



**Government
of South Australia**

**ALINYTJARA WILURARA LANDSCAPE
BOARD
2024-25 Annual Report**

ALINYTJARA WILURARA LANDSCAPE BOARD

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2024-25 ANNUAL REPORT for the Alinytjara Wilurara Landscape Board

To:

The Hon Lucy Hood MP

Minister for Climate, Environment and Water

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Landscape South Australia Act 2019* and *Landscape South Australia (General) Regulations 2020* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the ALINYTJARA WILURARA LANDSCAPE BOARD by:

Brenz Saunders

Presiding Member

Date 28 November 2025

Signature

A handwritten signature in black ink, appearing to read 'Brenz Saunders', is written over a horizontal line.

Reconciliation statement / Engagement with First Nations Australians

The Alinytjara Wilurara (AW) Landscape Board (the Board) acknowledges Aboriginal people as the First Nations of the lands and waters we live and work upon. The Board has an unwavering commitment to reconciliation and self-determination for healthy Country.

The Board is a signatory to a statewide Landscape Boards of SA statement of commitment. The AW Landscape Board has also developed its own “*Statement of Commitment*” which defines the principles of engagement and partnerships with the traditional owners of the AW region.

The AW Landscape Board values the opportunity to achieve stronger relationships with Aboriginal people and organisations in South Australia, the support greater economic prosperity and wellbeing for Aboriginal people and communities, and look after our country and sea better, together.

From the Presiding Member

The 2024-25 financial year was a positive and productive one for the Alinytjara Wilurara Landscape Board.



The Board continued to demonstrate leadership on buffel grass management at a national and state level, working with the Indigenous Desert Alliance and Arid Lands Environment Centre to nominate buffel as a Weed of National Significance (WoNS). Recognition under the WoNS framework would unlock funding and allow for a strategic national response to the crisis.

The Board was instrumental in delivering the Ministerial Roundtable on buffel grass in November 2024. Convened by the Deputy Premier, the Hon Dr Susan Close MP, this initiative was inspired by Dr Close's attendance at an AWLB meeting in March 2024, where the scale of the disaster became clear. Featuring five cabinet ministers and senior staff, the roundtable promises to be a turning point in the buffel battle in SA.

I have been proud to represent the Board at a number of events, including the South Australian Government's Climate Change Conference, National Indigenous Disaster Resilience Gathering, and the National NRM Chairs and CEO's conference. The voices of desert communities are often under-represented, and it is important to take these opportunities to advocate for healthy Country.

Funding from the Australian Government was secured in March 2025, almost two years from the submission of grant applications. Following prolonged delays and uncertainty, the AWLB team were pleased to begin rolling out new programs in the region.

The Board's work on Country has been extensive, including workshops promoting sustainable pastoral practices in the APY Lands, high-tech feral predator trapping on the Yalata coast, controlling camels on the Nullarbor, and monitoring threatened species in the Great Victoria Desert.

Importantly, we also began the process of reviewing our five-year Landscape Plan 2021-26 and planning for its replacement. The Board approved a strategy for consultation with stakeholders including Anangu ranger teams, to ensure the new plan aligns with the aspirations of Anangu in our region.

A handwritten signature in black ink, appearing to read 'Brenz Saunders', written over a white background.

Brenz Saunders

Presiding Member

Alinytjara Wilurara Landscape Board

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Overview: about the Alinytjara Wilurara Landscape Board

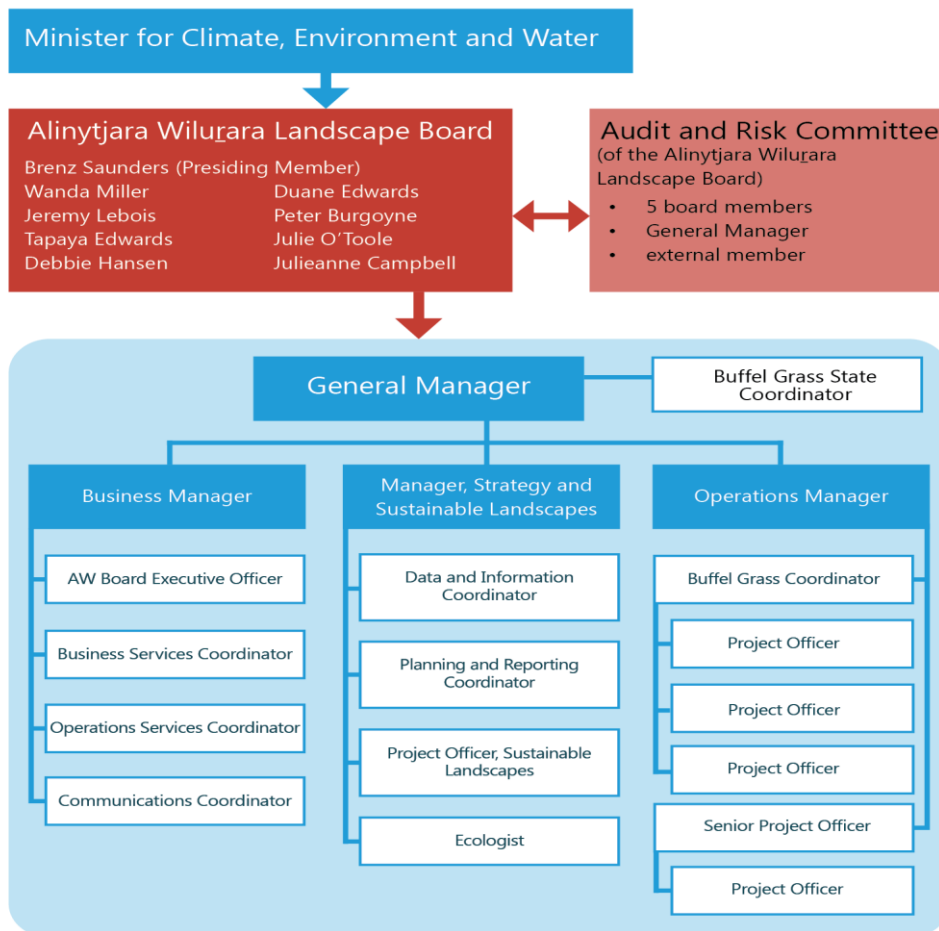
Our strategic focus

<p>Our Purpose</p>	<p>The Alinytjara Wilurara (AW) Landscape Board (the Board) was established on 9 January 2020 under the provisions of the Landscape South Australia Act 2019.</p> <p>The Board undertakes an active role in managing South Australia’s landscapes through the preparation and implementation of a regional landscape plan which is the principal document guiding the management of the state’s landscape in the AW Region.</p>
<p>Our Vision</p>	<p>A healthy and valued region, managed responsibly now, for the future benefit of people and Country.</p>
<p>Our Values</p>	<p>As an all-Aboriginal Board, we feel the close connection and responsibility of our ancestors for ensuring that our land and sea and all that lives there is cared for now and for the generations to come.</p> <p>The aspirations of the region’s Traditional Owners in caring for Country are the basis of what our Board value. These include:</p> <ul style="list-style-type: none"> • Traditional and Ecological Knowledge (TEK) and places of significance • People on Country • Important plants • Important animals • Coast and marine ecosystems. • Grasslands, dune and desert • Mulga woodlands • Nullarbor Plain • Ranges and rocky outcrops • Ground water • Surface water • Healthy soil • Leadership
<p>Our functions, objectives and deliverables</p>	<p>The objectives of the Board are to support and enhance ecologically sustainable development by establishing an integrated scheme to promote the use and management of the natural resources that make up or contribute to our state's landscape in an integrated manner that:</p> <p>(a) Recognises and protects the intrinsic values of landscapes and recognises the interconnection between different elements of</p>

