting activity objectives and outcomes. Where a project may include multiple water affecting activities, all relevant objectives and outcomes must be met for all of the activities.

SA Water must ensure suitably qualified people are engaged to undertake appropriate investigations and assessments to be satisfied that objectives will be met, and the outcomes will be achieved.

5.1 Structures in watercourses

This section applies to the erection, construction or placement of any building, or structure, in a watercourse, or lake, or on the floodplain of a watercourse. The following table lists the objectives that must be met and the outcomes that must be achieved for these activities:

Structures in watercourses
<p>Objectives</p> <ol style="list-style-type: none"> 1. Minimise the potential for erosion and the restriction of surface water flows. 2. Protect the ecology of a watercourse, or lake, or the floodplain of a watercourse.
<p>Outcomes to be achieved:</p> <ol style="list-style-type: none"> 1. Construction and placement of structures, including roads, in a watercourse, a floodplain of a watercourse, a lake, a wetland, or an area subject to inundation: <ol style="list-style-type: none"> a) must not cause erosion or downstream sedimentation either during or after the construction activity; and b) must maintain or improve the opportunity for migration of aquatic biota; and c) must not alter the hydrology of a watercourse in such a way as to adversely impact on its ecological values; and d) must not increase the risk of flooding either upstream or downstream; and e) must not be constructed where the structure, or any debris collected by it, would increase the risk of damage to property or the risk to safety of persons.

5.2 Draining or discharge of water into a watercourse

This section applies to the draining or discharging of water directly or indirectly into a watercourse or lake. This includes the drainage or discharge of stormwater, any other surface water, or other water held in storage.

The following table lists the objectives that must be met and the outcomes that must be achieved for these activities. In addition, the requirements of the *Environment Protection (Water Quality) Policy 2015* (or any subsequent or related document) prepared under the *Environment Protection Act 1993 (SA)* must be met.

Draining or discharge of water into a watercourse or lake

Objectives

1. Protect ecosystems dependent on the receiving water resources.
2. Sustain the existing uses of the receiving water resources.

Outcomes to be achieved:

1. Draining or discharging water must be undertaken in a manner that ensures:
 - a. contaminants in drainage or discharge water are contained and managed on site to minimise the conveyance of contaminants into watercourses, lakes, or underground water resources.
 - b. the quality of water drained, or discharged, into a watercourse, or lake, is of the same quality or better than that of the receiving water environment (Recognising the moderating factors as outlined in this agreement).
2. The discharge or drainage of water into a watercourse must consider the flow capacity of the watercourse and be at a rate and in a location such that:
 - a. there is no impact on the geomorphology of the watercourse or lake.
 - b. there is no increase in the risk of flooding and the flow capacity of the watercourse is protected
 - c. the habitat and migration of aquatic biota is maintained or improved with no adverse impacts to environmental triggers for reproduction; and
 - d. there is no erosion or mobilisation of sediment or substrates.

5.3 Depositing objects in a watercourse

This section is about the deposition or placement of objects or solid materials in a watercourse but does not include the building of structures. Note that works may encompass multiple water-affecting activities (i.e. you may be erecting a building or structure that may also involve depositing or placing an object in a watercourse).

This includes any materials deposited or placed for the purpose of managing or remediating watercourse erosion, such as (but not limited to) gabions, reno mattresses, rip rap, rock beaching and alignment fencing. It may also include planting vegetation, or utilising fallen trees and other plant debris for erosion protection.

The following table lists the objectives that must be met and the outcomes that must be achieved for these activities.

Depositing objects in a watercourse

Objectives

Depositing objects in a watercourse

1. Watercourses and lakes are protected against destruction of bed and banks, water pollution, erosion, or habitat destruction.
2. Watercourses and lakes are free of obstructions that may impede natural stream flow or cause unnecessary flooding.

Outcomes to be achieved:

Any object or solid material, depositing or placed an object on the bed, bank, or floodplain of a watercourse, or near the bank or shore of a lake, including organic material:

1. must not cause increased risk of erosion or downstream sedimentation either during or after the construction activity; and
2. must not cause increased risk of erosion resulting from the deposition process or ongoing presence of the materials.
3. must maintain or improve the opportunity for migration of aquatic biota; and
4. must not alter the hydrology of a watercourse in such a way as to adversely impact on its ecological values; and
5. must not increase the risk of flooding either upstream or downstream.

5.4 Removing or destroying vegetation in a watercourse

This section applies to the removal or destruction of vegetation growing in a watercourse, or lake, or growing on the floodplain of a watercourse. It does not apply to the destroying of native vegetation which requires approval under the *Native Vegetation Act 1991*, or where a tree is deemed by the *Planning, Development and Infrastructure Act 2016* to be "regulated" or "significant", or to the destruction of plants pursuant to an obligation under Part 9 of the *Landscape South Australia Act 2019*.

The following table lists the objectives that must be met and the outcomes that must be achieved for these activities.

Destroying vegetation in a watercourse or floodplain:

Objectives

1. Ensure that watercourses, lakes, and floodplains are protected against adverse impacts arising from the destruction of vegetation.

Outcomes to be achieved:

Vegetation removal or destruction:

1. must not cause increased erosion or sedimentation upstream or downstream.
2. must maintain or improve bed and bank stability.
3. must maintain or improve the opportunities for migration of aquatic biota.
4. must maintain or improve the condition of water-dependent ecosystems.
5. must not adversely impact upon the natural flow of a watercourse.
6. must not affect the hydrological functions of floodplains or increase the risk of flooding

7. must not cause adverse impacts on the connectivity of habitat values of significant riparian corridors

5.5 Excavating in a watercourse

This section applies to the excavation or removal of rock, sand, or soil from:

- a watercourse, or lake, or the floodplain of a watercourse; or
- an area near the banks of a lake, so as to damage, or create the likelihood of damage, to the banks of the lake.

This includes the excavation or removal of rock, sand, or soil for the purposes of managing or remediating watercourse erosion, such as may be associated with the placement of hard engineering structures such as gabions, reno mattresses, rip rap or rock beaching and alignment fencing. It also includes the removal of rock, sand, or soil for the purposes of removing instream obstructions to flow. The following table lists the objectives that must be met and the outcomes that must be achieved for these activities.

Excavating in a watercourse

Objectives

1. Ensure that watercourses, lakes, and floodplains are protected against adverse impacts arising from the excavation and removal of rock, sand and soil.

Outcomes to be achieved:

1. The excavation and removal of rock, sand or soil must:
 - a. Not adversely impact on the ecology of a watercourse, lake or floodplain.
 - b. Maintain or improve the opportunity for migration of aquatic biota.
2. The excavation and removal of rock, sand or soil must not result in:
 - a. increased erosion.
 - b. increased flooding upstream or downstream.
 - c. bed and bank instability.
 - d. downstream sedimentation.
 - e. loss of riparian vegetation, unless undertaken in accordance with Section 5.4.
 - f. significant decline in water quality.

6 Monitoring and Reporting

6.1 Monitoring

All WAAs completed under this agreement must be appropriately monitored. Any monitoring requirements will be described in the approval conditions associated with the water affecting activity, with clearly defined responsibilities for each element.

6.2 Reporting

To comply with the requirements of this agreement, SA Water must submit an annual report to the relevant authority summarising all WAAs undertaken under this agreement which have been completed over the previous 12 months.

The annual report must include the following information:

- Brief description of water affecting activity (e.g. discharge type location, dates of work, type of works, activities involved),
- Outcome of the risk assessment (e.g., works undertaken under this agreement or WAA permit obtained),
- Summary of works and associated mitigation measures

The annual report must be submitted within eight weeks from the end of the financial year.

Annual reports will be used by the relevant authority to assess SA Water's compliance against the requirements of this agreement, which will inform any continuation of the agreement.

The relevant authority reserves the right to undertake audits of WAAs undertaken under this agreement which have been completed or are under way. If this is required, the relevant authority will coordinate site visits with the SA Water's representative.

6.3 Authority to stop work

In accordance with the general duties listed under the *Environment Protection Act 1993* and the *Biodiversity Act 2025*, any person working for or on behalf of SA Water has the obligation to take reasonable measures to modify or halt any activity (including construction activities), if it is deemed necessary to do so to protect against unauthorised impacts on a watercourse or floodplain.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	5.1
Agenda Item	Standing Item
Subject	Presiding Member Report
Author	Peter Treloar, Presiding Member
Action:	For noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board note the information provided in the Presiding Members report as presented

2. Background

The Presiding Member will provide a report at each Board meeting that summarises activities and matters of potential interest in regards to the Eyre Peninsula Landscape Board (the Board) since the previous Board meeting. Similarly, items proposed to occur in the lead up to the following board meeting will be listed, but will be subject to change. Significant matters of interest, or those requiring decisions, will be captured separately in briefing papers.

3. Summary of activities and matters of potential interest since the previous Board meeting

Date	Activity or item of interest
27 May 2026	Primary Industries and Regions Forum - Adelaide
29 May 2026	Meeting with Ben Bruce, Chief Executive DEW
9 June 2026	Cummins to Coffin Bay catchment – tree planting
11 June 2026	EPLB Risk, Audit & Finance committee meeting
12 June 2026	EPLGA Board meeting - Ceduna
	Eyre Peninsula – Roadmap Project Development session
17 June 2026	SA Landscape Boards Chairs meeting - Adelaide
18 June 2026	CBWQIWG meeting #13
23 June 2026	EPLB meeting #34

4. Planned activities or priorities until next board meeting

Date	Activity or item of interest
24 June 2026	RBS vist to Coffin Bay
22-23 July 2026	Drum muster - Cummins
4-6 August 2026	SA Landscape Boards Chairs meeting – YP regional tour

For further information please contact the Presiding Member directly on 0439 903 288.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	5.3
Subject	General Manager Report
Author	Seb Drewer (Acting General Manager)
Action:	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the information provided in the Acting General Manager report as presented.

2. Background

The Acting General Manager will provide a report at each board meeting that summarises activities and matters of potential interest regarding the Board since the previous board meeting. Similarly, items proposed to occur in the lead up to the following board meeting will be listed but will be subject to change. Significant matters of interest, or those requiring decisions, will be captured separately in briefing papers.

3. Summary of activities and matters of potential interest since the previous board meeting

Date	Activity or item of interest
29 April 2026	Landscape SA Operations Managers Network Meeting
	Flinders Island Safe Haven Steering Committee Meeting
30 April 2026	General Manager Handover with Justin Holmes
1 May 2026	Friday Climate Forum #1
6 May 2026	SAWDAG Meeting (PIRSA)
11 May 2026	EPLB Business Support Group Meeting
	Landscape SA Levy Review - Northern and Yorke equity interview
12 May 2026	General Managers Online Meeting
13-14 May 2026	EPLB Annual Staff Forum (Whyalla)
15 May 2026	EP Landscape Board / Drought hub
18 May 2026	RDAEP, EPLGA, DEW monthly meeting
	AIR EP + Landscape Board Monthly Catch Up
	Conservation actions in the H5 Bird Flu Preparedness, Response and Recovery plan for the Eyre and Far West region
19 May 2026	FISH Project - 2026-27
21 May 2026	EPLB Leadership Team Meeting
25 May 2026	CMIS/COMTRAC discussion
28 May 2026	Sheoak Meeting
29 May 2026	Meet with Peter Treloar
	Livestock Research EP

Date	Activity or item of interest
2 June 2026	2025-2026 EOFY Forecast review Meeting
9 June 2026	Climate Smart Agriculture Aboriginal Participation Project Meeting
10 June 2026	AIR EP + Landscape Board Monthly Catch Up
	AI Training for Landscape Boards
11 June 2026	Risk Audit and Finance Committee Meeting
15-17 June 2026	General Managers Meeting 15 & 16 Board Chairs Meeting 17 June (Adelaide)
18 June 2026	EPLB Leadership Team Meeting
	Flinders Island Safe Haven Steering Committee - Meeting 17
	Commonwealth Government Regional Delivery Partnership relationship meeting

Planned activities or priorities until next board meeting

Date	Activity or item of interest
15 July 2026	EPLB Leadership Team Meeting
22 July 2026	Combined Upper Eyre Peninsula and LEP Bushfire Management Committee Meeting at Wudinna
22-24 July 2026	Presenting at Landscape Authorise Officer Training – Brukunga Adelaide
3-4 August 2026	General Managers Meeting – Northern and Yorke Landscape Board
4-9 August 2026	SA Landscape Boards Chairs Meeting - August 2026 - Regional Tour
12 August 2026	EPLB Leadership Team Meeting
19 August 2026	All of Staff meeting Virtual Catchup

For further information please contact the General Manager directly on 0427 004 324.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	5.4
Subject	Operations Manager's Report
Author	Libby Hunt, Operations Manager
Action:	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the information provided in the Operations Manager's report as presented.

2. Background

The General Manager will provide a report at each board meeting that summarises activities and matters of potential interest regarding the Board since the previous board meeting. Similarly, items proposed to occur in the lead up to the following board meeting will be listed but will be subject to change. Significant matters of interest, or those requiring decisions, will be captured separately in briefing papers.

3. Summary of activities and matters of potential interest since the previous board meeting

Date	Activity or item of interest
26 April 2026	Flinders Island safe Haven Steering Committee Meeting
30 April 2026	Deer and Goat Committee and Regional Roadside Weed Meeting
1 May 2026	Site Visit to Lake Hamilton
	Climate Forum – Agricultural Innovation and Research EP
8 May 2026	Sheoak Budget Meeting
13-14 May 2026	Annual Staff Forum (Whyalla)
15 May 2026	EPLB and Drought Hub Meeting
18 May 2026	Monthly meeting with AIR EP
19 May 2026	FISH Project 2026-27 Meeting
	Heritage Agreement Grant Program meeting with Program Coordinator to discuss new funding program and delivery model.
20 May 2026	Cultural Burn at Talia Station with Firesticks Alliance
21 May 2026	Regional Leadership Team meeting (Port Lincoln)
	Angassi Oysters First Nations Consultation
25 May 2026	First Aid training (Streaky Bay)
27 May 2026	Reconciliation Event, Calpatanna Waterhole Conservation Park
28 May 2026	Sheoak Meeting
	Deer, goat and roadside weed meeting

Date	Activity or item of interest
	LPF Roadside Weed Project meeting LPF Feral Herbivore Project Meeting – Upcoming Shoot 3-14 th August across EP with PIRSA, second shoot mid August with SAAL including Gawler Ranges
29 May 2026	Livestock Project discussion with Will Van Wettere, Rowena Scholz and Penny re livestock workshop synergies and opportunities on the EP Far West Coast Aboriginal Corporation region
1 June 2026	Sheoak tree planting day (Robinson Basin)
2 June 2026	Operation Managers Online Meeting SALIS training Session
3 June 2026	KPP – Future Planning Workshop (Port Augusta)
4 June 2026	MOAA with SAAL for an additional \$50,000 of DIT Roadside weed control
9-10 June 2026	Yumbarra Conservation Park Co-Management Meeting
10 June 2026	Deer, goat and regional roadside weed committee meeting
18 June 2026	Regional Leadership Team Meeting (Port Lincoln) Flinders Island Safe Haven Steering Committee Meeting
19 June 2026	ARC GIS Training (Port Lincoln)
23 June 2026	EPLB Board Meeting no.34 (Cleve)

Planned activities or priorities until next board meeting

Date	Activity or item of interest
26 June 2026	Sheoak Meeting
29 June 2026	Damper Morning (Pioneer Park) Statewide Nature Education Network Online Meeting
2 July 2026	NAIDOC Community Day (Streaky Bay)
8 July 2026	Deer, goat and regional roadside weed committee meeting
15 July 2026	Regional Leadership Team Meeting (Port Lincoln)
22 July 2026	Combined UEP and LEP BMC Meeting (Wudinna)
31 July 2026	World Ranger Day Lunch (Ceduna)
3 August 2026	PIRSA Deer Shooting Commences
5 June 2026	Deer, goat and regional roadside weed committee meeting NRC Meeting
12 August 2026	Regional Leadership Team Meeting (Port Lincoln)
14 August 2026	PIRSA Deer Shooting Concludes
18-19 August 2026	EFW Pre-Season Training (TBC)

Date	Activity or item of interest
19 August 2026	EPLB All Staff Virtual Catch Up

For further information please contact the Operations Manager directly on 0437 701 810

Eyre Peninsula Landscape Board

Meeting No. 34



Agenda No.	5.5
Subject	Communications and media update
Author	Katrina Phelps, Communications and Engagement Officer
Through	Ben Smith, Manager Planning and Engagement Seb Drewer, Acting General Manager (Approved)
Action	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the information provided in the communications and media update for the period of 10 February to 8 April, 2026.

2. Purpose

The Board to note the communications activities that have taken place between 10 February to 8 April 2026.

3. Background

The Planning and Business Support Team has a range of communications tools that are actively used to promote our activities to different audiences.

The main tools which we use to connect with the community & stakeholders; and promote our activities, events and news, plus acknowledge funding bodies and supporting organisations are:

- The EP Landscape Board Facebook page – 1,800+ followers.
<https://www.facebook.com/EPLandscapeSA>
- The EP Landscape Board X (formerly Twitter) account – 1,100 followers.
<https://x.com/EPLandscapeSA>
- Our website, which is regularly updated www.landscape.sa.gov.au/ep. Any media releases we issue are published on our news page – www.landscape.sa.gov.au/ep/news.
- A [LinkedIn profile for the Board](#) – 570+ followers (*staff and Board members are encouraged to link their profiles to this page*).
- Our [Eyre Peninsula Landscape news newsletter](#) which is sent out five times a year (~440 subscribers).

Other tools:

- Our [Farmers Connect EP newsletter](#) – used to communicate agriculture news a few times a year to a list of ~550 subscribers.
- [LoveEP Facebook page](#) – with more than 2,900 followers, this Facebook page is jointly managed with EP National Parks and Wildlife Service SA. We occasionally share our EPLB Facebook posts to this page.
- A Statewide Landscape SA website – www.landscape.sa.gov.au/ managed by the statewide communications coordinator.

- Stories and blogs published on the statewide website are circulated via the [statewide newsletter](#) (and the statewide LinkedIn page + the social media of each regional Board as they see fit). Newsletter is managed by the statewide communications coordinator.
- YouTube account – we can post our own videos on [our YouTube channel](#).
- [Flickr](#) is where we share our [citizen science photos](#).
- A [statewide LinkedIn page](#), managed by the Statewide Communications Coordinator.

4. Discussion

In line with the Communications Plan for the Board, the Communications and Engagement Officer has undertaken a range of communications activities during the reporting period involving staff from across the Board.

Highlights from the reporting period include:

- Promotions of fox bait distribution days across the region
- Promotions of carbon farming workshops
- A high-reaching buffel grass social media post that resulted in an article in a national news service
- An edition of our Farmers Connect newsletter was sent out.

Social media is a well-used communications platform for us and is an effective way of reaching the local community and our stakeholders; plus directs traffic to our website. We met our target of posting on social media a minimum of three times a week. Facebook is our most widely used platform with LinkedIn increasing and X (formerly Twitter) decreasing because of limited functionality following the introduction of a premium service across the platform and fewer users.

Further details of communication activities can be found in Attachment 1.

5. Strategic Reference

The promotional activities detailed in this update link to achievements across all five priorities.

