



**Government
of South Australia**

Alinytjara Wilurara
Natural Resources
Management Board

Alinytjara Wilurara Natural Resources Management Board 2019-20 Annual Report

Alinytjara Wilurara Natural Resources Management Board

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Date presented to Minister: 27 November 2020

To:

David Speirs MP

Minister for Environment and Water

This annual report will be presented to Parliament to meet the statutory reporting requirements of *(insert relevant acts and regulations)* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Alinytjara Wilurara Natural Resources Management Board by:

Parry Agius

Presiding Member
Alinytjara Wilurara Natural Resources Management Board

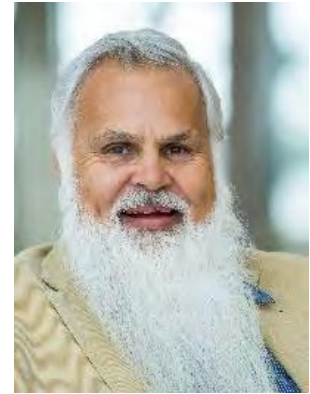
Date: 27/11/2020

Signature



From the Presiding Member

Having previously served as the Presiding member of the Alinytjara Wilurara (AW) Natural Resources Management (NRM) Board over many years I am pleased to continue to represent the people and communities of the Alinytjara Wilurara region.



I would like to acknowledge the dedication and invaluable leadership of the Board's former Presiding Member Mr Michael (Mick) Haynes who chaired the AW NRM Board for the first 7 months of the period of this Annual report.

Over the 2019-20 period, we maintained and continued to build on our many important and well-established partnerships.

Although COVID 19 restrictions hampered progression on some projects, we continued working with our partner groups, to devise and deliver practical, on-ground programs to effectively manage the natural resources of the AW region.

In February 2020, the Board met with representatives from the Eyre Peninsula Natural Resources Management Board, Far West Coast Aboriginal Corporation, Yumbarra Conservation Park Co-Management Board and Nullarbor Parks Advisory Committee to discuss various opportunities going forward and how we might best support each other to deliver NRM and workforce development.

Our ongoing partnership with the 10 Deserts Project and work with the Indigenous Desert Alliance is also delivering positive results, with community rangers groups undertaking more work on Country with our support.

Over the period of this report our team delivered on-ground projects in line with the AW Regional Plan including management of feral animals and weeds, protecting our threatened species, and helping build a safer, healthier, and more resilient region.

On behalf of the Board, I present the 2019-20 Annual Report for the Alinytjara Wilurara Natural Resources Management Board to the Minister for Environment and Water, Hon David Speirs MP.

A handwritten signature in black ink, appearing to read 'Parry Agius'.

Parry Agius

Presiding Member

Alinytjara Wilurara Natural Resources Management Board

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Overview: about the agency

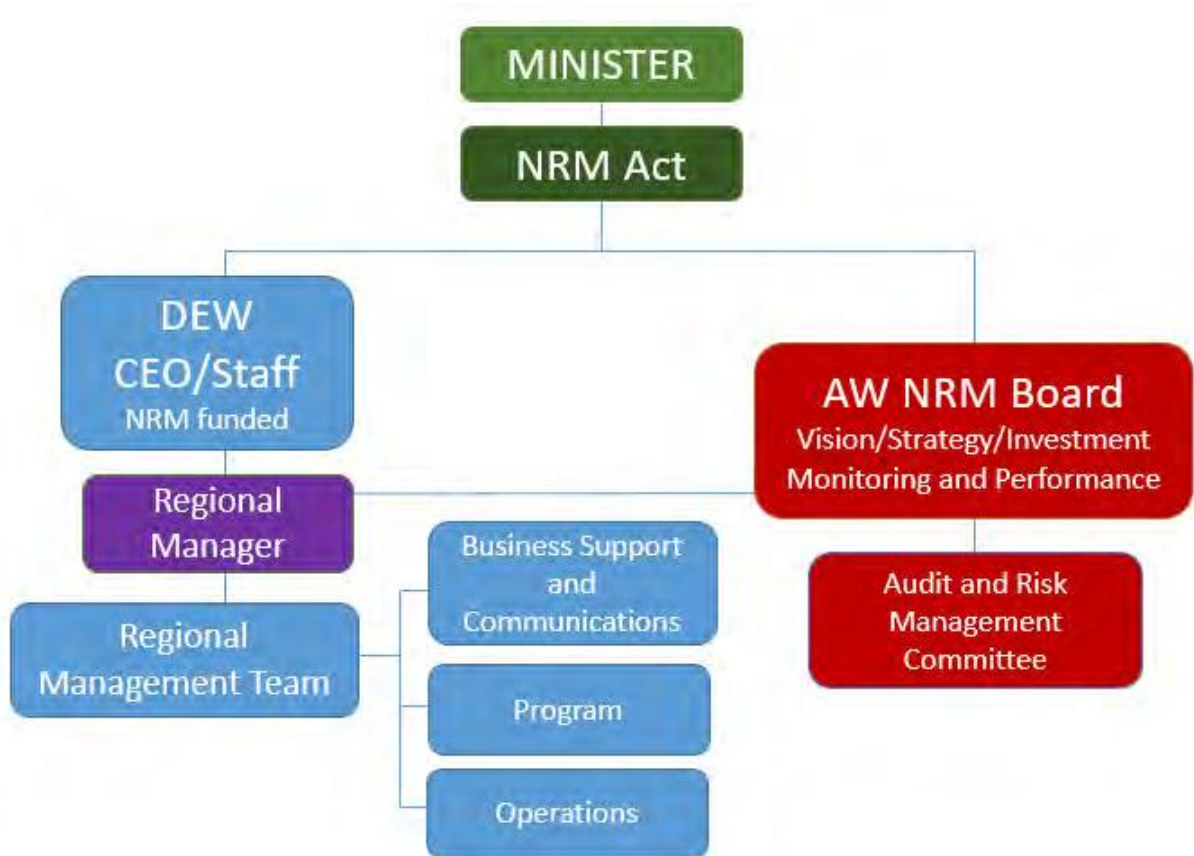
Our strategic focus

<p>Our Purpose</p>	<p>The Alinytjara Wilurara Natural Resources Management (AW NRM) Board (the Board) was established on 9 December 2004 under the provisions of the <i>Natural Resources Management Act 2004</i>.</p> <p>The Board undertakes an active role in managing natural resources through the preparation and implementation of a Regional NRM Plan, which is the principal document guiding the management of natural resources in the Alinytjara Wilurara (AW) Region.</p> <p>The Board promotes public awareness and understanding of integrated and sustainable natural resources management, and provides mechanisms to increase the capacity of people to improve the management of natural resources.</p> <p>The Board acts as the community interface with the role of encouraging the involvement of informed communities in natural resources management</p>
<p>Our Vision</p>	<p>A healthy and valued region, managed responsibly now, for the future benefit of people and country.</p>
<p>Our Values</p>	<p>People – Healthy people and communities working together to care for Country</p> <p>Country – Strong and healthy Country, looking after itself with a helping hand</p> <p>Water – Healthy water, used wisely and sustainably for the future</p> <p>Board – A strategic, vibrant and accountable Board</p>
<p>Our functions, objectives and deliverables</p>	<p>The objectives of the Board are to help achieve ecologically sustainable development in the state by contributing to the establishment of an integrated scheme to promote the use and management of natural resources in a manner that:</p> <ul style="list-style-type: none"> • recognises and protects the intrinsic values of natural resources • seeks to protect biological diversity and, insofar as is reasonably practicable, to support and encourage the restoration or rehabilitation of ecological systems and processes that have been lost or degraded • provides for the protection and management of catchments and the sustainable use of land and water resources and, insofar as is reasonably practicable, seeks to enhance and

	<p>restore or rehabilitate land and water resources that have been degraded</p> <ul style="list-style-type: none"> • seeks to support sustainable primary and other economic production systems with particular reference to the value of agriculture and mining activities to the economy of the state • provides for the prevention or control of impacts caused by pest species of animals and plants that may have an adverse effect on the environment, primary production or the community • promotes educational initiatives and provides support mechanisms to increase the capacity of people to be involved in the management of natural resources.
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Our organisational structure

Section 25 of the NRM Act provides for the appointment of the Board. The Board comprises of nine members appointed by the Minister for Environment and Water. Each of the appointed members of the Board is a person who, in the opinion of the Minister, meets the requirements of section 25(4) of the NRM Act. For profiles on current Board members refer to <https://www.naturalresources.sa.gov.au/alinytjara-wilurara/about-us/nrm-board>



Meetings of the Board

A total of four general Board meetings were held during the 2019-20 financial year and no special Board meetings were held. The table below indicates Board member attendance at meetings.