	<p>landscapes, including in relation to various aspects of the state's natural resources; and</p> <p>(b) Supports the state's primary production and other industries and a sustainable state economy, supports resilient communities and natural and built environments, and supports the interests of Aboriginal peoples; and</p> <p>(c) Provides for the protection, enhancement, restoration and sustainable management of:</p> <ul style="list-style-type: none">(i) land, soil and water resources; and(ii) native fauna and flora, especially so that they are resilient in the face of change; and <p>(d) provides, protects and conserves biodiversity, and insofar as is reasonably practicable, supports and encourages the restoration or rehabilitation of ecological systems and processes that have been lost or degraded, and promotes the health of ecosystems so that they are resilient in the face of change; and</p> <p>(e) recognises that climate change is a significant factor in our environment (including a recognition of the need for mitigation and adaptation); and</p> <p>(f) provides for the prevention or control of impacts caused by pest species of animals and plants that may have an adverse effect on the environment, primary production or the community; and</p> <p>(g) provides the collaborative management of native animals that adversely affect the natural or built environments, people or primary production or other industries; and</p> <p>(h) provides educational initiatives and provides support mechanisms to strengthen the skills, knowledge and capacity of people to sustainably manage natural resources; and</p> <p>(i) supports initiatives and action to facilitate the increased capacity of people to engage in processes under this Act, including through the provision of information relevant to the protection, enhancement or management of landscapes.</p>
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Our organisational structure

Section 15 of the *Landscape South Australia Act 2019* provides for the appointment of the Alinytjara Wilurara Landscape Board, which comprises of at least five and not more than nine members all appointed by the Minister for Climate, Environment and Water. Each of the appointed members of the Board is a person who, in the opinion of the Minister, meets the requirements of section 16 of the *Landscape South Australia Act 2019*.



Changes to the agency

- During 2024-25 there were no changes to the Alinytjara Wilurara Landscape Board's structure and objectives as a result of internal reviews or machinery of government changes.

Our Minister (s)



The Hon Dr Susan Close MP is the Deputy Premier and Minister for Climate, Environment and Water.

The Board

Name	Position	Term Dates	Subcommittee
Brenz Saunders	Presiding Member	29/08/2024 – 30/01/2027	Member, Audit & Risk Management Committee
Tapaya Edwards	Board Member	31/01/2024 – 31/07/2024 01/08/2024 – 30/01/2027	
Debbie Hansen	Board Member	31/01/2024 – 31/07/2024 01/08/2024 – 30/01/2027	Member, Audit & Risk Management Committee
Peter Burgoyne	Board Member	31/01/2024 – 30/01/2027	Chair, Audit & Risk Management Committee
Duane Edwards	Board Member	01/03/2023 – 30/01/2024 31/01/2024 – 30/01/2027	Member, Audit & Risk Management Committee
Wanda Miller	Board Member	31/01/2024 – 30/01/2027	Member, Audit & Risk Management Committee
Jeremy Lebois	Board Member	31/01/2024 – 31/07/2024 01/08/2024 – 30/01/2027	
Julie O’Toole	Board Member	31/01/2024 – 11/03/2025	
Julianne Campbell	Board Member	31/01/2024 – 31/07/2024	

Brenz Saunders
Presiding Member



Debbie Hansen
Maralinga Tjarutja



Jeremy Lebois
Maralinga Tjarutja



Wanda Miller
Far West Coast



Duane Edwards
Yalata



Julie O'Toole
Tallaringa



Tapaya Edwards
APY Lands



Julianne Campbell
APY Lands



Peter Burgoyne
Far West Coast



Our staff

As per section 35 of the *Landscape South Australia Act 2019*, staff who undertake the work of the Alinytjara Wilurara Landscape Board are employed by the General Manager as the employing authority.

Legislation administered by the Alinytjara Wilurara Landscape Board

Landscape South Australia Act 2019

Landscape South Australia (General) Regulations 2020

Other related agencies (within the Minister's area/s of responsibility)

- Department for Environment and Water
- Limestone Coast Landscape Board
- Eyre Peninsula Landscape Board
- Green Adelaide Board
- Hills and Fleurieu Landscape Board
- Kangaroo Island Landscape Board
- Murraylands and Riverland Landscape Board
- Northern and Yorke Landscape Board
- South Australian Arid Lands Landscape Board
- Environment Protection Authority
- Green Industries SA
- SA Water

The Alinytjara Wilurara Landscape Board's performance

Performance at a glance

The Alinytjara Wilurara Landscape Board's performance is guided by its Regional Landscape Plan 2021-2026 and implemented through an annual business plan that outlines its operations. Some of the 2024-25 achievements include:

- A new appointment of the Alinytjara Wilurara Landscape Board's Presiding Member.
- Negotiation with Australian Government for the Natural Heritage Trust (NHT) funds finalised.
- The Board endorsed its 2025/26 annual business plan for submission to the Minister for Climate, Environment and Water, and discussed the key deliverables for this financial year which includes the ongoing protection of nganamara (malleefowl), sandhill dunnart conversation, climate smart agricultural practices in the APY Lands and Yalata and reviewing AW Landscape Board's Regional Landscape Plan for 2026-2031.
- The Board approved its engagement strategy for AW Regional Landscape Plan 2026-2031. The engagement strategy will be both strategic and operational and will involve landholding authorities, their land management programs and key stakeholders in the AW region.
- The Board endorsed its own Statement of Commitment for Landholding Authorities (LHAs), detailing how AW serves its key partners in the region.
- The AW Board assisted the Deputy Premier and Minister for Climate, Environment and Water, Dr Susan Close, MP with a ministerial roundtable on the growing buffel grass crisis.
- The AW Landscape Board worked in partnership with the Indigenous Desert Alliance and Arid Lands Environment Centre, and with support from over 80 other organisations to nominate buffel grass as a Weed of National Significance under the Federal Government administered process.
- AW Landscape Board continued its national leadership in managing buffel grass by delivering a two-day buffel grass workshop at Uluru Kata-Tjuta National Park. The event provided a unique opportunity for two-way learning. It allowed participants to exchange knowledge and benefit from AW's extensive experience in managing buffel grass.
- The Board endorsed establishing a new service delivery model that will focus on building ranger team and landholding authority capacity. It will be called *Tjungungku Palyalpai*, which roughly translates to "the way we all work together". This will focus on species identification, survey/monitoring techniques and inspiring through two-way learning and building climate change resilience into the communities of the region.
- Grassroots Grant was awarded to the Yalata community to construct pest exclusion fencing around storage and accommodation facilities near the Head of the Bight.

Agency specific objectives and performance

More detail on the 2024-25 projects and their alignment with Alinytjara Wilurara Landscape Board's priorities is available in the [2024-25 Business Plan](#).

Board and Community Leadership		
Regional Priorities/ Board Objectives	Focus Areas/Regional Strategies	Performance
<p>Be strong leaders to make effective decisions by exploring options to deliver better outcomes.</p>	<ul style="list-style-type: none"> • Building effective partnerships to maintain regional relevance and support emerging Aboriginal leaders. • Supporting Land Holding Authorities and Traditional Owners to access resources that facilitate traditional and ecological knowledge transfer. 	<ul style="list-style-type: none"> • The Alinytjara Wilurara Landscape Board (AWLB) maintained strong engagement with Community and First Nations peoples (Anangu) through its governance structure and extensive consultation activities. • All AWLB Members are First Nation people, with majority representing the Aboriginal landholding authorities of the region. Quarterly Board meetings in Ceduna, Scotdesco, Adelaide, and online provided opportunities for Board members to review project proposals, receive updates, and contribute to planning processes, including the Landscape Plan Review and project engagement strategies. • The AWLB supported and facilitated over 50 meetings, workshops, and presentations with Aboriginal organisations, Traditional Owner groups, and stakeholders. These included: <ul style="list-style-type: none"> ○ Engagements with Far West Coast Aboriginal Corporation (FWCAC), APY, Oak Valley, Yalata, and AMYAC to discuss workplans, project delivery, and strategic partnerships. ○ Information Sessions and planning meeting Ceduna Area School (CAS) students and teacher for SHD trapping work ○ Yalata beach marine debris clean-up day with Yalata School students and Yalata Rangers