6. Financial Implications

No financial or resource implications to note

7. Consultation

Not applicable

8. Attachments

[Attachment 1 – Communications activities – 10 February to 8 April, 2026](#)

Attachment 1 – Communications activities – 10 February to 8 April 2026

Priorities: Biodiversity, Community, Pest animals, Agriculture, Pest plants, Water

Topics: Grassroots grants, recruitment, newsletter, our Board, Landscape Plan review, staff

Date	Topic	Distributed	Media highlights	Priority / Topic
Feb 10	Social media: Promoted landscape plan consultation closing this week on Facebook and LinkedIn .	Social media		Landscape Plan review
Feb 11	Social media: shared statewide communications article for International Day of Women and Girls in Science, on LinkedIn and Facebook .	Social media, statewide website		All
Feb 12	Social media: promoted upcoming carbon farming workshops on X and Facebook .	Social media		Agriculture
Feb 12	Social media: shared Green Adelaide's Facebook post about applications for the Youth Environment Council on the Love EP page.	Social media		Community
Feb 16	Media release, social media, website: media release about fox bait distribution days was sent to media via email and promoted on Facebook , LinkedIn and X .	Media release sent to local media, social media, website	Article in EP Advocate on Feb 19; interview with magic fm / 5cc radio on March 2 for airing in news bulletins on March 3.	Pest animals
Feb 18	Social media: shared a statewide LinkedIn post about upcoming carbon farming workshops.	Social media		Agriculture
Feb 18	Social media: Facebook post and X post about water affecting activities awareness.	Social media		Water
Feb 19	Social media: shared photos from western district shorebird surveys on Facebook and LinkedIn .	Social media		Biodiversity
Feb 23	Social media: marine debris results from Bolingbroke beach latest clean-up, posted on Facebook and LinkedIn .	Social media		Biodiversity
Feb 24	Social media: fox bait distribution dates shared on Facebook and X .	Social media		Pest animals

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Date	Topic	Distributed	Media highlights	Priority / Topic
Feb 26	Social media: shared a photo and Board update after February meeting, on Facebook and LinkedIn .	Social media		Our Board
March 2	Social media: shared fox bait distribution locations for this week on X and as a Facebook story.	Social media		Pest animals
March 2	Website, social media: promoted two job vacancies on LinkedIn , Facebook and added to our jobs page and RDAEP's spencer gulf jobs platform.	Social media, websites		Recruitment
March 3	Social media, website: shared on X and Facebook , AIR EP post about March 10 carbon farming webinar and added to our events page .	Social media, website		Agriculture
March 4	Social media: Facebook and LinkedIn posts about last week's on farm water security workshop.	Social media	Highest reaching post on LinkedIn with 3,600+ views and third highest on Facebook with 5,980+ reach.	Water
March 5 & 9	Social media: Facebook stories about upcoming fox bait distribution locations.	Social media		Pest animals
March 11	Social media: shared AIR EP seasonal update video on Facebook and X , part of our climate smart ag project.	Social media		Agriculture
March 11	Social media: shared details of a statewide carbon farming webinar on March 25, on LinkedIn , Facebook and X .	Social media		Agriculture
March 12	Social media: reminder Facebook and LinkedIn posts about our two job vacancies, closing March 19.	Social media		Recruitment
March 16	Social media, website: shared details of our local carbon emissions workshops, on Facebook , LinkedIn and X and shared AIR EP post re upcoming events on X .	Social media, website		Agriculture

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Date	Topic	Distributed	Media highlights	Priority / Topic
March 17	Social media, website: Posted on Facebook , X , LinkedIn and our news page about buffel grass at Arno Bay.		Highest reaching Facebook post for this with 34,000+ views and a reach of 19,000+. Resulted in radio interview and Yahoo news article .	Pest plant
March 17 & 18	Social media: promoted signing up to Farmers Connect newsletter, going out this week, on Facebook & LinkedIn .	Social media		Agriculture
March 19	Newsletter: Farmers Connect newsletter was sent to a distribution list of 550.	Newsletter		Agriculture
March 22	Social media: Facebook story promoting this week's carbon farming sessions.	Social media		Agriculture
March 23	Social media: Water testing promoted on X and Facebook .	Social media		Water
March 23 & 24	Social media: Livestock carbon emissions webinar promoted on X , LinkedIn and Facebook .	Social media		Agriculture
March 24	Social media: shared AIR EP post about our new EP livestock project, on Facebook , X and LinkedIn .	Social media		Agriculture
March 25	Social media: Facebook and LinkedIn posts about a Tumby Bay collaboration for our Eyes on Eyre project.	Social media		Biodiversity, community
March 26	Social media: On Facebook and LinkedIn , shared photos from monitoring cameras for a goat control program.	Social media		Pest animals
March 30	Social media: shared a statewide story about smart technology in pest control, on LinkedIn .			Pest animals, biodiversity
March 30	Social media: Facebook post about rehabilitation for groundwater access trenches.	Social media		Water
March 31	Social media: Facebook and LinkedIn post about sightings of weeds similar to buffel grass.	Social media	Reach of 6,000+ on Facebook	Pest plants

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Date	Topic	Distributed	Media highlights	Priority / Topic
April 1	Media: ABC regional radio segment with Sustainable Agriculture Facilitator Amy Wright, about carbon farming.	Media interview (radio)		Agriculture
April 1	Statewide website, social media: shared a statewide story about checking for weeds when travelling for Easter, on Facebook and LinkedIn .	Social media		Pest plants
April 2	Social media: on Facebook , promoted our bird guide for boaters and fishers, ahead of long weekend.	Social media		Biodiversity
April 6 & 7	Social media: shared a Facebook story and then posts on Facebook , X and LinkedIn , about reporting deer sightings.	Social media		Pest animals
April 8	Social media: shared statewide LinkedIn post with profile on staff member Gemma Bawden and posted on Facebook too.	Social media	Reach of 3,100+ after less than 24 hours	Biodiversity, staff

Additional communications items

- Supported design and printing process for Water Allocation Plan, Regional Landscape Plan and LPF roadside signs
- Website updates including to citizen science pages (removing echidna, koala and goanna portals)
- Coordinated two animated promotional videos – about our priorities and Grassroots Grants (at draft stage)
- Monthly staff newsletter (internal only) distributed at the start of each month
- Supported content for statewide articles

Upcoming communications activities

- Grassroots Grants to open on April 13 with a media release, updates to website and socials promotions.
- Next edition of our *EPLB News* newsletter due to be released in mid April (after Grassroots Grants open).

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- Regional Landscape Plan and Water Allocation Plan final documents to be officially finalised, printed, added to our website and promoted + updates to website in line with changes + priorities in Landscape Plan.
- Update the Communications Strategy for 2026-32, for implementation from July 2026.

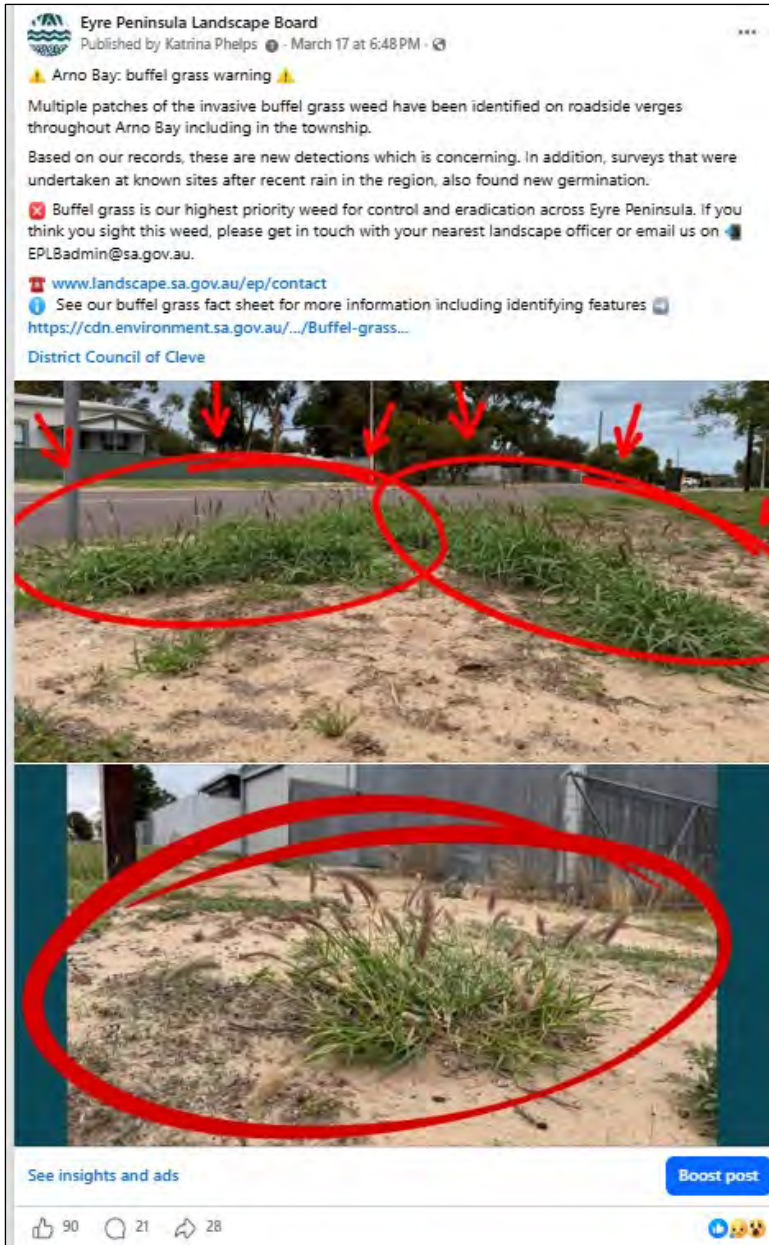
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Facebook

On Facebook, during the reporting period, we achieved more than 98.7k views for 35 posts and stories.

The highest reaching post was on March 17 about buffel grass being discovered in the Arno Bay township with a reach exceeding 19,000.


Also performing well was a second post about identifying buffel grass on March 31 (reach: 6,000+), a March 4 post about a farm water workshop (5,980 reach), and the April 8 post about Gemma Bawden with a reach of more than 3,100 (and likely to rise in days following).



Title	Reach	Date published	Likes and reactions	Shares
 Arno Bay: buffel grass warning Multi media • Eyre Peninsula Landscap...	19,123	Tue Mar 17, 6:48pm	90	28
 After our recent alert about buffel grass ... Photo • Eyre Peninsula Landscape Board	6,092	Tue Mar 31, 6:49pm	30	1
 Farmers and others interested in farm w... Multi media • Eyre Peninsula Landscap...	5,981	Wed Mar 4, 7:06pm	26	0
 What does is look like when nature gets ... Photo • Eyre Peninsula Landscape Board	3,131	Wed Apr 8, 6:14pm	50	4
 Our western district officers have be... Multi media • Eyre Peninsula Landscap...	3,072	Thu Feb 19, 7:13pm	53	0
 Our Board met in Kimba this week. Our Bo... Photo • Eyre Peninsula Landscape Board	2,792	Thu Feb 26, 7:21pm	21	1
 While gathering intel for an on-ground f... Multi media • Eyre Peninsula Landscap...	2,470	Thu Mar 26, 7:11pm	28	2
 More than 9kg and 770 items of marine de... Multi media • Eyre Peninsula Landscap...	2,193	Mon Feb 23, 6:47pm	27	4
 We are hiring! We have two job vacancies, b... Photo • Eyre Peninsula Landscape Board	1,870	Mon Mar 2, 7:16pm	7	1
 Shallow groundwater supplies are extensiv... Multi media • Eyre Peninsula Landscap...	1,777	Mon Mar 30, 6:23pm	7	0

LinkedIn

During the reporting period, we had 3,665+ impressions on LinkedIn with 23 posts. The highest reaching post during the reporting period was on March 3 about a farm water security workshop held in Ungarra.



Eyre Peninsula Landscape Board
579 followers
1 mo • 🌐


📄 📌 Farmers and others interested in farm water security attended a workshop at Ungarra last week to hear about a range of options that can be used to improve on farm water security, with better quality water and less reliance on regional mains water supplies. This is increasingly important with 38% of EP's mains water used by primary producers.

- Our Program Manager Water, Andrew Solomon spoke about the regulation of water resource developments and a data source to assist with finding usable groundwater. Other speakers talked about EP water security, water quality sampling and analysis, on-farm desalination system options and a smart dam project in WA that includes a planning tool for analysing proposed water conservation infrastructure.

- Following this was an informative field visit to a sheeted catchment at Butler, where a recycled dam liner and new heavy duty plastic have been combined in a cost-effective water harvesting operation, providing substantial quantities of good quality water, that runs off even after a light rain.

📌 This is the third farm water workshop held across EP, as part of the EP Farm Water Security project funded by [SA Water](#) and delivered by [Department of Primary Industries and Regions](#), with support from ourselves, [AgCommunicators](#) and AWI Extension SA.

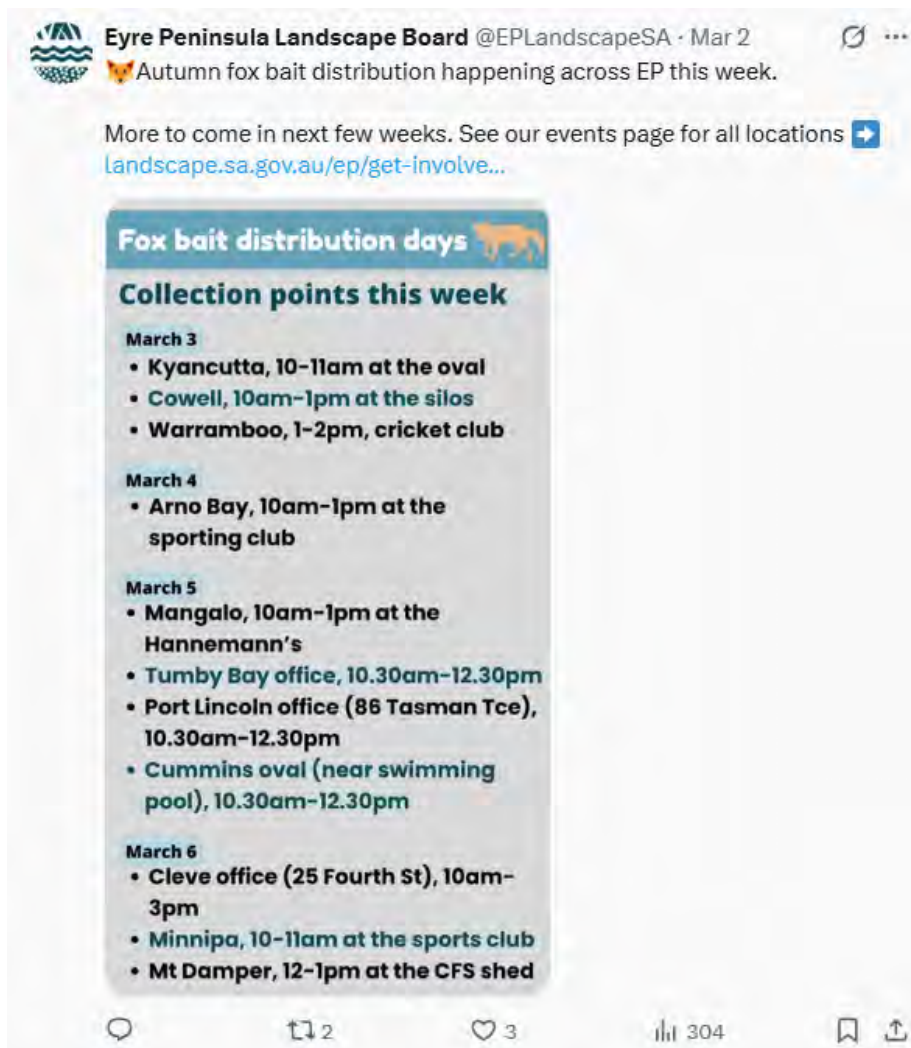
👤 Presenters Kellie Taylor from EP Analysis, Andrew Solomon, Brian Hughes (PIRSA), Nicole Arbon (SA Water) and Josh Telfer (PIRSA) and the Butler demonstration site.



🌐 23

X (Twitter)

From 15 X posts during the reporting period, the highest reaching post was on March 2 about fox bait distribution with a reach of 300.



Website

Our website had 4,800+ users during the reporting period with 7,800+ page views.

The top 20 viewed pages are shown below with the top two viewed pages being [our home page](#) and the [Flinders Island Safe Haven project page](#).

<input type="checkbox"/>	Page path and screen class	+	↓ Views	Active users
<input type="checkbox"/>	Total		7,845 100% of total	4,848 100% of total
<input type="checkbox"/>	1 /ep/		425 (5.42%)	199 (4.1%)
<input type="checkbox"/>	2 /ep/stewardship-priorities/landscape-management/flinders-island-safe-haven		340 (4.33%)	283 (5.84%)
<input type="checkbox"/>	3 /ep/about-us/ep-landscape-board/contact-us		215 (2.74%)	165 (3.4%)
<input type="checkbox"/>	4 /ep/about-us/ep-landscape-board		203 (2.59%)	128 (2.64%)
<input type="checkbox"/>	5 /ep		197 (2.51%)	149 (3.07%)
<input type="checkbox"/>	6 /ep/stewardship-priorities/coasts-and-seas/sea-level-rise-and-inundation-mapping		171 (2.18%)	144 (2.97%)
<input type="checkbox"/>	7 /ep/get-involved/grants-and-funding/grassroots-grants		168 (2.14%)	92 (1.9%)
<input type="checkbox"/>	8 /ep/plants-and-animals/native-plants-and-animals/native-plants		142 (1.81%)	113 (2.33%)
<input type="checkbox"/>	9 /ep/about-us/landscape-plan		140 (1.78%)	83 (1.71%)
<input type="checkbox"/>	10 /ep/get-involved/job-vacancies		124 (1.58%)	93 (1.92%)
<input type="checkbox"/>	11 /ep/get-involved/citizen-science/pix-stix		113 (1.44%)	59 (1.22%)
<input type="checkbox"/>	12 /ep/get-involved/events		109 (1.39%)	60 (1.24%)
<input type="checkbox"/>	13 /ep/about-us/ep-landscape-board/meet-our-members		101 (1.29%)	84 (1.73%)
<input type="checkbox"/>	14 /ep/about-us/aboriginal-engagement		97 (1.24%)	70 (1.44%)
<input type="checkbox"/>	15 /ep/plants-and-animals/pest-plants-and-animals/pest-plants		88 (1.12%)	69 (1.42%)
<input type="checkbox"/>	16 /ep/search-results		87 (1.11%)	55 (1.13%)
<input type="checkbox"/>	17 /ep/get-involved/citizen-science		86 (1.1%)	45 (0.93%)
<input type="checkbox"/>	18 /ep/water/water-affecting-activities		67 (0.85%)	42 (0.87%)
<input type="checkbox"/>	19 /ep/news/160226-autumn-fox-control		63 (0.8%)	51 (1.05%)
<input type="checkbox"/>	20 /ep/sustainable-agriculture/agriculture-programs/regenerative-agriculture		61 (0.78%)	54 (1.11%)

Communications Plan for the Eyre Peninsula Landscape Board

July 2026 to June 2031

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Document purpose

This Communications Plan outlines how the Eyre Peninsula Landscape Board (the Board) will shape its communication and engagement from July 2026 to June 2031. This timeframe aligns with the *Eyre Peninsula Regional Landscape Plan for 2026-2031*.

This Plan focuses on the Board's organisation-wide, corporate communication priorities.

This plan includes a background to our organisation and region; our vision and guiding values; the key objectives, aims and outcomes we are looking to achieve; the stakeholders we work and communicate with; our branding, our deliverables including key communications methods and tools; the parameters and limitations we face; how we will evaluate and review our communications activities including our targets and measures of success; and who our communications team is and how they work.

Background

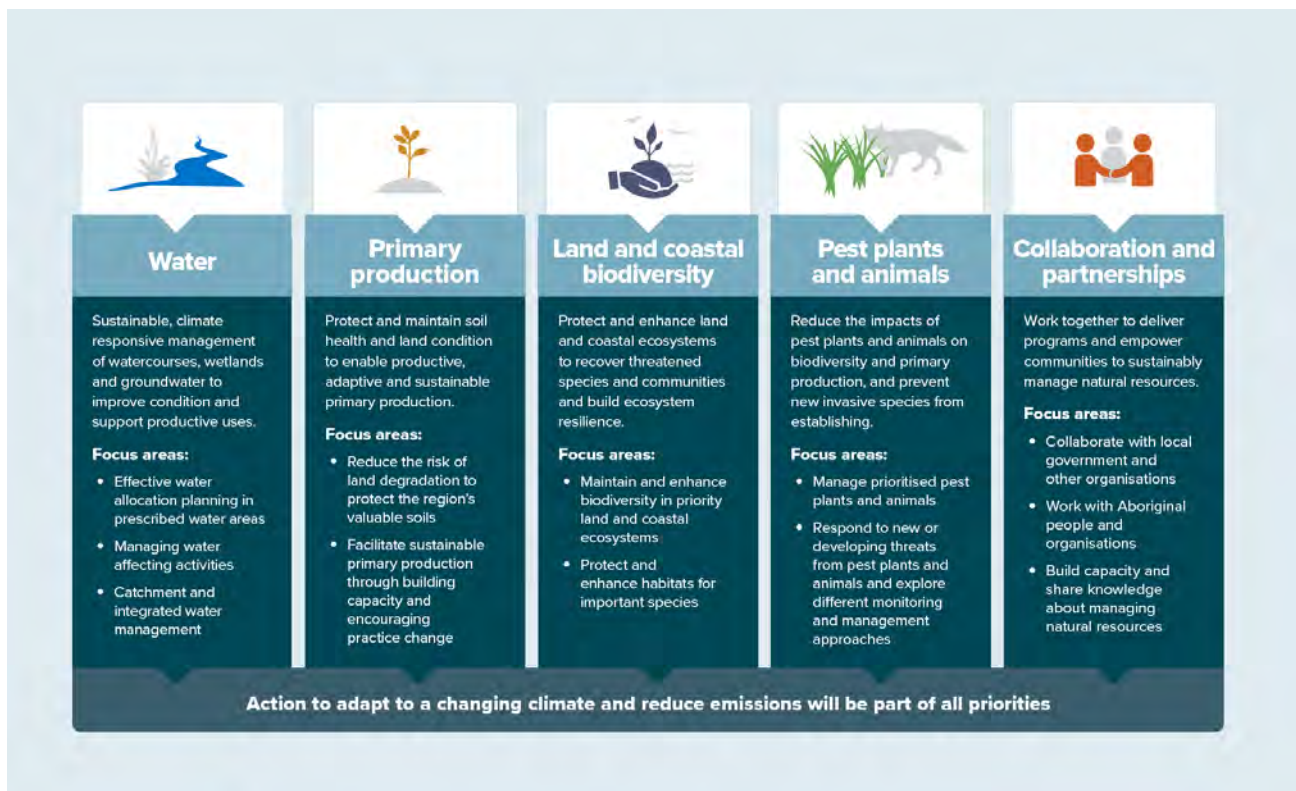
In July 2020, a new way of managing South Australian landscapes was welcomed with the *Landscape South Australia Act 2019* replacing the former *Natural Resources Management Act 2004*. With this change, the Eyre Peninsula Landscape Board was established, replacing the former Eyre Peninsula Natural Resources Management Board. There are eight landscape boards throughout regional South Australia and one metropolitan based board (Green Adelaide).

Given this change, and the appointment of the new Eyre Peninsula Landscape Board, work was undertaken on a *2021-2026 Eyre Peninsula Regional Landscape Plan* from late 2020 onwards. In 2025 it was time to review and draft an updated five-year plan which will come into effect from 1 July 2026.

The regional landscape plan sets the vision and priorities for the region to achieve sustainable landscape management. It focuses on the priority areas of water, primary production, pest plants and animals, land and coastal biodiversity and collaboration and partnerships. These five priorities are all underpinned by action to adapt to a changing climate and reduce emissions.

Our communications activities are driven by these five priorities which guide the Board's core work, along with our Australian Government funded work.

This Communications Plan will be updated by July 2031 or sooner if required.



Our region

The Eyre Peninsula landscape region covers an area of 80,000 square kilometres. It extends from Whyalla in the east, along the Gawler Ranges in the north, to the edge of the Nullarbor Plain in the west. The region includes over 3,000 kilometres of coastline spanning from the upper Spencer Gulf to the Great Australian Bight, including 182 offshore islands.

To inform the landscape planning process, the region was divided into three subregions. These subregional descriptions, whilst describing the landscape and its natural resources, also capture what the community values most about these landscapes. The Board has established offices across three districts – eastern, southern and western – which align with the subregions. The eastern district includes offices in Whyalla and Cleve; the southern district includes offices in Port Lincoln & Tumby Bay; and the western district includes offices in Streaky Bay, Elliston, Wudinna and Ceduna.

Vision & guiding values

The Eyre Peninsula Landscape Board’s vision is for Eyre Peninsula landscapes to be resilient and biodiverse, sustainably supporting the communities that live in, work and visit them. Our purpose is to safeguard Eyre Peninsula’s natural and productive landscapes.

