

**ALINYTJARA WILURARA
NATURAL RESOURCES
MANAGEMENT BOARD**

ANNUAL REPORT

1 July 2012 to 30 June 2013



**Government
of South Australia**

Alinytjara Wilurara Natural Resources Management Board
Annual Report 2012-13

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29 October 2013

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LETTER OF TRANSMITTAL

Hon Ian Hunter MLC
Minister for Sustainability Environment and Conservation
Parliament House
North Terrace
ADELAIDE SA 5000

Dear Minister

In accordance with the requirements of the *Natural Resources Management Act 2004*, I have pleasure in presenting the annual report of the Alinytjara Wilurara Natural Resources Management Board for the year ended 30 June 2013.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Parry Agius'.

Parry Agius
Presiding Member
Alinytjara Wilurara Natural Resources Management Board

PLANS AND OBJECTIVES

The Alinytjara Wilurara Natural Resource Management (AW NRM) Board provides expert advice to the Minister for Sustainability, Environment and Conservation (the Minister) on management of natural resources within its region.

LINKS BETWEEN THE BOARD AND THE SA STRATEGIC PLAN

Table 1 below, illustrates where each theme area in the Regional NRM Plan contributed to achieving the visions and goals of the SA Strategic Plan.

*Table 1: Links between Alinytjara Wilurara NRM Board Theme Areas and the SA Strategic Plan**

| Regional NRM Plan | SA Strategic Plan | | | | | |
|-------------------|----------------------|-----------------------|------------------------|-------------------|----------------------|------------------|
| Theme Areas | Visions | | | | | |
| | <i>Our Community</i> | <i>Our prosperity</i> | <i>Our environment</i> | <i>Our health</i> | <i>Our education</i> | <i>Our ideas</i> |
| People | Primary Alignment | | | | Secondary Alignment | |
| Country | | Secondary Alignment | Primary Alignment | | | |
| Water | | Secondary Alignment | Secondary Alignment | | | |

key Primary Alignment
 Secondary Alignment

**Refer to Alinytjara Wilurara NRM Board Strategic Plan*

LINKS BETWEEN THE BOARD AND THE SEVEN STRATEGIC PRIORITIES OF GOVERNMENT

Table 2 below, illustrates where each theme area in the Regional NRM Plan contributed to achieving the seven strategic priorities of Government.

Table 2: Links between AW NRM Board Theme Areas and the seven strategic priorities of Government

| Regional NRM Plan | SA Strategic Plan | | | | | | |
|-------------------|--------------------------------|--|---|------------------------------------|-------------------------------------|---------------------------------------|--|
| Theme Areas | Visions | | | | | | |
| | <i>Creating a vibrant city</i> | <i>Safe communities healthy neighbourhoods</i> | <i>Premium food and wine from our clean environment</i> | <i>An affordable place to live</i> | <i>Every chance for every child</i> | <i>Growing advanced manufacturing</i> | <i>Realising the benefits of the mining boom for all South Australians</i> |
| People | | | ✓ | | | | |
| Country | | | ✓ | | | | ✓ |
| Water | | | | | | | ✓ |

LINKS BETWEEN THE BOARD AND THE STATE NRM PLAN

Table 3 below, illustrates the links between the State NRM Plan and the Alinytjara Wilurara Regional NRM Plan theme areas.

Table 3: Links between the State NRM Plan and the AW Regional NRM Plan

| Regional NRM Plan | State NRM Plan | | | |
|-------------------|--|--|---|---|
| Theme Area | Goals | | | |
| | <i>Landscape scale management that maintains healthy natural systems and is adaptive to climate change</i> | <i>Prosperous communities and industries using and managing natural resources within ecologically sustainable limits</i> | <i>Communities, governments and industries with the capability, commitment and connections to manage natural resources in an integrated way</i> | <i>Integrated management of biological threats to minimise risks to natural systems, communities and industry</i> |
| People | Contribution | Strong contribution | Contribution | |
| Country | Strong contribution | Contribution | | Strong contribution |
| Water | Contribution | Contribution | Contribution | |

HIGHLIGHTS, OPERATIONS AND INITIATIVES

THE YEAR IN REVIEW

It has been a very busy but highly productive year for the Alinytjara Wilurara Natural Resources Management (AW NRM) Board and staff of the Department of Environment, Water and Natural Resources (DEWNR) with new Board members being appointed and the opening of the Alinytjara Wilurara and Eyre Peninsula Natural Resources Centre in Ceduna. More importantly, the cooperative between the Board and the communities has become increasing apparent across the region. Many successful projects involved the Board, DEWNR Natural Resources AW staff of the AW region and the communities working together in partnerships to maximise the multiple benefits from natural resources management and increasing Aboriginal employment within AW NRM region.

During 2012-13, the Board worked in partnership with DEWNR in the form of Memorandum of Understanding (MOU) and Service Level Agreement (SLA) where DEWNR and its staff supported the Board in its delivery of the Regional NRM Plan. This relationship was aimed to achieve increased capacity for the Board to focus on strategic leadership in NRM, more involvement of the community in NRM decisions that impact their region and improved NRM outcomes.

A summary of achievements and operations of the Board during 2012-13 are below:

- The former Minister, Hon Paul Caica MP opened the new Alinytjara Wilurara and Eyre Peninsula Natural Resources Centre in Ceduna and visited Yalata Community in October 2012.
- The Mamungari Women's Gathering with around 51 women participants. They came together on their country from Oak Valley, Yalata, Tjuntjuntjara, Scotdesco, Koonibba, Ceduna, Port Augusta and Indulkana to share stories and talk about the future they wanted for women, and for their land.
- A successful Rockhole Recovery trip which was led by the Kokatha Mula Nation Far West Division with assistance by West Mallee Protection, combined cultural site maintenance with important conservation outcomes.
- The Caring for Country in the Anangu Pitjantjatjara Yankunytjatjara (APY) Lands progressed well with a number of communities that have cattle taking part in the Environment Management Understanding (EMU) project. This project supports the communities to determine how they want to use their land and advise them on how to work with the Board to make their visions become reality.
- The community engagement progressed in the West involving DEWNR Alinytjara Wilurara's partnership with Yalata to undertake a number of project works. The support took the form of a number of contracts which were directed toward the Enterprise model of development being pushed by Yalata Community Council. A land management work program was established for Oak Valley community to increase the employment opportunity within the community and also to provide training for the reintroduction of burning regimes in the region and around the community.
- The AW NRM Board Business Plan 2013-14 was approved by the Minister.
- The Minister approved an amendment to the NRM Plan for the AW NRM region which would mean that for the first time in this region, permits for water affecting activities will be required.

- Implementation of water management across the region was achieved where water in non-prescribed areas is now appropriately regulated.
- The completion of the Alinytjara Wilurara Region Fire Management Strategy. This aims to provide a framework for Anangu to develop fire management plans and annual work programs in the seven terrestrial fire management landscapes that had been identified in the AW NRM region.
- The completion of the Alinytjara Wilurara Region Buffel Grass Strategic Plan.
- Natural Resource, AW staff attended the National Landcare Forum held in Coolangatta, sharing the AW story at the forum.
- Successfully provided support in the development and the delivery of co-management strategic and operational plans for the co-management (Maralinga Unnamed Conservation Park Board) arrangements in AW region.
- DEWNR Natural Resources, AW staff successfully hosted the first year 12 work experience student from the Ceduna Area School.
- The Board completed its draft policies in line with the three main theme areas of its Regional Plan; People, Country and Water. It is the Board's intention to ensure that it has strong foundations in place to move confidently into the future and make its position clear to all stakeholders.
- The Board undertook the first part of training in governance, personal leadership and strategic thinking to strengthening its skills in strategic leadership which will enable the Board to address regional NRM issues with greater effect to communities.
- The Board met with the Hon Ian Hunter MLC, Minister for Sustainability, Environment and Conservation, and Minister for Aboriginal Affairs and Reconciliation, for the first time in February 2013. The key message for the Minister to take away was the potential for NRM based work to support whole communities by motivating and supporting the development of young people from the communities.
- The Natural Resources AW region has been building strong and constructive relationship with APY Land Management by working in partnerships on all AW projects located in APY such as, the EMU project, Horses and Donkeys, Caring for Rockholes, Working on country – Kanpi Nyapari and the Victory Well. The partnerships had achieved real outcomes, both in natural resources and for the communities and groups.
- The Natural Resources AW region and partner organisations (Yalata Environmental Health, Yalata Land management) successfully trialled compost bins at two sites within the Yalata IPA campsite area to help to reduce scattered material that attracts pest species and to manage organic waste.
- The Natural Resources AW region successfully hosted an afternoon tea and photographic exhibition at the Alinytjara Wilurara and Eyre Peninsula Natural Resources Centre in Ceduna in recognition of the significant role that reconciliation plays in the future of our country.
- The AW NRM Board members and Natural Resources AW staff represented the AW NRM region at the World indigenous Network Conference in Darwin in May 2013. This was an opportunity for networking and to exchange their knowledge and experience, finding better, safer and more productive ways to look after our country.
- The Natural Resources AW region worked in partnerships with Yalata Community Inc., the Department of Further Education, Employment, Science and Technology, Tauondi College, Oak Valley Community and Ceduna Aboriginal Arts and Culture Centre. These partnerships worked to develop a "Digital Story Recording" workshop to train young women from community in the use of Yalata's latest digital technology "tablets" to help convey stories across distance and time, and in doing so, improve the links between

people, information and technology. This project represented the first steps of an exciting new approach to capturing and sharing stories, as well as a means of reporting news about people caring for country.