	<ul style="list-style-type: none">○ Training sessions with Yalata Rangers on use of Celium trapping network and traps○ Co-design and joint planning of on-ground work and IPA implementation with APY Land Management, Oak Valley Rangers, and the Mount Willoughby IPA Working Group.○ Participation in forums such as the National Indigenous Disaster Resilience Gathering, SA Aboriginal Land and Sea Management Workgroup, and Indigenous Desert Alliance events, showcasing leadership and building partnerships.○ Direct input into key processes such as emergency response planning, land management needs, cultural heritage protection, and project delivery coordination.○ Targeted engagement with Co-Management Boards (e.g., Yumbarra, Tallaringa, Nullarbor), local councils, and schools to strengthen local participation in NRM.○ Active support for cultural events (e.g. Reconciliation Week, Clontarf Carnival) to promote NRM pathways and increase community awareness. <ul style="list-style-type: none">● AW regional ecologist attended quarterly Warru Recovery Team meetings with APY Warru rangers as well as their AGM. The meetings support the ecological and traditional knowledge transfer between Anangu rangers, ecologists and zoo staff as part of the ongoing maintenance of the Warru program.● AWLB also facilitated cultural awareness training for staff and continued to prioritise respectful, place-based engagement. Through direct participation in planning, decision-making, and project delivery, Anangu are at the centre of AW's approach to achieving 5-year Outcomes and Investment Priorities.
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Healthy Soils		
Regional Priorities/ Board Objectives	Focus Areas/Regional Strategies	Performance
Work with all traditional landholders and key stakeholders to keep country strong, productive and healthy	Supporting landholding authorities and Traditional Owners to: <ul style="list-style-type: none"> - adopt sustainable pastoral practices to reduce soil erosion - participate in carbon farming opportunities that support sustainable pastoral practices. 	<ul style="list-style-type: none"> • 1.5 FTE of Sustainable Agriculture Facilitators (SAFs) were employed in 2024-2025 to support the adoption of climate-smart, sustainable agricultural practices. • The SAFs engaged with 29 Land Managers, including 19 Anangu Land Managers to support the uptake of climate-smart, sustainable agricultural practices. • The SAFs engaged with 18 agricultural stakeholders to support the uptake of climate-smart, sustainable agricultural practices. • The SAFs supported 6 activities for projects delivered through the Sustainable Pastoral Development project to support the uptake of climate-smart, sustainable agricultural practices. • 2 AW Landscape Board staff attended Carbon Farming Outreach training with Melbourne University • 2 Anangu Leaseholder groups adopted climate-smart, sustainable agricultural practices to protect and conserve natural capital and biodiversity. • 18 Anangu land managers have increased skills and knowledge in climate-smart, sustainable agricultural practices to protect and conserve natural capital and biodiversity. • 16 Anangu land managers have increased awareness and knowledge of practices that build climate change resilience and reduce greenhouse gas emissions • Improved land management practices were applied across 156,000ha at Watinuma and Kenmore Park, including stocking rate

		<p>planning, infrastructure upgrades, and rotational grazing via waterpoint management.</p> <ul style="list-style-type: none"> • 6 engagement events built NRM knowledge in 18 Anangu and 9 Piriimpa (non-Anangu people) • 1 water quality survey of 26 pastoral waterpoints informed adaptive management and infrastructure decisions. • 1 flora survey - Ground cover and land condition monitoring at 36 sites showed early signs of improved pasture under managed grazing pressure. • 1 Carbon Farming Outreach program workshop delivered to increase knowledge of climate change, carbon farming and the roll of dung beetles increasing soil carbon • 1 workshop delivered to increase knowledge of healthy soil, including testing and sampling techniques
Pest Plant and Animal Control		
Regional Priorities/ Board Objectives	Focus Areas/Regional Strategies	Performance
<p>Keep Country strong by management aimed at the eradication of weeds and feral animals.</p>	<p>Working with key stakeholders to support Land Holding Authorities and Traditional Owners to control priority pest plant and animals.</p>	<ul style="list-style-type: none"> • Targeted control of cats and foxes was undertaken across 7,061 ha, with 3 cats and 8 foxes shot with Felixers in the Great Victoria Desert • 6 feral predator monitoring surveys in the Great Victoria Desert using motion-sensor camera grids provided critical data on predator presence and informed future control strategies • 1 buffel grass distribution survey helped identify and monitor priority dispersal pathways for control • 309 camels culled across 1,680,123 ha • Data from 17 collars processed and used to inform future culling activities

		<ul style="list-style-type: none"> • Buffel grass control work conducted in 3 priority zones in APY to protect Warru from risks associated with Buffel grass. • 1 camera grid set up at Yalata beach to monitor pest animals • 2 pest animal surveys using motion sensor cameras to direct location of pest animal control activities at Yalata beach • 1 onion Weed survey conducted at Yalata beach to protect coastal habitat • 1 celium trapping network and 13 pest animal traps installed at Yalata beach to enable the trapping and control of feral predators in remote locations • 2 pest animal control events carried out at Yalata beach • 5 community workshops delivered to 99 participants to engage and educate on the impacts of Buffel grass, it's management and how to coordinate efforts • 6 presentations, 4 Ministerial briefings and 1 Ministerial round table event delivered on Buffel grass threats, economic risks, Buffel grass management strategies and methods and possible collaborations to 185 stakeholders from SA Landscape Boards, Councils, District Groups, Biosecurity Community of Practices, Threatened Species Commissioner, NT Buffel grass technical working group, SA Ministers, and Department of Environment Executive Directors • 1 university research projects initiated to further expand on knowledge of Buffel grass and inform future management • 1 buffel grass roadside survey conducted over 668km in the Northern and Yorke Landscape Board region to map the southern extent of buffel grass infestations, with 31 new infestations identified and prioritised for control • 1 Weeds of National Significance and 1 Key Threatening Process nomination submitted for Buffel grass to aid in future management • 1 herbicide trial initiated to inform future control activities
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Land sea biodiversity		
Regional Priorities/ Board objectives	Focus Areas/Regional Strategies	Performance
<p>Keeping Country healthy for native plants and animals to be strong and plentiful for everyone now and in the future.</p>	<p>Supporting Land Holding Authorities and Traditional Owners to protect and restore important coast and marine ecosystems.</p> <p>Supporting Land Holding Authorities and Traditional Owners to maintain and enhance biodiversity, including threatened species in prioritised ecosystems.</p>	<ul style="list-style-type: none"> 7 malleefowl surveys, including in new areas (Yalata and Watarru), delivered in conjunction with Far West Coast expanded understanding of species distribution across the region 2 sandhill dunnart surveys, delivered in conjunction with Far West Coast assessed presence/absence, life stage, and habitat health through vegetation and fire regeneration monitoring 1 shorebird survey at Yalata to determine shorebird population numbers and assessment of threats 1 nesting bird survey at Yalata to determine population numbers and breeding success of threatened species 1 beach clean up day, delivered with Yalata Rangers removing over 40kg of marine debris on Yalata beach to protect coast and marine animals AW regional ecologist supported the APY Warru Recovery Program Working with APY on Warru and small vertebrate surveys at the Pintji. Reduction of threats to protect threatened species across the AW region (see Pest plant and animal control section above for details).

Water Management		
Regional Priorities/ Board objectives	Focus Areas/Regional Strategies	Performance
Taking care of water for our people and country	<p>Supporting Land Holding Authorities and Traditional Owners to manage ground water affecting activities.</p> <p>Supporting Land Holding Authorities and Traditional Owners to actively manage ecologically and culturally significant surface and groundwater sites.</p>	<ul style="list-style-type: none"> • Water quality testing of bore water in the APY Pastoral areas to determine suitability of water for livestock and native animals • Mapping of bore water sites provided to APY for improved management of ground water • Ecologically and culturally important surface water sites (rockholes and soaks) were protected through the camel control which removed 309 camels culled across 1,680,123 ha across the Great Victoria Desert.