The Board leads the sustainable care of our region’s diverse landscapes, strengthening ecological resilience and supporting the wellbeing of our communities. Committed to protecting our natural assets and productive land, the Board delivers lasting environmental and productivity outcomes

Communication Plan – EP Landscape Board

through conservation and collaborative partnerships. Working with local communities and key stakeholders, we support sustainable land and water use and strengthen biodiversity for the benefit of current and future generations.

We are guided by the values of trust, leadership, collaboration and accountability. We are committed to:

- Creating inclusive and culturally appropriate communications.
- Communicating knowledge and information in a culturally appropriate manner and in a way that is understood by a diverse audience.
- Listening to the community’s views; valuing their knowledge & experience; and respecting their values.
- Involving the community in decisions that affect them.
- Understanding and collaborating with the community to care for and build resilience in our landscapes; including attracting the active participation of Traditional owners, Native title bodies, community organisations and Aboriginal people in natural resource management.
- Evaluating and reporting on our progress.

The Board aligns engagement processes and activities with the Department of Premier and Cabinet’s *Better Together* best practice engagement guide. The Board is also guided by the *Eyre Peninsula Regional Landscape Plan 2026-31* which sets the strategic direction for the Board.

The Board identifies the following three forms of community engagement:

Communication	Community participation in decisions	Community participation in activities
This is used to promote the work of the Board and its partners; raise awareness about matters of importance; share knowledge and information; and encourage discussion and debate about problems and ideas.	This is used to ensure communities have an appropriate level of influence on decisions made about matters that may affect or interest them, at the appropriate stages in the decision-making process.	This is used to achieve desired outcomes such as conservation and sustainable use of natural resources, through shared responsibility for and effort in getting things done.

In addition, a yearly Statewide Communications Implementation Plan guides the effort and activities to implement a Landscape Boards of SA Statewide Communications Plan. The plan focuses on statewide communications and supports regions to work together on common communications issues and topics.

Key objectives, aims & outcomes

A key objective of the Eyre Peninsula Landscape Board is to be identified as a trusted leader in the management of the region’s local landscapes, supporting biodiversity, community and businesses in

Communication Plan – EP Landscape Board

a changing climate. The Board aims to grow its brand awareness with a steady stream of messages about our five priorities through our communications channels.

This includes using our communications tools and methods (outlined below) to publicly communicate opportunities for communities to be engaged with and participate in project activities and events; opportunities that would support communities to deliver natural resource management; and publicly recognising community contributions.

The Board aims for the community and stakeholders to have open communication pathways to engage with them about initiatives, projects or landscape management issues. With open communication and engagement opportunities, the Board encourages and supports community participation in helping to manage our landscape priorities while creating awareness of our work.

Our engagement with Aboriginal people will be guided by our *Caring for Country – Aboriginal Participation Plan*. As detailed in the Caring for Country Plan, the Board wholeheartedly shares a vision of working collaboratively with communities across the Eyre Peninsula, including Aboriginal communities. We recognise and highly value their profound connection to the environment and the invaluable traditional knowledge that has been passed down through generations.

Understanding the deep bond between Aboriginal communities and the land, sea, and water is crucial to preserving the sustainability and well-being of the Eyre Peninsula. By actively engaging in partnerships and working hand in hand with the communities, we believe we can make a meaningful impact on sustaining this beautiful region.

Australian Government partnership

As a Regional Delivery Partner for the Australian Government, we will deliver communication and consultation activities required as outlined in project work orders.

These projects include:

- Biodiversity and agricultural natural capital preparedness and emergency response in Eyre Peninsula (SA) project. The project has now been completed with the final plan approved by the Australian Government. This will be periodically reviewed, with appropriate funding acknowledgement retained.
- Sustainable Agriculture Facilitator (SAF) - Eyre Peninsula services. This could include communications about quarterly Community of Practice involvement.
- Our Sheoak Grassy Woodland recovery project.
- A Sustainable Agriculture program.

Our projects funded through our Regional Delivery Partner agreement are required to:

- Support and actively plan for the community to participate in the delivery of projects.
- Maintain capability to conduct communication activities.

The Engagement and Planning Team will support project managers with communications activities as required, including using tools such as social media, our website and newsletters. Any such communications project activities are not set out within this plan but rather within individual

projects. Staff will work together to ensure compliance with Australian Government communication guidelines.

Stakeholders

The functional audience for this communications plan, to shape on-ground delivery, are:

- Board members of the Eyre Peninsula Landscape Board - as the strategic director through its regional plan and Landscape Levy investment
- Eyre Peninsula Landscape Board staff - as the delivery agents
- Australian Government - as the funding provider of the Board as a Regional Delivery Partner for Environmental Protection, Sustainable Agriculture and Natural Resources Management Services

The Eyre Peninsula region has a variety of stakeholders or target audiences. At the broader level, these consist of:

- First Nations people and communities
- Australian Government funding agencies/partners
- Peak Industry and Agriculture bodies
- Landholders and farming systems groups
- Community members engaging in landscape management
- Key regional stakeholders and Local Government
- Community groups and non-government organisations
- State Government and Minister's
- Research organisations
- Individuals and volunteers

These stakeholders are communicated with through tools including:

- general community-wide communications such as social media and e-newsletters;
- one-on-one meetings and collaborations;
- consultation;
- community events such as workshops;
- information-sharing on initiatives or projects that involve one-another; and
- encouraging involvement in landscape management projects and the Grassroots Grants program.

The details of the communication methods used for communicating with our stakeholders are explored in the next section. For a detailed stakeholder analysis including their expectations and the communication focus for the groups, see Appendix 1.

Our branding

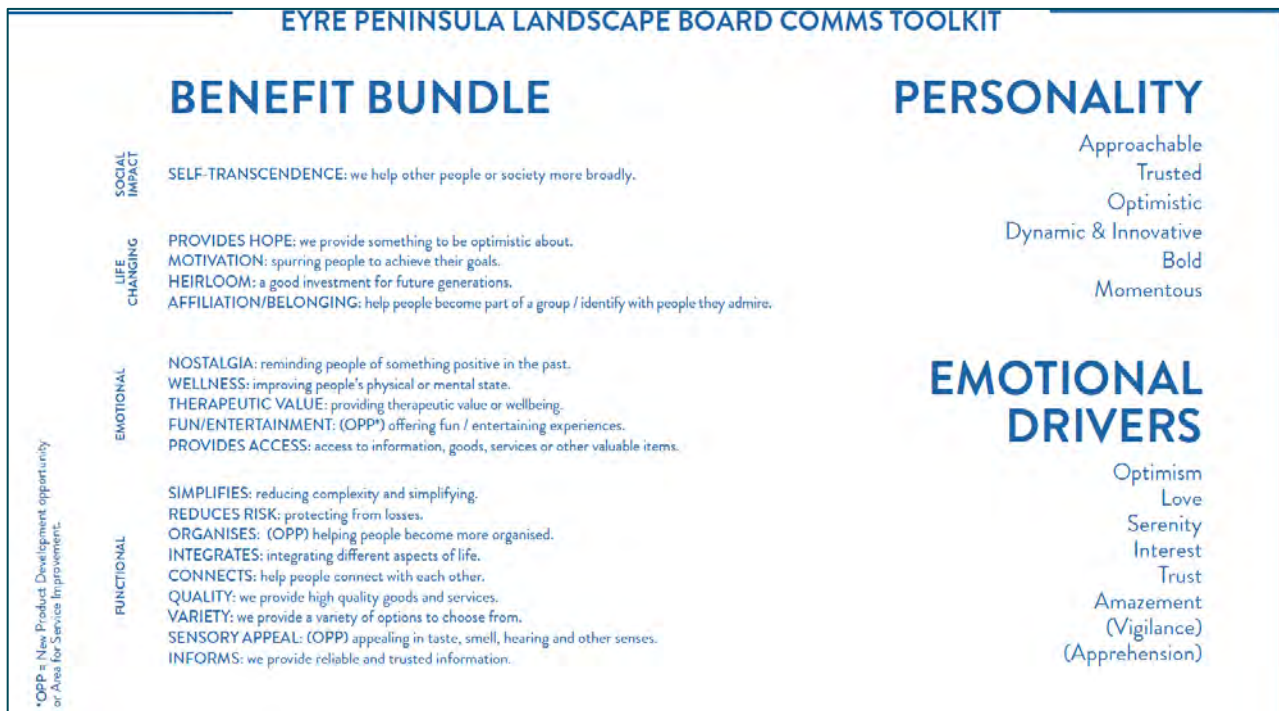
The Eyre Peninsula Landscape Board went through a branding process in 2024 that is used to influence communications and marketing material – as well as create guiding principles for how we operate in all areas of business.

Brand attributes are the words, images or characteristics that we will be recognised for. In the image below, they are the ‘super 6’. They are – inspiring, connected/connectors, capacity builders, action-oriented, influential / leaders, and makes a difference.

The branding process has also determined six personality traits that will be used to influence our marketing and communications style including our tone-of-voice and visual style. These traits are: approachable, trusted, optimistic, dynamic & innovative, bold and momentous.

These elements along with brand values, purpose and emotional drivers, are summarised in the below ‘brand blueprint’ and ‘comms toolkit’.





Communication methods

This section outlines our key communication tools and methods; and any specific deliverables or targets we have for those. We use these tools and methods to provide our stakeholders with relevant and timely information about our work including major projects under our Deed of Standing Offer as a Regional Delivery Partner for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services for the Australian Government.

As the Board is a State Government statutory body, appropriate policies and procedures are in place to govern various aspects of communication. These policies include:

- Eyre Peninsula Landscape Board Media and Communications Policy, which outlines how the Board deals with media requests and media releases regarding the approvals process.
- Landscapes SA visual branding guidelines.
- Marketing Communications Guidelines (Department of Premier and Cabinet document) which includes details of the Government of South Australia’s Master Media Scheme for advertising.
- Government of South Australia Branding Guidelines.

Social media

Social media is our most frequently used communication method as a means of reaching the general public and our stakeholders. In Australia in 2026, 77% of the population (21 million) are active on social media.

(Source: Meltwater <https://www.meltwater.com/en/blog/social-media-statistics-australia>)

Communication Plan – EP Landscape Board

For the Eyre Peninsula Landscape Board, social media posts are used to inform the general public and our stakeholders about the work we are doing; as well as an opportunity to engage with landscape and natural resources issues. Social media posts are also used to drive traffic to the Board's website where further content can be found.

The Engagement and Planning Team has a range of social media tools that are actively used to promote our activities to different audiences. The main tools used to promote our activities, events, news stories, etc., as well as to connect with and acknowledge funding bodies and supporting organisations are:

- The EP Landscape Board Facebook page <https://www.facebook.com/EPLandscapeSA>
- The EP Landscape Board X account <https://twitter.com/EPLandscapeSA>
- A LinkedIn profile for the Board <https://www.linkedin.com/company/eyre-peninsula-landscape-board>

Secondary tools:

- LoveEP Facebook page: set up several years ago for our regional NRM Planning. It is jointly managed with National Parks and Wildlife Service SA. We intermittently share our EPLB Facebook page posts here <https://www.facebook.com/LoveEyrePeninsula>
- YouTube account – we can post our own videos on [our YouTube channel](#).
- [Flickr](#) is where we share our [citizen science photos](#).

Media releases

Media releases are a tool to get our message out to the community through local media. They allow us to convey a targeted message from our staff to the community through the media. Regionally, our local media includes:

- Printed & online newspapers - *The Port Lincoln Times*, *Whyalla News* and *Eyre Peninsula Advocate*.
- A range of radio stations including ABC Eyre Peninsula radio, Flow FM, 5CC, Magic 89.9 and Magic 105.9 who also have online news.

These news outlets also share their stories on social media, increasing their reach beyond their subscribed or listening audience.

Media releases are prepared when necessary, rather than having a set target. We believe it is important to only issue media releases when we have something of substance and relevance to share.

Media releases are sent directly to a local media stakeholder list; published on our website; and promoted on our social media accounts.

Media releases must be approved by the Board's general manager and the Minister's media office.

Website & educational material

The [Eyre Peninsula Landscape Board website](#) is an indispensable communication channel. In Australia in 2026, 97% of the population is online with finding information the main reason for using

Communication Plan – EP Landscape Board

the internet (71%).

(Source: Meltwater <https://www.meltwater.com/en/blog/social-media-statistics-australia>)

Our website is the gateway or storefront to our organisation and must include timely and easy to find information. It seeks to:

- Provide an introduction to the Board, its mandate and work, including links to its planning documents, publications and reports.
- Build community understanding and awareness about the breadth and depth of landscape management undertaken in the region; and of the region's natural assets including the threats they face and how these threats can be mitigated.
- Promote upcoming events and latest news.
- Provide useful resources to land managers, councils, community members, volunteers and groups.
- Connect the community with us.

The website audience is the general public, our stakeholders, government partners and staff.

The website is continually monitored and updated to ensure the availability of our latest news and events, project and program progress; and informative and educational material for the community. Updating the website relies on pro-active communication and up-to-date information provided from staff about their relevant projects to the Communications and Engagement Officer.

Newsletters

We will deliver five *Eyre Peninsula Landscape Board news* e-newsletters a year, at times when we have significant news to announce. For example we have editions when our Grassroots Grants open and also when successful projects are announced, when we have major pieces of work to promote (e.g. reviews of our regional landscape plan and water allocation plan) and before Christmas/end of year.

The key audiences are local government staff and representatives, other state government agencies, other stakeholders and the general community who have an interest in our work.

In addition, we have a *Farmers Connect* newsletter to engage with the local agriculture community. This was a previous requirement of an Australian Government funded agriculture project. We continue to use this newsletter distribution list two to three times a year for promotion of our work in the agriculture space. This is done in conjunction with our ag partners, [Ag Innovation and Research Eyre Peninsula](#).

We have a newsletter tool (*Campaign Monitor*) available to send out any other newsletters as needed, including any required as a Regional Delivery Partner for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services for the Australian Government.

Annual report

Our annual report is prepared yearly for the South Australian Parliament. The report details the Board's income and expenditure and provides a narrative account of the Board's activities through the financial year.

Events

Events such as community workshops and one-on-one meetings are held as appropriate for project outcomes and deliverables. These events are coordinated by operational staff with communications tools used to support promotion to the community and other stakeholders.

In our public meetings and events, we will use culturally appropriate language and begin proceedings with a Welcome to Country or Acknowledgement of Country.

In addition, we always focus on collaborating with Aboriginal partners to identify and use traditional names for places across the region, as we believe this approach is not only respectful but also helps preserve and honour their rich cultural heritage. This effort can also contribute to building stronger relationships and promoting inclusivity within the community.

Regional Delivery Partner approach

This section identifies the Eyre Peninsula Landscape Board's approach to publicly communicating requirements as a Regional Delivery Partner for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services for the Australian Government.

Our Approach

Under our Deed of Standing Officer as a Regional Delivery Partner, the Board is required to maintain effective and efficient communication activities and robust processes, to ensure project achievements, and progress towards five-year Outcomes in the region.

This includes the delivery of the following services:

- Support to the community to participate in the delivery of projects, through the development and implementation of Community and Indigenous Participation plans
- Development and implementation of a Communication Plan (this document) that provides a framework for relevant and timely project information to be shared, and
- Other communication services as requested, including:
 - facilitating Project site visits for the Department including Project launch events, mid-term and end of Project communications events and Ministerial site visits.

Any communications activities or communications targets are within individual project plans rather than this plan. The Board's Engagement and Planning Team, in liaison with project managers, will promote activities such as community workshops and project highlights, using our tools such as social media, our website and newsletters.

Throughout this Communications Plan, where appropriate, the Board has addressed the Australian Government requirements relating to the approach to publicity communicating, which are:

Communication Plan – EP Landscape Board

1. Progress and outcomes from the delivery of the Services, including outcomes of Project(s) in the Management Unit;
2. Opportunities for communities to be engaged and participate in Project activities;
3. Opportunities for community involvement in specific events under the Project(s);
4. Information about opportunities that would support communities to deliver natural resource management activities that align with 5-year outcomes;
5. Publicly recognising contributions made by communities towards the delivery of Projects;
6. An annual update on natural resource management trends in the Management Unit(s), including against the 5-year outcomes and related community knowledge, attitudes and behaviours.

In addition to the material in this Communications Plan, we have created an Appendix (Appendix 3) which provides expanded details on how each of these requirements will be addressed.

Other deliverables

Each year, the Board is responsible for the delivery of a vast array of operational activities and grant programs (e.g. Grassroots Grants), which can be internally and/or externally funded projects. As best as possible, some of these activities are captured in Appendix 2.

Parameters and limitations

Type of limitation/parameter	
Staff capacity and skills	Staff capacity and skills are limited at times. However, our knowledge-base is not limited to the staff we have in the region, as we can also tap into the broader knowledge-base of Landscape SA Boards, other state agencies (including DEW) and an array of non-government organisations if required.
Board and government time constraints	Some of the Board’s engagement is constrained by government timeframes, which needs to be adhered to, to ensure approvals at State and Australian government levels. Board meetings are held bi-monthly, however if urgent matters arise, the Board is able to consider these out of session.
Time needed to complete engagement	Finding time to ensure effective engagement is critical. Scheduling meetings in advance with stakeholders ensures our priorities can be built into meeting schedules, work plans and responsibilities.
Funding limitations	Funds are limited and some of the Board’s funds are tied to specific funding agreements, which have strict conditions around use.

Evaluation and review

Evaluation is an essential tool to ensure that our communication and engagement activities are targeted, genuine, meaningful and relevant throughout the life of this plan.

Reports on corporate communications activities are prepared and presented at every Board meeting. The report is informed by communications tools including social media, media releases and website activities; and the analysis of activities including statistics on reach.

For projects undertaken as a Regional Delivery Partner for the Australian Government, quarterly reporting on activities occurs at the end of each quarter, in line with reporting requirements.

These reports provide an evaluation and review tool, allowing us to track and measure our targets and success.

For general evaluation outside of these regular reports, tools that could be used include, but are not limited to include:

- Surveys and questionnaires (written, telephone, online)
- Focus groups
- Feedback (verbal and written) from community, board members
- Reflection and observation including recording lessons learnt
- Participation levels

Evaluation of engagement programs will validate:

- Have we involved those we needed to involve in the decision-making process?
- Have we increased community capacity and knowledge?
- Did we tailor our engagement processes according to our market audience appropriately?
- Did we meet our objectives?
- How satisfied were the public with the process?
- Was the consultation meaningful?

Evaluation of engagement processes can be achieved by seeking answers to the following questions:

- What worked and what didn't?
- Were the community listened to?
- How has our understanding of stakeholder's needs changed; what new knowledge or skills have we gained?
- How has our stakeholder's understanding of the issue changed, and what new knowledge, skills or understanding have they gained?
- How well has the project met its engagement objectives?
- How well were all interested groups represented in the engagement process?
- What activities best met the needs of the community?
- To what extent has the relationship between the Board and the community changed as a result of the engagement effort?

Targets and measures of success

Appendix 2 of this plan outlines communications targets for priority areas. A yearly analysis of the tools and targets will measure its success or highlight if target reviews are required.

Individual projects may require regular reports to measure progress and success, as outlined in individual project plans.

A Monitoring, Evaluation, Reporting and Implementation (MERI) Plan is included in the suite of planning documents for the 2026-31 Regional Landscape Plan. The MERI Plan will monitor progress of the priorities in the Regional Landscape Plan which may include communications and engagement activities.

Communications team & implementation

At the time of writing, the Board employs a Manager of Planning and Engagement and a Communications and Engagement Officer who oversee communications activities in the region. The Communications and Engagement Officer undertakes the day-to-day delivery of communications activities. These staff work within the parameters set out by our guiding policies and those of the South Australian Government.

This Communications Plan will be implemented on a day-to-day basis by the Communications and Engagement Officer, with oversight by the Manager of Planning and Engagement.

This Plan relies on Landscape Officers and other project staff, liaising with the Communications and Engagement Officer about work that can be featured in the communications activities outlined in this plan. A monthly calendar of social media is used to capture upcoming activities and to plan accordingly. A 'communications activities table' is used to keep track of these activities and is presented to the Board at each Board meeting. Extracts from these are used for any required reporting for the Australian Government Regional Land Partnerships projects. This Communications Plan will be reviewed in March to June 2031 in line with the preparation of a new Regional Landscape Plan in 2031, with a view to new plan being ready for implementation from July 2031.

Our communications staff

Manager Planning and Engagement
Ben Smith

Communications and Engagement Officer
Katrina Phelps

Appendix 1 - Stakeholder analysis

Stakeholder	Expectations	Communication focus
<p>Levy payers and/or residents engaged in landscape management, community, volunteers and citizen scientists</p>	<p>Benefit from and impact on the region's natural resources. Have a role to play in the wise use and management of natural resources and are keen to collaborate and see value for their investment.</p> <p>Some in this sector are highly engaged or have strong values in regard to landscape management and are looking for active involvement.</p>	<ul style="list-style-type: none"> • Promotion and awareness raising for projects and other activities undertaken across the region. • Encourage individuals to nominate for Board membership. • Encourage involvement in landscape management activities through our Grassroots Grants Program. • Share information on projects, upcoming events and opportunities for community participation. • Respond to specific project enquiries, engagement and collaboration. • Maintain effective relationships with community groups and maintain regular communications in regard to strategic initiatives and projects. • Advise and support the identification and scoping of community projects to align with landscapes priorities and funding opportunities. • A separate engagement plan for First Nations people and communities has been established.
<p>Education sector (Public and private education institutions, including teachers and students. Universities and technical colleges. Environmental youth groups)</p>	<p>Keen to provide opportunities for children and adults of all ages to learn more about landscape management within the curriculum or research requirements</p>	<ul style="list-style-type: none"> • Promotion and awareness-raising for projects and other activities undertaken across the region. • Encourage schools and teachers to get involved in undertaking landscape management activities across the region and support them with grant opportunities including the Grassroots Grants Program. • Ensure schools have access to online learning materials.