- A strong community support at the Googs Lakes community forum was received by Natural Resources AW and Natural Resources Eyre Peninsula regions for restoring Googs Lake to its former glory, by preserving its unique environment and exploring future management options. The community played an important role in restoring the area, both for their own enjoyment and for visitors to enjoy as well.
- The Natural Resources AW region hosted the visit of New Zealand Maori Rangers and developed a strong cross-cultural relationships and knowledge sharing on Aboriginal people and natural resources management.
- The Natural Resources AW region assisted the first visit of the Natural Resources Committee of Parliament, South Australia in May 2013 to Alinytjara Wilurara and APY Lands.
- The Natural Resources AW region worked in partnership with Yalata Land Management in deploying miniature pop-up satellite tags on eight large mulloways. This project was aimed to assess the residency, habitat use and movement patterns of mulloway in the Great Australian Bight Marine Park, and determine how much protection is likely to be provided to this iconic fishing species in pre-existing and proposed Marine Protected Areas.
- The Natural Resources AW staff and volunteers from West Mallee Protection Group and Kokatha Mula completed a seven day field trip carrying out monitoring and assessment at several sites within Yumbarra Conservation Park and Yellabina Regional Reserve that are both culturally and ecologically significant.
- The Natural Resources AW staff successfully supported the development of the Tri-state Fire Project that offered opportunities to the traditional owners to undertake active land management on their country for the first time in many years. This project supported the traditional and contemporary fire management activities, including the reinstatement of traditional patch burning in the corner country of South Australia and the Northern Territory and adjacent Western Australia IPA of Ngaanyatjarra.

ROLE, LEGISLATION AND STRUCTURE

The Alinytjara Wilurara Natural Resources Management Board was established on 9 December 2004 under the auspices of the *Natural Resources Management Act 2004* (NRM Act). This report for the 2012-13 financial year fulfils the requirements of Section 38 of the NRM Act.

OBJECT OF THE NATURAL RESOURCES MANAGEMENT ACT

The objects of the NRM Act include to assist in the achievement of ecologically sustainable development in the State by establishing an integrated scheme to promote the use and management of natural resources in a manner that—

- (a) recognises and protects the intrinsic values of natural resources; and
- (b) seeks to protect biological diversity and, insofar as is reasonably practicable, to support and encourage the restoration or rehabilitation of ecological systems and processes that have been lost or degraded; and

- (c) provides for the protection and management of catchments and the sustainable use of land and water resources and, insofar as is reasonably practicable, seeks to enhance and restore or rehabilitate land and water resources that have been degraded; and
- (d) seeks to support sustainable primary and other economic production systems with particular reference to the value of agriculture and mining activities to the economy of the State; and
- (e) provides for the prevention or control of impacts caused by pest species of animals and plants that may have an adverse effect on the environment, primary production or the community; and
- (f) promotes educational initiatives and provides support mechanisms to increase the capacity of people to be involved in the management of natural resources.

ROLE OF THE AW NRM BOARD

Legislatively, the most important role for the Board is to develop a comprehensive natural resources management plan under Section S75(11) of the NRM Act. The Board undertakes an active role with respect to the management of natural resources within its region, to prepare and implement a Regional Natural Resources Management Plan and review that Plan to ensure that the objectives of the NRM Act are being achieved.

The Board’s role also includes building awareness about NRM programs and projects in the region, and increasing understanding about the regional challenges and opportunities for NRM within state and federal agencies, non-government organisations, communities and individuals.

The Board sees effective and long-term communication with communities as a high priority task. Engagement is essential to encourage community members to work together in partnerships to lessen the region’s environmental problems and care for the country.



AW NRM Board members at the June 2013 meeting held in Adelaide

FUNCTIONS OF THE AW NRM BOARD

Section 29 of the NRM Act describes the functions of the Alinytjara Wilurara Natural Resources Management Board.

- (1) The functions of a regional NRM Board are—
 - (a) to undertake an active role with respect to the management of natural resources within its region; and
 - (b) —
 - (i) to prepare a regional NRM plan in accordance with this Act; and
 - (ii) to implement that plan; and

- (iii) to keep the plan under review to ensure that the objects of this Act are being achieved; and
 - (c) to promote public awareness and understanding of the importance of integrated and sustainable natural resources management within its region, to undertake or support educational initiatives with respect to natural resources management, and to provide mechanisms to increase the capacity of people to implement programs or to take other steps to improve the management of natural resources; and
 - (d) to provide advice with respect to the assessment of various activities or proposals referred to the Board under this or any other Act; and
 - (e) to resolve any issues that may arise between any NRM groups that are relevant to the management of natural resources within its region; and
 - (ea) to undertake an active role in ensuring-
 - (i) that any Development Plan under the *Development Act 1993* that applies within its region promotes the objects of this Act; and
 - (ii) insofar as is reasonably practicable, that those Development Plans and the Board's regional NRM plan form a coherent set of policies,
 and, in so doing, when a Development Plan amendment under the *Development Act 1993* that is relevant to the activities of the Board is under consideration under that Act, to work with-
 - (iii) in the case of a Development Plan amendment proposed by a council-the council; or
 - (iv) in the case of a Development Plan amendment proposed by a Minister-that Minister's department; and
 - (f) at the request of the Minister or the NRM Council, or on its own initiative, to provide advice on any matter relevant to the condition of natural resources within its region, or on the management of those resources, to conduct any inquiry or audit, or to provide any other advice or report that may be appropriate in the circumstances; and
 - (g) such other functions assigned to the Board by the Minister or by or under this or any other Act.
- (2) To avoid doubt, a regional NRM Board may act with respect to a particular matter despite the fact that the matter may not fall within the scope of its regional NRM plan.
 - (3) However, if a regional NRM Board acts with respect to a particular matter in the circumstances described in subsection (2), the Board must furnish a report on the matter to the Natural Resources Committee of the Parliament (unless the matter is not, in the opinion of the Board, significant).
 - (4) In performing its functions, a regional NRM Board should (as far as is reasonably practicable) seek to work collaboratively with—
 - (a) the other regional NRM Boards whose regions adjoin the region of the Board; and
 - (b) other State agencies, agencies of the Commonwealth, and agencies of the other States and Territories, that have functions that are relevant to those of the Board; and
 - (c) NRM groups with areas that fall (wholly or partially) within the region of the Board; and
 - (d) the constituent councils for the region, and other councils as may be relevant; and
 - (e) relevant industry, environment and community groups and organisations; and
 - (f) persons who own or occupy land within the region of the Board (insofar as may be relevant).
 - (5) A regional NRM Board will, with respect to the performance of its functions, report to the Minister.
 - (6) If the Minister assigns a function to a regional NRM Board under subsection (1)—
 - (a) the Minister must furnish a report on the matter to the Natural Resources Committee of the Parliament; and

- (b) the regional NRM Board must cause a statement of the fact of the assignment to be published in its next annual report.

MEMBERSHIP

Section 25 of the NRM Act provides for the appointment of the Alinytjara Wilurara Natural Resources Management Board.

The Board comprises nine members, appointed by the Governor on the recommendation of the Minister. Each of the appointed members of the Board is a person who, in the opinion of the Minister, meets the requirements of section 25(4) of the NRM Act for the appointment of members:

The membership of the Board during 2012-13 was:

Members

- Mr Parry Agius
(Re-appointed 14 April 2013)
- Ms Maureen Mima) Smart
(Re-appointed 14 April 2013)
- Ms Rosemary Lester
(Re-appointed 14 April 2013)
- Mr Brian Queama
(Re-appointed 14 April 2013)
- Ms Janet Queama
(Appointed 24 May 2012)
- Mr Sydney Chamberlain
(Appointed 24 May 2012)
- Michael Haynes
(Appointed 6 June 2013)

Government representatives authorised to attend meetings

- Ms Heidi Crow – Department of the Premier and Cabinet
- Mr Ian Hopton – Department for Manufacturing, Innovation, Trade, Resources and Energy
- Dr Kylie O'Connell – Department of Environment, Water and Natural Resources

During the reporting period, the AW NRM Board welcomed a new member who was appointed just prior to the end of the financial year.

MEETINGS: GENERAL AND SPECIAL

A total of five general Board meetings and one special Board meetings were held during the 2012-13 financial year.

Attendance by appointed members at meetings:

| Member | Meeting attendance | Comments |
|------------------------|--------------------|-----------------------------------|
| Parry Agius | 6 | |
| Sydney Chamberlain | 6 | |
| Michael Haynes | - | Newly appointed in June 2013 |
| Rosemary (Rose) Lester | 5 | Had other meetings or conferences |
| Brian Queama | 6 | |
| Janet Queama | 2 | Had other meetings or conferences |
| Maureen (Mima) Smart | 4 | Had other meetings or conferences |

RELATIONSHIPS WITH OTHER AGENCIES

The AW NRM Board has a working relationship with various agencies throughout the State and Australian Government. The Board has representatives on the Board from DEWNR, PIRSA, DAAR and the Australian Government DAFF.

In addition to the Board representation, we have a working relationship through project delivery, the Memorandum of Understanding (MOU) and Service Level Agreement (SLA) with DEWNR. We work closely with a range of staff from various departments to assist knowledge gathering for the development of the comprehensive plan (DEWNR marine section, water section and PIRSA data collection).

The Board has developed integrated programs with the Yalata community, the Maralinga Tjarutja (MT) and Anangu Pitjantjatjara Yankunytjatjara (APY) communities and is building relationships with the Far West Native Title Claimants Group and the West Mallee Protection Group.

We have worked with the national camel program and four states of Australia to develop a multiple approach to camel control throughout the region. We have also worked with the Western Australian and Northern Territory and the APY Lands on a joint fire management program.

Key partners are the Australian Government that funds over 72 per cent of the Board's programs, the State provides over 27 per cent and other sources provide approximately 1 per cent of the funds.

GOVERNANCE ARRANGEMENTS

DEWNR provides support to the AW NRM Board by providing staff and advice for administration and governance. Reporting on this matter is contained in the DEWNR Annual Report 2012-13.