Corporate performance summary

The Alinytjara Wilurara Landscape Board's corporate, governance and administrative support services are provided by the Business Services Unit, reporting to the General Manager as per section 35 of the *Landscape South Australia Act 2019*. The Department for Environment and Water provide additional corporate, governance and administrative support services to the Alinytjara Wilurara Landscape Board on a fee for service basis in accordance with a Service Level Agreement (SLA).

Key corporate achievements for 2024-25:

- Landscape Board members from across SA met in Adelaide for a full-day induction session. AW General Manager, Kim Krebs attended with Board member, Peter Burgoyne.
- AW Landscape Board members attended the Landscape Forum 2025 where AW Chair Brenz Saunders and Board member Jeremy Lebois spoke on a panel of First Nations guests providing their experiences, connections and expectations of the landscape system.
- Board member Jeremy Lebois was nominated as the AW Landscape Board's representative for the Ministerial Aboriginal Advisory Committee, and the AW Chair will act as his proxy when required.
- The Board invited SafeWork SA officers to visit AW's Ceduna office in September 2024 to provide some insights and advice on workplace health and safety to staff. SafeWork SA also presented to the Board at its meeting 20 about organisational risk and officer roles and responsibilities.
- Implementation of electronic logbooks for fleet vehicles, eliminating the need to maintain paper-based logbooks to meet Australian Tax Office requirements.
- Adoption and review of corporate policies and procedures relating to work health safety and wellbeing, debt recovery and write-off, and fraud and corruption control.
- Review of all role descriptions, adopting a simplified template to improve readability for both current staff and job applicants.

A total of four Board meetings was held during the 2024-25 financial year. The table below illustrates meetings that AW Landscape Board members have attended:

Board member	Meeting attended	Meeting not attended	Reasons for unavailability
Brenz Saunders	3	1	Sickness
Peter Burgoyne	4	0	
Debbie Hansen	4	0	
Wanda Miller	4	0	
Jeremy Lebois	4	0	
Duane Edwards	2	2	Cultural commitments
Tapaya Edwards	3	1	Other commitments
Julie O'Toole	2	2	
Julianne Campbell	0	0	No meeting held during final tenure

Employment opportunity programs

Program name	Performance
Nil	The Alinytjara Wilurara Landscape Board does not employ staff as per section 35 of <i>Landscape South Australia Act 2019</i> . Those staff who undertake the work of the AW Landscape Board are employed by the General Manager as the employing authority.

Alinytjara Wilurara Landscape Board performance management and development systems

Performance management and development system	Performance
The Board maintains a register of attendance at meetings	There were 4 meetings held during 2024-25, with annual attendance of appointed members averaging 86 per cent. All meetings achieved a quorum.
The Board’s Audit and Risk Management Committee	The Terms of Reference was reviewed in December 2024. The Committee met twice in 2024-25 to fulfill its responsibility to review financial performance and the organisational risk register.
Landscape Priorities Fund	Six -monthly, annual and acquittal reporting requirements met for Landscape Priorities Fund project grants.
Australian Government Performance Framework	Quarterly and annual reporting requirements met for regional capacity services, National Heritage Trust and programs under the Department of Climate Change, Energy, the Environment and Water and Department of Agriculture, Fisheries and Forestry.
General Manager	Twice-yearly performance reviews were conducted for the General Manager.

Work health, safety and return to work programs

The Alinytjara Wilurara Landscape Board met the requirements under the *Work Health and Safety Act 2012 (SA)* and the *Return to Work Act 2014*, as well as broader Government requirements. In September 2024, the Board invited SafeWork SA to visit AW’s Ceduna office with the aim to review the Board’s current work health safety and injury management practices, provide some insights and advice on improvement of workplace health and safety and the wellbeing of operations staff.

Program name	Performance
Hazard and incident reporting	There were 2 hazards and injuries reported, a reduction from 3 in 2023-24.
Health and Safety Committee	All employees held monthly meetings throughout the year to discuss matters related to workplace health and safety.
Injury management and return to work services	Case management services for injured workers are provided by the Department of Treasury and Finance's Work Injury Services branch.

Workplace injury claims	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Total new workplace injury claims	0	0	0%
Fatalities	0	0	0%
Seriously injured workers*	0	0	0%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0%

**number of claimants assessed during the reporting period as having a whole person impairment meeting the relevant threshold under the Return to Work Act 2014 (Part 2 Division 5)*

Work health and safety regulations	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	0	0	0%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	0	0	0%

Return to work costs**	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Total gross workers compensation expenditure (\$)	0	0	0%
Income support payments – gross (\$)	0	0	0%

**before third party recovery

Data for previous years is available at: data.sa.gov.au

Executive employment in the agency

Executive classification	Number of executives
The Alinytjara Wilurara Landscape Board does not employ staff as per section 35 of the <i>Landscape South Australia Act 2019</i> . Those staff who undertake the work of the Board are employed through the General Manager as the employing authority.	0

Data for previous years is available at: data.sa.gov.au

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

[View whole of sector workforce information](#)

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the AW Landscape Board. The information is unaudited.

The audited financial statements detail the financial performance and position as at 30 June 2025.

[Appendix: Audited financial statements 2024-25](#)

Statement of Comprehensive Income	2024-25 Budget \$000s	2024-25 Actual \$000s	Variation \$000s	2023-24 Actual \$000s
Total Income	3 318	3 689	43	3 361
Total Expense	5 694	3 369	(2 392)	3 302
Net Result	(2 376)	320	(2 349)	59
Total Comprehensive Result	(2 376)	320	(2 349)	59

Statement of Financial Position	2024-25 Budget \$000s	2024-25 Actual \$000s	Variation \$000s	2023-24 Actual \$000s
Current assets	-	5 483	-	5 065
Non-current assets	-	152	-	168
Total Assets	-	5 635	-	5 233
Current liabilities	-	439	-	380
Non-current liabilities	-	328	-	305
Total Liabilities	-	767	-	685
Net Assets	-	4 868	-	4 548
Equity	-	4 868	-	4 548

**The Board does not prepare a budget for the Statement of Financial Position.*

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Consultants disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Landscape Boards are Tier 2 reporting entities and are not required to disclose consultants in their financial statements.

Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
All consultancies below \$10,000 each - combined	Nil	\$0

Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
Nil	Nil	\$0

Data for previous years is available at: data.sa.gov.au

The Department of Treasury and Finance publishes the total value of consultancy contracts across the South Australian Public Sector in its annual Consolidated Financial Report.

Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	\$ 79 205

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Far West Coast Aboriginal Corporation	Malleefowl Adaptive Management, Fauna and Flora Surveys and Buffel Grass Management on Far West Coast Lands	\$ 26 094
Anangu Pitjanjatjara Yankunytjatjara (APY) Inc.	Sustainable Agriculture Facilitator APY	\$ 57 000

Contractors	Purpose	\$ Actual payment
Anangu Pitjanjatjara Yankunytjatjara (APY) Inc.	APY Buffel Grass control at Warru sites	\$ 40 500
Mapping Services Australia	Priority weed control within southern AW region	\$ 27 853
Anangu Pitjanjatjara Yankunytjatjara (APY) Inc.	Sustainable pastoral development in the APY Pastoral areas	\$ 55 000
Helifarm Pty Ltd	AWLB Aerial Camel Control Operations	\$ 82 880
Department of Treasury and Finance, Shared Services SA (SSSA)	Provision of agreed services and responsibilities by SSSA	\$ 77 184
Department for Environment and Water	Provision of services by DEW for 2024-25	\$ 362 468
	Total	\$ 728 979

Data for previous years is available at: data.sa.gov.au

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

Other financial information

Sections 27(3) and 28(6) of the *Landscape South Australia Act 2019* require the Alinytjara Wilurara Landscape Board to provide a report on funding support provided to community groups, industry, state and local government, landholders and individuals for various projects and programs aligned to the Regional Landscape Plan, including grants provided under the Grassroots Grants Program.