Stakeholder	Expectations	Communication focus
<p>Landholders and farming systems groups, and other industry representative bodies</p> <p><i>(Including but not limited to: Primary producers and landholders, AIREP, Society of Precision Agriculture, Regional Agriculture Bureaus, WoTL, Primary Producers SA, Livestock SA, Grain Producers SA, local catchment and landcare groups, GRDC, SA Grain Industry Trust, Ag Ex Alliance, PIRSA, Regional Drought Hub, Landcare Association of South Australia, etc.)</i></p>	<p>Benefit from and impact on the region’s natural resources. Have a role to play in the wise use and management of natural resources and are keen to collaborate to encourage practice improvements and change.</p> <p>Kept informed of industry resources and best practice education.</p>	<ul style="list-style-type: none"> • Our liaison with the local agriculture community is driven by our Sustainable Agriculture Facilitator who undertakes a range of activities, supported by the Board’s Communications and Engagement Officer. • Promotion and awareness raising for projects and other activities. • Respond to specific landholder or farming systems group enquiries, engagement and collaboration. • Maintain effective relationships with farming system groups throughout the region to ensure information exchange, and encourage collaboration. • Advise and support the identification and scoping of agriculture projects to align to landscape management priorities and funding opportunities.
<p>NGOs/community organisations</p> <p><i>(including but not limited to: Conservation Council SA, Trees for Life, Greening Australia, BirdLife Australia, Native Orchid Society of SA, Bush for Life, Lower Eyre Coastcare Association, progress associations, etc.)</i></p>	<p>They want to foster strategic relationship with the Board, be informed of regional planning, and build awareness of local projects, challenges or issues.</p> <p>Kept informed of funding or partnership opportunities.</p>	<ul style="list-style-type: none"> • Two-way sharing of specialist knowledge, technical and scientific advice to inform, shape and guide project planning and implementation. • Promotion and awareness raising for projects and other activities undertaken across the region. • Foster links with other activities in the region or statewide to maximise integrated outcomes. • Actively increasing awareness of collaborative projects, achievements & opportunities; and potential partnerships and funding.

Communication Plan – EP Landscape Board

Stakeholder	Expectations	Communication focus
<p>Other Industry or peak bodies</p> <p><i>(including but not limited to: Regional Development Australia EP, aquaculture industries, commercial fishing and recreational fishers, tourism operators, mining and energy sectors, residential and commercial developers)</i></p>	<p>They want to share information on what is happening in their community, current projects, etc. and work together on building community knowledge and capacity.</p> <p>Kept informed of funding or partnership opportunities.</p>	<ul style="list-style-type: none"> • Two-way sharing of information on projects, upcoming events, promotions that may have economic or other impacts. • Promotion and awareness raising for projects and other activities undertaken across the region. • Foster links with other activities in the region or statewide to maximise integrated outcomes. • Actively increasing awareness of collaborative projects, achievements & opportunities; and potential partnerships and funding.
<p>Eyre Peninsula Local Government Association (EPLGA) and 11 Councils</p> <p>(Whyalla, Franklin Harbour, Cleve, Kimba, Wudinna, Tumby Bay, Lower Eyre Peninsula, Port Lincoln, Elliston, Streaky Bay, Ceduna)</p>		<p><i>Refer to the Board's Local Government Engagement Plan (internal document only, kept on local drive)</i></p>
<p>Australian Government funding agencies/partners</p>		<ul style="list-style-type: none"> • <i>Refer to the RLP Relationship Management Plan (internal document only)</i>
<p>Aboriginal people and communities</p>		<ul style="list-style-type: none"> • <i>Refer to the Caring for Country - Aboriginal Participation Plan</i>

Appendix 2 - Tools and targets (2026)

ID	Activity	Description	Responsibility	Target	Tools to be used
1	Eyre Peninsula Landscape Board news e-newsletter	<p>We will deliver at least five Eyre Peninsula Landscape Board news e-newsletters a year, reporting on key news milestones including when our Grassroots Grants open & successful applicants are announced, when major reviews are taking place (e.g. five-yearly regional landscape plan review) & in early December for an 'end of year' wrap-up.</p> <p>As of April 2026, there was a mailing list of 450 subscribers for this newsletter, consisting of council members and staff, other stakeholders and the general community.</p> <p>Subscriptions to this newsletter are open via a link on our website.</p>	<p>Communications and Engagement Officer (C&E Officer) to coordinate newsletter to tie in with significant key news.</p> <p>Leadership Team given the opportunity to contribute and approve content.</p>	Minimum 5 newsletters / year	Campaign Monitor newsletter program; website; social media, direct email.
2	Water Allocation Plan (WAP)	<p>Targeted communications for affected landholders and other community members during review periods for the Water Allocation Plan will be planned separately as part of each review process.</p> <p>Communications about the red gum monitoring work that takes place under the Water Allocation Plan.*to be confirmed</p>	<p>Responsible officer for Water Allocation Plan review to liaise with C&E during review periods.</p> <p>MERI Officer to provide details to the C&E Officer during monitoring & results periods, for promotion and website updating.</p>	<p>As needed during review periods</p> <p>Minimum once during monitoring & once when results received</p>	Social media, website, community engagement tool such as YourSAy

Communication Plan – EP Landscape Board

ID	Activity	Description	Responsibility	Target	Tools to be used
3	Water affecting activities (WAA)	Communications about water affecting activities and other water issues including permits and water testing. There is a WAA Communications Plan that outlines specific actions and timing.	Water Assessment Officer (or equivalent) to advise C&E Officer when promotion is needed for water issues. Water Assessment Officer (or equivalent) to provide and/or approve draft text & photos.	3 times a year	Media releases, website, social media, advertising, media interviews
4	Pest Plants and Animals	Supporting landholders to control priority pest plant and animals at peak times throughout the year, or at times coinciding with targeted project works. Awareness-raising for pest plant and animals including our control works.	Landscape officers / project staff to provide written content & photos to the C & E Officer. C&E Officer maintains a social media planning calendar & is responsible for posting all social media.	An average of 1 pest animal or plant post a month. In addition, annual fox bait distribution to be promoted with a media release and social media.	Social media, website, media release
5	Bushland Condition Monitoring (BCM)	Communications about the annual Bushland Condition Monitoring program that takes place during spring. *to be confirmed	BCM coordinator (officer responsible subject to change annually) to provide details to the C&E Officer during spring for promotion.	At least once during spring & consider another when results received	Media releases, website, social media
6	Citizen science	Our citizen science portals allow the community to report citizen science sightings. These are: <ul style="list-style-type: none"> • EP iconic birds at www.epiconicbirds.com.au • Pix Stix at www.pixstix.com.au 	C&E Officer to work with the Planning and Engagement Manager and Spatial Officer, to promote the citizen science program via the Board's website and social media + update content as needed.	Promote the programs at least once a quarter.	Websites, social media, Flickr, media releases

Communication Plan – EP Landscape Board

ID	Activity	Description	Responsibility	Target	Tools to be used
7	Grassroots Grants Program	<p>Our annual Grassroots Grants Program has \$100,000+ of funding available for the community to undertake landscape projects.</p> <p>Communications will promote the grants during opening periods to encourage applications, and promote grant outcomes.</p>	<p>Manager for Planning and Engagement to advise opening and closing dates for the grants & to compile successful grants list.</p> <p>C&E Officer to draft media release, seek approvals & distribute; & update website with grant application material including when grants close.</p> <p>Presiding Member to be the spokesperson for any media interviews.</p> <p>C&E Officer to liaise with Landscape Officers who are looking after grant projects, to create content for promotion as projects progress.</p>	<p>1 media release for opening grants; 1 media release for announcing grants; ongoing social media as projects progress & we are provided with content.</p>	<p>Media releases, social media, website, e-newsletter to stakeholders</p>
8	Social media – <u>minimum standard</u>	<p>Taking into account the social media generated through Activities 2 – 7, our aim is to post at least three times a week on a combination of our X, Facebook and LinkedIn accounts. Facebook and LinkedIn are the primary methods with X being more occasional.</p> <p>On YouTube, videos will only be posted as they become available through budgeted project outcomes. Videos are ideally shared through other social media tools, our website and newsletter.</p>	<p>C&E Officer maintains a social media planning calendar & is responsible for posting all social media.</p> <p>All staff create draft content for social media in liaison with the Communications & Engagement Officer.</p>	<p>Minimum of 3 posts a week <i>(except during Christmas/NY period)</i></p>	<p>Facebook, X, YouTube, LinkedIn & Flickr</p>

Communication Plan – EP Landscape Board

ID	Activity	Description	Responsibility	Target	Tools to be used
9	Media releases	<p>Media releases are regularly developed and distributed throughout the region to build awareness of Board activities.</p> <p>Media releases are prepared when necessary rather than having a set target, as it is important to only issue media releases when we have something of substance and relevance to communicate.</p> <p>There are also times when we are involved with specific projects that have set targets, determined at the time of the project implementation.</p>	<p>Appropriate staff member (expert on the topic, undertaking the project) to work with the C&E Officer on content.</p> <p>C&E Officer to ensure it is in appropriate style and format; distributes to local media via email; publishes on our website; and is liaison between media and staff spokesperson(s).</p> <p>C&E to ensure appropriate approvals before publishing; and share on appropriate platforms such as social media or newsletters.</p>	As needed	Media release to a media mailing list via email; published on website; shared on social media where appropriate
10	Website	<p>Our website – www.landscape.sa.gov.au/ep is the gateway to our organisation.</p> <p>The website should continually monitored and updated, to ensure the latest news and events, project and program's progress, as well as informative material for the community are available.</p> <p>Spotlight images on the home page should correspond with news items or current campaigns, where possible.</p>	<p>Updating the website relies on project staff to provide the updated information to the C&E Officer including updated factsheets.</p> <p>The DEW Internet Team provides some technical support.</p>	<p>Project staff to review sections of the website related to their work as projects change.</p> <p>C&E officer to review the website regularly, liaising with staff as needed.</p>	Website

Communication Plan – EP Landscape Board

ID	Activity	Description	Responsibility	Target	Tools to be used
11	Factsheets and other promotional & education materials	To support the Board's delivery across all priority areas, a range of factsheets and other awareness-raising or promotional materials are needed. These documents may be written as a joint effort between the C&E Officer and the relevant landscape officer / project staff, or drafted by the relevant landscape officer / project staff with editing input from the C&E Officer.	All staff, as needed with the C&E Officer, to at least edit any documents before they are sent out for public promotion. DEW's Visual Communications Team is also available to help with graphic design requirements.	Project staff to review promotional tools relevant to their roles, as projects change or progress or as a need arises.	Various factsheets, website, social media
12	Communications support for Australian Government projects	The C&E Officer will support, as needed, project managers of our Australian Government projects, including our Regional Delivery Partner projects. There are no specific communications targets within this plan, as they are within individual project plans instead. However, activities, especially those including local community members, are promoted as is appropriate.	C&E Officer with project staff	No specific target; support project staff as needed	Social media, website, newsletters, factsheets and others, as needed
13	Communicating with Local Government	The Board has a Local Government Engagement Plan that outlines engagement tools and targets for communications and engagement with the 11 local councils on the Eyre Peninsula, as well as the Eyre Peninsula Local Government Association.	As outlined in the LGA Engagement Plan – the Presiding Member, Board Members, General Manager, District Team Leaders, Manager of Planning & Business Support, Team Leader Planning and Engagement, Communications & Engagement Officer, Senior Management Team,	<i>Various, as detailed in the Local Government Engagement Plan</i>	<i>Various, as detailed in the Local Government Engagement Plan</i>

Appendix 3 – Australian Government requirements

Throughout the Communications Plan, the Board has addressed Australian Government requirements relating to the approach to publicity communicating, where appropriate. This appendix clearly outlines our plan for each requirement and expands on details in the plan, where needed.

1. Progress and outcomes from the delivery of the Services, including outcomes of Project(s) in the Management Unit
2. Opportunities for communities to be engaged and participate in Project activities
3. Opportunities for community involvement in specific events under the Project(s)

As detailed in our Communications Plan, the Eyre Peninsula Landscape Board is committed to engaging with the local community, including to guide or encourage their involvement in looking after our natural resources.

We are guided by the values of trust, leadership, collaboration and accountability. We are committed to:

- Creating inclusive and culturally appropriate communications.
- Communicate knowledge and information in a culturally appropriate manner, and in a way that is understood by a diverse audience.
- Listening to the community's views; valuing their knowledge & experience; and respecting their values.
- Involving the community in decisions that affect them.
- Understanding and collaborating with the community to care for and build resilience in our landscapes; including attracting the active participation of Traditional owners, Native title bodies, community organisations and Aboriginal people in natural resource management.
- Evaluating and reporting on our progress.

The Board supports and regularly works with a wide range of networks, groups and committees who represent environmental Non-Government Organisations (eNGOs), peak agri-industry groups, Local Government, Water Allocation Planning, volunteers, Landcare and other landscape partners. Maintaining these connections is a key component of how the region links to its communities. In some instances, these are formal committee structures with defined scopes of work. In others, some could be better categorised as networks and information sharing opportunities.

The Board has many examples of successful partnership projects, where outcomes have been achieved through a combined effort: with the community (including the Aboriginal community); private landholders; key stakeholder groups; non-government organisations; Local Government; Industry, Research Institutions; other landscape/NRM regions and/or with other Agencies.

Our engagement methods range from one-on-one meetings, delivering events that seek to raise awareness, supporting volunteer groups and farming systems groups; hands-on events that teach new skills; and producing newsletters containing articles on case studies. We also seek to support our non-profit partners in their own engagement projects and events.

Communication Plan – EP Landscape Board

Opportunities for the community to be involved with our Project(s) will be communicated through the methods outlined in this plan, as Project(s) progress.

4. Information about opportunities that would support communities to deliver natural resource management activities that align with 5-year outcomes.

Information about opportunities that would support communities to deliver natural resource management will be provided using existing communication methods - such as social media - at the appropriate time and using the appropriate channel for the opportunity and stakeholders. Our stakeholder analysis in Appendix 1 also outlines how we communicate with our stakeholders.

5. Publicly recognising contributions made by communities towards the delivery of Projects.

The Board's normal practice is to promote and recognise the work of volunteers at every opportunity. This can vary depending on the scale of involvement and the nature of work undertaken, and may range from formal recognition, through to just acknowledging them in presentations, or hosting a celebration function at the conclusion of the project, etc.

With limited resources in a region the size of Eyre Peninsula, our volunteers are one of our most important assets.

6. An annual update on natural resource management trends in the Management Unit(s), including against the 5-year outcomes and related community knowledge, attitudes and behaviours.

Our projects will produce Annual Reports and Outcome Reports in which these will be reported on. We will also produce annual scorecards for our organisation, which will give a snapshot of what we have delivered. This will be combined with an evaluation of how we are meeting targets that have been set against the priorities in our Regional Landscape Plan.

The region also prepares a quarterly *Eyre Peninsula Landscape Board News* e-newsletter, that provides detailed commentary on the activities of the Board and its staff. The newsletter features information and highlights from projects and activities including those funded by the Australian Government, to give an informative picture of the breadth of work carried out by the Board.

In addition, the projects that we implement as part of our Regional Delivery Partner agreement will have project-specific community engagement that will capture this information as part of quarterly reporting.

7. Identify the process that the Regional Delivery Partner will follow to ensure that all communications use culturally appropriate language, including how communications will use First Nations peoples' place names, and Welcome to Country or Acknowledgement of Country.

Communication Plan – EP Landscape Board

Our engagement with First Nations people will be guided by our Indigenous Participation Plan (IPP). As detailed in the IPP, the Eyre Peninsula Landscape Board wholeheartedly shares a vision of working collaboratively with communities across the Eyre Peninsula, including the Aboriginal communities. We recognise and highly value their profound connection to the environment and the invaluable traditional knowledge that has been passed down through generations.

Understanding the deep bond between Aboriginal communities and the land, sea, and water is crucial to preserving the sustainability and well-being of the Eyre Peninsula. By actively engaging in partnerships and working hand in hand with the communities, we believe we can make a meaningful impact on sustaining this beautiful region.

In our public meetings and events, we will use culturally appropriate language and begin proceedings with a Welcome to Country or Acknowledgement of Country.

Collaborating with First Nations partners to identify and use traditional names for places across the region is not only respectful but also helps preserve and honour their rich cultural heritage. This effort can also contribute to building stronger relationships and promoting inclusivity within the community.

Update published by the Eyre Peninsula Landscape Board
June 2026

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Eyre Peninsula Landscape Board

Meeting No.34



Agenda #	5.6
Subject	Contract, Grant Agreement and Purchase Order Execution Report
Author	Lara Howard-Ham, Executive Support Officer
Through	Seb Drewer, Acting General Manager (Approved)
Action	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board notes the executed Contracts, Grant Agreements and Purchase Orders exceeding the value of \$2,000 for the 2025-26 period.

2. Purpose

To keep the Committee informed of the breadth of Contracts, Grant Agreements and Purchase Orders that the organisation currently has in place with third parties.

3. Background

The provision of a schedule of all Contracts, Grant Agreements and Purchase Orders that have been executed in the 2025-26 period, has been considered prudent, as part of the Financial Management Compliance Program.

4. Discussion

The details of the executed Contracts, Grant Agreements and Purchase Orders (exceeding the value of \$2,000) since the 2025-26 period are provided below for the information of Committee Members.

5. Attachments

Nil

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Attachment 1 – List of Contracts, Grant Agreements & Purchase Orders

Procurement Type	Procurement No.	Agreement With	Responsible Person	Procurement Title	Amount GST excl
Contract	C473	A K Contracting	L Hunt	Drooping Sheoak Grassy Woodland Ground Shooting Operation	\$7,755.00
Contract	C474	Helifarm	I Quinn	Aerial Feral Herbivore Control and Surveillance - Elliston	\$20,800.00
Contract	C475	A K Contracting	L Hunt	Drooping Sheoak Grassy Woodland Ground Shooting Operation	\$15,090.00
Contract	C476	Mapping Services Australia	B Murphy	Roadside weed control in Eastern & Western districts	\$6,000.00
Contract	C477	AU2100	A Solomon	EP WAP Revision – AWIWG and MERI plan	\$31,227.27
Contract	C478	Graham Miller	L Hunt	Drooping Sheoak Grassy Woodland Ground Shooting Operation	\$14,000.00
Contract	C479	Helifarm	S Drewer	Aerial Feral Herbivore Control and Surveillance - Elliston	\$47,100.00
Contract	C480	Graham Miller	L Hunt	Eyre Peninsula Feral Herbivore Control Project 2025	\$10,000.00
Contract	C481	Christine Taylor	L Hunt	Western Eyre Peninsula Shorebird Surveys 2026	\$6,235.15
Contract	C482	Agricultural Innovation & Res Eyre Peninsula Inc. (AIR EP)	S Drewer	Climate-ready livestock: building resilient farming systems on Eyre Peninsula)	\$180,000.00
Contract	C483	AK Contracting	L Hunt	Ground shooting operation – Calpatanna Waterhole Conservation Park and Robinson Basin SA Water site.	\$16,599.00
Contract	C495	David Farlam, Feral Earth	R Kannussaar	Eyre Hills Mop Up – Ground Shooting Operation	\$14,000.00
Contract	C497	Jensan Farm Services	L Hunt	Rabbit Bait Layer	\$43,140.00
Contract	C498	Matt Palya Enviro	C Zarate	Spot burning of individual Fountain grass and Spot spraying re-growth of Fountain grass after burn	\$8,749.00
Contract	C499	Graham Miller	L Hunt	Delivery of follow-up ground shooting operations to manage overabundant and feral herbivores at the property of Ryan and Lisa Boot, Lake Hamilton, and Steve Nuske	\$9600.00
Purchase Order					
Purchase Order	PO-00277	Streaky Bay Mowing	O Edkins	African Boxthorn Control - Sheoak Project-Calpatanna	\$10,580.00

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Purchase Order	PO-00282	South Australian Native Title Services (SANTS)	A Solomon	Water Allocation Plan review, Aboriginal Water Interest Work Group	\$47,845.68
Purchase Order	PO-00283	Barnjarla Determination Aboriginal Corporation	A Solomon	Water Allocation Plan review, Aboriginal Water Interest Work Group	\$12,954.00
Purchase Order	PO-00286	Cummins Bearing & Engineering	I Quinn	Maintenance on Moose direct seeder	\$4,381.00
Purchase Order	PO-00288	EP Environmental Management	R Kannussaar	Up to three days of roadside Bridal veil control to be completed	\$4,050.00
Purchase Order	PO-00293	Stone Environmental	L Hunt	African Boxthorn Control and tubestock planting under drooping Sheoak project at Robinson Basin	\$17,292.00
Purchase Order	PO-00297	Garden of Eden Revegetation	L Hunt	Gazania Spraying along highway from Kyancutta to Wudinna LPF Funding	\$26,180.00
Purchase Order	PO-00298	Alto People	J Clark	Organisation Leadership Design & Coaching	\$11,000.00
Purchase Order	PO-00299	BlackOak Environmental	L Hunt	Bushland Condition Monitoring Western Region	\$4,806.00
Purchase Order	PO-00303	Steven's Interstate Livestock	A Sleep	Supply of meat for fox and wild dog baits	\$7,827.99
Purchase Order	PO-00305	John Liddle	A Solomon	Professional edit of draft EP WAP	\$2,300.00
Purchase Order	PO-00306	Alto People	J Clark	Organisation Leadership Design & Coaching (Part 2)	\$12,000.00
Purchase Order	PO-00307	Yacca Land Management	G Turner	Boxthorn control along Lincoln Highway	\$15,000.00
Purchase Order	PO-00308	South Australian Native Title Service (SANTS)	I Fitzgerald	2 Nauo Directors Attending Ceduna HCC and RLP Workshop	\$2,653.49
Purchase Order	PO-00311	Civil Contractors Federation SA Ltd.	S Drewes/R Bridge	Training (CPCWHS1001) and (STLI) Port Lincoln and Streaky Bay	\$19,590.00
Purchase Order	PO-00316	Garden of Eden Revegetation	L Hunt	Boxthorn control Lake Hamilton	\$7,135.00
Purchase Order	PO-00317	Streaky Bay Mowing	L Hunt	Gazania Spraying along highway from Streaky Bay to Elliston	\$21,799.75
Purchase Order	PO-00318	EP Environmental Management	R Kannussaar	Weed Control LPF Roadside weed project	\$12,650.00
Purchase Order	PO-00319	AVI Assist REPL Training	A Sleep	Remote Pilots Licence for Drone	\$2,105.45
Purchase Order	PO-00321	Alto People	J Clark	Organisation Leadership Design & Coaching - Part 3 & 4	\$45,000.00