MANAGEMENT OF HUMAN RESOURCES

Alinytjara Wilurara Natural Resources Management Board members (other than government employees) received the following remuneration in accordance with the Department of Premier and Cabinet (DPC) Circular PC016. Session fees are:

- Chair: \$64.50
- Member: \$51.50

EMPLOYEE NUMBERS, GENDER AND STATUS

The Alinytjara Wilurara Natural Resources Management Board has no staff of its own and utilises the services of DEWNR. Reporting on this matter is contained in the DEWNR Annual Report 2012-13. The Natural Resources AW region organisational structure during 2012-13 financial year is attached in Appendix 1.

Executive, administrative and project support were provided to the Alinytjara Wilurara Natural Resources Management Board from existing DEWNR resources.

The following matters are also contained in the DEWNR Annual Report 2012-13:

- Superannuation contribution by the Alinytjara Wilurara Natural Resources Management Board
- Executives
- Leave Management
- Workforce Diversity
- Voluntary Flexible Working Arrangements
- Performance Development
- Leadership and Management Development
- Accredited Training Packages
- Employment Opportunity Programs
- Work Health Safety and Injury Management

ACCOUNT PAYMENT PERFORMANCE

The AW NRM Board is a corporate entity and is responsible for the administration of its Board funds.

The AW NRM Board's financial reports and audited Financial Statements for 2012-13 are included in Appendix 4.

CONTRACTUAL ARRANGEMENTS

The AW NRM Board did not enter into any contractual arrangements exceeding \$4 million during this reporting period.

FRAUD

It is declared that there were no instances of fraud detected in the activities undertaken by the AW NRM Board in this reporting period.

CONSULTANTS

In 2012-13, the AW NRM Board engaged one consultant at a total of \$192.50.

OVERSEAS TRAVEL

It is declared that no members of the Alinytjara Wilurara Natural Resources Management Board travelled overseas on Board business during this reporting period.

OTHER REPORTING MATTERS

DISABILITY ACTION PLANS

Promoting Independence – Disability Action Plans for South Australia provides a framework of action for agencies to meet the requirements of the *Commonwealth Disability Discrimination Act 1992* and the *SA Equal Opportunity Act 1984*.

There are six outcome areas outlined in *Promoting Independence* against which the Board reports against:

1. The Board ensures accessibility of their services to people with disabilities, both as customers and employees.
2. The Board ensures information about their services and programs is inclusive of people with disabilities.
3. The Board delivers advice or services to people with disabilities with awareness and understanding of issues affecting people with disabilities. In doing so, agencies should report on the extent of the delivery of disability awareness training with staff using the SA *Disability Awareness and Discrimination Training Framework*.
4. The Board provides opportunities for consultation with people with disabilities in decision making processes regarding service delivery and in the implementation of complaints and grievance mechanisms.
5. The General Manager ensures that their Board has met the requirements of the Disability Discrimination Act and Equal Opportunity Act.
6. The Board reports on how they are increasing the rate of employment of people with a disability in order to meet the SASP Target 50 — to increase by 10% the number of people with a disability employed in South Australia by 2020’.

ASBESTOS MANAGEMENT IN GOVERNMENT BUILDINGS

The AW NRM Board does not own any buildings and therefore conducted no work with asbestos.

URBAN DESIGN CHARTER

No events occurred in 2012-13 that required the Alinytjara Wilurara Natural Resources Management Board to consider the principles of urban design contained in the South Australian Urban Design Charter.

FREEDOM OF INFORMATION – INFORMATION STATEMENTS

Freedom of information applications can be made by contacting the AW NRM Board in writing, and should be addressed to Alinytjara Wilurara Natural Resources Management Board, PO Box 1047, Adelaide SA 5000. No freedom of information applications were received during 2012-13.

WHISTLEBLOWERS PROTECTION ACT 1993

Reporting requirements against *the Whistleblowers Protection Act 1993* require the AW NRM Board to report on the number of occasions on which public interest information has been disclosed to a Responsible Officer of the agency. There were no disclosures made during the 2012-13 financial year.

ENERGY EFFICIENCY ACTION PLAN REPORTS

The AW NRM Board has no staff or premises of its own and utilises the services of DEWNR. Reporting on this matter is contained in the DEWNR Annual Report 2012-13.

GREENING OF GOVERNMENT OPERATIONS FRAMEWORK

The AW NRM Board is committed to working towards the Greening of Government Operations Framework and currently implements the following activities.

GoGO Priority Area 1: energy management

- Lighting – turn off lights when leaving rooms for longer than 15-20 minutes
- Computers – turn off computer when away from desk for extended periods or at the end of the day
- Hot water – turn off hot water at the end of each working day and in the weekend.

GoGO Priority Area 3: waste management

- Recycling of paper and other recyclable items is undertaken
- Double sided printing
- Use of Re-usable bags
- Mobile phones and batteries recycled
- Ink toner cartridges recycled through Planet Ark
- Where possible use re-writable CD's
- Avoid the use of non-recyclable items.

GoGO Priority Area 5: travel and fleet management

- Car pool
- Ensure vehicle and tyres are properly maintained

REGIONAL IMPACT ASSESSMENT STATEMENTS

The Board did not undertake any regional Impact Assessment Statements during the 2012-13 financial year.

STATEMENT OF FACT FOR SIGNIFICANT MINISTERIAL DIRECTIVES

There were no Ministerial Directives issued to the AW NRM Board during 2012-13.

STATEMENT OF FACT FOR SIGNIFICANT FUNCTIONS ASSIGNED BY MINISTER

There were no Ministerial functions assigned to the AW NRM Board in accordance with s29(6)(b) of the NRM Act during the reporting period.

STATEMENT OF FACT FOR FUNCTIONS OR POWERS DELEGATED TO THE BOARD

There were no functions or powers delegated to the AW NRM Board within the reporting period.

STATEMENT OF FACT FOR FUNCTIONS OR POWERS DELEGATED BY THE BOARD

The AW NRM Board has delegated appropriate procurement, finance and contracting powers to relevant members of staff assigned to the AW NRM Board in accordance with Regulation 9d of the NRM (General) Regulations 2005 and s36 of the NRM Act. This enables staff assigned to the AW NRM Board to undertake operational Board business.

RECONCILIATION STATEMENT

The AW NRM Board would like to acknowledge the traditional owners of the land on which it meets. We meet in various locations throughout the state and the appropriate traditional owners are recognised. Further we respect their spiritual relationship with their country.

The AW NRM Board also acknowledges the traditional owners as the custodians of the AW region and that their cultural and heritage beliefs are still as important to the living people today. In fulfilling its functions, the AW NRM Board is cognisant of the cultural and natural heritage of traditional owners and strives to achieve positive outcomes wherever these matters are concerned.

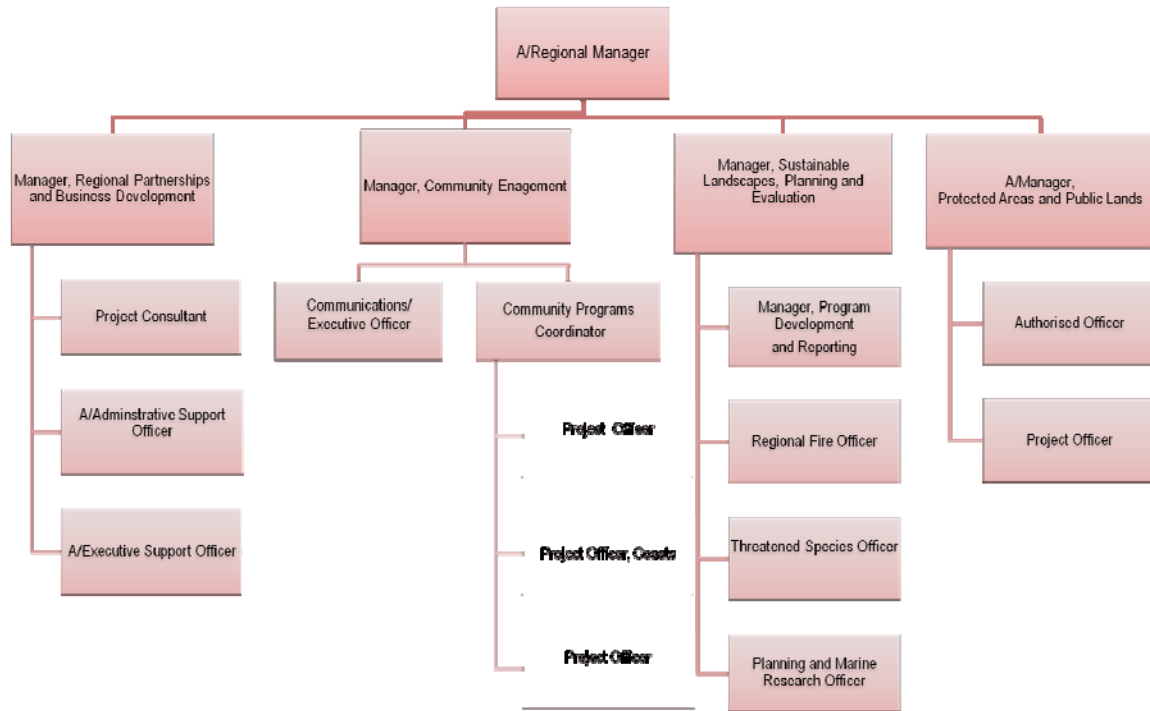
ACKNOWLEDGEMENTS

The Board acknowledges the financial assistance given to it from the Australian Government, without which there would be no ability to deliver natural resource management in the region.

The Board would like to thank the Minister and staff of DEWNR for the support and encouragement that it has received over the year.