During 204-25, the AW Landscape Board provided \$38 425 from the Grassroots Grants Program to the following:

- Yalata Anangu Aboriginal Corporation \$38 425

Risk management

Risk and audit at a glance

The Audit & Risk Management Committee has oversight of Alinytjara Wilurara Landscape Board's Risk Management Framework and reviews the Risk Register at each meeting. The Audit & Risk Management Committee is also responsible for liaison with the Audit Office of South Australia on all matters concerning the results of audits of the Alinytjara Wilurara Landscape Board. This is achieved through both formal and informal correspondence and through the attendance at quarterly Auditor-General's Performance and Risk Committee Chair meetings.

Fraud detected in the Alinytjara Wilurara Landscape Board

Category/nature of fraud	Number of instances
There were no instances of fraud detected in the activities undertaken by the Alinytjara Wilurara Landscape Board in this reporting period 2024-25	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

The Board has an established a fraud and corruption control policy, aligned with the South Australian Public Sector Fraud and Corruption Control Policy. This policy outlines measures to prevent fraud and details the process for reporting and investigating incidents. The following is a summary of fraud prevention activities currently in place:

- An internal audit program of business systems is conducted annually.
- Adoption of the DEW Procurement Framework to reduce the risk of fraud associated with procurement activities.
- Fraud identified as a risk on the Alinytjara Wilurara Landscape Board risk register, with controls in place to manage the risk to an acceptable level.
- The Audit and Risk Management Committee has oversight of fraud and corruption control and risk management policies, procedures, and programs.
- Internal controls letters received from financial services providers Shared Services SA and Department for Environment and Water.
- All employees have completed the Department of the Premier and Cabinet 'Code of Ethics Awareness' program.
- Employment screening upon employment and at regular intervals.

Data for previous years is available at: data.sa.gov.au

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

Nil.

Data for previous years is available at: data.sa.gov.au

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Act or Regulation	Requirement
<i>Landscape South Australia (General) Regulations 2020</i>	8(c) The persons or bodies to whom or to which the Board has delegated functions or powers under section 37 of the Act, and the nature of the functions or powers delegated to each person or body.

The Alinytjara Wilurara Landscape Board has approved financial delegations in accordance with Treasurer’s Instruction 8 - Financial Authorisations as follows:

Position No.	Position Title	Procurement Contract pre-approval payment and disbursement	Contract execution	Purchase Card	Debt Write-Off
P25704	General Manager	✓	✓	✓	✓
P25696	Business Manager	✓	✓	✓	
P25697	Manager, Strategy & Sustainable Landscapes	✓	✓	✓	
P54860	Operations Manager	✓	✓	✓	
P54823	Business Services Coordinator	✓	✓	✓	
P52606	Operations Services Coordinator	✓	✓	✓	
P55297	Ecologist			✓	
P25694	Executive Officer			✓	
P54858	Coordinator, Data, & Information Management			✓	
P55299	Project Officer, Sustainable Landscapes			✓	
P54851	Communications Coordinator			✓	
P55298	Planning and Reporting Coordinator			✓	
P41237	Senior Project Officer			✓	
P25703	Project Officer			✓	
P52018	Project Officer			✓	
P52028	Project Officer				
P46284	Buffel Grass Coordinator			✓	
P46285	Project Officer			✓	
P50511	Buffel Grass State Coordinator			✓	

In addition to the financial delegations, the General Manager has been delegated to exercise certain powers and functions of the Alinytjara Wilurara Landscape Board under the *Landscape South Australia Act 2019*, as prescribed by the relevant Instrument of Delegation.

Act or Regulation	Requirement
<i>Landscape South Australia (General) Regulations 2020</i>	8(d) a report on any functions assigned to the Board by the Minister

The Minister did not assign any functions to the Alinytjara Wilurara Landscape Board during 2024-25.

Public complaints

Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints 2024-25
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	Nil
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	Nil
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	Nil
Communication	Communication quality	Inadequate, delayed or absent communication with customer	Nil
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	Nil
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	Nil
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	Nil
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	Nil
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	Nil
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	Nil

OFFICIAL

2024-25 ANNUAL REPORT for the Alinytjara Wilurara Landscape Board

Complaint categories	Sub-categories	Example	Number of Complaints 2024-25
Service quality	Information	Incorrect, incomplete, out-dated or inadequate information; not fit for purpose	Nil
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	Nil
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	Nil
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	Nil
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	Nil
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	Nil
		Total	Nil

Additional Metrics	Total
Number of positive feedback comments	Nil
Number of negative feedback comments	Nil
Total number of feedback comments	Nil
% complaints resolved within policy timeframes	0%

Data for previous years is available at: data.sa.gov.au

Service Improvements

In line with PC039- *Complaint Management in the South Australian Public Sector*, agencies are required to assess and monitor the performance of their Complaint Management System annually. Identifying trends, measuring customer service quality and make service improvements.

The Alinytjara Wilurara Landscape Board has reviewed the complaint management system. There were no complaints received during 2024-25.

Compliance Statement

Alinytjara Wilurara Landscape Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Y
Alinytjara Wilurara Landscape Board has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees.	Y

Appendix: Audited financial statements 2024-25



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To the Presiding Member Alinytjara Wilurara Landscape Board

Opinion

I have audited the financial report of the Alinytjara Wilurara Landscape Board (the Board) for the financial year ended 30 June 2025.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Board as at 30 June 2025, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards – Simplified Disclosures.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2025
- a Statement of Financial Position as at 30 June 2025
- a Statement of Changes in Equity for the year ended 30 June 2025
- a Statement of Cash Flows for the year ended 30 June 2025
- notes, comprising material accounting policy information and other explanatory information
- a Certificate from the Presiding Member and the General Manager.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the General Manager and the Board for the financial report

The General Manager is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards – Simplified Disclosures, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the assessment indicates that it is not appropriate.

The Board is responsible for overseeing the entity's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 38(2) of the *Landscape South Australia Act 2019*, I have audited the financial report of the Board for the financial year ended 30 June 2025.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager
- conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the General Manager and the Presiding Member about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Daniel O'Donohue
Deputy Auditor-General

28 November 2025

Alinytjara Wilurara Landscape Board

Financial Statements

For the year ended 30 June 2025

Alinytjara Wilurara Landscape Board
Certification of the Financial Statements
for the year ended 30 June 2025

We certify that the:

- financial statements for the Alinytjara Wilurara Landscape Board (the Board):
 - are in accordance with the accounts and records of the Board;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the Board at the end of the financial year and the result of its operation and cash flows for the financial year.
- internal controls employed by the Alinytjara Wilurara Landscape Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



Brenz Saunders

Presiding Member

Alinytjara Wilurara Landscape Board

27 November 2025



Kim Krebs

General Manager

Alinytjara Wilurara Landscape Board

27 November 2025

Alinytjara Wilurara Landscape Board
Statement of Comprehensive Income
for the year ended 30 June 2025

	Note	2025 \$'000	2024 \$'000
Income			
Intra-government transfers	3.1	1 375	1 331
Grants and subsidies	3.2	2 084	1 760
Interest		218	203
Other income	3.3	12	67
Total income		3 689	3 361
Expenses			
Employee related expenses	4.1	1 946	1 993
Supplies and services	4.2	1 306	1 189
Grants and subsidies		38	37
Depreciation	5.4	31	36
Borrowing costs		1	1
Other expenses	4.3	47	46
Total expenses		3 369	3 302
Net result		320	59

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Alinytjara Wilurara Landscape Board
Statement of Financial Position
as at 30 June 2025