Member	Meetings attended	Comments
Parry Agius (Presiding Member)	2	Commenced 11 February 2020 (attended both meetings held in February and June 2020)
Michael (Mick) Haynes	4	Presiding Member to 10 February 2020. Commenced as a member 11 February 2020
Maureen (Mima) Smart	4	
Debbie Hansen	4	
Peter Miller	4	
Kristy Richards	4	
Sally Scales	4	Full attendance at 1 meeting and partial attendance in person and via telephone/video conference at 3 meetings
Anton Baker	1	Other commitments for 3 meetings
Julie O'Toole	3	Other commitments for 1 meeting

Changes to the board

During 2019-20 there were changes to the Board's structure and objectives as a result of machinery of government changes. As of 11 February 2020, with the implementation of some elements of the Landscape South Australia Act 2019, Mr Parry Agius was appointed as the Presiding Member of the Alinytjara Wilurara Landscape Board and also the Presiding Member of the Alinytjara Wilurara Natural Resources Management Board until the new Act became fully operational.

All members of the Board were also appointed to the Alinytjara Wilurara Landscape Board and re-appointed as members of the Alinytjara Wilurara Natural Resources Management Board until the new Act became fully operational.

L-R Peter Miller, Julie O'Toole, Kristy Richards, Parry Agius, Debbie Hansen, Sally Scales, Anton Baker, Maureen (Mima) Smart, Michael (Mick) Haynes



Our Minister

The Alinytjara Wilurara Natural Resources Management Board is a portfolio agency of the Minister for Environment and Water, the Hon David Spiers MP.

Our Executive team

The Board does not employ staff. Those staff who undertake the work of the Board are employed through the Department for Environment and Water in accordance with a service level agreement.

The Office of the Commissioner of Public Sector Employment has a data dashboard for further information on the breakdown of executive gender, salary and tenure by agency.

Legislation administered by the agency

Natural Resources Management Act 2004

Other related agencies (within the Minister's area/s of responsibility)

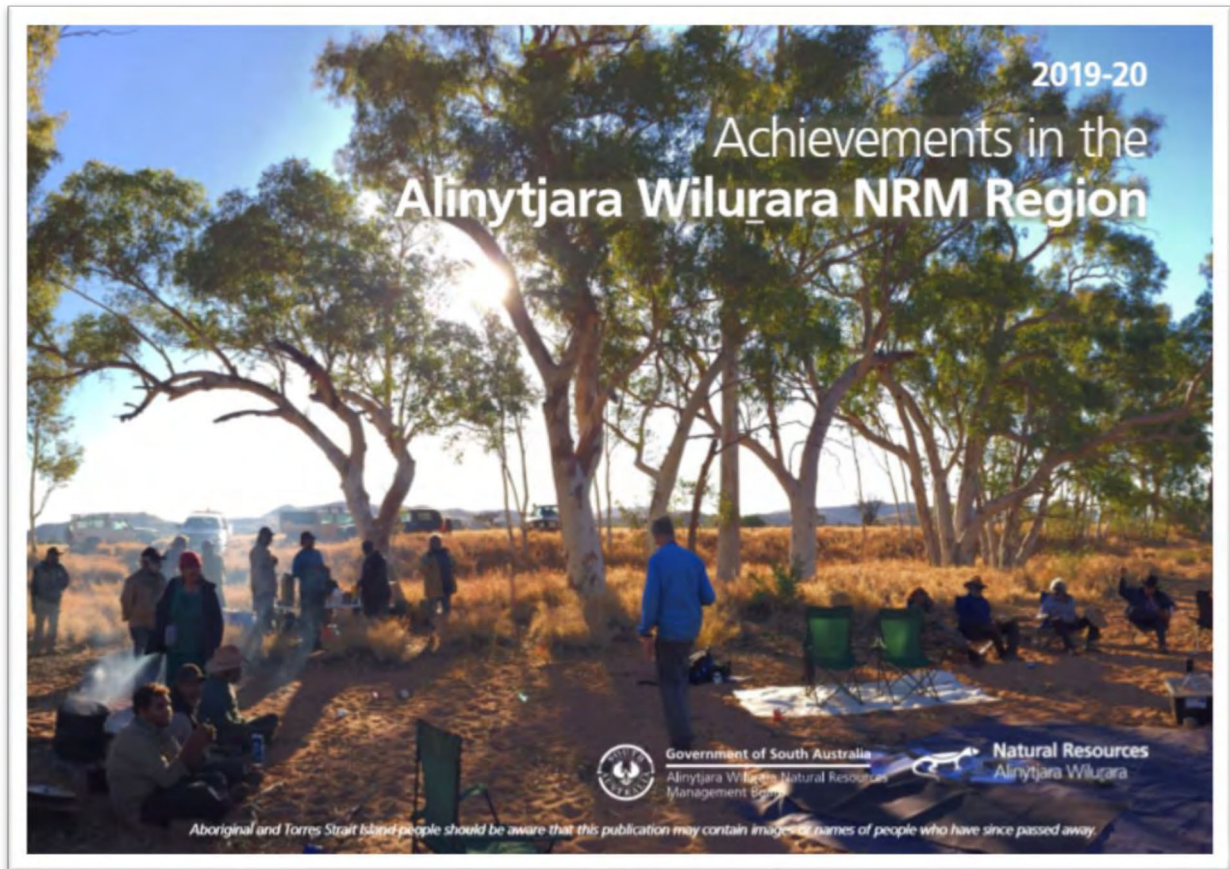
- Department for Environment and Water (DEW)
- Adelaide and Mount Lofty Ranges Natural Resources Management Board
- South Australia Murray Darling Basin Natural Resources Management Board
- Eyre Peninsula Natural Resources Management Board
- Kangaroo Island Natural Resources Management Board
- Northern and Yorke Natural Resources Management Board
- South Australian Arid Lands Natural Resources Management Board
- South East Natural Resources Management Board
- Environment Protection Authority
- SA Water
- Green Industries SA

The agency's performance

Performance at a glance

The Alinytjara Wilurara Natural Resources Management Board's 2019-20 Achievement Report highlights a range of projects across the region that: support Healthy Country Planning (HCP); protect biodiversity; increase Aboriginal employment in NRM; manage coastal areas and water; involve the community in natural resources management; engage with the Aboriginal community to improve the design and implementation of projects and policies and; strengthen NRM outcomes.

A copy of the report can be viewed by visiting the [Board's website](#).



Agency contribution to whole of Government objectives

The table below highlights how the Board’s investment proposal aligns with the Landscape SA reform priorities.