APPENDICES

APPENDIX 1 – NATURAL RESOURCES ALINYTJARA WILURARA ORGANISATIONAL CHART



APPENDIX 2 – PUBLICATIONS RELEASED OR UPDATED DURING 2012-2013

Alinytjara Wilurara NRM Board Publications

1. The AW NRM Board Business Plan 2013-2014.
2. Caring for Our Country Newsletters.
3. Ehmann H., (2012), “Nullarbor Biological Monitoring 2012 Report”.
4. Wolf Y., (May 2013), Poster for World Indigenous Networking Conference “A collaborative project to caring for our unique and pristine country”.
5. Wolf Y., Rogers P., Barnes T., (2013), Article in Fishing SA magazine “Unravelling the Far West Mulloway Mystery”.
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APPENDIX 3 – GLOSSARY

| | |
|--------------|---|
| AW NRM Board | Alinytjara Wilurara Natural Resource Management Board |
| NRM | Natural Resource Management |
| DEWNR | Department of Environment, Water and Natural Resources |
| APY | Anangu Pitjantjatjara Yankunytjatjara |
| RCT | Resource Condition Target |
| WONs | Weeds of National significance |
| MT | Maralinga Tjarutja |
| PIRSA | Primary Industries and Regions SA |
| TAFE | Department of Further Education, Employment, Science and Technology |
| IPA | Indigenous Protection Authority |
| GoGO | Greening of Government Operations |
| DAAR | Department for Aboriginal Affairs and Reconciliation |
| DAFF | Department of Agriculture, Fisheries and Forestry |
| DPC | Department of the Premier and Cabinet |

APPENDIX 4 – FINANCIAL STATEMENTS



Government of South Australia
Auditor-General's Department

Our ref: A13/363

12 December 2013

Mr P Agius
Presiding Member
Alinytjara Wilurara Natural Resources Management Board
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Dear Mr Agius

Alinytjara Wilurara Natural Resources Management Board 2012-13 audit

The audit of the accounts of the Alinytjara Wilurara Natural Resources Management Board (the Board) for the year ended 30 June 2013 has been completed.

The audit coverage is directed to meeting statutory audit responsibilities under the *Public Finance and Audit Act 1987* and also the requirements of Australian Auditing Standards.

The audit covered the principal areas of the financial operations of the Board and included the test review of systems and processes, internal controls and financial transactions.

The two important outcomes from the annual audit process are:

- the issue of the Independent Auditor's Report (IAR) on the integrity of the Alinytjara Wilurara Natural Resources Management Board's financial report
- the Audit management letter advising of system, process and internal control matters including recommendations for improvement.

Audit Findings

As advised to you in our letter dated 18 February 2013, while the Board has been transitioning towards integration of all financial systems and processes with the Department of Environment, Water and Natural Resources (DEWNR), we have placed greater reliance on detailed testing of transactions to obtain audit assurance over the Board's financial data.

Review and assessment of the Board's control environment has also been undertaken and has identified some opportunities to improve the existing controls. The 2012-13 management letter will be forwarded to the Board in the coming weeks.

The review of controls has also enabled me to make some observations about the arrangements in place for the integration of systems and processes with DEWNR. Galpins and my staff are still finalising some work in this area and my observations on the integration process will be the subject of a separate letter to each of the Presiding Members of the Boards and Chief Executive of DEWNR.

Financial Report

Returned herewith is the Alinytjara Wilurara Natural Resources Management Board's financial report for 2012-13 with the IAR, which is unqualified.

Concluding Comment

I would like to express my appreciation to the management and staff of the Board for the assistance provided to Galpins staff during the course of the 2012-13 audit.

Yours sincerely



S O'Neill
AUDITOR-GENERAL

enc



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To the Presiding Member**Alinytjara Wilurara Natural Resources Management Board**

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 37(2) of the *Natural Resources Management Act 2004*, I have audited the accompanying financial report of the Alinytjara Wilurara Natural Resources Management Board for the financial year ended 30 June 2013. The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2013
- a Statement of Financial Position as at 30 June 2013
- a Statement of Changes in Equity for the year ended 30 June 2013
- a Statement of Cash Flows for the year ended 30 June 2013
- Disaggregated Disclosures - Expenses and Income for the year ended 30 June 2013
- notes, comprising a summary of significant accounting policies and other explanatory information
- a Certificate from the Presiding Member, the Regional Manager and the Manager Regional and Business Partnerships.

The Board's Responsibility for the Financial Report

The members of the Board are responsible for the preparation of the financial report that gives a true and fair view in accordance with the Treasurer's Instructions promulgated under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as the members of the Board determine necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

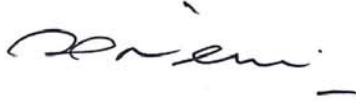
My responsibility is to express an opinion on the financial report based on the audit. The audit was conducted in accordance with the requirements of the *Public Finance and Audit Act 1987* and Australian Auditing Standards. The auditing standards require that the auditor comply with relevant ethical requirements and that the auditor plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the members of the Board, as well as the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial report gives a true and fair view of the financial position of the Alinytjara Wilurara Natural Resources Management Board as at 30 June 2013, its financial performance and its cash flows for the year then ended in accordance with the Treasurer's Instructions promulgated under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.



S O'Neill
AUDITOR-GENERAL
12 December 2013

ALINYTJARA WILURARA NATURAL RESOURCES MANAGEMENT BOARD 2012-13

CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the attached general purpose financial statements for the Alinytjara Wilurara Natural Resources Management Board:

- comply with relevant Treasurer's instructions issued under section 41 of the Public Finance and Audit Act 1987, and the relevant Australian accounting standards;
- are in accordance with the accounts and records of the Alinytjara Wilurara Natural Resources Management Board; and
- present a true and fair view of the financial position of the Alinytjara Wilurara Natural Resources Management Board as at 30 June 2013 and the results of its operation and cash flows for the financial year.

We certify that the internal controls employed by the Alinytjara Wilurara Natural Resources Management Board for the financial year over its financial reporting and its preparation of the general purpose financial statements have been effective throughout the reporting period.




P Agius
Presiding Member

Alinytjara Wilurara Natural
Resources Management Board



M Ward
Regional Manager

Alinytjara Wilurara Natural
Resources Management Board



T Phan
Manager, Regional and Business
Partnerships

Alinytjara Wilurara Natural
Resources Management Board



Statement of Comprehensive Income for the year ended 30 June 2013

| | Note | 2013 \$'000 | 2012 \$'000 |
|-------------------------------------|------|----------------|----------------|
| EXPENSES | | | |
| Contractors | 5 | 1,335 | 1,098 |
| Grants and Subsidies | 6 | 160 | - |
| Staff Benefits and Board expenses | 7 | 4 | 1,040 |
| Supplies and Services | 8 | 2,271 | 1,097 |
| Consultants | 9 | - | 13 |
| Depreciation | 10 | 33 | 38 |
| Other expenses | 11 | - | 53 |
| Total Expenses | | 3,803 | 3,339 |
| INCOME | | | |
| Commonwealth Caring for Our Country | 13 | 2,994 | 1,916 |
| Grants received | 14 | 1,104 | 1,053 |
| Interest received | | 76 | 88 |
| Other income | | 39 | 214 |
| Total Income | | 4,213 | 3,271 |
| NET RESULT | | 410 | (68) |
| Total Comprehensive Result | | 410 | (68) |

The net result and comprehensive result are attributable to the SA Government as owner.
The above statement should be read in conjunction with the accompanying notes.

Statement of Financial Position as at 30 June 2013

| | Note | 2013 \$'000 | 2012 \$'000 |
|---|------|----------------|----------------|
| CURRENT ASSETS: | | | |
| Cash and cash equivalents | 15 | 2,232 | 1,559 |
| Receivables | 16 | 255 | 200 |
| Total Current Assets | | 2,487 | 1,759 |
| NON-CURRENT ASSETS: | | | |
| Plant and equipment | 17 | 63 | 96 |
| Total Non-Current Assets | | 63 | 96 |
| Total Assets | | 2,550 | 1,855 |
| CURRENT LIABILITIES: | | | |
| Payables | 18 | 779 | 341 |
| Staff Benefits | 20 | - | 145 |
| Provisions | 19 | - | 8 |
| Total Current Liabilities | | 779 | 494 |
| Total Liabilities | | 779 | 494 |
| NET ASSETS | | 1,771 | 1,361 |
| EQUITY: | | | |
| Retained Earnings | | 1,771 | 1,361 |
| TOTAL EQUITY | | 1,771 | 1,361 |
| The total equity is attributable to the SA Government as owner. | | | |
| Unrecognised contractual commitments | 21 | | |
| Contingent assets and liabilities | 22 | | |

The above statement should be read in conjunction with the accompanying notes.

Statement of Changes in Equity for the year ended 30 June 2013

| | Note | Retained Earnings \$'000 | Total Equity \$'000 |
|--|------|-----------------------------|------------------------|
| Balance 1 July 2011 | | 1,429 | 1,429 |
| Net result for 2011-12 | | (68) | (68) |
| Total comprehensive result for 2011-12 | | (68) | (68) |
| Balance at 30 June 2012 | | 1,361 | 1,361 |
| Balance 1 July 2012 | | 1,361 | 1,361 |
| Net result for 2012-13 | | 410 | 410 |
| Total comprehensive result for 2012-13 | | 410 | 410 |
| Balance at 30 June 2013 | | 1,771 | 1,771 |

All changes in equity are attributable to SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Statement of Cash Flows for the year ended 30 June 2013

| | Note | 2013 Inflows (Outflows) \$'000 | 2012 Inflows (Outflows) \$'000 |
|---|------|---|---|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | |
| Cash Outflows: | | | |
| Payments to staff, Board, Group & Committee members | | (172) | (1,064) |
| Payments to suppliers, service providers, grantees | | (3,401) | (2,427) |
| Payment for grants and subsidies | | (160) | - |
| GST paid to ATO | | (382) | (234) |
| Cash used in operations | | (4,115) | (3,725) |
| Cash Inflows: | | | |
| Grants received | | 4,424 | 3,422 |
| Interest received | | 77 | 86 |
| GST recovered from the ATO | | 248 | 325 |
| Other receipts | | 39 | 214 |
| Cash generated from operations | | 4,788 | 4,047 |
| Net cash provided by (used in) operating activities | 25.2 | 673 | 322 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | |
| Cash Outflows: | | | |
| Purchase of plant and equipment | | - | (46) |
| Cash used in investing activities | | - | (46) |
| Net cash used in investing activities | | - | (46) |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | | | |
| CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD | | | |
| CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD | | | |
| | 25.1 | 2,232 | 1,559 |

The above statement should be read in conjunction with the accompanying notes.