	Note	2025 \$'000	2024 \$'000
Current assets			
Cash and cash equivalents	5.1	4 808	4 187
Receivables	5.2	675	878
Total current assets		5 483	5 065
Non-current assets			
Property, plant and equipment	5.4	152	168
Total non-current assets		152	168
Total assets		5 635	5 233
Current liabilities			
Payables	6.1	289	178
Employee related liabilities	6.2	147	188
Provisions	6.4	3	3
Other financial liabilities	6.3	-	11
Total current liabilities		439	380
Non-current liabilities			
Employee related liabilities	6.2	314	259
Provisions	6.4	14	21
Other financial liabilities	6.3	-	25
Total non-current liabilities		328	305
Total liabilities		767	685
Net assets		4 868	4 548
Equity			
Retained earnings		4 868	4 548
Total equity		4 868	4 548

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Alinytjara Wilurara Landscape Board
Statement of Changes in Equity
for the year ended 30 June 2025

	Note	Retained earnings \$'000	Total equity \$'000
Balance at 1 July 2023		4 489	4 489
Net result for 2023-24		59	59
Total comprehensive result for 2023-24		59	59
Balance at 30 June 2024		4 548	4 548
Net result for 2024-25		320	320
Total comprehensive result for 2024-25		320	320
Balance at 30 June 2025		4 868	4 868

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

Alinytjara Wilurara Landscape Board
Statement of Cash Flows
for the year ended 30 June 2025

	Note	2025 \$'000	2024 \$'000
Cash flows from operating activities			
<u>Cash inflows</u>			
Intra-government transfers		1 375	1 331
Receipts from grants		2 407	1 782
Interest received		218	203
GST recovered from DEW		-	24
Other receipts		12	67
<u>Cash outflows</u>			
Employee related payments		(1 940)	(1 941)
Payments for supplies and services		(1 273)	(1 446)
Payments of grants and subsidies		(42)	(41)
Interest paid		(1)	(1)
GST paid to DEW		(38)	-
Other payments		(46)	(45)
Net cash from/(used in) operating activities		672	(67)
Cash flows from investing activities			
<u>Cash outflows</u>			
Purchase of property, plant and equipment		(41)	(36)
Net cash used in investing activities		(41)	(36)
Cash flows from financing activities			
<u>Cash outflows</u>			
Repayment of leases		(10)	(16)
Net cash used in financing activities		(10)	(16)
Net increase / (decrease) in cash and cash equivalents		621	(119)
Cash at the beginning of the period		4 187	4 306
Cash at the end of the period	5.1	4 808	4 187

The accompanying notes form part of these financial statements.

Alinytjara Wilurara Landscape Board

Notes to and forming part of the financial statements

for the year ended 30 June 2025

1. About the Alinytjara Wilurara Landscape Board

The Alinytjara Wilurara Landscape Board (the Board) was established 1 July 2020, pursuant to *Landscape South Australia Act 2019* (LSA Act). The Board is a not for profit entity.

The Alinytjara Wilurara Landscape Plan 2021-2026 was adopted by the Minister for Climate, Environment and Water under section 50 of the LSA Act in July 2021. The Board operates under an annual Business Plan which aligns to the Landscape Plan for implementation in each financial year. The Business Plan identifies the Board's revenue and investment in priorities for management of landscape in the region as detailed in note 1.2.

The Board entered into a Service Level Agreement (SLA) with the Department for Environment and Water (DEW) for 2023-26 which includes the delivery of support services to the Board to ensure it is able to meet its governance and financial management statutory requirements in delivering its business. This agreement details the services, projects and funds to deliver the annual work plan. This SLA is reviewed and updated on an annual basis.

The Board's financial statements and accompanying notes include all the controlled activities of the Board.

1.1. Basis of preparation

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

The financial statements have been prepared based on a 12-month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets that are to be sold, consumed or realised as part of the normal 12 month operating cycle have been classified as current assets. Liabilities that are due to be settled within 12 months after the end of the reporting period or for which the Board has no right to defer the settlement for at least 12 months after the end of the reporting period are classified as current liabilities. All other assets and liabilities are classified as non-current.

Material accounting policies are set out throughout the notes.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable;
- receivables and payables, which are stated with the amount of GST included.

The Board is grouped with the Department for Environment and Water (DEW) for GST purposes, and accordingly DEW prepares the Business Activity Statement on behalf of the Board via the grouping provisions of the GST legislation. Notwithstanding the use of these grouping provisions, intercompany cash alignment occurs to ensure the Board either recovers the net amount of GST recoverable from or disburses the amount payable to the ATO from DEW.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

Alinytjara Wilurara Landscape Board

Notes to and forming part of the financial statements

for the year ended 30 June 2025

1.2. Objectives and priorities

Board objectives

The functions of the Board under section 25 (1) of the LSA Act include to:

- a) undertake and promote the management of natural resources within its region;
- b) prepare a regional landscape plan and (where relevant) water allocation plans, landscapes affecting activities control policies and water affecting activities control policies; and
- c) promote public awareness and understanding of the importance of integrated and sustainable natural resources management within its region.

Board priorities

The Alinytjara Wilurara Landscape Board Business Plan 2024-25 outlines the Board's priorities:

Board and community leadership

- Building effective partnerships to maintain regional relevance and support emerging Aboriginal leaders. This priority includes revenue and expenses that cannot be reliably attributed to the Boards other priority areas. Supporting Land Holding Authorities and Traditional Owners to access resources that facilitate traditional and ecological knowledge transfer.

Healthy soils

- Supporting Land Holding Authorities and Traditional Owners to adopt sustainable Pastoral practices to reduce soil erosion and to participate in carbon farming opportunities that support sustainable pastoral practices.

Pest plant and animal control

- Working with key stakeholders to support Land Holding Authorities and Traditional Owners to control priority pest plant and animals.

Land and sea biodiversity

- Supporting Land Holding Authorities and Traditional Owners to protect and restore important coast and marine ecosystem and maintain and enhance biodiversity, including threatened species, in prioritised ecosystems.

Water management

- Supporting Land Holding Authorities and Traditional Owners to manage ground water affecting activities and actively manage ecologically and culturally significant surface and ground water sites.

The table on the following page presents expenses and income attributable to each priority. Revenues and expenses are allocated to programs where these amounts can be tied directly to that program area. Where this is not the case, the amounts are allocated based on a budget allocation per the Board's 2024-25 business plan.

Alinytjara Wilurara Landscape Board
Notes to and forming part of the financial statements
for the year ended 30 June 2025

1.2. Objectives and priorities (continued)

Expenses and income by priorities

	Board and community leadership		Healthy soil		Pest plant and animal control		Land and sea biodiversity		Water management		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income												
Intra-government transfers	1 325	1 293	-	-	-	-	50	38	-	-	1 375	1 331
Grants and subsidies	44	382	548	100	812	694	680	584	-	-	2 084	1 760
Interest	218	203	-	-	-	-	-	-	-	-	218	203
Other income	2	32	-	-	10	15	-	20	-	-	12	67
Total income	1 589	1 910	548	100	822	709	730	642	-	-	3 689	3 361
Expenses												
Employee related expense	1 115	1 424	37	16	444	440	350	113	-	-	1 946	1 993
Supplies and services	667	596	139	9	348	336	152	248	-	-	1 306	1 189
Grants and subsidies	-	-	-	-	-	-	38	37	-	-	38	37
Depreciation	31	36	-	-	-	-	-	-	-	-	31	36
Borrowing costs	-	-	-	-	-	-	1	1	-	-	1	1
Other expenses	47	46	-	-	-	-	-	-	-	-	47	46
Total expenses	1 860	2 102	176	25	792	776	541	399	-	-	3 369	3 302
Net result	(271)	(192)	372	75	30	(67)	189	243	-	-	320	59

The Board has determined that assets and liabilities cannot be reliably attributed to individual priorities.