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Purchase Order	PO-00322	AVI Assist REPL Training	L Anderson	Remote Pilot licence training for Drone operation 5 Day course	\$2,105.45
Purchase Order	PO-00323	Garden of Eden Revegetation	L Hunt	African Boxthorn control under sheoak project	\$13,042.00
Purchase Order	PO-00324	Alto People	A Bender	Ad-hoc training in Unforeseen Organisational Dynamics	\$5,000.00
Purchase Order	PO-00325	D1 Store Pty Ltd	A Sleep	DJ1 Drone Creator package, for use in projects, weed mapping, photo points, mapping etc.	\$5200.00
Purchase Order	PO-00326	4D Global	S Drewer	AI – Assisted Roadside Weed Detection Pilot project	\$30,800.00
Purchase Order	PO-00327	Alto People	S Stovell	Coordinate recruitment process – two roles	\$17,600.00
Purchase Order	PO-00328	Cactus Biocontrol	C Goonetilleke	Targeted African boxthorn control – Lake Hamilton district.	\$14,762.00
Purchase Order	PO-00329	WCT Rural Elliston	I Quinn/S Drewer	Fencing materials as per quote	\$27,619.00
Purchase Order	PO-00332	L & R Boot	L Hunt	Rabbit warren destruction around revegetation areas as directed.	\$3,850.00
Purchase Order	PO-00333	AM Freeman Family Trust	L Hunt	15kg Sheoak Seed	\$7,050
Purchase Order	PO-00335	Greening Australia LTD	L Hunt	Revegetation of 10 hectares along Salt Creek road reserve. 20kms of direct seeding	\$11,838.90
Purchase Order	PO-00336	Cactus Biocontrol	C Goonetilleke	Targeted African boxthorn control – Lake Hamilton district.	\$15,657.40
Purchase Order	PO-00337	E.P. Reveg (Dion Clarke)	L Hunt	20kg of plants for revegetation	\$8340.96
Purchase Order	PO-00338	Higgins Rural Pty Ltd	C Zarate	Repairs to yellow and blue tree planter trailers (East and West Plant equipment)	\$10,903.20
Purchase Order	PO-00339	Matt Palya Enviro (Daniel Family Trust)	C Zarate	Fountain grass control services at Mangalo creek (Yadnarie, Cleve) according to Contract C498.	\$9,623.90
Purchase Order	PO-00342	E.P. Reveg (Dion Clarke)	G Turner	Supply of 8.5kg of cleaned native seed for direct seeding works at Salt Creek, Lipson	\$3,576.37
Purchase Order	PO-00343	S&V Vasey Family Trust	L Hunt	Re-vegetation works including direct seeding machine/vehicle at priority sheoak sites	\$24,332.00
Purchase Order	PO-00345	Yacca Land Management	G Turner	Spraying of Prickly Pear at old Lipson School, and other sites as directed, via Quickspray	\$2,750.00
Purchase Order	PO-00347	Arboregreen	G Turner	Tree guards, stakes and freight	\$3,787.71

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Purchase Order	PO-00348	Stevens Interstate Livestock	B Tucker	Precut frozen horse meat for 1080 fox bait production	\$2,995.74
Purchase Order	PO-00351	SignFX	G Turner	Sign panels for pest plants and animals (roadside signage)	\$4807.00
Purchase Order	PO-00352	Lincoln Camera Centre	B Smith	2 x DJI Mavic 4 Pro Creator Combo	\$10,718.00
Grants					
Grant	G0088	Point Boston Community Corporation 25691 Inc	G Marshall	Grassroots Grant	\$15,000.00
Grant	G0098	District Council of Tumby Bay	G Tuner	Grassroots Grant	\$16,143.00
Grant	G0100	Koonibba Aboriginal School	O Edkins	Grassroots Grant	\$5,000.00
Grant	G0101	District Council of Streaky Bay EoE	L Hunt	Perlubie & Tractor Beach – Waste Infrastructure Upgrade and Haslam Campground – Signage and Digital Booking Integration – Eyes on Eyre	\$13,000
Grant	G0102	District Council of Tumby Bay EoE	G Turner	Second Creek – Boundary Fencing and Visitor Experience Improvement – Eyes on Eyre	\$13,000
Grant	G0103	District Council of Ellison EoE	L Hunt	Sheringa Campground Upgrade, Talia Caves Creation of Campsites – Eyes on Eyre	\$16,500
Grant	G0104	Eastern Lower Eyre Peninsula Landcare Management Committee	R Kannussaar	Moonlight Bay Camping and ORV Access Control	\$8,800

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Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.7
Subject	Work Health and Safety Performance Report
Author	Lara Howard-Ham, Executive Support Officer
Through	Seb Drewer, Acting General Manager (Approved)
Action:	For noting

1. Recommendation

That the Eyre Peninsula Landscape Board (the Board) note the Work Health and Safety (WHS) Performance Report for 1 April 2026 to 31 May 2026

2. Purpose

To provide the Board with an update on the current WHS performance of the organisation and a brief of the progress of the Board's WHS Committee (the Committee).

3. Background

The WHS Committee was established in September 2020 following establishment of the Board. The WHS Committee meets regularly to establish procedures, Terms of Reference and a work plan. A standing agenda item has been set to report to the Board on organisational WHS performance and provide an overview of the work that the WHS Committee has been carrying out.

4. Discussion

Board and Committee members have undertaken Officer Due Diligence Training, which outlined the need for members to:

- Acquire and keep up to date knowledge of work health and safety matters
- Gain an understanding of nature of operations and of hazards and risks associated with those operations
- Ensure appropriate resources and processes to enable hazards associated with operations to be identified and risks to be eliminated or reduced
- Ensure appropriate processes for receiving and considering info regarding incidents, hazards and risks and respond in a timely way
- Ensure processes for complying with legislation are in place and implemented
- Verify provision and use of resources and processes.

In line with the independent audit and review recommendations and the Board feedback, this report and the WHS Key Performance Report - Key Performance Indicator Dashboard (Appendix 1) have been developed to assist the board in measuring the effectiveness of WHS implementation. The targets were developed and refined with the Board, and should also be considered alongside other reporting tools e.g. the Critical Risk Register, the Legislative Compliance Register etc.

Eyre Peninsula Landscape Board

Meeting No.34



5. Work, Health and Safety Committee Chair's update

The WHS Committee last meet in February 2026. Here is update from the chair of the committee:

6. Due to staff vacancies, committee members on leave and the additional work pressures that June brings, the decision has been made to push back meeting No. 27 from early June to early July. The committee meeting is now scheduled for 9th of July.
7. Eastern committee member and HSR, Rafe Bridge finished with the Board mid-May , we will be seeking to fill these positions as a priority. The eastern member proxy will be utilized until a formal election is held.
8. A significant amount of work has been undertaken to complete a "Thrive at work" assessment and as a result identified a list of actions that the committee will discuss and begin work on at meeting No. 27.
9. Due to the body of work required for the Thrive at work assessment action plan, the committee will reconvene for meeting No.28 in early September which will realign our meeting schedule.

10. Consultation

Work Health and Safety Committee Chair.

11. Attachments

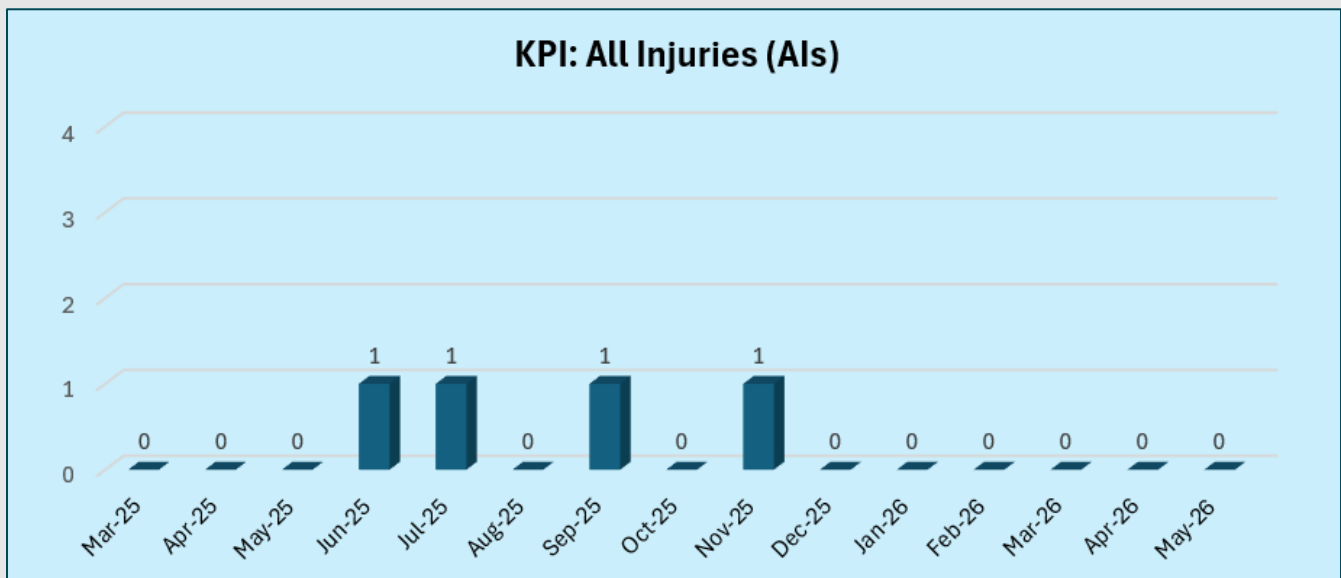
Nil

APPENDIX 1 – WORK HEALTH AND SAFETY PERFORMANCE REPORT - KEY PERFORMANCE INDICATORS

Sites:	16
Staff:	23
Period:	1 April 2026 to 31 May 2026

Indicator	Performance
KPI 1: All Injuries	Excellent
KPI 2: Total non-injury incident reports (near miss, hazard, vehicle damage)	Improving
KPI 3: Percent incident investigations completed	Improving
KPI 4: Percent 6 monthly worksite inspections completed	Improving
KPI 5: Percent corrective actions completed on time	Improving
KPI 6: Staff competency and training	Excellent
KPI 7: Percent of contractors completing inductions	Improving
KPI 8: Internal Audits completed on time	Improving

KPI 1: ALL INJURIES (AI)
 (Data obtained from Gov Safety)
 Target: 0.00

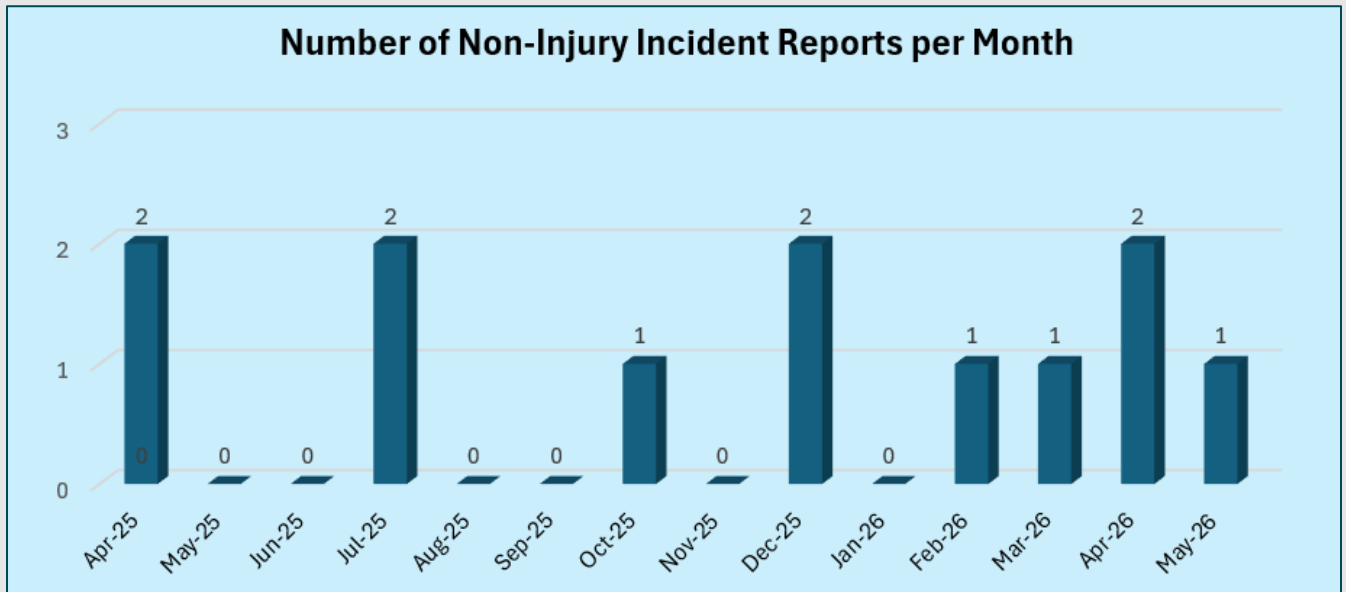


Discussion:	There has been 0 workplace injuries that are under investigation during the reporting period.
Notes / issues arising:	Nil
Performance:	Excellent

KPI 2: TOTAL NON-INJURY INCIDENT REPORTS (NEAR MISS, HAZARD, VEHICLE DAMAGE)

Data obtained from Gov Safety)

Target: No target set



Discussion:	There have been 3 non-injury reports during the reporting period.
Notes / issues arising:	Events /interactions reported did not result in physical harm; however did raise concerns due to potential psychosocial risk.
Performance:	Improving

KPI 3: PERCENT INCIDENT INVESTIGATIONS COMPLETED

(Data obtained from Gov Safety)

Target: 100% incident investigations completed

Date	Existing cases at start of period	New cases	Investigations completed	Open cases at end of period	% of investigations completed
May 2026	1	1	0	2	0%
April 2026	0	2	1	1	50%
March 2026	0	1	1	0	100%
February 2026	0	1	1	0	100%
January 2026	2	0	2	0	100%
December 2025	2	2	2	2	50%
November 2025	1	1	0	2	0%
October 2025	1	1	1	1	50%
September 2025	0	1	0	1	0%
August 2025	0	0	0	0	0%
July 2025	0	3	3	0	100%
June 2025	1	1	2	0	100%
May 2025	2	0	1	1	50%

Discussion:	There are 2 incident investigation outstanding for this reporting period.
Notes / issues arising:	Events /interactions reported did not result in physical harm; however did raise concerns due to potential psychosocial risk.
Performance:	Improving

KPI 4: PERCENT WORKSITE INSPECTIONS COMPLETED

Worksite inspections are twice per year in *May* and *November*

Target: 100% worksite inspections completed

Report Date	No. of Sites	Office	Depot	Inspections Completed	Percent Completed
30/05/2026	16	6	5	11	68%
31/12/2025	16	8	8	16	100%
31/07/2025	16	1	0	1	100%
30/06/2025	16	1	2	3	100%
30/05/2025	16	6	6	12	75%

Discussion: Worksite inspections occur in May and November each year.

Notes / issues arising: Nil

Performance: Improving

KPI 5: PERCENT OF CORRECTIVE ACTIONS (CA'S) COMPLETED ON TIME

Corrective actions identified through worksite inspections, audits, incident and / or hazard reporting must be completed by a date specified.

Target: 100% corrective actions completed on time

Timing	Existing open CA (A)	New CA this period (B)	CA complete on time (C)	Not overdue (D)	% complete on time (or not overdue) (C)+(D)/(A)+(B)%	CA complete late (E)	CA overdue (F)	TOTAL CA still open (D)+(F)
May 2026	13	6	5	3	42%	1	0	3
Apr 2026	7	0	1	3	57%	2	0	3
Mar 2026	14	0	2	8	71%	1	3	11
Feb 2026	17	0	3	10	76%	0	4	14
Jan 2026	20	0	3	17	100%	0	0	17
Dec 2025	26	0	6	20	100%	2	0	20
Nov 2025	17	13	4	26	100%	0	0	26
Oct 2025	20	0	3	17	100%	0	0	17
Sept 2025	20	0	0	3	15%	4	17	20
Aug 2025	20	0	0	3	15%	4	17	20
July 2025	25	0	0	11	44%	1	14	25
June 2025	30	9	1	11	30%	1	14	25
May 2025	20	12	1	19	62%	1	11	30

Discussion: During the 1 April 2026 to 31 May 2026 period, there were 10 new corrective actions identified, 6 were completed on time, 4 completed late, with 7 still open and 3 not due.

Notes / issues arising: **7 Corrective actions are still to be completed, and these include:**

- Ceduna**
 - Traffic management signage – Action by DEW.
 - Creation of a welding checklist – Action by DEW.
 - Chemical shed whirly gig requires replacement. Awaiting action by DEW.
- Port Lincoln**
 - Develop VOC for trailer hitching, towing and reversing.
 - Prepare maintenance register/schedule for all Plant and Equipment
- Streaky Bay**
 - Disposal of insecticide – Chem Clear have been contacted
- Tumby Bay**
 - Emergency evacuation plan for office and workshop – Contractor engaged, plan to be completed by July 2026

Performance: Improving

KPI 6: STAFF COMPETENCY & TRAINING

Developing KPI, to monitor and report on staff training.

Target: 70% of the mandatory WHS training required by the Training Needs Analysis (TNA) is complete and current. Training requirements will vary for individuals depending on role and required competencies.

Discussion:

The 19 courses listed are mandatory WHS courses for staff of the Board and there is an overall **completion rate of 82%**. Please note, over the past few months, we have had a range of new staff joining the organisation and as a result the target has dropped until all mandatory training is completed.

WHS mandatory courses	Mandatory	Completed	Percentage
1. SA GOV online induction	23	23	100%
2. EPLB local induction	23	23	100%
3. Understanding inappropriate conduct	23	23	100%
4. Step Back	23	21	91%
5. GOV Safety	23	21	91%
6. Manual Handling	23	20	87%
7. First Aid	16	15	94%
8. Control Traffic with a slow bat CRIIWH205E	14	0	0%
9. Implement traffic management plans RIIWH302E	14	0	0%
10. 1080 skills & knowledge level 1 - 3	9	9	100%
11. Authorised Officer Training	15	13	87%
12. Chem Cert	14	13	93%
13. WHS Internal Audit	6	6	100%
14. Equal Opportunity Contact Officer	2	2	100%
15. Emergency Warden	1	1	100%
16. Health & Safety Representative	3	2	67%
17. Firearm Safety - Level 1	1	1	100%
18. CASA Drone Licence	2	2	100%
19. Volunteer Trainer Delivery & Assessment Contribution Skill Set	1	1	100%
Total	236	196	84%

Notes / issues arising:

- Data is subject to change due to course expiry dates and staff changes.
- The training register continues to be reviewed and monitored to manage training needs.
- Item 8 & 9: Traffic management training – The training course has changed significantly and is no longer relevant for roadside weed control (it's more aligned to road works and road closures etc.). This is an issue that is affecting all Boards undertaking roadside weed control. Until a solution is sought, contractors with the correct accreditation will be utilised for any higher risk roadside works.

Performance:

Excellent

KPI 7: PERCENT OF CONTRACTORS COMPLETING INDUCTIONS

To determine contractors employed by the Eyre Peninsula Landscape Board are following appropriate Work Health and Safety protocols.

Target: 100% of contractors completing inductions

2025-26 YTD	No. of Contracts / Purchase Orders that require induction	Inductions completed prior to contract commencing	Inductions yet to be completed	Inductions not completed	% inductions completed
Contracts	22	11	11	0	50%
Purchase Orders	36	26	10	0	72.22%

Discussion: Nil

Notes / issues arising: This a cumulative total for the 2025-26 financial year. Sometimes purchase orders or contracts are raised well before contractor inductions are due.
Please note that due to staff absences and changes, the audit register may not be 100% accurate and will therefore be reviewed and audited in the new financial year when the Eyre Peninsula Landscape Board have adequate staffing resources.

Performance: **Improving**

KPI 8: INTERNAL AUDITS COMPLETED ON TIME

New KPI – to ensure that internal audits are completed as scheduled

Target: 90% of internal audits completed as scheduled

Discussion: Next internal audit is scheduled for March 2026.

Notes / issues arising: Rescheduled to June 2026.

Performance: **Improving**

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.8
Subject	Common Seal Register
Author	Lara Howard-Ham, Executive Support Officer
Through	Seb Drewer, Acting General Manager (APPROVED)
Action	For noting

1. Recommendation:

Motion: That the Eyre Peninsula Landscape Board (the Board) notes the use of the Boards Common Seal since previous Board Meeting No.33, held on the 28 April 2026.

2. Purpose

The Board to note the usage of the common seal and updated common seal register.

3. Background

There are some agreements, orders and other documents that require the affixing of the Board common seal for legal execution. Affixing of the Board common seal is only permitted by a decision of the Board, where circumstances arise requiring urgent use of the seal before a Board resolution can be obtained and where relevant financial delegations must be adhered to.

The Common Seal is used on legal documents which may be later relied on for legal resolution or where a third party insists on documents being signed under the Common Seal.

Once a resolution has been carried authorising the affixing of the common seal to a document, the affixation to the document must be signed by two persons which could consist of two board members or the general manager and chair, or one board member and the general manager, as per the Instrument of Authorisation. A register is maintained to record the use of the Board common seal and is updated as required by the board's executive and administration officer.

The Board shall consider, and if deemed necessary, approve documents presented for affixation of the Common Seal where the value of the contract is greater than the Contract Execution authority delegated to the presiding member or general manager. The successful motion must include approval of those authorised in the Instrument (Affix Common Seal) to sign and witness the affixing of the seal.