Disaggregated Disclosures - Expenses and Income - for the year ended 30 June 2013

| | People Asset | | Country Asset | | Water Asset | | Total | |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2013 \$000's | 2012 \$000's | 2013 \$000's | 2012 \$000's | 2013 \$000's | 2012 \$000's | 2013 \$000's | 2012 \$000's |
| EXPENSES | | | | | | | | |
| Contractors | 187 | 223 | 969 | 829 | 179 | 46 | 1,335 | 1,098 |
| Grants and Subsidies | - | - | 160 | - | - | - | 160 | - |
| Staff Benefits and Board expenses | 2 | 492 | 2 | 545 | - | 3 | 4 | 1,040 |
| Supplies and Services | 1,019 | 537 | 1,226 | 551 | 26 | 9 | 2,271 | 1,097 |
| Consultants | - | 6 | - | 7 | - | - | - | 13 |
| Depreciation | 33 | 38 | - | - | - | - | 33 | 38 |
| Other expenses | - | 41 | - | 12 | - | - | - | 53 |
| Total Expenses | 1,241 | 1,337 | 2,357 | 1,944 | 205 | 58 | 3,803 | 3,339 |
| INCOME | | | | | | | | |
| Commonwealth Caring for Our Country | 198 | 315 | 2,421 | 1,430 | 375 | 171 | 2,994 | 1,916 |
| Grants received | 850 | 795 | 254 | 258 | - | - | 1,104 | 1,053 |
| Interest received | 76 | 88 | - | - | - | - | 76 | 88 |
| Other income | 39 | 106 | - | 108 | - | - | 39 | 214 |
| Total Income | 1,163 | 1,304 | 2,675 | 1,796 | 375 | 171 | 4,213 | 3,271 |
| Net result | (78) | (33) | 318 | (148) | 170 | 113 | 410 | (68) |

The Board has determined that assets and liabilities cannot be reliably attributed to individual Activities/ Themes.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
Alinytjara Wilurara Natural Resources Management Board

1 Objectives and Funding

1.1 Establishment of the Board

The Alinytjara Wilurara Natural Resources Management Board (the Board) was established on 9 December 2004 pursuant to section 23 (1) of the *Natural Resources Management Act 2004 (the NRM Act)*. The Board operates under the Natural Resources Management Plan (NRM Plan) which was approved by the Minister for Sustainability, Environment and Conservation in October 2011.

The Board serves the Government and the people of South Australia by achieving excellence in the provision of Natural Resources Management.

1.2 Objectives of the Board

The Board has been operating under a 3-year investment plan, approved by the Minister for Sustainability, Environment and Conservation. The Board's Regional NRM plan was approved by the Minister in October 2011.

Legislatively, the most important role for the Board is to develop a comprehensive natural resources management plan under Section S75(1) of the NRM Act. The Board undertakes an active role with respect to the management of natural resources within its region, to prepare and implement a Regional Natural Resources Management Plan and review that Plan to ensure that the objectives of the Natural Resources Management Act 2004 are being achieved.

The Board's role also includes building awareness about NRM programs and projects in the Region, and increasing understanding about the regional challenges and opportunities for NRM within state and federal agencies, non-government organisations, communities and individuals.

The Board sees effective and long-term communication with communities as a high priority task. Engagement is essential to encourage community members to work together in partnerships to lessen the Region's environmental problems and care for the country.

2 Statement of significant accounting policies

2.1 Statement of compliance

The financial statements are general purpose financial statements. The accounts have been prepared in accordance with relevant Australian accounting standards and Treasurer's Instructions and accounting policy statements promulgated under the provision of the Public Finance and Audit Act 1987.

The Board has applied Australian Accounting Standards that are applicable to not-for-profit entities, as the Board is a not-for-profit entity.

Australian Accounting Standards and interpretations that have recently been issued or amended but are not yet effective have not been adopted by the Board for the period ending 30 June 2013. Refer Note 3 of the 2012-13 Financial Statements.

2.2 Basis of preparation

The preparation of the financial statements requires:

- the use of certain accounting estimates and requires management to exercise its judgement in the process of applying the Board's accounting policies. The areas involving a higher degree of judgement or where assumptions and estimates are significant to the financial statements, these are outlined in the applicable notes;
- accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events are reported; and
- compliance with accounting policy statements issued pursuant to section 41 of the Public Finance and Audit Act 1987. In the interest of public accountability and transparency the accounting policy statements require the following note disclosures, which have been included in this financial report:
 - a) revenues, expenses, financial assets and liabilities where the counterparty/transaction is with an entity within the SA Government as at reporting date, classified according to their nature. A threshold of \$100 000 for separate identification of these items applies, unless the classification is entirely government and these have been disclosed separately;
 - b) expenses incurred as a result of engaging consultants (as reported in the Statement of Comprehensive Income);
 - c) board/committee member and remuneration information, where a board/committee member is entitled to receive income from membership other than a direct out-of-pocket reimbursement.

The Board's Statement of Comprehensive Income, Statement of Financial Position, and Statement of Changes in Equity have been prepared on an accrual basis and are in accordance with historical cost convention, except for certain assets that were valued in accordance with the valuation policy applicable.

The Statement of Cash Flows has been prepared on a cash basis.

The financial statements have been prepared based on a twelve month period and presented in Australian currency.

The accounting policies set out below have been applied in preparing the financial statements for the year ended 30 June 2013 and the comparative information presented.



Alinytjara Wilurara Natural Resources Management Board

2.3 Reporting entity

The Board was established on 9 December 2004 pursuant to section 23 (1) of the *Natural Resources Management Act 2004* (the NRM Act).

The Board is an instrumentality of the State of South Australia.

The Board's financial statements include the use of income, expenses, assets and liabilities controlled or incurred by the Board in its own right.

The Board has not established any NRM groups.

Regional NRM Integration

In May 2010, the Minister for Environment announced as part of the Machinery of Government changes that the Board and the Department of Environment, Water and Natural Resources (DEWNR – formerly the Department of Environment and Natural Resources) would transition to a single delivery model to improve the delivery of environment and natural resources management in South Australia. The changes place greater emphasis on the statutory role for the Board. Regional delivery for both DEWNR and the Board is taking place through a single regional delivery structure which is managed through an Annual Implementation Plan and a Service Level Agreement.

On 16 April 2012, the Minister for Sustainability, Environment and Conservation, pursuant to sub-section 24(3) of the NRM Act, directed the Board to:

- Use the Department of Environment and Natural Resources to provide the Board's business support and NRM services in the region;
- Enter into an agreement for these services.
- Fund the services and projects set out in the agreement.

A Service Level Agreement was established during 2012-13 which includes the delivery of support services to the Board to ensure it is able to meet its statutory requirements under the NRM Act and an annual work plan for the delivery of the Board's Business Plan. This agreement details the services, projects and funds to deliver the annual work plan.

In accordance with notice published in the Government Gazette on 21 June 2012, all Board staff were transferred from employment under the NRM Act to the Public Sector Act 2009. This was effective from 1 July 2012 at which date staff were brought into the administrative unit of DEWNR. As a consequence,

- As at 1 July 2012, DEWNR assumed responsibility for the staff previously employed under the NRM Act by the Board
- All staff are now employed by the Chief Executive, DEWNR under the Public Sector Act 2009
- DEWNR is responsible for the management, supervision, liability, Work Health and Safety and human resources management of the staff that will undertake services under the Service Level Agreement (SLA)
- Staff undertaking services on behalf of the Board will be assigned to the Board under the NRM Act
- The payment for staff salaries will be recharged to the Board under a Fee for Service Arrangement.

Further progression of the integration will continue in 2013-14 where all financial transactions will be incorporated into DEWNR financial processes undertaken by Shared Services SA.

2.4 Comparative information

The presentation and classification of items in the financial statements are consistent with prior periods except where specific accounting standards and/or accounting policy statements have required a change.

Where presentation or classification of items in the financial statements have been amended, comparative figures have been adjusted to conform to changes in presentation or classification in these financial statements unless impracticable.

Where the Board has applied an accounting policy retrospectively; retrospectively restated items in the financial statements; reclassified items in the financial statements, it has provided three Statements of Financial Positions and related notes.

The restated comparative amounts do not replace the original financial statements for the preceding period.

2.5 Rounding

All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000).

2.6 Taxation

The Board is not subject to income tax. The Board is liable for payroll tax, fringe benefits tax, goods and services tax (GST).

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

Alinytjara Wilurara Natural Resources Management Board

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the Australian Taxation Office is classified as part of operating cash flows.

Unrecognised contractual commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to the Australian Taxation Office. If GST is not payable to, or recoverable from the Australian Taxation Office, the commitments and contingencies are disclosed on a gross basis.

2.7 Events after the reporting period

Adjustments are made to amounts recognised in the financial statements, where an event occurs after 30 June and before the date the financial statements are authorised for issue, where those events provides information about conditions that existed at 30 June.

Note disclosure is made about events between 30 June and the date the financial statements are authorised for issue where the events relate to a condition which arose after 30 June and which may have a material impact on the results of subsequent years.

As from 1 July 2013, the Board's financial systems will be integrated with DEWNR and all financial transactions will be processed by Shared Services SA via the Masterpiece financial system. Any associated costs will be charged to the Board under the Fee For Service arrangement.

2.8 Income

Income is recognised to the extent that it is probable that the flow of economic benefits to the Board will occur and can be reliably measured.