Key objective (Govt)	AW Board’s contribution
NRM – Empowering local communities	Healthy people and communities working together to inform strategic decisions. Facilitation with stakeholders to maximise NRM projects and increase Aboriginal employment.
Vibrant biodiversity	Strong and healthy country looking after itself with a helping hand to manage the impact of pest species, in particular buffel grass, camels, and cats.
Sustainable economy	Healthy water, used wisely and sustainably for the future (including oceans through supporting communities to manage coast and marine areas and surface waters from a cultural environmental perspective).
Other stewardship priorities	Leadership and continuous improvement from the Board by working in partnership with stakeholders and communities to achieve natural resource outcomes.

Agency specific objectives and performance

AW NRM Board Goal: Healthy people and communities working together to care for ‘Country’.

Healthy Country Planning (HCP)		
AW Board Objectives	Indicators	Performance
Provide a direction for the Board's business into the future.	Aboriginal cultural perspectives inform programs and projects developed and delivered in the region through the development and delivery of HCP.	<p>The Healthy Country Planning approach continues to be an integral part of AW’s planning which reflects community aspiration for conserving the environment and benefiting people at the same time.</p> <p>Plans to review Yalata HCP are underway but was delayed due to COVID-19 and not being able to enter Yalata community; MT is currently developing their IPA plan; Tallaringa HCP is being monitored and due for review.</p> <p>Ecological and cultural priorities and targets identified in community HCPs and IPA plans are currently being used to develop the new Alinytjara Wilurara regional Landscape Board Plan.</p>

Developing and Maintaining Partnerships with Stakeholders		
AW Board Objective	Indicators	Performance
Develop effective ways of ensuring cooperation, partnership, and sustainability of the Alinytjara Wilurara region.	Partnerships are developed and maintained with stakeholders to effectively deliver and continuously improve project delivery.	The AW NRM Board has maintained strategic partnerships with 31 key organisations during 2019/20:
	Establishing and maintaining Memorandums of Understanding Agreements (MoU's) with communities and a network of supporting agencies.	6 MoU's established and/or maintained and other 5 are being updated.
	Supporting volunteer groups working in the region.	1 Volunteer group supported
	Collaborating with State and Australian Government Departments and Agencies.	Collaboration with 2 Australian Government Departments
	The AW NRM Board is a conduit between stakeholders and the regions wider community.	Collaboration with 10 State Government Departments and Agencies
Community Engagement		
AW Board Objectives	Indicators	Performance
Increase skills and knowledge of NRM practices for Anangu through employment and training development for Aboriginal communities to deliver NRM programs and projects.	Best practice community/Aboriginal engagement is implemented to achieve mutually agreed NRM outcomes in accordance with cultural and community aspirations.	The AW NRM Board supported the Anangu Pitjantjatjara Yankunytjatjara (APY) in partnership with Charles Darwin University to undertake research to determine specific impacts of the introduced species Buffel grass, on Country.
	Training and employment is supported in the region.	17 Anangu were employed during the cross-cultural buffel grass survey. 24% of Regional Landcare Program (RLP) funding from the Australian Government was used to support Aboriginal employment in the region.

	<p>Number of Aboriginal people in the region with increased knowledge of NRM.</p> <p>Number of Aboriginal people in the region employed to deliver NRM activities.</p> <p>Number of Aboriginal people in the region with increased skills in NRM.</p> <p>Support the development of a ranger team at Oak Valley for Maralinga Tjarutja Lands to increase Aboriginal engagement, employment and training, and on-ground land management activities to deliver environmental benefits.</p>	<p>27.2% of RLP funding from the Australian Government was invested in the community.</p> <p>44 Aboriginal people were employed as part of the delivery of RLP funded projects in 2019/20.</p> <p>150 Aboriginal community members have increased skills and knowledge of NRM practices through their participation in the delivery of RLP funded projects in 2019/20.</p> <p>47% of the funding through the Ten Deserts Project used to support Aboriginal training, employment, and community engagement. This project brought Anangu Elders, Rangers and community members from 2 remote communities together on their traditional lands.</p> <p>1 emerging Oak Valley Ranger team (6 rangers) received various training through on-ground land management activities.</p> <p>Over 40 people participated in a highly successful on-country activity that ambitiously integrated traditional burning, cultural mapping and site visitation with planning for the future of the highly diverse Maralinga Tjarutja Lands in central northwest South Australia.</p> <p>A Women's Projects cultural site management and bush medicine trip (including 6 young people). This project involved the collection of bush medicine with school students and teaching and passing on of traditional knowledge related to locating, gathering and preparing bush medicine.</p>
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		<p>10 Traditional Owners (in addition to the MT Ranger team) were employed for land management activities on the Maralinga Tjarutja Lands.</p> <p>Due to COVID-19 restrictions, community engagement activities planned for the latter half of 2019-20 financial year were limited.</p>
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AW NRM Board Goal:

Strong and healthy ‘Country’, looking after itself with a helping hand

APY Lands Regional Agriculture Landcare Facilitator (RALF)		
AW Board Objective	Indicators	Performance
<p>Increased awareness and adoption of land management practices that improve and protect the condition of soil, biodiversity and vegetation in the APY Lands.</p>	<p>Supporting and facilitating adoption of sustainable land management practices in the APY Lands.</p> <p>Supporting meetings, workshops and training events to increase the skills and knowledge of Aboriginal land managers.</p>	<p>Engagement events on improving sustainable cattle grazing regimes in the APY Lands were supported.</p> <p>Cultural liaison and translation was provided to facilitate conversations and linkages between APY pastoral staff, contractors and Traditional Owners.</p> <p>1 Aboriginal Regional Agriculture Landcare Facilitator (RALF) indirect full-time employment to facilitate the delivery of the National Landcare Program (Phase 2) pastoral project and other activities to improve biodiversity outcomes in APY Lands.</p> <p>2 community members received Athel Pine training and operations in the field.</p>

Sustainable Pastoral Development in APY, South Australia (2019/20)		
AW Board Objective	Indicators	Performance
<p>Build support and capacity of Indigenous landholders for an improved and sustainable pastoral business in APY Lands.</p>	<p>Pastoral land managers in the APY Lands have:</p> <ul style="list-style-type: none"> • increased awareness of sustainable grazing practices • increased skills in sustainable land management practices • Adopted improved practices. 	<p>COVID-19 restrictions prevented access into communities and restricted movement of people within communities. All on-ground work and training/workshop opportunities were put on hold for the latter half of 2019-20 financial year.</p> <p>A community-wide meeting held with 70 Indigenous participants resulted in permission being granted to move forward with Sustainable Pastoral Development Plan (SPDP).</p> <p>A farm / project site management plan delivered, which will contribute to the short term outcome of having 4 Livestock and Land Management Centres (LLMCs) demonstrating best practice sustainable land management by 2021.</p> <p>3 training workshops conducted to increase skills of APY community members in pest animal and plant control.</p> <p>1 LLMC was contracted but due to COVID-19, no community members could be involved or trained during the construction.</p>

<p>Sustain the health and resilience of Australia’s desert country and its people.</p>	<p>Supporting APY Lands to manage feral camels.</p>	<p>Severe drought in the APY Lands increased the impact of feral camels depleting precious water resources and damaging infrastructure. At the request of the APY Lands Executive and in partnership with the 10 Deserts Program, and DEW, AW supported humane removal of 5,356 camels.</p>
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Nganamara (malleefowl) adaptive management in the Great Victorian Desert, South Australia (2019/20 – 2022/23)