Alinytjara Wilurara Landscape Board

Notes to and forming part of the financial statements

for the year ended 30 June 2025

2. Board and committees

2.1. Key management personnel

Key management personnel of the Board comprise the Minister for Climate, Environment and Water, the Presiding Member, members of the Board and the General Manager who have responsibility for the strategic direction and management of the Board.

Total compensation for the Board's key management personnel was \$215 000 in 2024-25 and \$210 000 in 2023-24.

The compensation disclosed in this note excludes salaries and other benefits the Minister for Climate, Environment and Water receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

Transactions with key management personnel and other related parties

In 2024-25, the Board has a service agreement with an Aboriginal organisation, Far West Coast Aboriginal Corporation (FWCAC) RNTBC to access the Aboriginal labour workforce for supporting the delivery of its projects. Total amount paid to FWCAC in 2024-25 was \$26 094. The Presiding Member and two other Board members are also members of the FWCAC.

In 2024-25, the Board allocated \$38 425 to a grassroots grant program to support Yalata Anangu Aboriginal Corporation for the fencing of White Well Compound project. The Chair of Yalata Community is a member of the Alinytjara Wilurara Landscape Board.

In 2024-25, the Board has service agreements with Anangu Pitjantjatjara Yankunytjatjara (APY) Inc to engage the APY Sustainable Agriculture Facilitator, aimed at promoting sustainable agriculture practices in the Alinytjara Wilurara region, and to enhance the capacity of Anangu in the APY pastoral areas to drive agricultural growth, while implementing sustainable natural resource management practices that protect and conserve natural capital and biodiversity. Total amount paid to APY in 2024-25 was \$152 500. An executive board member from APY is a member of the Board.

2.2. Board and committee members

Members during the 2024-25 financial year were:

The Board

B Saunders (Presiding Member)
P Burgoyne
D Edwards
T Edwards
D Hansen
J B Lebois
W Miller
J O'Toole
J Campbell

Audit and Risk Management Committee

P J Burgoyne (Chair)
B Saunders
D Hansen
W Miller
D Edwards
J Campbell
K Krebs*
P Wurdemann*

*In accordance with the Department of the Premier and Cabinet's Circular Number 016, government employees did not receive any remuneration for board/committee duties during the financial year.

Alinytjara Wilurara Landscape Board
Notes to and forming part of the financial statements
for the year ended 30 June 2025

2.2. Board and committees (continued)

Board and committee remuneration

The number of members whose remuneration received or receivable falls within the following bands:

	2025	2024
\$0	3	2
\$1 - \$19 999	7	10
\$20 000 - \$39 999	1	-
Total number of members	11	12

The total remuneration received or receivable by members was \$42 000 (2024: \$44 000). Remuneration of members reflects all costs of performing Board and Committee member duties including sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits, and any FBT paid or payable in respect of those benefits.

For the purpose of this table, travel allowances and other out-of-pocket expenses paid to members have not been included as remuneration as it is considered to be reimbursement of direct out-of-pocket expenses incurred by relevant members. These expenses, in addition to the payroll tax amount to \$18 000 (2024: \$29 000).

3. Income

3.1. Intra-government transfers

DEW receives recurrent funding, which is administered through the Landscape Administration fund and provided to regional landscape Boards to support business operation and the administration of the LSA Act pursuant to subsection 90 (4) of the LSA Act. Intra-government transfers are recognised as income when the Board obtains control of the asset which is on receipt. Total intra-government transfers were \$1.375 million (2024: \$1.331 million).

Alinytjara Wilurara Landscape Board
Notes to and forming part of the financial statements
for the year ended 30 June 2025

3.2. Grants and subsidies

	2025	2024
	\$'000	\$'000
Commonwealth-sourced grants		
Regional Land Partnerships Program*	-	300
Regional Delivery Partnerships Program**	1 298	970
Total Commonwealth funding	1 298	1 270
SA Government grants and subsidies		
Landscape Priorities Fund	690	394
Green Adelaide Landscape Board Buffel Grass Project	50	-
Department for Infrastructure and Transport	40	80
Total SA Government grants and subsidies	780	474
Sundry grants	6	16
Total grants and subsidies	2 084	1 760

The Board has determined that the grant income included in the table above under AASB 1058 has been earned under arrangements that are either not enforceable and/or not linked to sufficiently specific performance obligations.

Income from grants without any sufficiently specific performance obligations, or that are not enforceable, is recognised when the Board has an unconditional right to receive cash. For SA Government grants and subsidies, this usually coincides with receipt of cash.

	2025	2024
	\$'000	\$'000
*Regional Land Partnerships Program funding consists of the following components		
Nganamara (Malleefowl) Adaptive Management	-	300
Total Regional Land Partnerships funding	-	300

The Regional Land Partnership was funded by the Australian Government over five years from 2019 to 2023. The funding was provided to support vital on-ground environment and agriculture projects that offer benefits to the environment, farms and communities. However, in July 2023, the Board received additional funds from the Australian Government for additional strategic feral animal and weed control related to the Malleefowl project in the Great Victoria Desert. This project concluded in June 2024.

Alinytjara Wilurara Landscape Board
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3.2. Grants and subsidies (continued)

	2025	2024
	\$'000	\$'000
**Regional Delivery Partnerships Program funding consists of the following components		
Regional Capacity Services	393	381
Emergency Preparedness Response	-	250
Sustainable Agriculture Facilitator	217	100
Malleefowl	345	239
Sustainable Pastoral Development in APY and Yatala	332	-
Protecting Anangu cultural species and habitat - Sandhill Dunnart	11	-
Total Regional Delivery Partnerships funding	1 298	970

From 1 July 2023, the Department of Climate Change, Energy, Environment and Water under a panel agreement, appointed regional delivery partners to deliver on-ground environmental protection, sustainable agriculture and natural resource management activities across Australia. Funding for these services is provided from the Natural Heritage Trust. The Alinytjara Wilurara Landscape Board was appointed as a delivery partner administering approved programs and projects under the agreement within the Alinytjara Wilurara region.

The Board has determined that the Commonwealth funding included in the tables above are accounted for under AASB 1058. Commonwealth funding is generally paid in arrears, subject to an approved declaration of claim by the Board. The Board has determined that it has an unconditional contractual right to receive a portion of the funding under AASB 9 when a claim is submitted, as it has satisfied the eligibility criteria and expects that the claim will be accepted. Accordingly, revenue and a receivable are recognised when the claim is submitted.

3.3. Other income

	2025	2024
	\$'000	\$'000
Recoup of expenses and other recoveries	11	67
Gain on termination	1	-
Total other income	12	67

Other income includes reimbursement income related to the operating activities of the Board and sales of professional services. Other income is recognised upon the delivery of the service to the customer, which is in arrears, therefore no contract liability is recognised.

Alinytjara Wilurara Landscape Board
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4. Expenses

4.1. Employee related expenses

	2025	2024
	\$'000	\$'000
Salaries and wages	1 428	1 426
Superannuation	206	194
Annual leave	145	152
Other employee related expenses	89	88
Board and committee fees	46	39
Long service leave	34	70
Skills and experience retention leave	5	11
Workers compensation	(7)	13
Total employee related expenses	1 946	1 993

Employee remuneration

The number of employees whose remuneration received or receivable falls within the following bands:

	2025	2024
	No	No
\$166 001 - \$171 000*	-	1
\$171 001 – \$191 000	1	-
Total	1	1

* This band has been included for the purpose of reporting comparative figures based on the executive base level remuneration rate for 2023-24

The total remuneration received by those employees for the year was \$172 000 (2024: \$166 000).

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, termination payments, salary sacrifice benefits and fringe benefits and any related fringe benefits tax.