Income has been aggregated according to its nature and has not been offset unless required or permitted by a specific accounting standard, or where offsetting reflects the substance of the transaction or other event.

The notes accompanying the financial statements disclose income where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature.

Transactions with SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

The following are specific recognition criteria:

Commonwealth Funding

Caring for Our Country

The State and the Board entered into a Regional Proponent Agreement for the implementation of the Commonwealth's Caring for our Country initiative from 1 July 2008.

In order to ensure the continuity of regional base level funding from 1 July 2009 to 30 June 2013 this agreement was varied by both parties in January 2010 whilst a new multilateral National Partnership Agreement and a cross-jurisdictional implementation plan was finalised by the Commonwealth for the 2009-2013 regional base level funding.

The goal of Caring for our Country is an environment that is healthy, better protected, well managed, resilient and provides essential ecosystem services in a changing climate. Caring for our Country has six National Priority Areas for Investment.

Under the Agreement to reflect the intent of the Commonwealth, the State and the Board work together as partners with the community and other stakeholders, in natural resource management for the Region. Pursuant to that commitment the Commonwealth agreed to fund programs undertaken by the Board.

Other Commonwealth Funding

The Board receives funding from the Department of Agriculture, Fisheries and Forestry (DAFF) and the Department of Sustainability, Environment, Water, Population and Communities for

- the delivery of the Landcare Facilitator for Alinytjara Wilurara NRM Board, South Australia program.
- the Dream Weaver program to facilitate community women projects and community engagement.
- A Carbon Farming Initiatives program.
- A Regional Natural Resource Management Planning for Climate Change to build resilience and maintaining the productive capacity of the country's landscapes and natural ecosystems.
- A Bioregional assessment grant to provide a baseline of information for future phases of the bioregional assessments in the Alinytjara Wilurara region.
- The delivery of the project "Yalata Community and Volunteers caring for the Unique Far West coast of SA".
- The Caring for our Country project: Innovative Management of Invasive Species in the Maralinga Tjarulja Lands SA.
- The Caring for our Country project "Landcare in the APY Pastoral Area".

Grants received

Grants received includes contributions from the State toward Board operations and governance.

Grants are recognised as an asset and income when the Board obtains control of the grant or obtains the right to receive the grant and the income recognition criteria are met (i.e. the amount can be reliably measured and the flow of resources is probable).

Alinytjara Wilurara Natural Resources Management Board

Generally the Board has obtained control or the right to receive for:

- * Grants with unconditional stipulations - this will be when the grant agreement becomes enforceable;
- * Grants with conditional stipulations - this will be when the enforceable stipulations specified in the grant agreement occur or are satisfied.

The Board receives operating grant funding from the Department of Environment, Water and Natural Resources. The continued existence of the Board in its present form is dependent on government funding.

The Board also receives grant funding from the Department of Environment, Water and Natural Resources for the delivery of Bringing back Warru: long-term conservation through building a Warru "Pintji".

The Board also receives grant funding from the Native Vegetation Council for the delivery of the East Meets West project.

Other income

Other income includes reimbursement income related to the operating activities of the Board and Payroll Tax refunds. Other income is recognised when the service has been performed.

Interest income

Interest is recognised when earned.

2.9 Expenses

Expenses are recognised to the extent that it is probable that the flow of economic benefits from the Board will occur and can be reliably measured.

Expenses have been aggregated according to their nature and have not been offset unless required or permitted by a specific accounting standard, or where offsetting reflects the substance of the transaction or other event.

The notes accompanying the financial statements disclose expenses where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature.

Transactions with SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

The following are specific recognition criteria:

Staff benefits expenses

The 2013 staff benefits expenses represent a reversal of staff benefits and associated on-costs recognised as at 30 June 2012 for employees transferred to DEWNR who had not accumulated 7 or more years of service at the date of transfer (1 July 2012). Refer to Note 2.3 for further information on the transfer of employees to DEWNR.

Depreciation

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Assets' residual values, useful lives methods are reviewed and adjusted if appropriate, on an annual basis.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate, which is a change in accounting estimate.

The Board changed the capitalisation of assets to \$10 000 during the 2011-12 financial year. As a result, items of plant and equipment with an acquisition cost greater than \$10 000 are systematically depreciated using the straight line method of depreciation over the useful life of the asset.

| Class of asset | Useful life (years) |
|---------------------|---------------------|
| Plant and equipment | 3 - 10 |

Grants and Subsidies

Grants are recognised as a liability and expense when the Board has a present obligation to pay the grant and the expense recognition criteria are met.

The Board provided financial assistance to Anangu Pitjantjatjara Yankunytjatjara (APY) Land Management and Adelaide Research innovation, The University of Adelaide during the year. Funds are paid by way of grants and all recipients are required to comply with conditions relevant to each grant. The details of amounts provided, organisations receiving grants and the purpose for each grant are shown in the Annual Report, as required under section 42 of the NRM Act.

2.10 Current and non-current classification

Assets and liabilities are characterised as either current or non-current in nature. Assets and liabilities that are sold, consumed or realised as part of the normal operating cycle even when they are not expected to be realised within twelve months after the reporting date have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Alinytjara Wilurara Natural Resources Management Board

Where asset and liability line items combine amounts expected to be realised within twelve months and more than twelve months, the Board has separately disclosed the amounts expected to be recovered or settled after more than twelve months

2.11 Assets

Assets have been classified according to their nature and have not been offset unless required or permitted by a specific accounting standard, or where offsetting reflects the substance of the transaction or other event.

Where an asset line item combines amounts expected to be settled within twelve months and more than twelve months, the Board has separately disclosed the amounts expected to be recovered after more than twelve months.

The notes accompanying the financial statements disclose financial assets where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature.

Transactions with SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

Cash and cash equivalents

Cash and cash equivalents in the Statement of Financial Position includes cash at bank and on hand and in other short-term, highly liquid investments with maturities of three months or less that are readily converted to cash and which are subject to insignificant risk of changes in value.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

Cash is measured at nominal value.

Receivables

Receivables include amounts receivable from goods and services, GST input tax credits recoverable, prepayments and other accruals.

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are generally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Collectability of receivables is reviewed on an ongoing basis. An allowance for doubtful debts is raised when there is objective evidence that the Board will not be able to collect the debt. Bad debts are written off when identified.

Accrued revenue arises when goods and services have been provided but no invoice has been raised by the Board at the reporting date.

Non-current asset acquisition and recognition

Non-current assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition. Non-current assets are subsequently measured at fair value less accumulated depreciation.

Minor items of equipment with an individual value of less than \$10 000 are expensed in the Statement of Comprehensive Income at the time they are acquired.

All non-current tangible assets with a value equal to or in excess of \$10 000 are capitalised.

Impairment

All non-current assets are tested for indication of impairment at each reporting date. Where there is an indication of impairment, the recoverable amount is estimated. An amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

2.12 Liabilities

Liabilities have been classified according to their nature and have not been offset unless required or permitted by a specific accounting standard, or where offsetting reflects the substance of the transaction or other event.

Where a liability line item combines amounts expected to be settled within twelve months and more than twelve months, the Board has separately disclosed the amounts expected to be settled after more than twelve months.

The notes accompanying the financial statements disclose financial liabilities where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature.

Transactions with SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

Payables

Payables include creditors and accrued expenses. In 2012, payables also included staff on-costs.

Creditors represent the amounts owing for goods and services received prior to the end of the reporting period that are unpaid at the end of the reporting period. Creditors include all unpaid invoices received relating to the normal operations of the Board.

Accrued expenses represent goods and services provided by other parties during the period that are unpaid at the end of the reporting period and where an invoice has not been received.

All payables are measured at their nominal amount, are unsecured and are normally settled within 30 days from the date of the invoice or date the invoice is first received.

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Staff benefit on-costs are only included in comparatives and include payroll tax, Workcover levies and superannuation contributions in respect to outstanding liabilities for salary and wages, long service leave and annual leave. There are no staff benefit on-costs for 2012-13 due to the transfer of staff to DEWNR on the 1 July 2012 as disclosed in Note 2.3

The Board makes contributions to the State Government Super SA for Board members. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to Super SA.

Leases

The Board has no finance leases.

Motor vehicles are leased from SAFA through their agent LeasePlan Australia.

The Board shared office accommodation with other State Government agencies and DEWNR for both Adelaide and Ceduna offices.

Operating lease payments are recognised as an expense in the Statement of Comprehensive Income on a straight-line basis over the lease term. The straight-line basis is representative of the pattern of benefits derived from the leased assets.

Staffing costs and related entitlements

Staff benefits

All staff were transferred to the Department of Environment, Water and Natural Resources on 1 July 2012 as discussed under Regional NRM Integration in Note 2.3. As the Board no longer have any staff there are no staff benefit accruals, with the exception of amounts to be transferred to DEWNR for the staff who transferred on 1 July 2012. These have been reported as accrued expenses and are expected to be settled with DEWNR in the next 12 months. Long Service Leave and related on costs recognised by the Board at 30 June 2012 for staff with less than 7 years service will not be transferred to DEWNR and have been de-recognised to staff benefits expense.

Provisions

Provisions are recognised when the Board has a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Board expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the Statement of Comprehensive Income net of any reimbursement.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. If the effect of the time value of money is material, provisions are discounted for the time value of money and the risks specific to the liability.

Workers Compensation

Since the transfer of all Board staff to DEWNR on 1 July 2012, the Board is no longer required to provide for workers compensation. The 2012 provision is an actuarial estimate of the outstanding liability as at 30 June 2012 provided by a consulting actuary engaged through the Public Sector Workforce Relations Division of the Department of the Premier and Cabinet. The provision provided for the estimated cost of ongoing payments to staff as required under legislation. The provision as at 30 June 2012 has been de-recognised to staff benefits expense.

2.13 Unrecognised contractual commitments and contingent assets and liabilities

Unrecognised contractual commitments include operating, capital and outsourcing arrangements arising from contractual or statutory sources and are disclosed at their nominal value.