<p>AW Board Objective</p>	<p>Indicators</p>	<p>Performance</p>
<p>Increased baseline knowledge of malleefowl populations and other threatened species within the AW region.</p>	<p>The trajectory of threatened species <i>Nganamara</i> (malleefowl), <i>Taliku Mingkiri</i> (sandhill dunnart), Mount Finke grevillea and <i>Ooldea</i> guinea flower is stabilised or improved in the Great Victorian Desert.</p> <p>Treatment areas mapped and categorised by key characteristics and number of hectares treated for buffel control.</p> <p>Knowledge of threats to target species is increased.</p> <p>Threats to target species are reduced.</p>	<p>Activities for 2019-20 were impacted due to COVID-19 restrictions.</p> <p>Knowledge of malleefowl population and sandhill dunnart population and associated threats increased through monitoring at 17 sites.</p> <p>Nearly 21 hectares were surveyed for buffel grass distribution and 84 hectares of buffel grass were treated.</p> <p>7 fauna surveys and 2 flora surveys were conducted.</p> <p>A burn was conducted over 30 hectares to manage malleefowl habitats.</p>

Translocation and population management of Warru (black-footed Rock-wallaby) into former habitats within the APY Lands, South Australia

<p>AW Board Objective</p>	<p>Indicators</p>	<p>Performance</p>
<p>Species Strategy, and other EPBC Act priority species, is stabilised or improved - Black-footed rock wallaby (<i>Petrogale lateralis</i>)</p>	<p>Community/ stakeholder engagement</p>	<p>Successful negotiations with APY were delivered via the signed APY Contact, establishing important milestones required for project delivery.</p>

<p>MacDonnell Ranges race)</p>	<p>Identifying the location of potential sites</p>	<p>Preliminary consultations undertaken by anthropologists to identify Traditional Owners (TOs) of the proposed areas for translocation were successfully delivered.</p> <p>37 TOs from communities including Indulkana, Mimili, Puktja and Umuwa identified locations across multiple meetings.</p> <p>COVID-19 restrictions prevented access into communities and restricted movement of people within communities. All on-ground work and training/workshop opportunities were put on hold for the latter half of 2019-20 financial year.</p>
<p>Supporting development of Maralinga Tjarutja Ranger team at Oak Valley to increase Aboriginal engagement, employment and training, and on-ground land management activities to deliver environmental benefits through funding from Desert Support Services Ltd. (2019-20 – 2022/23)</p>		
<p>AW Board Objectives</p>	<p>Indicators</p>	<p>Performance</p>
<p>Facilitate the involvement of Aboriginal organisations in the AW regions to participate in the project and deliver on-ground works.</p>	<p>Transfer of traditional knowledge from older to younger generations.</p> <p>On-country burning, mapping and planning activity provided a great opportunity to integrate planning discussions around land management with on-ground land management and cultural heritage actions.</p> <p>Support development of the <i>Buffel Grass Free Great Victoria Desert</i> strategy.</p>	<p>10.5 million hectares of land were managed as part of the project.</p> <p>14 traditional owners, including the Oak Valley Ranger team, were involved in buffel grass strategic response.</p> <p>6 threatened fauna species surveys were undertaken.</p> <p>Activities for 2019-20 were impacted by COVID-19 restrictions.</p>

<p>Supporting development of a ranger team for Anta-kirinja Matu Yankunyjatjara Nominees to increase Aboriginal engagement, employment and training, and on-ground land management activities to deliver environmental benefits through funding from Desert Support Services Ltd. (2019-20 – 2021/22)</p>		
AW Board Objective	Indicators	Performance
New Ranger team funding delivery	1 emerging ranger group supported Anta-kirinja Matu Yankunyjatjara Nominees (AMY Nominees).	A contract between Alinytjara Wilurara Board and Anta-kirinja Matu Yankunyjatjara Nominees to support establishment of a ranger team was established. While progress has been slowed by COVID 19, the Ranger Program is being established through a partnership between Alinytjara Wilurara, AMY Nominees and Umoona Community Council. Ranger Program is expected to be operating in August / September 2020.

Corporate performance summary

The Department for Environment and Water provides the corporate, governance and administrative support services to the Alinytjara Wilurara NRM Board on a fee-for-service basis in accordance with a Service Level Agreement (SLA).

Employment opportunity programs

Program name	Performance
Nil	The Alinytjara Wilurara Natural Resources Management Board does not employ staff. Those staff who undertake the work of the Board are employed through the Department for Environment and Water in accordance with a Service Level Agreement (SLA).

Agency performance management and development systems

Performance management and development system	Performance
Service Level Agreement	Not assessed during this reporting period
Australian Government Performance Framework	Not assessed during this reporting period
Government employees supporting the Board	Two performance review development (PRD) are completed annually. This is considered effective.

Work health, safety and return to work programs

The Alinytjara Wilurara Natural Resources Management Board operates in accordance with the relevant safety policies and procedures that have been adopted by the Department for Environment and Water (DEW) to meet whole of Government and legislative requirements.

Reporting on compliance with the relevant safety policies and procedures forms part of DEW Annual Report 2019-20.

Program name	Performance
The Board operates in accordance with the relevant safety policies and procedures adopted on 23 October 2017.	There have been no incidents recorded.

Workplace injury claims	2019-20	2018-19	% Change (+ / -)
Total new workplace injury claims	0	0	0
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0

*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

Work health and safety regulations	2019-20	2018-19	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	0	0	0
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	0	0	0

Return to work costs**	2019-20	2018-19	% Change (+ / -)
Total gross workers compensation expenditure (\$)	0	0	0
Income support payments – gross (\$)	0	0	0

**before third party recovery

Data for previous years is available at: data.sa.gov.au

Executive employment in the agency

Executive classification	Number of executives
It is declared that there were no instances of fraud detected in the activities undertaken by the Board in this reporting period.	0

Data for previous years is available at: data.sa.gov.au

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The financial performance and position as at 30 June 2019 are contained within the audited financial statements and attached to the Annual Report Appendix.

Consultants disclosure

No consultants were engaged during the financial year 2019-20.

Contractor's disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	Combined total of all actual payments to contractors under \$24,150

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Anangu Pitjantjatjara Yankunytjatjara (APY)	Supporting APY Pastoral areas - improving vegetation cover for soil erosion and biodiversity outcomes	\$192,750
Anangu Pitjantjatjara Yankunytjatjara (APY)	Supporting Regional Agriculture Landcare Facilitator in APY Lands	\$50,000
Anangu Pitjantjatjara Yankunytjatjara (APY)	AW NRM APY Warru Project - Translocation and population management of Warru (black-footed Rock Wallaby) into former habitats within the APY	\$74,500
Glenbarr Weed and Pest Control	On-ground work, buffel grass treatment and monitoring in southern AW region	\$21,548

Contractors	Purpose	\$ Actual payment
Department for Environment and Water	Administrative support and cost-sharing of office expenses for Ceduna NRC	\$10,000
Department for Environment and Water	Corporate Services provided by DEW	\$36,107
Oak Valley (Maralinga) Aboriginal Corporation	10 DP Ranger team support and Buffel Free Great Victoria Desert 2019-20	\$51,700
Oak Valley (Maralinga) Aboriginal Corporation	Provision of on-ground work for Malleefowl ground truthing and flora and fauna monitoring on Far West Coast (FWC) Lands	\$28,000
Helifarm Pty Ltd	Supporting AW NRM Board Feral Camel Management project 2019-20	\$99,000
AMY Environmental Services Pty Ltd	Management Tallaringa Conservation Park: monitor and treat buffel grass and fauna and flora surveys	\$45,500
Far West Mining and Civil	Provision of on-ground work for Malleefowl ground truthing and flora and fauna monitoring on FWC Lands	\$6,892
Linking Futures	Provision of strategic guidance and mentorship	\$7,551
Aboriginal Biodiversity Conservation Foundation Ltd Pty	Identification of potential education, employment and enterprise development programs	\$6,045
	Total	\$629,593

Data for previous years is available at: data.sa.gov.au

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

Other information

Statement of fact for significant ministerial directives

In accordance with section 10(5) of the *Natural Resources Management Act 2004* (the NRM Act), the Board advises that no ministerial directives were received during this reporting period.