4. Discussion

There have been no additional affixations of the common seal since previous Eyre Peninsula Landscape Board Meeting No.33, 28 April 2026

5. Attachments

[Attachment 1 – Common Seal Register](#)

COMMON SEAL REGISTER

No.	Date of Affixing the Seal	Name of Document	Recommendation	Meeting No.	Date	Authorised Person	Location
19	27/08/2024	Instrument of Delegation	That the Eyre Peninsula Landscape Board (the Board): 1. Delegates its powers and functions in the Landscape South Australia Act 2019 in accordance with the Schedule Instrument 2. Authorises the Chair, to sign the Instrument of Delegation and affix the common seal to the instrument to be witnessed appropriately, becoming effective from date of signing.	25	27/08/2024	Peter Treloar	Cowell
18	22/12/2023	Instrument of Authorisations: Contract Execution and Procurement Contract Pre-Approval – Payment & Disbursement - Debt Write Off	1. That the Committee recommend that the Board: • Increase the general manager authorisation for contract execution and contract pre- approval to \$1.5million (GST inclusive), and • Authorise the presiding member to sign the amended Instrument of Authorisations (Contract Execution and Procurement – Contract Pre-Approval – Payment & Disbursement) and affix the common seal to the instruments to be witnessed by the manager, planning and business support. 2. That the Committee recommend that the Eyre Peninsula Landscape Board: • Endorse the FIN15 Debt Recovery and Write Off Policy. • Authorise the presiding member to sign the Instrument of Authorisation Debt Write Off Eyre Peninsula Landscape Board and affix the common seal to the instrument to be witnessed by the manager, planning and business support subject to an amendment to remove the presiding member from the instrument to align with the policy.	OoS	18/12/2023	Peter Treloar	Port Lincoln
17	15/11/2023	Deed of Standing Offer in relation to a Panel of Regional Delivery Partners for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services	That the Committee recommend the Board approve the following budget (revenue and expenditure) adjustments for 2023-24: • \$373,100 following signing of the Deed of Standing Offer for the Regional Delivery Partnership Program; • \$30,000 for the DIT Roadside Weed and Pest Animal Control Works and; • \$7,579 for the Alinytjara Wilurara Landscape Board (AWLB) Service Level Agreement (SLA) for reimbursement of position P25727, Landscape Officer wages.	21	13/12/2023	Peter Treloar	Port Lincoln
16	10/11/2023	Deed of Agreement in relation to Regional Delivery Partners for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services tender (RDP tender)	That the Eyre Peninsula Landscape Board (the Board): • Note the update provided in relation to the Approach to Market (Reference Number: 22-23 BCD 01) in relation to the Establishment of a Panel of Regional Delivery Partners for Environmental Protection, Sustainable Agriculture and Natural Resource Management Services tender (RDP tender) and; • Authorise the Presiding Member to affix the Boards Common Seal to the Deed of Agreement, to be witnessed by one of the Senior Management Team, subject to there being no material changes to final Deed of Standing Offer.	20	5/09/2023	Peter Treloar	Port Lincoln
15	17/08/2022	Instrument of Authorisation: Disposal	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 6. That, pursuant to Section 37 of the Landscape South Australia Act: • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation.	14	15/08/2022	Mark Whitfield	Port Lincoln
14	25/02/2022	Deed Poll of Accession	That the Eyre Peninsula Landscape Board resolve to: • Authorise the affixing of the board's common seal to the Deed Poll of Accession to the SA Drought Hub Collaboration Agreement. • Authorise the Chair and the General Manager to sign off on the affixing of the common seal to the Deed Poll of Accession to the SA Drought Hub Collaboration Agreement.	12	22/02/2022	Mark Whitfield	Port Lincoln
13	7/12/2021	Instrument of Authorisation: Landscape SA Act 2019	That the Eyre Peninsula Landscape Board: • Delegate its powers and functions in the Landscape South Australia Act itemised in Column One (1) of the Schedule to this Instrument (attachment 1), to the person holding or acting in the position set out in Column Two (2) of the Schedule, for and on behalf of The Board. • Authorise the Presiding Member, to sign the Instrument of Delegation, appropriately witnessed, effective from 24th September 2021; and • Authorise the affixing of the common seal to the instrument of delegation	11	7/12/2021	Mark Whitfield	Cowell
12	8/11/2021	Instrument of Authorisation: Disposal	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 6. That, pursuant to Section 37 of the Landscape South Australia Act: • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation.	10	24/08/2021	Mark Whitfield	Port Lincoln
11	24/08/2021	Instrument of Authorisation: Contract Execution	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 6. That, pursuant to Section 37 of the Landscape South Australia Act: • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation.	10	24/08/2021	Mark Whitfield	Wudinna

No.	Date of Affixing the Seal	Name of Document	Recommendation	Meeting No.	Date	Authorised Person	Location
10	24/08/2021	Instrument of Authorisation: Procurement - Contract Execution via Purchase Card	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 6. That, pursuant to Section 37 of the Landscape South Australia Act: <ul style="list-style-type: none"> • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation. 	10	24/08/2021	Mark Whitfield	Wudinna
9	24/08/2021	Instrument of Authorisation: Procurement - Contract Pre-Approval - Payment & Disbursement	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 6. That, pursuant to Section 37 of the Landscape South Australia Act: <ul style="list-style-type: none"> • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation. 	10	24/08/2021	Mark Whitfield	Wudinna
8	23/02/2021	Instrument of Authorisation: Contract Pre-Approval - Procurement - Payment and Disbursement	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 7. That the EPLB, pursuant to Section 37 of the Landscape South Australia Act: <ul style="list-style-type: none"> • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation. 	7	23/02/2021	Mark Whitfield	Ceduna
7	23/02/2021	Instrument of Authorisation: Contract Execution	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 7. That the EPLB, pursuant to Section 37 of the Landscape South Australia Act: <ul style="list-style-type: none"> • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation. 	7	23/02/2021	Mark Whitfield	Ceduna
6	23/02/2021	Instrument of Authorisation: Contract Execution via Purchase Card	The following recommendations are supported by the Eyre Peninsula Landscape Board Risk, Audit and Finance Committee (RAFC) for consideration by the Eyre Peninsula Landscape Board (EPLB): 7. That the EPLB, pursuant to Section 37 of the Landscape South Australia Act: <ul style="list-style-type: none"> • Authorise the functions and powers listed in the Schedule, to the attached Instruments of Authorisation and Delegation, to the positions or staff detailed in the Schedule of the same Instruments; • Authorise the Presiding Member, to sign the Instruments of Delegation and the Instruments of Authorisation, appropriately witnessed, effective from 23rd March, 2021; • Authorise the affixing of the common seal to the Instruments of Delegation and the Instruments of Authorisation. 	7	23/02/2021	Mark Whitfield	Ceduna
5	1/07/2020	Instrument of Authorisation: Contract Execution	The Eyre Peninsula Landscape Board; <ol style="list-style-type: none"> 1. Acknowledge the urgency of the matters for decision as disclosed in the attached briefing, as they relate to the commencement of the Eyre Peninsula Landscape Board operations on the 1st of July, 2020; 2. Determine under S22(5)(a) of the Landscape South Australia Act to endorse and adopt the procedure applied in this case, for giving notice to board members of the Deed of Novation for the Regional Land Partnership service agreement required to operate from the 1st July, 2020; 3. Determine under S22(5)(b) of the Landscape South Australia Act that the majority of members of the board express their concurrence by return email to Jackie Green between 12.01am Wednesday 1st July and 12.00 noon Wednesday 1st July, 2020, by indicating approved or not approved to draft resolutions below, and that a majority decision will be taken to be made at a meeting of the Board; 4. Approve the Presiding Member to sign the Deed of Novation for the Regional Land Partnership service agreement; 5. Approve the affixing of the Common Seal to the Deed of Novation, by the Regional NRM Manager for the Regional Land Partnership service agreement; and 6. Dispense with the requirement to provide any other form of notice, notice of a meeting to the public under S24(2) of the Act. 	OoS	1/07/2020	Mark Whitfield	Port Lincoln

No.	Date of Affixing the Seal	Name of Document	Recommendation	Meeting No.	Date	Authorised Person	Location
4	1/07/2020	Instrument of Authorisation: Contract Execution via Purchase Card	<p>The Eyre Peninsula Landscape Board;</p> <ol style="list-style-type: none"> 1. Acknowledge the urgency of the matters for decision as disclosed in the attached briefing, as they relate to the commencement of the Eyre Peninsula Landscape Board operations on the 1st of July, 2020; 2. Determine under S22(5)(a) of the Landscape South Australia Act to endorse and adopt the procedure applied in this case, for giving notice to board members of the Deed of Novation for the Regional Land Partnership service agreement required to operate from the 1st July, 2020; 3. Determine under S22(5)(b) of the Landscape South Australia Act that the majority of members of the board express their concurrence by return email to Jackie Green between 12.01am Wednesday 1st July and 12.00 noon Wednesday 1st July, 2020, by indicating approved or not approved to draft resolutions below, and that a majority decision will be taken to be made at a meeting of the Board; 4. Approve the Presiding Member to sign the Deed of Novation for the Regional Land Partnership service agreement; 5. Approve the affixing of the Common Seal to the Deed of Novation, by the Regional NRM Manager for the Regional Land Partnership service agreement; and 6. Dispense with the requirement to provide any other form of notice, notice of a meeting to the public under S24(2) of the Act. 	OoS	1/07/2020	Mark Whitfield	Port Lincoln
3	1/07/2020	Instrument of Authorisation: Procurement, Contract Pre-Approval & Procurement, Payment & Disbursement	<p>The Eyre Peninsula Landscape Board;</p> <ol style="list-style-type: none"> 1. Acknowledge the urgency of the matters for decision as disclosed in the attached briefing, as they relate to the commencement of the Eyre Peninsula Landscape Board operations on the 1st of July, 2020; 2. Determine under S22(5)(a) of the Landscape South Australia Act to endorse and adopt the procedure applied in this case, for giving notice to board members of the Deed of Novation for the Regional Land Partnership service agreement required to operate from the 1st July, 2020; 3. Determine under S22(5)(b) of the Landscape South Australia Act that the majority of members of the board express their concurrence by return email to Jackie Green between 12.01am Wednesday 1st July and 12.00 noon Wednesday 1st July, 2020, by indicating approved or not approved to draft resolutions below, and that a majority decision will be taken to be made at a meeting of the Board; 4. Approve the Presiding Member to sign the Deed of Novation for the Regional Land Partnership service agreement; 5. Approve the affixing of the Common Seal to the Deed of Novation, by the Regional NRM Manager for the Regional Land Partnership service agreement; and 6. Dispense with the requirement to provide any other form of notice, notice of a meeting to the public under S24(2) of the Act. 	OoS	1/07/2020	Mark Whitfield	Port Lincoln
2	1/07/2020	Instrument of Delegation	<p>The Eyre Peninsula Landscape Board;</p> <ol style="list-style-type: none"> 1. Acknowledge the urgency of the matters for decision as disclosed in the attached briefing, as they relate to the commencement of the Eyre Peninsula Landscape Board operations on the 1st of July, 2020; 2. Determine under S22(5)(a) of the Landscape South Australia Act to endorse and adopt the procedure applied in this case, for giving notice to board members of the Deed of Novation for the Regional Land Partnership service agreement required to operate from the 1st July, 2020; 3. Determine under S22(5)(b) of the Landscape South Australia Act that the majority of members of the board express their concurrence by return email to Jackie Green between 12.01am Wednesday 1st July and 12.00 noon Wednesday 1st July, 2020, by indicating approved or not approved to draft resolutions below, and that a majority decision will be taken to be made at a meeting of the Board; 4. Approve the Presiding Member to sign the Deed of Novation for the Regional Land Partnership service agreement; 5. Approve the affixing of the Common Seal to the Deed of Novation, by the Regional NRM Manager for the Regional Land Partnership service agreement; and 6. Dispense with the requirement to provide any other form of notice, notice of a meeting to the public under S24(2) of the Act. 	OoS	1/07/2020	Mark Whitfield	Port Lincoln
1	1/07/2020	Deed of Novation - in relation to Services Agreement for the delivery of services in the South Australia - EP Management Unit as part of the Regional Land Partnerships Program	<p>The Eyre Peninsula Landscape Board;</p> <ol style="list-style-type: none"> 1. Acknowledge the urgency of the matters for decision as disclosed in the attached briefing, as they relate to the commencement of the Eyre Peninsula Landscape Board operations on the 1st of July, 2020; 2. Determine under S22(5)(a) of the Landscape South Australia Act to endorse and adopt the procedure applied in this case, for giving notice to board members of the Deed of Novation for the Regional Land Partnership service agreement required to operate from the 1st July, 2020; 3. Determine under S22(5)(b) of the Landscape South Australia Act that the majority of members of the board express their concurrence by return email to Jackie Green between 12.01am Wednesday 1st July and 12.00 noon Wednesday 1st July, 2020, by indicating approved or not approved to draft resolutions below, and that a majority decision will be taken to be made at a meeting of the Board; 4. Approve the Presiding Member to sign the Deed of Novation for the Regional Land Partnership service agreement; 5. Approve the affixing of the Common Seal to the Deed of Novation, by the Regional NRM Manager for the Regional Land Partnership service agreement; and 6. Dispense with the requirement to provide any other form of notice, notice of a meeting to the public under S24(2) of the Act. 	3	28/07/2020	Mark Whitfield	Whyalla

Agenda No.	5.9
Subject	Seasonal Outlook
Author	Libby Hunt
Through	Seb Drewer, Acting General Manager (Approved)
Action	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the seasonal outlook report.

2. Purpose

To provide the Eyre Peninsula Landscape Board (the Board) with the opportunity to note the agricultural seasonal outlook and erosion risk across the Eyre Peninsula (EP).

3. Background

This briefing summarises seasonal conditions, land management, and erosion risks within South Australia's agricultural zone, based on data available up to May 2026. The information presented has been compiled using data provided by the Department for Environment and Water (2026). The report also incorporates local knowledge and observations from the Department of Primary Industries and Regions SA and Landscape Board staff, climate data from the Bureau of Meteorology, and satellite imagery from MODIS Fractional Cover.

Climatic conditions are explained in deciles obtained from the Bureau of Meteorology. Climate data is available at: <http://www.bom.gov.au/climate/maps/>

4. Discussion

Eyre Peninsula region

Climatic conditions/events

- May 2026 rainfall has been variable across the state but mainly above average including over large parts of the EP (decile 8-9,) Figure 1.
- Some areas around Cowell and Lock had average rainfall (decile 4-7) Figure 1
- This has continued a positive rainfall trend since February – March 2026 for most of the EP, particularly the western EP (Figure 2). Soil moisture levels across most of the EP in autumn were better than has been seen for a generation.
- Mean maximum daily temperatures in May were average (decile 4-7,) Figure 3.
- Mean minimum temperatures in May were mostly very much above average (decile 10) in lower and eastern EP and above average for much of western EP (decile 8-9) Figure 4.

Land management

- Significant seeding occurred in April with a substantial area of lentils and an increased area of canola (including on the eastern EP), in response to the current wheat price and good early soil moisture
- Good crop emergence to the end of May (Cummins 70mm, Cleve 59mm, Minnipa 58mm) with most farmers finished seeding. There has been some significant winds however early emergence and growth has limited any significant issues.
- Some lentil crops sown into small amounts of residues or in areas that were deep ripped/delved are still at risk, as are areas of sand that are fragile after the last two years of declining soil cover.
- While higher diesel prices and lower availability have moderated after April, urea prices remain high and therefore it will be a challenge to sufficiently fertilise all crops to their potential
- Reports of locusts and mice, particularly on north-western EP.
- Generally, farmers are positive about the season with good rainfall and establishment to date.
- The SARDI farm water security project is now complete.

Seasonal outlook

- The Bureau of Meteorology's latest outlook across the agricultural zone for June to August 2026 indicates a likelihood of below average rainfall
- Maximum and minimum temperature is predicted to be above average during this time
- Favourable rains are required over coming months to sustain plant establishment
- Soil erosion will continue on bare sandy areas unless cover is established

5. Strategic Reference

Part 7 of the *Landscape South Australia Act 2019* outlines the Board's roles and responsibilities in relation the management and protection of land. Board staff are continuing to monitor the condition of land in accordance with the region's [land management control policy](#).

6. Financial Implications

Currently nil. Staff continue to monitor areas with minimal cover/erosion risk.

7. Consultation

DEW – Sustainable Soils Unit

Primary Industries and Resources SA (PIRSA) / South Australian Research and Development Institute (SARDI)

8. Attachments

Nil

South Australian rainfall deciles May 2026
 Australian Gridded Climate Data

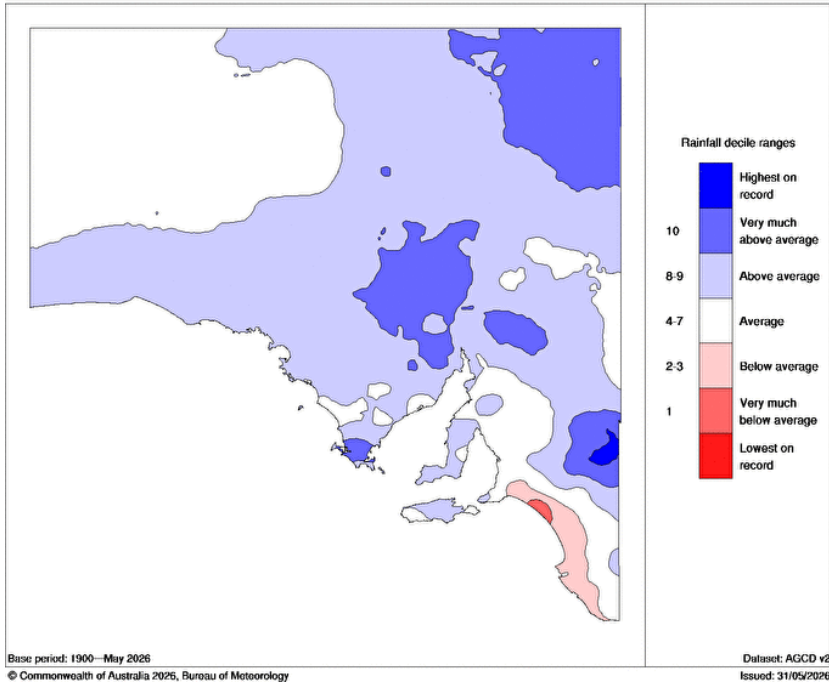


Figure 1. Rainfall deciles May 2026

South Australian rainfall deciles 1 January to 31 May 2026
 Australian Gridded Climate Data

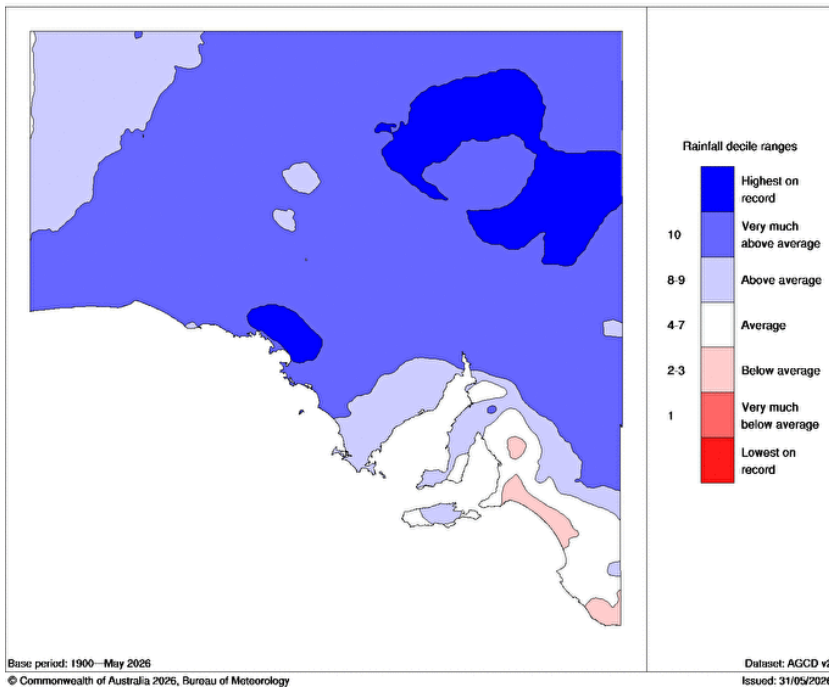


Figure 2. Rainfall deciles Jan-May 2026

Maximum Temperature Deciles May 2026
 Distribution Based on Gridded Data
 Australian Bureau of Meteorology

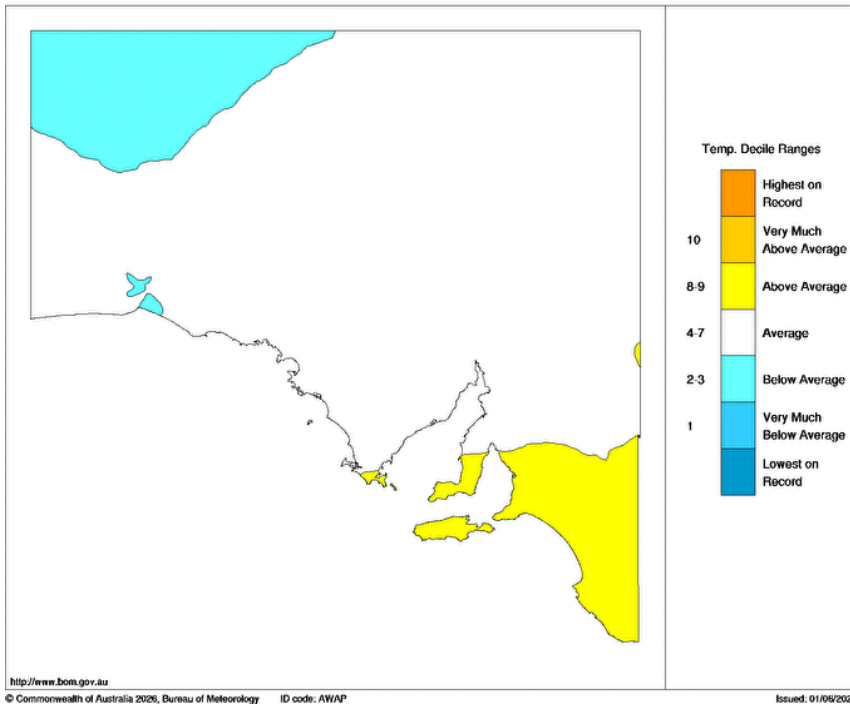


Figure 3. Maximum Temperature Deciles May 2026.