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

Unrecognised contractual commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to the Australian Taxation Office. If GST is not payable to, or recoverable from the Australian Taxation Office, the commitments and contingencies are disclosed on a gross basis.

3 New and Revised Accounting Standards and Policies

The Board did not voluntarily change any of its accounting policies during 2012-13.

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective, have not been adopted by the Board for the period ending 30 June 2013. The Board has assessed the impact of the new and amended standards and interpretations and considers there will be no impact on the accounting policies or the financial statements of the Board.

4 Activities of the Board

The Board operates solely in the portfolio area of natural resource management policy and planning. The Alinytjara Wilurara Natural Resources Management Board Plan was endorsed by the Minister for Sustainability, Environment and Conservation. The Plan will guide the structure and how the activities are aggregated and as such the Board provides a range of services classified into the following Activities:

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Activity 1: *People Asset*

This Theme is to continue to build regional capacity in NRM with a focus on partnerships and 'working together' to manage country and water in the region. Capacity building activities can include awareness raising, knowledge sharing, increasing skills through training, and facilitation and support. It can also include education.

Activity 2: *Country Asset*

This Theme is to have a strong and healthy country, looking after itself with a helping hand. The strategic directions for the country asset have been influenced by a number of other plans and strategies relating to pest management, fire management, threatened species management, coast and marine planning and biodiversity.

Activity 3: *Water Asset*

The water asset goal reflects the importance of water being used sustainably and with care to meet the needs of people and country into the future.

The disaggregated disclosures schedules present expenses and income information attributable to each of the activities as reflected in the Board's NRM Plan for the year ended 30 June 2013.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

| | 2013 | 2012 |
|---|--------------|--------------|
| | \$'000 | \$'000 |
| 5. Contractors | | |
| Contractor payments paid to entities external to the SA Government | | |
| Contractors | 1,335 | 998 |
| Total Contractors - Non SA Government entities | 1,335 | 998 |
| Contractor payments paid to the SA Government | - | 100 |
| Total Contractors - SA Government entities | - | 100 |
| Total Contractors | 1,335 | 1,098 |
| | 2,013 | 2012 |
| | \$'000 | \$'000 |
| 6. Grants and Subsidies | | |
| Grants and subsidies paid to entities external to SA Government | | |
| Grants paid | 160 | - |
| Total Grants and subsidies - Non SA Government entities | 160 | - |
| Total Grants and Subsidies | 160 | - |
| | 2013 | 2012 |
| | \$'000 | \$'000 |
| 7. Staff Benefits and Board expenses | | |
| Salaries & Wages | - | 746 |
| Annual Leave | (2) | 55 |
| Long Service Leave | (37) | 33 |
| Superannuation | (10) | 98 |
| Board & Committee Fees | 66 | 50 |
| Other Staff Related Expenses | (13) | 58 |
| Total Staff Benefit | 4 | 1,040 |
| The 2013 figures include a reversal of staff benefits and associated on-costs recognised as at 30 June 2012 for employees transferred to DEWNR who had not accumulated 7 or more years of service at the date of transfer (1 July 2012). Refer to Note 2.3 for further information on the transfer of employees to DEWNR. | | |
| | 2013 | 2012 |
| | \$'000 | \$'000 |
| 8. Supplies and Services | | |
| Provided by entities external to the SA Government: | | |
| Advertising | 31 | 15 |
| Board related expenses | 51 | 33 |
| IT Services / maintenance | 45 | 9 |
| Minor Equipment | 72 | 58 |
| Motor Vehicles Expense | 207 | 203 |
| Occupancy & Utilities | 99 | 90 |
| Operating Consumables | 54 | 56 |
| Postage, Printing & Stationery | 26 | 45 |
| Training and Conferences | 77 | 43 |
| Travel | 285 | 242 |
| Other | 194 | 152 |
| Total Supplies and Services - Non SA Government entities | 1,141 | 946 |
| Provided by entities within the SA Government: | | |
| Fee for Service | 1,130 | 151 |
| Total Supplies and Services - SA Government entities | 1,130 | 151 |
| Total Supplies and Services | 2,271 | 1,097 |
| | 2013 | 2012 |
| | No. | No. |
| | \$'000 | \$'000 |
| 9. Consultants | | |
| The number and dollar amount of consultancies paid/payable that fell within the following bands: | | |
| Below \$10,000 | - | 6 |
| Total paid/payable to the consultants engaged | - | 6 |
| | 2013 | 2012 |
| | \$'000 | \$'000 |
| 10. Depreciation | | |
| Plant & Equipment | 33 | 38 |
| Total Depreciation | 33 | 38 |
| | 2013 | 2012 |
| | \$'000 | \$'000 |
| 11. Other expenses | | |
| Derecognition of assets | - | 41 |
| Return of un-spent grant funds* | - | 12 |
| Total other expenses | - | 53 |
| *This reflects funds returned for Caring for our Country and interest from NHT programs. | | |
| | 2013 | 2012 |
| | \$'000 | \$'000 |
| 12. Auditors' Remuneration | | |
| Audit fees paid / payable to the Auditor-General's Department (which are included in Other supplies and services in Note 8) relating to the audit of the financial statements | 48 | 46 |
| Total audit fees | 48 | 46 |
| No other services were provided by the Auditor - General's Department | | |

ml

| | 2013 | 2012 |
|--|--------------|--------------|
| | \$'000 | \$'000 |
| 13. Commonwealth Caring for Our Country | | |
| Head Funding: | | |
| <i>Increasing Native Habitat/Biodiversity and Natural Icons</i> | 1,591 | 1,561 |
| <i>Improving Management Practices/Sustainable Farm Practices</i> | 40 | 40 |
| <i>Coastal Environments and Critical Aquatic Habitats</i> | - | 50 |
| <i>Indigenous Participation/Community Skills, Knowledge and Engagement</i> | 120 | 100 |
| Landcare Facilitator Program | 240 | 60 |
| DEWNR - Bioregional Assessment | 400 | - |
| SEWPAC/DAFF - Innovative Mgmt of Invasive Species | 139 | - |
| DEWNR - Yalata Comm FWC | 50 | - |
| SEWPAC - Dream Weaver | 110 | 90 |
| SEWPAC/DAFF - Climate Change | 69 | - |
| DAFF - Carbon Farming | 15 | 15 |
| DAFF - Pastoral Area APY | 220 | - |
| Total Caring for Our Country | <u>2,994</u> | <u>1,916</u> |

| | 2013 | 2012 |
|--|--------------|--------------|
| | \$'000 | \$'000 |
| 14. Grants Received | | |
| Grants received from SA Government entities | | |
| NRM Fund - State Recurrent Allocation | 850 | 772 |
| State NRM Community Grants | - | 23 |
| Native Vegetation Council - East meets West | 64 | 65 |
| DEWNR - Warru Project | 190 | 193 |
| Total Grants - SA Government entities | <u>1,104</u> | <u>1,053</u> |
| Total Grants Received | <u>1,104</u> | <u>1,053</u> |

| | | |
|--|--------------|--------------|
| 15. Cash and Cash Equivalents | | |
| Bank balance and cash on hand | 2,232 | 1,559 |
| Total Cash and Cash Equivalents | <u>2,232</u> | <u>1,559</u> |

Interest rate risk

Cash on hand is non-interest bearing. Deposits at call earn a floating interest rate, based on daily bank deposit rates. The carrying amount of cash and cash equivalents represents fair value.

| | 2013 | 2012 |
|----------------------------------|------------|------------|
| | \$'000 | \$'000 |
| 16. Receivables | | |
| Current | | |
| Receivables | 100 | 118 |
| Prepayments | - | 14 |
| GST Receivable | 63 | 60 |
| Accrued Interest | 7 | 8 |
| Accrued Revenue | 85 | - |
| Total Current Receivables | <u>255</u> | <u>200</u> |

Movement in the allowance for doubtful debts

The allowance for doubtful debts is recognised when there is objective evidence that a receivable is un-collectable.

No allowance for doubtful debts has been recognised in the Statement of Comprehensive Income.

Interest rate and credit risk

Receivables are raised for all goods and services provided for which payment has not been received. Receivables are normally settled within 30 days. Receivables, prepayments and accrued revenues are non-interest bearing.

Other than as recognised in the allowance for doubtful debts, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk.

a. Maturity analysis of receivables - please refer to Note 23.

b. Categorisation of financial instruments and risk exposure information - please refer to Table 23.1 in Note 23.

| | | |
|---|-----------|-----------|
| 17. Plant and Equipment | 2013 | 2012 |
| | \$'000 | \$'000 |
| Plant & Equipment | | |
| Plant & Equipment at cost | 217 | 217 |
| Less: Accumulated depreciation at the end of the period | (154) | (121) |
| Total Plant & Equipment | <u>63</u> | <u>96</u> |

Impairment

There were no indications of impairment of plant and equipment as at 30 June 2013.