Statement of fact for significant functions assigned by the Minister

The Minister did not assign to the Board any significant functions in accordance with section 29 of the NRM Act.

Statement of fact for functions or powers delegated to the Board

The Minister did not assign to the Board any significant additional functions or powers under the NRM Act or any other act in accordance with regulation 9e of the *NRM (General) Regulations 2005*.

Statement of fact for functions or powers delegated by the Board

The Board operates pursuant to the provisions in, and functions and powers delegated under the NRM Act. The Board has delegated appropriate procurement, finance and contracting powers to relevant members of DEW staff assigned to work on Board programs in accordance with regulation 9d of the *NRM (General) Regulations 2005* and section 36 of the NRM Act. This enables assigned staff to undertake operational Board business.

Risk management

Risk and audit at a glance

n/a

Fraud detected in the agency

Category/nature of fraud	Number of instances
There were no instances of fraud detected in the activities undertaken by the Alinytjara Wilurara Natural Resources Management Board in this reporting period.	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

Financial services are provided to the Board by the Department for Environment and Water (DEW). Strategies to detect instances of fraud are reported in the DEW Annual Report 2019-20.

Data for previous years is available at: data.sa.gov.au

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

0

Data for previous years is available at: data.sa.gov.au

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Act or Regulation	Requirement
Development Regulations 2008	<p>12—Activities that would otherwise require a permit under the <i>Natural Resources Management Act 2004</i></p> <p>(1) Development comprising or including an activity for which a permit would be required under section 127(3)(d) or (5)(a) of the <i>Natural Resources Management Act 2004</i> if it were not for the operation of section 129(1)(e) of that Act (on the basis that the referral required by virtue of this item operates in conjunction with section 129(1)(e) of that Act), other than development within a River Murray Protection Area under the <i>River Murray Act 2003</i>.</p> <p>The Board received no mandatory development assessment referrals during this reporting period.</p>

Reporting required under the *Carers' Recognition Act 2005*

The Alinytjara Wilurara Natural Resources Management Board is not a required 'reporting agency', and all staff who undertake the work of the Board are employed through a Service Level Agreement with the Department for Environment and Water (DEW).

DEW has a strong commitment and provides support to ensure all employees who provide ongoing care for a person who has a disability or a chronic illness (including mental illness) or who is frail have flexible working arrangements to meet their situation.

Employees are encouraged to speak with their manager to seek support with flexible working arrangements including special leave with pay, compressed weeks, part-time hours, or working from home. Employees can also seek support and guidance through the Health and Wellbeing Program, which incorporates the Employee Assistance Program.

Public complaints

Any complaints specifically related to NRM Boards are documented in the Department for Environment and Water (DEW) Annual Report.

Data for previous years is available at: data.sa.gov.au

Appendix: Audited financial statements 2019-20



Our ref: A20/363

27 November 2020

Level 9
State Administration Centre
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Ms Parry Agius
Presiding Member
Alinytjara Wilurara Natural Resources Management Board
Email: aw.landscapeboard@sa.gov.au

Dear Mr Agius

Audit of Alinytjara Wilurara Natural Resources Management Board for the year to 30 June 2020

We have completed the audit of your accounts for the year ended 30 June 2020. Two key outcomes from the audit are the:

- 1 Independent Auditor's Report on your agency's financial report
- 2 audit management letter recommending you address identified weaknesses.

1 Independent Auditor's Report

We are returning the financial statements for the Alinytjara Wilurara Natural Resources Management Board, with the Independent Auditor's Report. This report is unmodified.

The *Public Finance and Audit Act 1987* allows me to publish documents on the Auditor-General's Department website. The enclosed Independent Auditor's Report and accompanying financial statements will be published on that website on Tuesday, 15 December 2020.

2 Audit management letter

As the audit did not identify any significant matters requiring management attention, we will not issue any audit management letters.

What the audit covered

Our audits meet statutory audit responsibilities under the *Public Finance and Audit Act 1987* and the Australian Auditing Standards.

Our audit covered the principal areas of the agency's financial operations and included test reviews of systems, processes, internal controls and financial transactions. We concluded that the financial report was prepared in accordance with the financial reporting framework in this respect.

I would like to thank the staff and management of your agency for their assistance during this year's audit.

Yours sincerely



Andrew Richardson
Auditor-General

Enc

Cc Shaun O'Brien, Chief Financial Officer, Department for Environment and Water
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Thuy Phan, Department for Environment and Water, Thuy.Phan@sa.gov.au
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To the Presiding Member Alinytjara Wilurara Natural Resources Management Board

Opinion

I have audited the financial report of the Alinytjara Wilurara Natural Resources Management Board (the Board) for the financial year ended 30 June 2020.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Alinytjara Wilurara Natural Resources Management Board as at 30 June 2020, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2020
- a Statement of Financial Position as at 30 June 2020
- a Statement of Changes in Equity for the year ended 30 June 2020
- a Statement of Cash Flows for the year ended 30 June 2020
- notes, comprising significant accounting policies and other explanatory information
- a Certificate from the Presiding Member and Chief Financial Officer of the Department for Environment and Water.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Alinytjara Wilurara Natural Resources Management Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants* (including Independence Standards) have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Board for the financial report

The Board is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 37(2) of the *Natural Resources Management Act 2004* (repealed 1 July 2020), I have audited the financial report of the Alinytjara Wilurara Natural Resources Management Board for the financial year ended 30 June 2020.


My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Board about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

A handwritten signature in black ink, appearing to read "Richardson", with a long horizontal flourish extending to the right.

Andrew Richardson

Auditor-General

27 November 2020

**Alinytjara Wilurara Natural Resources Management
Board**

Financial Statements

For the year ended 30 June 2020

Alinytjara Wilurara Natural Resources Management Board
Certification of the Financial Statements
for the year ended 30 June 2020

We certify that the attached general purpose financial statements for the Alinytjara Wilurara Natural Resources Management Board:

- comply with relevant Treasurer's Instructions issued under Section 41 of the *Public Finance and Audit Act 1987*, and relevant Australian Accounting Standards
- are in accordance with the accounts and records of the Alinytjara Wilurara Natural Resources Management Board
- present a true and fair view of the financial position of the Alinytjara Wilurara Natural Resources Management Board as at 30 June 2020 and the results of its operations and cash flows for the financial year.
- the certifiers acknowledge that these financial statements are not fully completed and further amendments are required

We certify that the internal controls employed by the Alinytjara Wilurara Natural Resources Management Board for the financial year over its financial reporting and its preparation of the general purpose financial statements have been effective throughout the reporting period.



Parry Agius
Presiding Member
26 November 2020



Shaun O'Brien
Chief Financial Officer
Department for Environment and Water
26 November 2020

Alinytjara Wilurara Natural Resources Management Board
Statement of Comprehensive Income
for the year ended 30 June 2020

	Note	2020 \$'000	2019 \$'000
Income			
Commonwealth funding	2.1	1 668	1 689
Grants	2.2	1 370	1 392
Interest	2.3	21	51
Other income	2.4	116	21
Total income		<u>3 175</u>	<u>3 153</u>
Expenses			
Board and committee	3.2	82	83
Supplies and services	4.1	2 622	2 379
Depreciation	4.2	6	6
Other expenses	4.3	50	48
Total expenses		<u>2 760</u>	<u>2 516</u>
Net result		<u>415</u>	<u>637</u>
Total comprehensive result		<u>415</u>	<u>637</u>

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Alinytjara Wilurara Natural Resources Management Board
Statement of Financial Position
as at 30 June 2020