Minimum Temperature Deciles May 2026
 Distribution Based on Gridded Data
 Australian Bureau of Meteorology

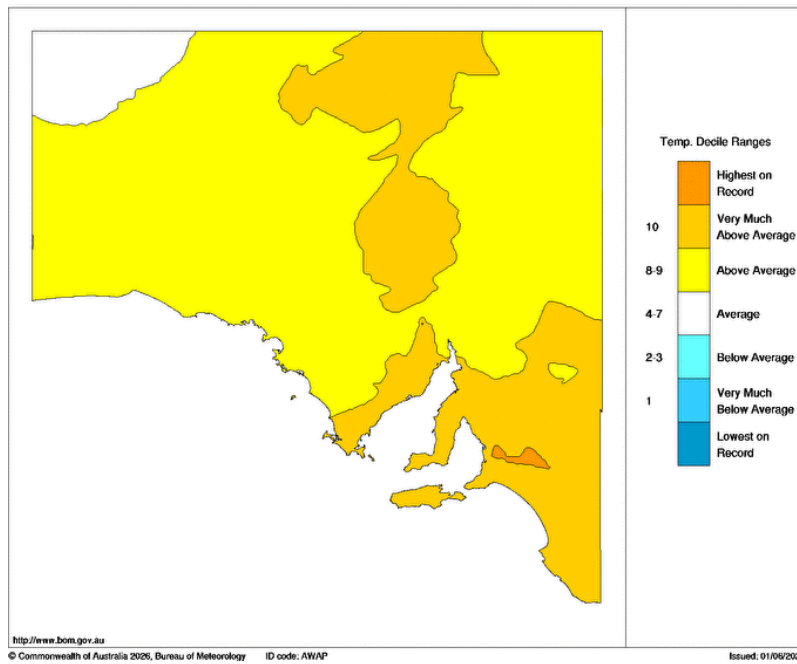


Figure 4. Mean Minimum Temperature Deciles May 2026.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.10
Subject	Referrals Management Update
Author	Ben Smith, Manager, Planning and Engagement
Through	Seb Drewer, Acting General Manager (Approved)
Action	For noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board (the Board) note the referrals that have been received since the last Board meeting.

2. Purpose

To provide the Board with the opportunity to review referrals that Board staff have received and addressed since the last Board meeting.

3. Background

The Board has statutory and legislative responsibilities to respond to referrals under the *Landscape South Australia Act 2019* and other legislation. This process is managed by the planning and business support team, in consultation with other staff across the organisation.

4. Discussion

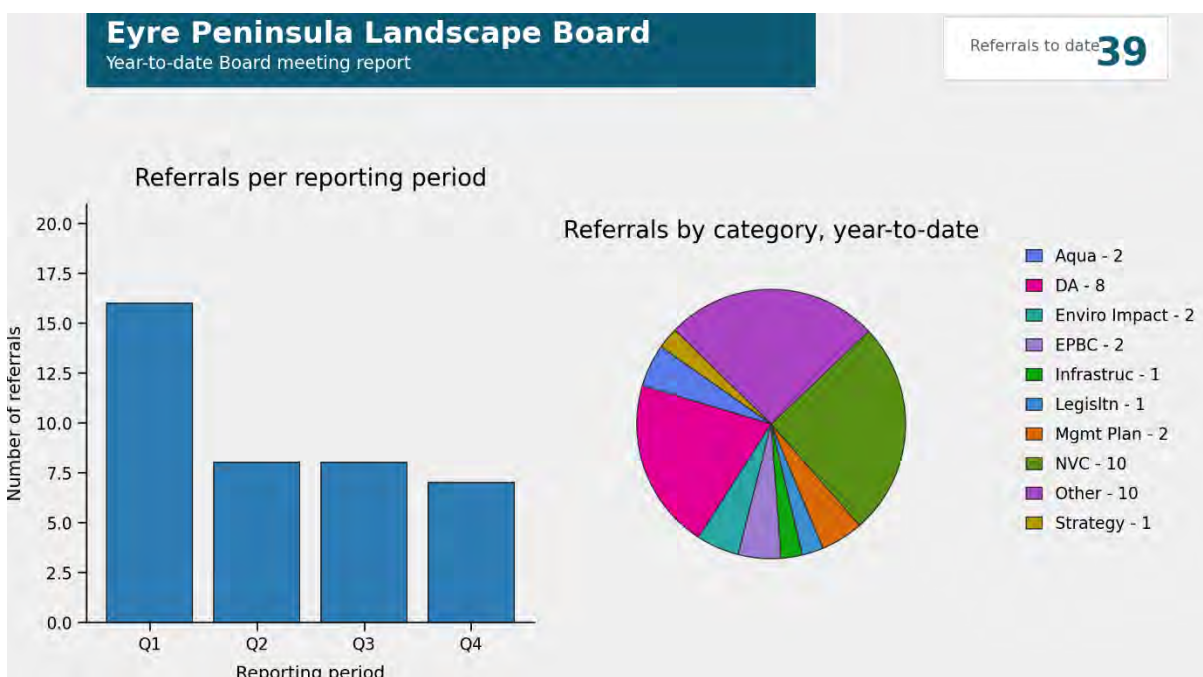
During the current reporting period, the Board received four referral requests. A summary of the matter referred to the Board and comments provided by Board staff is provided in the table below.

List of referrals responded to since the last Board meeting report

#	Referral topic / response date	Comments
36	Plan SA Commercial planting development application at Brooker 01/06/2026	No objection was provided to the amended reforestation (commercial forestry) proposal, noting it involves mixed-species native plantings for carbon sequestration with generally appropriate consideration of local site conditions, watercourse buffers, and land management practices. Support was subject to implementation of the proposed management measures, including weed and pest control, firebreak maintenance, and ongoing monitoring to support successful establishment and long-term landscape outcomes.
37	NVC Native vegetation clearance application from Jed Siegert to change existing land use from grazing to cropping at Edillilie 28/05/2026	Proposed clearance of 1.695 ha of degraded, fragmented mallee at Edillilie to enable cropping is supported with conditions; low soil and water risks are identified, noting variance with remnant vegetation (Principle 1(e)) and need to protect surrounding vegetation.

#	Referral topic / response date	Comments
38	NVC Native vegetation clearance application from the District Council of Ceduna for a new landfill cell at the Ceduna Landfill Facility 28/05/2026	Clearing 1.04 ha of mallee vegetation for Ceduna Landfill Cell 7 is at variance with some clearance principles, however EPLB supports approval with conditions, noting impacts are localised, risks to soil, water and flooding are manageable, and the proposal supports essential waste infrastructure.
39	Office of the Valuer-General 2026 Pastoral Lease Annual Rent Determination: Consultation with Landscape Boards 05/06/2026	The Board provided regional-level advice to the Valuer-General on factors influencing pastoral lease rents, outlining key drivers of land condition and productivity (climate, grazing pressure, management, access and emerging land uses) to support informed rent determination, noting variability across individual leases.

5. Summary of referrals



6. Strategic Reference

The Board has statutory and legislative responsibilities as part of the *Landscape South Australia Act 2019* to comment on various referrals.

7. Financial Implications

No financial implications, managed within existing resources.

8. Consultation

Consultation occurs in line with the flow chart with key staff and other agencies as required.

9. Attachments

NA

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No. 5.11

Subject Landscape Priority Fund Update

Author Ben Smith, Manager Planning and Engagement

Through Seb Drewer, Acting General Manager (Approved)

Action For noting

1. Recommendation:

Motion: That the Eyre Peninsula Landscape Board (the Board) note the two projects submitted as part of the 2026–27 Landscape Priority Fund.

2. Purpose

To update the Board on project submissions under the 2026–27 Landscape Priority Fund (LPF).

3. Background

Division 2, Section 93 of the *Landscape South Australia Act 2019* provides for the establishment and administration of the Landscape Priority Fund (LPF). The Minister has advised that the fund is derived from a proportion of land and water levies collected by the Green Adelaide Board and distributed to regional landscape boards.

Since the LPF commenced in 2021–22, the Eyre Peninsula Landscape Board has secured funding for six projects, totalling \$2.81 million (Table 1).

Table 1: Eyre Peninsula Landscape Board previously successful project bids

Project title	Funding	Project end date
Eyes on Eyre: Restoring the health of Eyre Peninsula's coastal environment	\$710,000	15/06/2026
Landscape SA Soil Extension Project 2. Multi-regional (<i>Kangaroo Island Landscape Board lead proponent</i>)	\$118,850	30/06/2025
Controlling feral herbivores: Deer and goat control on Eyre Peninsula	\$275,000	30/06/2026
Flinders Island Safe Haven – Eliminating the cats and rats	\$1,000,000	30/06/2026
Improving Eyre Peninsula's roadsides: priority weed control and vegetation	\$550,000	30/06/2027
Eyre Peninsula Water Allocation Plan revision	\$160,000	31/06/2025
TOTAL	\$2,813,850	

4. Discussion

The latest LPF round opened on 31 March 2026, with \$3.84 million available across three streams:

- \$2.465 million allocated directly to landscape boards to develop regional projects under the theme Building Nature-Based Resilience to Climate Change. This replaces

the previous competitive funding model. The Eyre Peninsula allocation is up to \$308,000.

- \$100,000 allocated collectively to landscape boards to support investigations arising from the Independent Review of the Act.
- \$1.275 million in non-competitive funding allocated to AW (\$450,000), EP (\$275,000), KI (\$275,000) and SAAL (\$275,000) to deliver projects aligned to regional landscape plans.

Following consultation with staff, two project proposals were submitted.

Building Climate Resilience through *Ostrea angasi* Reef Recovery in Coffin Bay (3 years)

This project will strengthen climate resilience in Coffin Bay by developing and implementing a management plan for the restoration of native flat oyster (*Ostrea angasi*) reefs, a critically threatened ecological community currently the subject of a draft listing under the EPBC Act. It builds on the work of the Coffin Bay Water Quality Improvement Working Group, which has identified declining water quality, sedimentation and nutrient inputs as key pressures on the bay's ecological health and aquaculture productivity. Year one will deliver a science-based, catchment-to-coast management plan. Years one, two and three will focus on implementing targeted on-ground restoration and water quality improvement actions. The project will deliver tangible environmental outcomes while supporting sustainable aquaculture, fisheries and long-term ecosystem resilience.

Budget:

- Project coordination and administration - \$46,200
- Development of management plan - \$50,000
- Implementation of priority restoration actions - \$211,800
- Total – \$308,000

Landscape-Scale Pest Animal Control Across the Eyre Peninsula (2 years)

This project will deliver coordinated pest animal control across the Eyre Peninsula to reduce the impacts of rabbits, foxes and wild dogs on biodiversity and agricultural productivity. Landscape Officers will work with landholders and partners to implement landscape-scale baiting programs across private and public land. By reducing grazing pressure on native vegetation and competition with livestock, the project will support ecosystem recovery, improve groundcover and maintain productive farming systems, particularly under increasing climate variability. Monitoring, landholder engagement and improved spatial data will strengthen program effectiveness and inform future management.

Budget:

- Landscape Officer - Western district (0.7FTE) - \$74,292
- Landscape Officer - Southern District (0.7 FTE) - \$74,292
- Landscape Officer - Eastern District (0.6 FTE) - \$63,679
- Aerial baiting program - LNP & CBNP - \$28,000
- Consumables (eg bait, chemicals, equipment etc.) - \$34,736
- Total - \$275,000

5. Strategic Reference

The projects align with regional priorities under the State Landscape Strategy, the Eyre Peninsula Regional Landscape Plan 2026–31, and the Pest Plant and Animal Control Policy.

6. Financial Implications

Project coordination and administration costs have been incorporated within the *Ostrea angasi* reef recovery project to support delivery and oversight.

The pest animal control project includes funding for 2.0 FTE Landscape Officers spread over a two-year period to support implementation.

7. Consultation

Consultation was undertaken with key Board staff, including the Operations Manager and District Team Leaders, as well as National Parks and Wildlife Service staff.

8. Attachments

Nil

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.12
Subject	Update on EP Water Allocation Plan
Author	Andrew Solomon, Program Manager Water
Through	Seb Drewer, Acting General Manager
Action	For Noting

1. Recommendation

Motion: That the Eyre Peninsula Landscape Board NOTE the completion and publication of the Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Areas and activities in preparation for the plan commencement on 1 July 2026.

2. Purpose

The Board to note this update on the EP Water Allocation Plan (WAP) revision process.

3. Background

The *Landscape South Australia Act 2019* (the Act) requires that a water allocation plan must be prepared for prescribed water resources. On Eyre Peninsula, there are two prescribed water resources, namely the groundwater in the Southern Basins Prescribed Wells Area near Port Lincoln, and in the Musgrave Prescribed Wells Area near Elliston. The WAP manages extraction from the groundwater resources, with the aim of protecting the sustainability of the water resources, minimising impacts from the authorised taking of water, supporting Aboriginal water interests, and minimising risks of increasing groundwater salinity.

The Act requires a review of a water allocation plan on a comprehensive basis at least once in every 10 years – the current Eyre Peninsula WAP was signed off by the Minister on 28 June 2016.

Groundwater and rainfall monitoring data, hydrogeological assessments, computer modelling, and regional climate change projections informed Department for Environment and Water (DEW) advice to the Board in April 2024, indicating that groundwater resources in the PWA will no longer be able to sustainably meet the water supply demands of Eyre Peninsula.

This triggered a Board decision at meeting # 23 on the 10th of April 2024 to bring forward the statutory process and immediately commence a combined review and revision of the WAP.

A previous update on the WAP revision was provided via a paper for noting at Board meeting number 33, agenda item 33.8.3, which was a general status report, and the subsequent addendum to that paper, which outlined recent progress on the Risk Management and Monitoring Plan for the Uley South groundwater resource.

4. Discussion

WAP approval and publication

The Minister for Climate, Environment and Water, the Hon. Emily Bourke MLC, approved the final version of the WAP on the 7th of May 2026 and the final graphics version was published on the

Board's website on the 1st of June 2026, with an accompanying news article. The Plan will come into effect on the 1st of July 2026, which is the start of the next water use year.

Risk Management and Monitoring Plans (RMMP)

As reported in the addendum to the Board paper for meeting number 33, a revised RMMP for the Uley South groundwater resource has been prepared by DEW, and feedback has been provided by the Board's Program Manager Water, Andrew Solomon.

DEW is also working on RMMP's for the Coffin Bay and Bramfield groundwater resources, where the public water supply licensee (SA Water) holds water licences of 50,000 entitlement shares or more (i.e. 50 megalitres). A draft of the Bramfield RMMP is currently being reviewed by the Board.

Other preparations for WAP implementation

A media release on the publication of the WAP was circulated on the 1st of June 2026. Subsequent newspaper coverage was achieved in the EP Advocate on 3rd of June and in the Port Lincoln Times on the 4th of June. A live interview went to air on the ABC radio on 4/06/2026.

The Implementation Plan is completed, with feedback incorporated from three key DEW branches. The draft MERI Plan, addressing monitoring, evaluation, reporting and improvement, is being revised to reflect the Implementation Plan and the monitoring and evaluation section in the WAP.

The preparation of a brief 'guide to the WAP' for licensees, landholders, other stakeholders, and the general community is still to be done.

The printing of hard copies of the WAP is in progress and a limited mail out will provide copies to key stakeholders.

5. Strategic Reference

The review, amendment and subsequent implementation of a revised WAP links to the [Eyre Peninsula Regional Landscape Plan 2021-2026](#) as follows:

- Regional Priority: WATER
- Focus Area: Effective water allocation planning in prescribed water areas.

The WAP revision is guided by the 'Water allocation plans' requirements in Division 2 of the [Landscape South Australia Act 2019](#).

6. Financial Implications

The WAP will reduce the revenue raised by the Board's water levy on water licences.

7. Consultation

The A/General Manager has been consulted on this paper. Liaison with SA Water has occurred re media content, to ensure consistent messaging about desalination and operational matters.

8. Attachments

NA.

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.13
Subject	Ministerial Regional Visit
Author	Seb Drewer, Acting General Manager
Action	For Noting

1. Recommendation

Motion: Note the proposed visit by the Hon. Emily Bourke MLC, Minister for Climate, Environment and Water and Minister for Tourism, to the Eyre Peninsula on 24-25 September 2026.

Purpose

To provide the Eyre Peninsula Landscape Board (the Board) with the opportunity to discuss and note the information relating to the visit of the Minister for Climate, Environment and Water, Hon Emily Bourke MLC, to the Eyre Peninsula in September 2026.

2. Background

Minister Emily Bourke has recently been appointed as South Australia's Minister for Climate, Environment and Water, and also holds the position as Minister for Tourism. The Minister for Climate, Environment and Water is responsible for assisting in the protection and management of South Australia's natural and water resources and coordinating future climate action such as emission reduction and climate adaptation.

Minister Bourke's Executive Officer recently contacted the Eyre Peninsula Landscape Board, to coordinate a regional visit to the Eyre Peninsula from 24-25 September 2026. Minister Bourke has expressed interest in meeting with Board Members, attending a board meeting and visiting significant sites and projects across our district while visiting the region.

3. Discussion

The Minister's office has requested that the Eyre Peninsula Landscape Board provide advice on potential meetings, events and site visits that may be of interest during the visit.

The visit presents a valuable opportunity to:

- Introduce Minister Bourke to the Eyre Peninsula and its unique environmental, water and climate-related challenges and opportunities;
- Showcase the Board's work and partnerships across the region;
- Highlight significant investments and project outcomes being delivered through the Landscape Board and its partners;
- Discuss emerging regional priorities and strategic issues; and
- Strengthen relationships between the Minister, Board Members and key stakeholders.

While the Minister has expressed an interest in attending a Board meeting and meeting directly with Board members, the proposed visit dates do not coincide with a scheduled Board meeting. Board

members are invited to provide suggestions for potential site visits, projects, stakeholder meetings and key messages that may be incorporated into the draft itinerary.

The Minister's office has requested that a proposed itinerary be finalised by 7 September 2026 to allow sufficient time for consideration by the Chief of Staff and Minister prior to the visit.

4. Strategic Reference

Given the Minister's portfolios, opportunities may exist to highlight projects and initiatives relating to climate resilience, sustainable agriculture, biodiversity conservation, coastal and marine management, water resource management, landscape stewardship, nature-based tourism and partnerships with Aboriginal communities.

The timing of the visit aligns well with the recent completion of two significant strategic initiatives for the region—the revised Regional Landscape Plan and revised Water Allocation Plan. Together, these plans provide a strong platform to showcase collaborative regional planning, highlight positive outcomes for communities and the environment, and discuss the associated impacts of a reduction in water levy.

5. Financial Implications

Nil

6. Consultation

Minister office, Department for Environment and Water

7. Attachments

Nil

Eyre Peninsula Landscape Board

Meeting No.34



Agenda No.	5.14
Subject	2026-27 Grassroots Grants Update
Author	Ben Smith, Manager Planning and Engagement
Through	Seb Drewer, Acting General Manager
Action	For noting

1. Recommendation:

Motion: That the Eyre Peninsula Landscape Board (the Board) notes the outcomes of the 2026-27 Grassroots Grants Program funding round.

2. Purpose

To provide the Board with a summary of outcomes from the 2026-27 Grassroots Grants Program funding round.

3. Background

The *Landscape South Australia Act 2019* (the Act) requires all regional landscape boards to establish and maintain a Grassroots Grants Program for their region.

Each board is required to allocate a percentage of contributions received from land and water levies and/or State appropriation to the program each year (2.9% of total levy/State appropriation). For the Eyre Peninsula region, this equated to a minimum of \$127,000 in 2026-27, which is incorporated into the Board's budget and Business Plan.

The Grassroots Grants Program supports community-led projects that contribute to landscape management outcomes across the Eyre Peninsula region.

A total of 26 applications were received under the 2026–27 funding round. Applications were assessed against program eligibility criteria and merit considerations.

4. Discussion

Assessment outcomes identified 19 projects suitable for funding based on alignment with program objectives and demonstrated outcomes.

The total funding allocation is \$190,723. Funding will be delivered across two financial years to align with project delivery timeframes and available budget.

This approach enables support for a broader range of projects while maintaining alignment with program funding constraints.

5. Strategic Reference

The Grassroots Grants Program supports delivery of Regional Landscape Plan priorities by enabling on-ground works and community involvement in landscape management.

Funded projects contribute to biodiversity, sustainable land management, and community engagement outcomes across the region.

6. Financial Implications

The total funding allocation is \$190,723, comprising:

- \$45,000 from the 2025-26 budget
- \$145,723 from the 2026-27 budget

Funding is staged to align with project delivery and budget availability.

7. Consultation

Applications were received from community groups and assessed internally in accordance with program guidelines.