21

Reconciliation of Non-Current Assets

The following table shows the movement of Non-Current Assets during 2012-13

| | |
|--|-------------|
| Plant and Equipment | \$'000 |
| Carrying amount at the beginning of the period | 96 |
| Depreciation | <u>(33)</u> |
| Carrying amount at the end of the period | <u>63</u> |

Reconciliation of Non-Current Assets

The following table shows the movement of Non-Current Assets during 2011-12

| | |
|--|-------------|
| Plant and Equipment | \$'000 |
| Carrying amount at the beginning of the period | 129 |
| Additions | 46 |
| Derecognition of assets | (41) |
| Depreciation | <u>(38)</u> |
| Carrying amount at the end of the period | <u>96</u> |

| | 2013 | 2012 |
|---|------------|------------|
| | \$'000 | \$'000 |
| 18. Payables | | |
| Current: | | |
| Creditors | 446 | 226 |
| Accrued Expenses | 333 | 100 |
| Staff on-costs | - | 15 |
| Total current payables | <u>779</u> | <u>341</u> |
| | | |
| Non Government Payables | | |
| Payables to Non SA Government entities | | |
| Creditors | 446 | 226 |
| Accrued expenses | 97 | 100 |
| Staff on-costs | - | 15 |
| Total payables to Non SA Government entities | <u>543</u> | <u>341</u> |
| | | |
| Government Payables | | |
| Payables to SA Government entities | | |
| Accrued expenses | 236 | - |
| Total payables to Non SA Government entities | <u>236</u> | <u>-</u> |

Interest rate and credit risk

Creditors and accruals are raised for all amounts owed to the Board (billed and un-billed) but unpaid. Sundry creditors are normally settled within 30 days. All payables are non-interest bearing. The carrying amount of payables represents fair value due to the amounts being payable on demand.

a. Maturity analysis of payables - Please refer to Note 23.

b. Categorisation of financial instruments and risk exposure information - Please refer to Note 23.

| | 2013 | 2012 |
|--|------------|----------|
| | \$'000 | \$'000 |
| 19. Provisions | | |
| Current: | | |
| Workers Compensation | - | 8 |
| Total Provisions | <u>-</u> | <u>8</u> |
| | | |
| | \$'000 | |
| Carrying amount at the beginning of the period | 8 | |
| Decrease in provisions recognised | <u>(8)</u> | |
| Carrying amount at the end of the period | <u>-</u> | |

No liability for unsettled workers compensation claims has been reported for 2012/13 due to the transfer of all staff to DEWNR on 1 July 2012.

22 -

| | | | |
|-------------------------------------|--|----------|------------|
| 20. Staff Benefits | | 2013 | 2012 |
| | | \$'000 | \$'000 |
| Current: | | | |
| Accrued Wages & Salaries | | - | 1 |
| Accrued Annual Leave | | - | 67 |
| Accrued Long Service Leave | | - | 77 |
| Total current staff benefits | | - | 145 |

All staff benefits have transferred employment to DEWNR on 1 July 2012, no staff benefit liabilities have been recognised as at 30 June 2013. These liabilities have been recorded as an accrued expense, as they will be transferred and paid to DEWNR within the next 12 months. No oncosts relating to the entitlement liability have been recognised in 2012-2013 as their existence is determined only upon the taking of leave. The total current staff benefits liability (i.e. aggregate staff benefits plus related on-costs) for 2013 is \$0 (\$160,000).

| | | | |
|---|--|----------|----------|
| 21. Unrecognised contractual commitments | | 2013 | 2012 |
| | | \$'000 | \$'000 |
| 21.1 Operating Lease Commitments (excluding GST) | | | |
| Commitments for operating leases contracted for at the reporting date but not recognised as liabilities are payable as follows: | | | |
| Not later than one year | | - | 6 |
| Total lease commitments | | - | 6 |

Operating lease commitments comprise the following:

The Board has been sharing office accommodation with other government agencies at Waite campus since late June 2012.

The Board has a share office at 50B McKenzie Street, Ceduna with Department of Environment, Water and Natural Resources

The Board has no other leases as at 30 June 2013.

| | | | |
|---|--|----------|------------|
| 21.2 Other commitments (excluding GST) | | 2013 | 2012 |
| | | \$'000 | \$'000 |
| Not later than one year | | - | 510 |
| Total other commitments | | - | 510 |

Contracts have been entered into for the completion of various projects. The value of these projects is not reflected in the Statement of Comprehensive Income and Statement of Financial Position.

21.3 Remuneration Commitments

There are nil remuneration commitments. On 1 July 2012 all staff were transferred to the Department of Environment, Water and Natural Resources and all liabilities are transferable to the Department as of that date.

- 22. Contingent assets and liabilities**
The Board is not aware of any contingent assets or liabilities.

23. Financial Instruments

Interest Rate Risk Exposure

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 2 Summary of Significant Accounting Policies.

| Table 23.1 - Categorisation of financial instruments | | | 2013 | | 2012 | |
|---|------|---|--------------|--------------|--------------|--------------|
| Category of financial asset and financial liabilities | Note | Statement of Financial Position line item | Carrying | Fair Value | Carrying | Fair Value |
| | | | Amount | \$'000 | Amount | \$'000 |
| Financial assets | | | | | | |
| Cash and cash equivalents | 15 | Cash and cash equivalents | 2,232 | 2,232 | 1,559 | 1,559 |
| Receivables (at cost) | 16 | Receivables | 192 | 192 | 125 | 125 |
| Total financial assets | | | 2,424 | 2,424 | 1,684 | 1,684 |
| Financial liabilities | | | | | | |
| Liabilities (at cost) | 18 | Payables | 779 | 779 | 326 | 326 |
| Total financial liabilities | | | 779 | 779 | 326 | 326 |

The amount of receivables and payables stated above do not include those arising from statutory obligations, including levies, workers compensation liability, staff on-costs, and GST. They are carried at cost.

2013

Credit risk

Credit risk arises when there is the possibility of the Board's debtors defaulting on their contractual obligations resulting in financial loss to the Board. The Board measures credit risk on a fair value basis and monitors risk on a regular basis. The Board has minimal concentration of credit risk.

Provision for impairment of financial assets is calculated on past experience and current and expected changes in client credit rating. Currently the Board does not hold any collateral as security to any of its financial assets. At reporting date, there is no evidence to indicate that any of the financial assets are impaired.

The following table discloses the ageing of financial assets.

Table 23.2 - Ageing analysis of financial assets

| | Overdue for < 30 days \$'000 | Past due by Overdue for 30 - 60 days \$'000 | Overdue > 60 days \$'000 | Total \$'000 |
|---------------------|---------------------------------|---|-----------------------------|-----------------|
| 2013 | | | | |
| Not impaired | | | | |
| Receivables | - | - | 3 | 3 |
| 2012 | | | | |
| Not impaired | | | | |
| Receivables | 18 | - | - | 18 |

Maturity Analysis

All financial assets and liabilities have a maturity less than one year.

Liquidity Risk

The Board is funded principally from State and Commonwealth grants. The Board works with the Department of Treasury and Finance to determine the cash flows associated with its Government approved program of work and to ensure funding is provided through SA Government budgetary processes to meet the expected cash flows.

Market Risk

Market risk for the Board is primarily through interest rate risk. There is no exposure to foreign currency or other price risks.

Sensitivity Analysis

A sensitivity analysis has not been undertaken for the interest rate risk for the Board as it has been determined that the possible impact on profit and loss or total equity from fluctuations in interest rates is immaterial.

24. Remuneration of Board, Group and Committee Members and Related Party Disclosures**Remuneration of Board Members**

Members that were entitled to receive remuneration for membership during the 2012-13 financial year were:

| | | | |
|-----------------------|---|--------------------|---|
| Ms Mima Smart | (Appointed 14 th April 2010 to 13 th April 2013) (Re-appointed 14 th April 2013 to 16 th July 2014) | Mr Parry Agius | (Appointed 17 th July 08 to 13 th April 2011) (Appointed Presiding Member 24 th February 2011 to 13 th April 2013) |
| Mr Brian Queama | (Appointed 17 th July 2008 to 13 th April 2010) - Resigned September 2009 (Re-appointed 10th March 2011 to 13th April 2013) Re-appointed 14 th April 2013 to 13 th April 2016 | | (Re-appointed to the Presiding Member 14 th April 2013 to 16 th July 2014) |
| Ms Rosemary Lester | (Appointed 14 th April 2010 to 13 th April 2013) (Re-appointed 14 th April 2013 to 13 th April 2016) | Ms Heidi Crow* | |
| Mr Sydney Chamberlain | (Appointed 24 th May 2012 to 13 th April 2015) | Mr Ian Hopton* | |
| Ms Janet Queama | (Appointed 24 th May 2012 to 13 th April 2015) | Dr Kylie O'Connor* | |
| Mr Michael Haynes | (Appointed 6 th June 2013 to 13 th April 2016) | | |

The number of members whose remuneration received or receivable falls within the following bands

| | 2013 | 2012 |
|--------------------------------|-----------|----------|
| \$0 | 4 | - |
| \$1 - \$9,999 | 3 | 6 |
| \$10,000 - \$19,999 | 2 | 1 |
| \$20,000 - \$29,999 | 1 | - |
| Total number of members | 10 | 7 |

Total remuneration paid to Board Members for 2012-13 was \$66,269. This includes allowances for Board Members travel to attend Board and Committee meetings.

Total remuneration paid to Board Members for 2011-12 was \$50,185.

*In accordance with the Department of Premier and Cabinet Circular No. 016, government staff did not receive any remuneration for board/committee duties during the financial year.

Related Party Disclosures

There were no contracts or transactions between related parties that require disclosure.

25. Note to the Statement of Cash Flows

25.1 Reconciliation of Cash and cash equivalents

For the purposes of the Statement of Cash Flows, the Board considers cash and cash equivalents to include cash on hand and in banks and those investments that are able to be converted to cash within two working days.

Cash at Bank

| 2013 | 2012 |
|--------------|--------------|
| \$'000 | \$'000 |
| 2,232 | 1,559 |
| <u>2,232</u> | <u>1,559</u> |

25.2 Reconciliation of Net Cash Outflows from Operating Activities to Net Result

Net Cash Outflows from Operating Activities

673 322

Non Cash Items

Depreciation

(33) (38)

Derecognition of assets

- (41)

Movement in assets and liabilities

Increase(Decrease) in Receivables

55 (260)

(Increase) in payables

(438) (66)

Decrease in Staff Benefits

145 18

Decrease(Increase) in Provisions

8 (3)

Net Result

410 (68)

26. Events after the reporting period

As from 1 July 2013, the Board's financial systems will be integrated with DEWNR and all financial transactions will be processed by Shared Services SA via the Masterpiece financial system. Any associated costs will be charged to the Board under the Fee For Service arrangement.

2.