	Note	2020 \$'000	2019 \$'000
Current assets			
Cash and cash equivalents	6.1	3 484	3 138
Receivables	6.2	802	980
Total current assets		<u>4 286</u>	<u>4 118</u>
Non-current assets			
Property, plant and equipment	5.1	12	18
Total non-current assets		<u>12</u>	<u>18</u>
Total assets		<u>4 298</u>	<u>4 136</u>
Current liabilities			
Payables	7.1	271	524
Total current liabilities		<u>271</u>	<u>524</u>
Total liabilities		<u>271</u>	<u>524</u>
Net assets		<u>4 027</u>	<u>3 612</u>
Equity			
Retained earnings		4 027	3 612
Total equity		<u>4 027</u>	<u>3 612</u>

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Alinytjara Wilurara Natural Resources Management Board
Statement of Changes in Equity
for the year ended 30 June 2020

	Retained earnings \$'000	Total equity \$'000
Balance at 1 July 2018	2 975	2 975
Net result for 2018-19	637	637
Total comprehensive result for 2018-19	637	637
Balance at 30 June 2019	3 612	3 612
Net result for 2019-20	415	415
Total comprehensive result for 2019-20	415	415
Balance at 30 June 2020	4 027	4 027

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

Alinytjara Wilurara Natural Resources Management Board
Statement of Cash Flows
for the year ended 30 June 2020

		2020	2019
		Inflows (outflows)	Inflows (outflows)
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash inflows			
Commonwealth funding received		1 871	714
Receipts from grants		1 370	1 392
Interest received		25	51
Other receipts		87	32
Cash generated from operating activities		<u>3 353</u>	<u>2 189</u>
Cash outflows			
Board, group and committee member payments		(82)	(83)
Payments for supplies and services		(2 877)	(2 295)
Other payments		(48)	(47)
Cash used in operating activities		<u>(3 007)</u>	<u>(2 425)</u>
Net cash provided by / (used in) operating activities		<u>346</u>	<u>(236)</u>
Net increase / (decrease) in cash and cash equivalents		<u>346</u>	<u>(236)</u>
Cash and cash equivalents at the beginning of the reporting period		3 138	3 374
Cash and cash equivalents at the end of the reporting period	6.1	<u>3 484</u>	<u>3 138</u>

The accompanying notes form part of these financial statements.

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

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Alinytjara Wilurara Natural Resources Management Board

Notes to and forming part of the financial statements

for the year ended 30 June 2020

1. About the Alinytjara Wilurara Natural Resources Management Board

The Alinytjara Wilurara Natural Resources Management Board (the Board) was established pursuant to section 23(1) of the *Natural Resources Management Act 2004* (the NRM Act). The Board operates under a Regional Natural Resources Management Plan (NRM Plan). The Plan includes a 3 year business plan (2017-2020), approved by the Minister for Environment and Water in May 2017.

The Board's financial statements include the use of income, expenses, assets and liabilities controlled or incurred by the Board in its own right.

On 1 July 2020, the NRM Act was repealed and the Board was abolished.

By way of a Notice in the Government Gazette on 25th June 2020, the property, assets, rights and liabilities of the Alinytjara Wilurara Natural Resources Management (NRM) Board, from 1 July 2020 are vested in or attached to the Alinytjara Wilurara Landscape Board.

On 16 April 2012, the Minister for Environment and Water, pursuant to sub-section 24(3) of the NRM Act, directed the Board to:

- use the Department for Environment and Water (DEW) to provide the Board's business support and NRM services to the region
- enter into an agreement for these services
- fund the services and projects set out in the agreement.

The Board entered into a one year Service Level Agreement (SLA) during 2019-20 which includes the delivery of support services to the Board to ensure it is able to meet its statutory requirements under the NRM Act and an annual work plan for the delivery of the Board's Business Plan. This agreement details the services, projects and funds to deliver the annual work plan. This SLA is reviewed and updated on an annual basis.

In accordance with notice published in the Government Gazette on 21 June 2012, all Board staff were transferred from employment under the NRM Act to the *Public Sector Act 2009*. This was effective from 1 July 2012 at which date staff were brought into the administrative unit of DEW. As a consequence:

- DEW assumed responsibility for the staff previously employed under the *NRM Act* by the Board
- all staff are employed by the Chief Executive, DEW under the *Public Sector Act 2009*
- DEW is responsible for the management, supervision, liability, Work Health and Safety and human resources management of the staff that undertake services under the SLA
- staff undertaking services on behalf of the Board are assigned to the Board under the *NRM Act*
- the payment for staff salaries is recharged to the Board under a Fee for Service Arrangement.

Alinytjara Wilurara Natural Resources Management Board

Notes to and forming part of the financial statements

for the year ended 30 June 2020

1.1. Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the *Public Finance and Audit Act 1987*
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*
- relevant Australian Accounting Standards with reduced disclosure requirements.

For the 2019-20 financial statements the Board adopted *AASB 15 – Revenue from Contracts with Customers* and *AASB 1058 – Income of Not-for-Profit Entities*. Further information is provided in note 8.

The financial statements are prepared based on a 12 month reporting period and presented in Australian currency. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

DEW prepares a Business Activity Statement on behalf of the Board under the grouping provisions of the Goods and Services Tax (GST) legislation. Under these provisions, DEW is liable for the payments and entitled to the receipts associated with GST. Therefore the Board's net GST receivable/payable is recorded in DEW's Statement of Financial Position. GST cash flows applicable to the Board are recorded in DEW's Statement of Cash Flows.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

1.2. Objectives and programs

The Board serves the Government and the people of South Australia by achieving excellence in the provision of Natural Resources Management.

Board objectives

The objectives of the Board as defined in the NRM Act are:

- to undertake an active role with respect to the management of natural resources within its region
- to prepare a regional NRM plan in accordance with the NRM Act, to implement the plan and to keep the plan under review to ensure the objects of the NRM Act are being achieved
- to promote public awareness and understanding of the importance of integrated and sustainable natural resources management within its region, to undertake or support educational activities with respect to natural resources management, and to increase the capacity of communities to implement programs or to take other steps to improve the management of natural resources
- to provide advice with respect to the assessment of various activities or proposals referred to the Board under the NRM Act or any other Act
- at the request of the Minister or the NRM Council, or of its own initiative, to provide advice on any matter relevant to the condition of natural resources within its region, or on the management of those resources, to conduct any inquiry or audit, or to provide any other advice or report that may be appropriate in the circumstances
- any other functions assigned to the Board by the Minister under the NRM Act or any other Act.

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

1.2. Objectives and programs (continued)

Board programs

The Board operates solely in the portfolio area of natural resource management policy and planning. The Board's Plan guides the structure and how the programs are aggregated. As such the Board provides a range of services classified into the following programs:

People asset

This theme is to continue to build regional capacity in NRM with a focus on partnerships and 'working together' to manage country and water in the region. Capacity building activities can include awareness raising, knowledge sharing, increasing skills through training, and facilitation and support. It can also include education.

Country asset

This theme is to have a strong and healthy country, looking after itself with a helping hand. The strategic directions for the country asset have been influenced by a number of other plans and strategies relating to pest management, fire management, threatened species management, coast and marine planning biodiversity.

The disaggregated disclosures schedule below presents expenses and income attributable to each of the programs in the Board's NRM Plan for the year ended 30 June 2020 and year ended 30 June 2019.

Disaggregated Disclosures – Expenses and Income

	People Asset		Country Asset		Total	
	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Commonwealth funding	522	513	1 146	1 176	1 668	1 689
Grants	1 171	1 143	199	249	1 370	1 392
Interest	21	51	-	-	21	51
Other income	-	13	116	8	116	21
Total income	1 714	1 720	1 461	1 433	3 175	3 153
Expenses						
Board and committee	82	83	-	-	82	83
Supplies and services	1 331	1 186	1 291	1 193	2 622	2 379
Depreciation	6	6	-	-	6	6
Other expenses	50	48	-	-	50	48
Total expenses	1 469	1 323	1 291	1 193	2 760	2 516
Net result	245	397	170	240	415	637

The Board has determined that assets and liabilities cannot be reliably attributed to individual programs.