8. Attachments

[Attachment 1 – Summary of successful projects](#)

Eyre Peninsula Landscape Board: Grassroots Grants projects, 2026-27

Project title	Organisation	Project description	\$ funded
<i>Observation Hill (Ticklebelly Hill) Weed Control and Biodiversity Signage Project</i>	District Council of Cleve	Treat bridal creeper and boxthorn at Observation Hill reserve, assess rabbit activity, and install identification and interpretive signage using the Eyes on Eyre model.	\$5,000
<i>Elliston Rare Orchid and Native Plant Nature Trail</i>	District Council of Elliston	Establish a low-impact walking trail through a sensitive Elliston biodiversity site to guide access, reduce damage, and improve habitat condition, while increasing community awareness of rare local species (including orchids and West Coast Mint Bush) through signage and digital education.	\$2,950
<i>Gazania Removal Perlubie and Streaky Bay</i>	District Council of Streaky Bay	Continue gazania removal at Perlubie and Streaky Bay, prioritising least-infested areas to prevent spread onto Crown land and Council reserves, with education.	\$10,000
<i>Lipson Road Priority Weed Control Project: African Boxthorn, Aleppo Pine and Polygala Control</i>	District Council of Tumby Bay	Control priority weeds along Lipson Road—African boxthorn and Aleppo pine, with optional polygala—reducing spread risk and improving roadside habitat condition.	\$15,000
<i>Twitchers Trail Stage 2</i>	District Council of Tumby Bay	Expand Twitchers Trail via bird education, community birdwatching and habitat planting in Lipson and Ungarra, involving students and community planting days.	\$15,000
<i>Integrated landscape systems change</i>	Eyre Bioregional Permaculture Group Inc.	Establish three demonstration “cells” for threatened shrubs, native grassland and agroforestry, linked by paths, signage and photo-point monitoring at an emerging community environment centre.	\$15,000
<i>The Eyre Business Garden Shed – Native Plant Propagation and Community Planting Hub, Kimba</i>	Eyre Business Enterprises Pty Ltd	Convert an existing Kimba shed into a community native plant propagation hub, fitting out infrastructure and running workshops, giveaways and public launch activities.	\$14,850

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Project title	Organisation	Project description	\$ funded
<i>Rehabilitation (through removal of declared weeds) of coastal vegetation, Port Lincoln</i>	Friends of Parnkalla Walking Trail	Engage community to flag and remove declared weeds from Hindmarsh Drive slope for contractor treatment, preventing reinfestation via wind and run-off onto walking trail.	\$8,000
<i>Galinyala Rangers (Youth Learning Country)</i>	Galinyala Aboriginal Arts Hub Aboriginal Corporation	Deliver three-day Youth Learning Country camp with workshops—fish traps, marine debris, bird monitoring, and cultural foods/crafts—building caring-for-Country skills.	\$15,000
<i>Growing together; reconnecting community to grassroots environmental management and sustainability, through growing and showing food together</i>	Kimba Agricultural, Horticultural & Floricultural Show Society Inc	Run seasonal growing and preservation workshops, a digital campaign, and show pavilion demonstrations to reconnect Kimba community with sustainable food production and land stewardship.	\$12,500
<i>Wangary Groundwater Assessment for Community Water Security</i>	Marble Range Community & Sports Centre Inc	Assess groundwater levels and salinity at the community well and nearby bores, analyse trends, and recommend options for future groundwater security across the region.	\$11,370
<i>Yellow-tailed Black Cockatoo Protection</i>	Nauo Aboriginal Corporation RNTBC	Establish steering committee, ranger training and monitoring, pest animal control, revegetation and habitat enhancement to protect Yellow-tailed Black Cockatoo across key areas.	\$15,000
<i>Working Together to Restore Tod River (Ngalda Warda) Country</i>	Navigator College	Restore Tod River banks through targeted weed control and revegetation along a 1 km section, reducing erosion and strengthening student connection to Country.	\$5,000
<i>New Play Space</i>	Park Terrace Kindergarten	Transform fenced council land behind Park Terrace Kindergarten into nature-based play/learning space using recycled tyres and jetty timbers, native planting, mural, bird water feeders.	\$2,000
<i>Sheringa Lake Campground Restoration Project</i>	South Australian Native Title Services (EP Nauo & Wirangu Ranger Program)	Restoration of Sheringa Lake campground through boxthorn control, revegetation, fencing and signage to improve biodiversity, manage access and support culturally appropriate visitor use.	\$15,000

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Project title	Organisation	Project description	\$ funded
<i>Share Our Shores Calendar- a shorebird educational tool</i>	Zephyr Jones	Production and distribution of a shorebird education calendar to increase community awareness, improve coastal behaviour and support protection of vulnerable beach-nesting bird species.	\$5,000
<i>Connecting Kids with Nature</i>	OneSteel Manufacturing Pty Ltd	Full-day immersive nature-based learning event engaging ~100 students through workshops, building environmental awareness, cultural connection and wellbeing through hands-on activities and community partnerships.	\$4,053
<i>Underwood Scrub - 2026 - Stage 1</i>	Kathleen (Katie) Walsh	Targeted clean-up of Underwood Scrub reserve removing rubbish hazards to improve site condition, safety and ecological values, supporting future conservation and restoration works.	\$5,000
<i>Eradication of Invasive Rats on Thistle Island</i>	Thistle Island Management Association	Whole-of-island eradication program targeting invasive rats on Thistle Island, including baiting, monitoring and biosecurity measures to deliver permanent biodiversity recovery and ecosystem resilience improvements.	\$15,000

OFFICIAL

Hon Emily Bourke MLC



DEW26/01156

Mr Peter Treloar
Presiding Member
Eyre Peninsula Landscape Board
ep.landscapeboard@sa.gov.au

Dear Mr Treloar

I write regarding the Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Area (the Plan), which was approved by the former Minister for Climate, Environment and Water on 17 February 2026 but has yet to be made publicly available.

During the Department for Environment and Water's (the Department) preparations to implement the Plan from 1 July 2026, several minor technical inaccuracies were identified that required correction to the Plan. As these inaccuracies constituted errors (not involving a change of substance), for the purposes of section 62(3) of the *Landscape South Australia Act 2019*, I have approved an amended version of the Plan, without formal procedures, to be made publicly available.

The inaccuracies related to four discrete matters, none of which altered the policy intent of the Plan, changed entitlement volumes or affected stakeholder rights:

- **Surrender of licences under the previous Plan** – Two licences were surrendered during the life of the previous Plan, but these changes were not incorporated into the consumptive pool calculations for the Polda and Bramfield consumptive pools. As the Plan acknowledges that no excess water exists in these areas, the licensed volumes and corresponding consumptive pool volumes have been updated.
- **Inclusion of a basement aquifer licence** – A licence issued for the basement aquifer of the Southern Basins was inadvertently omitted from the volumetric calculations that underpin the consumptive pool and whether there is excess water available. The Plan now includes the licence to ensure it accurately represents all authorised entitlements and confirms that no excess water remains within this consumptive pool.
- **Clarification of the trigger-level management method** – A discrepancy between the explanatory text and the operational dot points has been addressed to ensure consistency with the intended management methodology that specifies that groundwater triggers are determined using the mode of the groundwater levels.
- **Update of figures and captions** – figures that inadvertently referenced incorrect well unit numbers have been updated as have the figure captions to acknowledge that the wells presented are a sub-set of the current monitoring wells.

These amendments ensure that the Plan is accurate, internally consistent and ready for implementation on 1 July 2026.

I thank the Board for its ongoing work in supporting sustainable water management across the region. I appreciate the Acting General Manager's engagement on these amendments and note the Board's support for correcting these technical matters.

Minister for Climate, Environment and Water
Minister for Tourism

GPO Box 1047 Adelaide SA 5000
Tel +61 8 429 4000 | Email minister.bourke@sa.gov.au

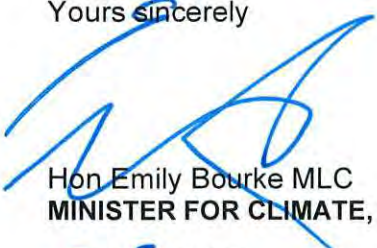


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An updated signed certificate of approval and an amended Plan identifying the changes in track changes are enclosed for inclusion in the published Plan.

If you have any questions, please contact Ms Simone Stewart, Manager, Water Planning, at the Department on 0402 538 163 or simone.stewart@sa.gov.au.

Yours sincerely



Hon Emily Bourke MLC
MINISTER FOR CLIMATE, ENVIRONMENT AND WATER

7 / 5 / 2026

Attachment 1 - Certificate of Approval

Attachment 2 - Amended (track changed) Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Areas

Landscape South Australia Act 2019

Water Allocation Plan for the Southern Basins and Musgrave Prescribed Wells Areas

I, Emily Bourke MLC, Minister for Climate,
Environment and Water, hereby approve this Water
Allocation Plan pursuant to section 56(2)(a) of the
Landscape South Australia Act 2019.

This Water Allocation Plan will become
operational on 1 July 2026.



**Minister for Climate,
Environment and Water**

Date: 7/5/26



Our ref: A26/046

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26 May 2026

Mr P Treloar
Presiding Member
Eyre Peninsula Landscape Board
email: ep.landscapeboard@sa.gov.au

Dear Mr Treloar

External audit of the Eyre Peninsula Landscape Board for 2025-26

I am writing to advise you of the external audit arrangements and audit approach for the Eyre Peninsula Landscape Board (the Board) for 2025-26. This letter outlines your responsibilities, key reports we will provide, areas of audit focus, timing, our fee and our audit team.

The scope of our 2025-26 audit comprises:

- an Independent Auditor's Report on the Boards's financial report in line with the *Public Finance and Audit Act 1987* (PFAA) and Australian Auditing Standards.

If we perform any other reviews, such as performance audits or focused IT reviews, we will write to you about them separately.

Information about our mandate, our audit approach, how we will work with you and what information we will need, is available at [Financial audit information | Audit Office of South Australia](#).

1 Your responsibilities

The Board is a public authority for the purposes of the PFAA. The applicable financial reporting framework when preparing financial reports comprises the Australian Accounting Standards (AAS) and Treasurer's Instructions (TIs).

The Treasurer’s Instructions (Accounting Policy Statements) (TI(APS)) contain specific financial reporting requirements, which vary depending on the nature of the entity and what the Treasurer has provided exception for. You should tell us if any exemptions or variations for the Board have been provided.

Every year, those responsible for governance in the Board must prepare and submit financial reports for the Auditor-General to audit. We assume you acknowledge and understand your responsibilities to ensure that:

- your financial statements comply with the PFAA, TIs and AAS
- you are aware of and prepare for any change to the financial reporting frameworks impacting your financial report
- the audited statements and Independent Auditor’s Report are correctly included in your annual report and published on your website
- there are strong internal controls over reporting to prevent material misstatement in your financial statements, whether due to fraud or error.

To meet our respective statutory financial reporting requirements, you need to provide us with timely access to staff and information at your agency. If you outsource any of your responsibilities, you will also need to ensure we receive information from the provider if we request it. If you have further questions, contact the Principal Audit Manager handling your audit.

We will also need your written confirmation of specified representations about your agency, your views on certain matters and work you have undertaken. We will communicate these requirements during the audit.

2 Our reporting

As part of our audit, we will provide the following reports:

Independent Auditor’s Report (IAR)	This will express an opinion on whether the financial report (including your financial statements and notes, comprising material accounting policy information and other explanatory information) gives a true and fair view, in line with the TIs under the PFAA and AAS, of the Board’s financial position, financial performance and cash flows as at 30 June 2026.
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Its form and content may change because of our audit findings.

Management letters	These report on matters relating to the audit or identified through our procedures, including deficiencies in internal controls or non-compliance with legal or regulatory requirements. The matters will be subject to procedural fairness processes with your agency.
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Commentary in Annual Report to Parliament	We will comment on your financial report and significant findings from our audit in a Parliamentary report from the Auditor-General and your audited financial report will be published on the Audit Office of South Australia website.
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3 Summary of key areas of audit focus in 2025-26

This summary reflects our understanding of your agency, its industry, and potential risks affecting both your operations and financial report. We have performed preliminary audit planning by reviewing our prior knowledge of your agency, meeting with your key staff, considering any changes in requirements, and applying our public sector expertise.

We review our audit plan throughout the year to address new issues as they arise. You should inform us of any developments affecting your agency, such as proposed or changed systems or adjustments to internal controls.

3.1 Emerging areas of interest

We note the following emerging areas of interest and our planned responses:

- The Eyre Peninsula Landscape Board are in the process of replacing their general ledger as part of the whole-of-government financial reporting project. We understand this transition is now expected to occur in December 2026 and will not impact our 2025-26 audit. In preparation for this transition, we will liaise with the Board to understand whether any historical transactions relating to cash and accounts receivable are being considered for write-off. Where this is the case, we will review the process to understand the methodology applied, ensure appropriate approvals have been obtained and ensure they have been correctly accounted for.

3.2 Areas of high risk to the audit of the financial report

Our preliminary assessment of the Board identified these higher risk areas of focus for the audit of your financial report and our planned responses:

Area of high risk and why	Our planned response
Risk of fraud through management override of controls	
There is a risk of fraud due to management override of controls. This risk exists in all entities.	We will assess the processes in place to prevent and detect fraud.
It may lead to material misstatement of account balances, operating results and disclosures.	<p>We will perform specific audit procedures including:</p> <ul style="list-style-type: none"> testing the appropriateness of journal entries and other adjustments made in preparing the financial report reviewing accounting estimates for biases reviewing significant unusual transactions.

3.3 Other areas of focus for the audit of the financial report

We have identified the following other areas of focus for the audit of your financial report, including balances that are material or complex in nature, and our planned responses:

Area of review and why	Our planned response
Landscape and water levies	
Landscape and water levies are a significant revenue item for the Board.	We will confirm our understanding of the controls established by the Board to ensure completeness and accuracy of revenue transactions.
Where revenue is not completely and accurately recorded in the general ledger it can result in a material misstatement of landscape levies and water levies.	We will test a sample of transactions to gain our assurance for financial reporting purposes.
Grant revenue	
Revenue from the Commonwealth, under the Regional Delivery Partnership Arrangement, is a significant revenue item for the Board.	We will confirm our understanding of the key controls established by the Board to ensure the completeness and accuracy of grant revenue.
In order to receive this funding, the Board is required to submit a statutory declaration relating to the completion of works under the partnership arrangement.	We will test a sample of transactions to gain our assurance for financial reporting purposes.
Where revenue is not completely and accurately recorded in the general ledger it can result in a material misstatement of grant revenue.	
Supplies and services expenditure	
Overall expenditure for the Board is significant to its operations.	We will confirm our understanding of the key controls established by the Board to ensure expenditure is valid and correctly classified and recorded in the general ledger.
Supplies and services expenditure consists of amounts paid to the Department for Environment and Water (DEW) for corporate services fees as well as amounts paid to individual suppliers to undertake works in accordance with the Board's functions.	We will test a sample of transactions to gain the assurance required for financial reporting purposes.
Expenditure may be invalid and incorrectly recognised for goods and services not received.	
Employee related expenses	
Employee related expenses are also significant to the Board's operations.	We will confirm our understanding of the key controls established by the Board to ensure employee related expenditure is valid, accurate and complete.
The Board is responsible for all costs relating to services performed by employees, these costs include salaries and wages, leave payments,	

Area of review and why	Our planned response
superannuation payments and various employee on-cost amounts.	We will obtain our assurance for financial reporting purposes via a combined approach of testing a sample of payroll transactions and performing substantive analytical procedures.
Employee related expenditure may not be valid, complete or accurate.	

4 Timing of our 2025-26 audit and the audit team

The planned timing of our audit was discussed with the Manager, Planning and Business Support and the A/General Manager. We plan to commence our interim audit in mid-July 2026, and our audit of your financial report in November 2026. If this timing changes, we will be in contact to reschedule.

From time-to-time matters may arise that require immediate communication with the Board and/or the A/General Manager, where this occurs, we will discuss these matters as appropriate.

Key members of the audit team are:

Executive Director (Financial Audit)	Philip Rossi philipr@audit.sa.gov.au 0422 001 348	Engagement Leader
Principal Audit Manager	Megan Westwood megan.westwood@audit.sa.gov.au 0438 598 361	Engagement Manager
Deputy Audit Manager	Binh Ong binh.ong@audit.sa.gov.au 08 8226 9640	On-site manager

5 Fees

We charge fees in line with section 39 of the PFAA to recover the costs of our audit. The preliminary estimated fee for the 2025-26 audit is \$48,200, excluding GST. The final fee will depend on the extent of changes to structure, systems, processes and controls within your agency and the quality of the draft financial report you submit to us for audit. We will communicate any change to the estimate to the Acting Manager, Planning and Business Support and the Acting General Manager.

Acknowledging the terms of the audit engagement

Please sign below and return a copy of this letter to acknowledge and accept the responsibilities and arrangements for the audit. This confirmation is required by Australian Auditing Standard ASA 210 *Agreeing the Terms of Audit Engagements*.

Thank you for the assistance provided by your management and staff during the planning of our audit. Any questions should be directed to my Principal Audit Manager, Megan Westwood, on 0438 598 361.


Yours sincerely



Philip Rossi
Executive Director (Financial Audit)

cc: Mr S Drewer, A/General Manager, seb.drewer@sa.gov.au
Mr C Martin, A/Manager Planning and Business Support, christopher.martin@sa.gov.au


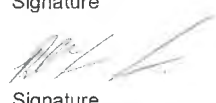
I acknowledge and agree to the terms of this audit engagement on behalf of the Eyre Peninsula Landscape Board.

Signature	
Name	Peter Treloar
Position	Chair - Eyre Peninsula Landscape Board
Date	26/05/2026



TO: MINISTER FOR CLIMATE, ENVIRONMENT AND WATER
SUBJECT: EYRE PENINSULA REGIONAL LANDSCAPE PLAN

Decision/Action required by: 26/06/2026 *please specify a date that decision/action is required BY THE MINISTER or write ROUTINE if there is no specific date*

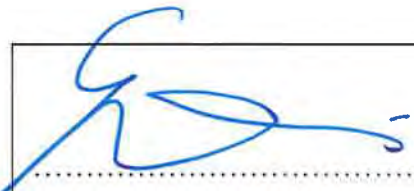
Business Unit	Eyre Peninsula Landscape Board		
Prepared by	Ben Smith – Manager Planning and Engagement 0418 713 112		
Approved by	Seb Drewer A/General Manager		5 May 2026 <i>Date</i>
	Peter Treloar Presiding Member		<i>Date</i> 1 May 2026

RECOMMENDATION

It is recommended the Minister:

1. Approve the Eyre Peninsula Regional Landscape Plan 2026–2031.
2. Approve the Minister’s endorsement and use of your electronic signature on page 2 of the Eyre Peninsula Regional Landscape Plan 2026–2031.

Approved/Not Approved



.....

Hon Emily Bourke MLC
Choose an item.

15/6 / 2026

Comment

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PURPOSE

To seek approval of the *Eyre Peninsula Regional Landscape Plan 2026–2031*.

BACKGROUND

Under the *Landscape South Australia Act 2019* (the Act) regional landscape boards are required to review their regional landscape plans at least every five years. The current *Eyre Peninsula Regional Landscape Plan 2021–2026* expires at the end of June 2026.

In line with these responsibilities, the Eyre Peninsula Landscape Board (Board) commenced a review of its existing Regional Landscape Plan in 2025. This began with a Board led workshop to examine the 2021–2026 Plan in detail on 31 July 2025.

Following further workshops, stakeholder interviews and community engagement activities, a draft *Eyre Peninsula Regional Landscape Plan 2026–2031* was developed.

The Board endorsed the Plan at an out-of-session Board meeting held on 18 December 2025.

The new Plan has been developed in accordance with the Act to guide the Board's statutory functions and investment decisions, while also providing a clear framework for landholders, communities, councils and other stakeholders to align efforts toward shared landscape outcomes across the region.

The Plan is supported by updated control policies, revised district descriptions and a Monitoring, Evaluation, Reporting and Improvement (MERI) Plan.

An endorsement has been included on page 2 of the Plan, consistent with the approach taken in previous regional landscape plans. If you choose to include a more detailed foreword the Landscape Board will work with your office to prepare and include your foreword in the final plan.

KEY POINTS

The Board plays a central role in safeguarding the region's natural and productive landscapes by leading the sustainable management of land, water, biodiversity and pest management. Through regional planning, statutory responsibilities and partnerships with landholders, communities, government agencies and other key stakeholders, the Board supports resilient ecosystems, productive industries and the long-term wellbeing of Eyre Peninsula communities in the face of changing environmental and climatic conditions.

To do this effectively, the Board prepares a Regional Landscape Plan under the Act that guides investment of levy funds, supports coordinated investment by partners, and provides a clear basis for engagement with land managers and landholders across the region.

The plan sets out five regional priorities, each with defined focus areas:

- **Water** - through sustainable, climate responsive management of watercourses, wetlands and groundwater to improve condition and support productive uses.
- **Primary production** - by protecting and maintaining soil health and land condition to enable productive, adaptive and sustainable primary production.
- **Land and coastal biodiversity** - by protecting and enhancing land and coastal ecosystems to recover threatened species and communities and build ecosystem resilience.
- **Pest plants and animals** - by reducing the impacts of pest plants and animals on biodiversity and primary production and preventing new invasive species from establishing.
- **Collaboration and partnerships** - by working together to deliver programs and empowering communities to sustainably manage natural resources.

Climate risks and emissions considerations are addressed across these priorities through a focus on adaptation, resilience and sustainable land, water and biodiversity management.

The Eyre Peninsula Regional Landscape Plan 2026–2031 builds on the existing plan by retaining the core statutory priorities while strengthening strategic direction, accountability and alignment with current State and Commonwealth policies. The Plan responds to emerging environmental, economic and policy challenges through clearer articulation of the Board’s role, stronger emphasis on monitoring and outcomes, and improved transparency to support delivery and future investment decisions.

The new Plan strengthens alignment with relevant State and Commonwealth policies, including biodiversity and climate policy directions and emerging natural capital considerations, while clearly distinguishing matters within the Board’s remit from those led by other agencies.

Greater prominence is given to coastal and biodiversity outcomes, with an increased emphasis on monitoring, threatened species protection and coordination with partners to respond to human and environmental pressures.

The scope of primary production has been broadened to more explicitly recognise aquaculture and its climate vulnerability alongside agriculture, reflecting the region’s economic profile and exposure to climate risks.

For the first time, the Plan distinguishes between funded, partially funded and unfunded outcomes, improving transparency and providing a clearer basis for future investment decisions and advocacy for additional resources.

OFFICIAL

Delivery, monitoring and reporting are supported by the accompanying MERI Plan, which sets out measurable indicators and a structured approach to tracking progress and continuous improvement.

Consultation demonstrated strong overall support for the Plan and its supporting documents.

FINANCIAL AND PROCUREMENT SUMMARY

There are no direct financial or procurement implications associated with Ministerial approval of the Plan. Implementation of the Plan will occur through existing Board programs, annual business planning and established funding arrangements.

COMMUNICATIONS STRATEGY

Following approval, the Eyre Peninsula Landscape Board will publish the Plan and supporting documents on the Board's website and notify stakeholders who made submissions. A media release will also be prepared to support public release and promote awareness of the Plan, including via social media. We welcome quotes from the Minister for the media release – either in advance or at the media release approval stage.

CONSULTATION

Consultation was undertaken in accordance with section 48 of the Act through a two-stage process, including engagement via YourSAy, workshops with local government, stakeholder interviews and targeted communications.

- Stage 1 (August – October 2025)
Early engagement to inform the Plan's content included staff and Board workshops, a YourSAy survey, local government workshops, stakeholder interviews (including representatives from the Department for Environment and Water) and community events.
- Stage 2 (15 January – 15 February 2026)
Public consultation on the draft Plan and three draft control policies via YourSAy, targeted emails, and regional media promotion.

Full details of the consultation process are provided in Attachment 2.

ATTACHMENTS

- Attachment 1: Eyre Peninsula Regional Landscape Plan 2026–2031
- Attachment 2: Consultation report – Eyre Peninsula Regional Landscape Plan review (2025)
- Attachment 3: Monitoring, Evaluation, Reporting and Improvement (MERI) Plan – Eyre Peninsula Regional Landscape Plan 2026–2031
- Attachment 4: Water Affecting Activities Control Policy
- Attachment 5: Land Management Control Policy
- Attachment 6: Pest Plant and Animal Control Policy
- Attachment 7: District Descriptions