4.2. Supplies and services

	2025	2024
	\$'000	\$'000
Fee for service - corporate services fee to DEW	362	357
Fee for service	482	310
Travel and accommodation	112	108
Minor works, maintenance and equipment	41	78
Motor vehicles	72	77
Fee for service - Shared Services SA fee	77	75
Information technology and communication charges	29	39
Staff development	26	34
General administration	25	17
Other	80	94
Total supplies and services	1 306	1 189

Alinytjara Wilurara Landscape Board
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4.3. Other expenses

Audit fees paid/payable to the Audit Office of South Australia relating to work performed under the *Public Finance and Audit Act 1987* were \$47 000 (2024: \$46 000). No other services were provided by the Audit Office of South Australia.

5. Assets

All financial assets are measured at amortised cost.

5.1. Cash and cash equivalents

	2025	2024
	\$'000	\$'000
Deposits with the Treasurer	4 808	4 187
Total cash and cash equivalents	4 808	4 187

Deposits with the Treasurer

The Alinytjara Wilurara Landscape fund was established in accordance with section 96 of the LSA Act. The account is an interest bearing deposit account with the Department of Treasury and Finance (DTF) pursuant to section 21 of the *Public Finance and Audit Act 1987*.

Deposits at call and with the Treasurer earn a floating interest rate, based on daily bank deposit rates.

5.2. Receivables

	2025	2024
	\$'000	\$'000
<u>Current</u>		
Contractual receivables		
Debtors	641	827
Accrued revenues	15	16
Total contractual receivables	656	843
Statutory receivables		
GST recoverable from DEW	19	10
Total statutory receivables	19	10
Prepayments	-	25
Total current receivables	675	878

Contractual receivables

Contractual receivables arise in the normal course of selling goods and services to other government agencies and to the public. Contractual receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Statutory receivables

Statutory receivables do not arise from contracts with customers. They are related to taxes and tax equivalents as well as statutory fees and charges. Statutory receivables are recognised and measured similarly to contractual receivables. Statutory receivables are not financial assets.

No impairment loss was recognised in relation to statutory receivables.

The net amount of GST receivable from the ATO (via DEW) is included as part of receivables.

Alinytjara Wilurara Landscape Board
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5.3. Useful life and depreciation of non-financial assets

Depreciation is calculated on a straight-line basis over the estimated useful life as follows:

Class of asset	Useful life (years)
Vehicles	5-15
Plant and equipment	5-10
Right-of-use vehicles	Life of lease

Review of accounting estimates

Assets' residual values, useful lives and depreciation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

5.4. Property, plant and equipment by asset class

Property, plant and equipment comprises tangible assets owned and right-of-use (leased) assets. The assets presented below do not meet the definition of investment property.

Reconciliation 2024-25

	Vehicles	Plant and equipment	ROU Vehicles	Total
	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of period	101	33	34	168
Acquisitions	-	41	-	41
Depreciation	(11)	(12)	(8)	(31)
Derecognition	-	-	(26)	(26)
Carrying amount at the end of the period	90	62	-	152
Gross carrying amount				
Gross carrying amount	137	108	-	245
Accumulated depreciation	(47)	(46)	-	(93)
Carrying amount at the end of the period	90	62	-	152

5.5. Property, plant and equipment owned by the Board

Property, plant and equipment owned by the Board with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by the Board is recorded at fair value.

All non-current assets not held for sale with a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Alinytjara Wilurara Landscape Board
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5.6. Property, plant and equipment leased by the Board

Right-of-use assets for Property, plant and equipment leased by the Board as lessee are measured at cost.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.2.

Effective 1 April 2025, motor vehicle lease contractual arrangements with SAFA Fleet are no longer accounted for under AASB 16 Leases. From 1 April 2025, SAFA Fleet motor vehicle lease payments were recorded directly in the Income Statement. All related right-of-use assets (ROU) and liabilities up to 31 March 2025 were derecognised in accordance with the charges.

6. Liabilities

All financial liabilities are measured at amortised cost.

6.1. Payables

	2025	2024
	\$'000	\$'000
Current		
Contractual payables	220	117
Accrued expenses	22	15
Statutory payables	47	46
Total current payables	289	178
Total payables	289	178

Payables and accrued expenses are recognised for all amounts owing but unpaid. All payables are non-interest bearing.

Contractual payables

Contractual payables are normally settled within 15 days from the date the invoice is received.

Statutory payables

Statutory payables do not arise from contracts. Statutory payables include government taxes and equivalents as well as statutory fees and charges.

Statutory payables are carried at cost. They are not financial liabilities.

Alinytjara Wilurara Landscape Board
Notes to and forming part of the financial statements
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6.2. Employee related liabilities

	2025	2024
	\$'000	\$'000
<u>Current</u>		
Accrued salaries and wages	15	-
Annual leave	98	114
Long service leave	4	23
Skills and experience retention leave	5	9
Employment on-costs	25	42
Total current employee related liabilities	147	188
<u>Non-current</u>		
Long service leave	284	235
Employment on-costs	30	24
Total non-current employee related liabilities	314	259
Total employee related liabilities	461	447

Employee related liabilities are accrued as a result of services provided up to the reporting date that remain unpaid. Non-current employee related liabilities are measured at present value and current employee related liabilities are measured at nominal amounts.

Long service leave liability

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

The expected timing and amount of long service leave payment is determined through whole-of-government actuarial calculations, which are based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

The discount rate is reflective of long-term Commonwealth Government bonds. The yield on long-term Commonwealth Government bonds has remained the same as 2024 (4.25%) at 2025 (4.25%).

The current portion of employee related liabilities reflects the amount for which the Board does not have right to defer settlement for at least 12 months after reporting date. For long service leave, the amount relates to leave approved before year end that will be taken within 12 months, expected amount of leave to be approved and taken by eligible employees within 12 months, and expected amount of leave to be paid on termination to eligible employees within 12 months.

Employment on-costs liabilities

Employment on-costs include payroll tax, ReturnToWorkSA levies and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged. These on-costs primarily relate to the balance of leave owing to employees. Estimates as to the proportion of long service leave estimated to be taken as leave, rather than paid on termination, affects whether certain on-costs are recognised as a consequence of long service leave liabilities.

Alinytjara Wilurara Landscape Board
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6.2. Employee related liabilities (continued)

The Board makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the South Australian Superannuation Board and externally managed superannuation schemes.

As a result of an actuarial assessment performed by DTF, the proportion of long service leave taken as leave has not changed from the 2024 rate (44%). The average factor for the calculation of employer superannuation cost on-costs has increased from the 2024 rate (11.5%) to 2025 (12%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year are immaterial.

6.3. Other financial liabilities

Lease liabilities

Lease liabilities are related to property, plant and equipment lease arrangements disclosed in note 5.6.

	2025	2024
	\$'000	\$'000
Future lease payment maturity analysis		
Not later than one year	-	12
Later than one year but not later than five years	-	25
Total future lease payments	-	37

The future lease payments are presented at nominal amounts.

6.4. Provisions

	2025	2024
	\$'000	\$'000
Carrying amount at the beginning of the period	24	11
Remeasurement	(11)	8
Additions	4	5
Carrying amount at the end of the period	17	24

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2025 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The Board is responsible for the payment of workers compensation claims.

Alinytjara Wilurara Landscape Board
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7. Outlook

7.1. Unrecognised contractual commitments

Commitments arising from contractual sources are disclosed at their nominal value.

Other contractual commitments

The Board's expenditure contracted for at the reporting date but not recognised as liabilities are payable as follows:

	2025	2024
	\$'000	\$'000
Not later than one year	480	393
Total expenditure commitments	480	393

The Board's commitments relate to non-cancellable contracts at the reporting date which have not been recognised in the Statement of Comprehensive Income and Statement of Financial Position.

The Board's expenditure commitments comprise of Service level agreements with Department of Environment and Water and Shared Services SA for the provision of corporate services.

7.2. Contingent assets and liabilities

The Board is not aware of the existence of any contingent assets or liabilities.

7.3. Events after the reporting period

There are no known events after balance date that affect these financial statements in a material manner.