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

1.3. Impact of COVID-19 pandemic on the Board

The COVID-19 pandemic impacted from March 2020. DEW on behalf of the NRM Board managed the move of a significant number of staff to work from home arrangements where feasible. DEW also ensured precautions were taken for staff and the public where sites and facilities remained open, adopting best practice advice to ensure personal safety at those sites. The key impacts in 2019-20 were:

- Majority of staff were working from home
- Some projects could not be completed within planned timeframes due to travel and other restrictions

2. Income

2.1. Commonwealth funding

	2020 \$'000	2019 \$'000
Commonwealth funding		
Regional Land Partnerships Program*	1 668	1 689
Total Commonwealth funding	<u>1 668</u>	<u>1 689</u>

	2020 \$'000	2019 \$'000
* Regional Land Partnerships Program funding consists of the following components		
Nganamara (Malleefowl) Adaptive Management in the Great Victorian Desert, South Australia	500	666
Core services	522	514
Improving Vegetation Cover for Soil Erosion and Biodiversity Outcomes in APY Pastoral Areas, South Australia	371	349
Undertaking Management Interventions to Maintain the Hooded Plover Population Along the Remote Yalata Coastline, South Australia	-	150
Translocation and Population Management of Warru (Black-Footed Rock-Wallaby) into Former Habitats within the APY Lands, South Australia	275	5
Sustainable Pastoral Development in APY Pastoral Areas, South Australia	-	5
Total Regional Land Partnership funding	<u>1 668</u>	<u>1 689</u>

Assets arising from Commonwealth funding in scope of AASB 1058 are recognised at their fair value when an asset is received. Commonwealth funding is paid in arrears, subject to an approved declaration of claim. The Board has determined that it has an unconditional contractual right to receive a portion of the funding under AASB 9 when a claim is submitted, as it has satisfied the eligibility criteria and expects that the claim will be accepted. Accordingly, revenue and a receivable are recognised when the claim is submitted.

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

2.2. Grant revenues

	2020	2019
	\$'000	\$'000
Grant revenues from SA Government		
State Government recurrent funding	1 171	1 144
Native Vegetation Council - SEB/Buffel Grass Project	-	56
Total grant revenues from SA Government	<u>1 171</u>	<u>1 200</u>
Other Grant revenue		
Desert Support Services (DSS)	199	192
Total other grant revenue	<u>199</u>	<u>192</u>
Total grant revenues	<u><u>1 370</u></u>	<u><u>1 392</u></u>

Income from grants without sufficiently specific performance obligations is recognised when the entity obtains control over the assets. This is when the cash is received.

State Government recurrent funding

Recurrent grant funding is provided to the Board via the NRM Fund, to deliver core operational and governance requirements, in accordance with the NRM Act and the Board's Business Plan. The continued existence of the Board in its present form is dependent on government funding.

Desert Support Services

The Board received grant funding from Deserts Support Services (DSS) Pty Ltd to facilitate the involvement of Aboriginal Organisations in the AW regions to participate in the project and deliver on-ground works. This grant arrangement expires in 2022-23.

Native Vegetation Council

In 2018-19 the Board received grant funding from the Native Vegetation Council (NVC) for the significant environmental benefit (SEB) grant to destroy buffel grass south of the APY lands in the AW region.

2.3. Interest

	2020	2019
	\$'000	\$'000
Interest revenues from entities within the SA Government	21	51
Total Interest revenues	<u>21</u>	<u>51</u>

2.4. Other income

	2020	2019
	\$'000	\$'000
Recoup of expenses and other recoveries	86	13
Sale of professional services	30	8
Total other income	<u>116</u>	<u>21</u>

Other income includes reimbursement income related to the operating activities of the Board and sales of professional services. Other income is recognised upon the delivery of the service to the customer, which is in arrears, therefore no contract liability is recognised.

Alinytjara Wilurara Natural Resources Management Board

Notes to and forming part of the financial statements

for the year ended 30 June 2020

3. Board, committees and employees

3.1. Key management personnel

Key management personnel of the Board include the Minister for Environment and Water, the Presiding Member, the Regional Natural Resources Management (NRM) Manager and the other members of the Board who have responsibility for the strategic direction and management of the Board.

The total compensation for the Board's key management personnel was \$137 000 in 2019-20 and \$129 000 in 2018-19.

The compensation disclosed in this note excludes salaries and other benefits the Minister for Environment and Water receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

Related party transactions

The Board is a body corporate and was established pursuant to the *Natural Resources Management Act 2004* and is wholly owned and controlled by the Crown.

Related parties of the Board include all key management personnel and their close family members; all Cabinet Ministers and their close family members; and all public authorities that are controlled and consolidated into the whole of government financial statements and other interests of the Government.

Transactions with key management personnel and other related parties

The Board has a service agreement totalling \$38 000 with an Aboriginal organisation, Far West Mining and Civil (a commercial arm of the Far West Coast Aboriginal Corporation (FWCAC) during 2019-20 to access the Aboriginal labour workforce to support the delivery of the Board's projects. The chair of the FWCAC is a member of the Alinytjara Wilurara Natural Resources Management Board.

Two members of the Board are also members of the Executive Management of APY Lands with which the Board have service agreements with for delivering the Regional Land Partnership program. The total value of these service fees is \$487 000.

The Board has an agreement totalling \$56 000 with A.M.Y Environmental Services (a commercial arm of AMYAC Nominees) for supporting the establishment of the Ranger team. A board member of the Board is a member of AMYAC nominees.

3.2. Board and committee members

Members during the 2019-20 financial year were:

The NRM Board

A P Agius (Presiding Member, re-appointed February 2020)
M T Haynes (Presiding Member until February 2020)
A W Baker
D Hansen
P P Miller
J O'Toole
K M Richards
S Scales
M J Smart

Audit and Risk Management Committee

M T Haynes (Chair)
D Hansen
S Scales
P P Miller
L Feuerherdt*

* In accordance with the Department of the Premier and Cabinet's Circular Number 016, government employees did not receive any remuneration for board/committee duties during the financial year.

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

3.2. Board and committee members (continued)

The number of members whose remuneration received or receivable falls within the following bands

	2020	2019
\$0 - \$19 999	9	10
\$20 000 - \$39 999	1	1
Total number of members	10	11

Remuneration of members includes sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits, and any fringe benefits tax paid or payable in respect of those benefits. The total remuneration received or receivable by members was \$60 000 (2019: \$58 000).

For the purposes of this table, travel allowances and other out-of-pocket expenses paid to members have not been included as remuneration as it is considered to be reimbursement of direct out-of-pocket expenses incurred by relevant members. These expenses in addition to Payroll Tax amount to \$22 000 (2019: \$25 000).

4. Expenses

4.1. Supplies and services

	2020	2019
	\$'000	\$'000
Fee for service - Board funded DEW salaries	1 317	959
Fee for service	668	786
Fee for service - corporate services fee to DEW	228	188
Travel and accommodation	171	189
Motor vehicles	57	56
Fee for service - Shared Services SA fee	42	40
Information technology and communication charges	32	24
General administration	20	18
Staff development	11	23
Minor works, maintenance and equipment	9	34
Other	67	62
Total supplies and services	2 622	2 379

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

4.2. Depreciation

	2020	2019
	\$'000	\$'000
Vehicles	4	4
Plant and equipment	2	2
Total depreciation	6	6

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Review of accounting estimates

Assets' residual values, useful lives and depreciation methods are reviewed and adjusted if appropriate, on an annual basis. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate, which is a change in accounting estimate.

Useful life

Depreciation is calculated on a straight line basis over the estimated useful life of the following classes of assets as follows:

Class of asset	Useful life (years)
Vehicles	5
Plant and equipment	5 - 10

4.3. Other expenses

	2020	2019
	\$'000	\$'000
Audit fees paid/payable to the Auditor-General's Department	50	48
Total other expenses	50	48

Alinytjara Wilurara Natural Resources Management Board
Notes to and forming part of the financial statements
for the year ended 30 June 2020

5. Non-financial assets

5.1 Property, plant and equipment by asset class

	2020 \$'000	2019 \$'000
Vehicles		
Vehicles at cost (deemed fair value)	17	17
Accumulated depreciation	(15)	(11)
Total vehicles	<u>2</u>	<u>6</u>
Plant and equipment		
Plant and equipment at cost (deemed fair value)	77	77
Accumulated depreciation	(67)	(65)
Total plant and equipment	<u>10</u>	<u>12</u>
Total property, plant and equipment	<u><u>12</u></u>	<u><u>18</u></u>

5.2 Property, plant and equipment owned by the Board

Reconciliation 2019-20

	Vehicles \$'000	Plant and equipment \$'000	Total \$'000
Carrying amount at 1 July 2019	6	12	18
Depreciation expense	(4)	(2)	(6)
Carrying amount at 30 June 2020	<u>2</u>	<u>10</u>	<u>12</u>

Property, plant and equipment with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed.

Property, plant and equipment is recorded at fair value. Detail about the Board's approach to fair value is set out in note 10.1.

Impairment

There were no indications of impairment of property, plant and equipment as at 30 June 2020.

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6 Financial assets

6.1 Cash and cash equivalents

	2020	2019
	\$'000	\$'000
Deposits with the Treasurer	3 484	3 138
Total cash and cash equivalents	3 484	3 138

Cash is measured at nominal value.

Deposits at call and with the Treasurer earn a floating interest rate, based on daily bank deposit rates.

6.2 Receivables

	2020	2019
	\$'000	\$'000
<u>Current</u>		
Receivables from non-government entities	30	1
Accrued revenues	772	979
Total current receivables	802	980
Total receivables	802	980

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing.

Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

The expected credit loss of receivables is considered to be nil.

7. Liabilities

7.1. Payables

	2020	2019
	\$'000	\$'000
<u>Current</u>		
Trade payables	185	435
Accrued expenses	86	89
Total current payables	271	524
Total payables	271	524

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

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8. Changes in accounting policy

8.1. AASB 15 Revenue from Contracts with Customers

AASB 15 Revenue from Contracts with Customers establishes a revenue recognition model for revenue arising from contracts with customers. It requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 supersedes *AASB 111 Construction contracts*, *AASB 118 Revenue* and related Interpretations and applies to all revenue arising from contracts with customers.

Impact on retained earnings

The total impact on the Board's retained earnings as at 1 July 2019 was \$ nil.

8.2. AASB 1058 Income of Not-for-Profit Entities

AASB 1058 Income of Not-for-Profit Entities establishes new income recognition requirements for not-for-profit entities. Its requirements apply where the consideration to acquire an asset, including cash, is significantly less than fair value principally to the entity to further its objectives. AASB 1058 also contains requirements for the receipt of volunteer services. AASB 1058 supersedes income recognition requirements in *AASB 1004 Contributions*, *AASB 118 Revenue* and *AASB 111 Construction Contracts*. However, elements of AASB 1004 remain in place, primarily in relation to restructures of administrative arrangements and other contributions and distributions by owners.

Accounting policies on transition

The total impact on the Board's retained earnings as at 1 July 2019 was \$ nil.

8.3. Presentation of Financial Statements

Treasurer's Instructions (Accounting Policy Statements) issued on 1 June 2020 removed the previous requirement for financial statements to be prepared using the net cost of services format. The net cost of services is the total cost of services less any revenue retained by public authorities involved in the provision of services but does not include items classified as revenues from and payments to the South Australian Government.

Presentation of the Statement of Comprehensive Income on an 'income and expense' basis allows information to be presented in such a way that eliminates potential confusion as to the source of funding for the Board. As well as changes to the format of the Statement of Comprehensive Income, there are presentational changes to remove the net cost of services format from the Statement of Cash Flows. These statements now show income before expenses, and cash receipts before cash payments. Related disclosures also reflect this changed format.

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9. Outlook

9.1. Unrecognised contractual commitments

Commitments include operating arrangements arising from contractual or statutory sources and are disclosed at their nominal value.

Unrecognised contractual commitments and contingencies are disclosed net of the amount of GST recoverable from or payable to the Australian Taxation Office (ATO).

Expenditure commitments

The Board's expenditure contracted for at the reporting date but not recognised as liabilities are payable as follows:

	2020	2019
	\$'000	\$'000
Within one year	267	189
Total expenditure commitments	267	189

Contracts have been entered into for the completion of various projects.

9.2. Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The Board is not aware of the existence of any contingent assets or liabilities.

9.3. COVID-19 pandemic outlook for the Board

The COVID-19 pandemic will continue to impact on the forward commitments transferred to the Alinytjara Wilurara Landscape Board in 2020-21. The key expected impacts are:

- Delays to works specified in the business plan due to travel restrictions
- Changes to working arrangements for staff, facilitating working from home

9.4. Events after the reporting period

On 1 July 2020, the *Natural Resources Management Act 2004* was repealed and the Alinytjara Wilurara Natural Resources Management (NRM) Board was abolished.

The Alinytjara Wilurara NRM Board has ceased operations, and the management of land, water, pest, plants and animals, and biodiversity across the region is now managed by the Alinytjara Wilurara Landscape Board.

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10. Measurement and risk

10.1. Fair Value

AASB 13 Fair Value Measurement defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

Initial recognition

Non-current assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at their fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements, then the assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

Revaluation

Property, plant and equipment are subsequently measured at fair value after allowing for accumulated depreciation.

The revaluation process is reviewed by the Regional Director and audit committee each year.

Non-current tangible assets are valued at fair value and revaluation of a non-current asset, or group of assets, is only performed when its fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than 3 years.

As the Board does not hold assets that meet these criteria, assets have not been revalued.

10.2. Financial instruments

Financial risk management

Risk management is managed by the Board's corporate services section and Board risk management policies are in accordance with the *Risk Management Policy Statement* issued by the Premier and Treasurer and the principles established in the Australian Standard *Risk Management Principles and Guidelines*.

The Board's exposure to financial risk (liquidity, credit and market) is low due to the nature of the financial instruments held.

There have been no changes in risk exposures since the last reporting period.

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10.2 Financial instruments (continued)

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed the respective financial asset/financial liability note.

Classification of financial instruments

The Board measures all financial instruments at amortised cost.

Category of financial asset and financial liability	Note	2020	2019	2020 Contractual maturities		
		Carrying amount \$'000	Carrying amount \$'000	Within 1 year \$'000	1-5 years \$'000	More than 5 years \$'000
Financial assets						
Cash and cash equivalents	6.1	3 484	3 138	n/a	n/a	n/a
Financial assets at amortised cost						
Receivables	6.2	802	980	n/a	n/a	n/a
Total financial assets		4 286	4 118	-	-	-
Financial liabilities						
Financial liabilities at amortised cost						
Payables	7.1	214	471	214	-	-
Total financial liabilities		214	471	214	-	-

Receivable and Payables

The receivable and payable amounts disclosed here exclude amounts relating to statutory receivables and payables (for example, Commonwealth, State and Local Government taxes, fees and charges; Auditor-General's Department audit fees). In government, certain rights to receive or pay cash may not be contractual and therefore in these situations, the requirements will not apply. Where rights or obligations have their source in legislation such as levies, tax and equivalents, they would be excluded from the disclosure. The standard defines contract as enforceable by law. All amounts recorded are carried at amortised cost.