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**Government  
of South Australia**

# **COAST PROTECTION BOARD**

## **2024-25 Annual Report**

**Coast Protection Board**

81-95 Waymouth Street, Adelaide SA 5000

<https://www.environment.sa.gov.au/topics/coasts/coast-protection-board>

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2024-25 ANNUAL REPORT for the Coast Protection Board

To:

Hon Lucy Hood MP

Minister for Climate, Environment and Water

This Annual Report is provided after 31 October 2025 because the audited financial statements and the Auditor-General's report on those statements were not available by the statutory deadline. Under section 12(7) of the Public Sector Act 2009 and Premier and Cabinet Circular PC013, the Annual Report must include audited financial statements and the Auditor-General's report. These were not finalised in time, as the Auditor-General required additional time to complete the audit of the Board's financial statements. The report is presented with this written statement of reasons in accordance with section 12(9) of the Public Sector Act 2009.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the COAST PROTECTION BOARD by:

Hon Paul Caica

Presiding Member

Date 16 December 2025

Signature



## From the Presiding Member

In accordance with the requirements of the *Public Sector Act 2009*, *Public Finance and Audit Act 1987*, and section 35 of the *Coast Protection Act 1972*, I have the pleasure in presenting the annual report of the Coast Protection Board for the year ended 30 June 2025.

In 2024-25 the Board:

- Assessed 134 development applications.
- Provided guidance and direction to councils and other stakeholders on the sustainable use and development of the coast.
- Awarded \$1.2 million in grant funding to coastal councils across the state for Coast Protection Grants and \$40,000 for Community Participation Grants.

The Board received advice from the Climate Science Advisory Committee, which was established in accord with section 18 of the *Coast Protection Act 1972* to provide independent advice based on the latest scientific information regarding the likely impacts and risks to the South Australian coast from climate change.

The Board also continued to progress its strategic priority projects in 2024-25 with key achievements including:

- **Engagement, Communications and Collaborations** – the Board supported continued engagement and communication with the coastal community through the eNewsletters, Key Outcomes and the Minutes from the Board meetings on the Coast Protection Board website. Additionally, the Board actively engaged and collaborated with other Boards and Commissions to achieve its vision and goals, such as SA Stormwater Management Authority and Green Adelaide. These collaborations enabled the Board to share expertise, align strategic priorities, and leverage collective resources, ensuring that initiatives were implemented more effectively and delivered broader benefits to the community. The Board also welcomed a presentation from Manager, First Nations Partnerships and Reconciliation DEW at its meetings throughout 2024-25.
- **Site Visit and Operational Insights**—Members of the Board participated in metropolitan coast tour trip. It provided an opportunity for Board members to see first-hand the beach operations and discuss both technical and social issues surrounding sand management.
- **Coastal Adaptation Planning** – the Board commissioned supporting the initial establishment of Coastal Adaptation Assurance Function, through the Climate Ready Coasts Program delivered by LGA South Australia, to ensure that decision makers and funders can rely on the technical investigations within a Coastal Hazard Adaptation Plan.
- **Coast Protection Board Grant Programs** – the Board continued to support coastal councils through funding over \$1 million of annual grants.
- **Board Strategy, Policy, Governance Framework and Delegations** – The Board Strategy, Policy, Governance Framework and Delegations were approved by the Board and proposed for formal endorsement by the Minister. These four components are foundational to ensuring that the Board operates with strategic clarity, policy consistency, robust governance oversight and clearly defined authority. The Board Strategy outlines the direction and priorities of the Board. It reaffirms Board's vision, roles, priority actions and outcomes over the next five years. The Board Policy ensures that actions are aligned with the Board's principles of Integrated Coastal Management and direction and priorities. The Policy establishes the framework for how the Board will execute its functions, and guides decision-making. The policy has been approved for final editing and visual design and will be forwarded to the Minister for approval

after the design is complete. The Board Governance Framework has been developed to promote good governance. Its purpose is to ensure that all parties understand their roles, powers, responsibilities and accountabilities.

The Coast Protection Board recognises that the South Australian coast is one of the state's most valuable assets and seeks to provide strategic leadership to supports relevant authorities and organisations to sustainably manage our coastline.

We look forward to continuing to work in partnership, to support the sustainable use and enjoyment of the coast for all South Australians now and into the future.



Hon Paul Caica

**Presiding Member**

Coast Protection Board

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## Overview: about the agency

### Our strategic focus

<p><b>Our Purpose</b></p>	<ol style="list-style-type: none"> <li>1. Conserve and protect the beaches and coast of South Australia.</li> <li>2. In accord with section 14 of the <i>Coast Protection Act 1972</i>, the Board works to: <ul style="list-style-type: none"> <li>• protect the coast from erosion, damage, deterioration, pollution and misuse</li> <li>• restore any part of the coast that has been subjected to erosion, damage, deterioration, pollution or misuse</li> <li>• develop any part of the coast aesthetically, or to improve it for those who use and enjoy it</li> <li>• manage, maintain and develop those coast facilities that the Board is responsible for</li> <li>• report to the Minister where required</li> <li>• carry out, or be involved in, research into the protection, restoration or development of the coast.</li> </ul> </li> </ol>
<p><b>Our Vision</b></p>	<p>Outward focus:</p> <p>South Australia’s coast is protected, restored, and enhanced to foster resilience, and support thriving ecosystems and the wellbeing of communities.</p> <p>Inward focus:</p> <p>The Board provides strategic leadership to foster integrated coastal management, purposefully manage the coast, and provide evidence-based advice and information.</p>
<p><b>Our Values</b></p>	<p>The Board values its relationships with the Minister and state government, its local government partners, government agencies, community and other stakeholders. The Board endeavours to work collaboratively with its partners and stakeholders to achieve its vision and fulfil its purpose.</p>
<p><b>Our functions, objectives and deliverables</b></p>	<p>Strategic priorities:</p> <ul style="list-style-type: none"> <li>• Foster integrated coastal management.</li> <li>• Prepare for climate change and associated coastal change.</li> <li>• Build capacity and capability particularly in regions.</li> <li>• Actively contribute to policy and legislative development.</li> <li>• Advocate for and source sustained funding for coast protection.</li> </ul> <p>Statutory obligations:</p> <ol style="list-style-type: none"> <li>1. Implement the annual program of investigations, works and advice.</li> <li>2. Assess and provide direction on statutory and regulatory referrals, based on Board policies.</li> </ol>

	3. Work in partnership with South Australia’s coastal councils and Landscape Boards, providing grants, advice and support to further development of sustainability strategies for regional coastal settlements and communities.
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### **Our organisational structure**

The Board is supported by Department for Environment and Water staff in accordance with section 13 of the *Coast Protection Act 1972*.

### **Changes to the agency**

Not Applicable

### **Our Minister**

The Board is a statutory authority supported by the Department for Environment and Water, which is a portfolio agency of the Deputy Premier, the Hon Susan Close MP.

### **Coast Protection Board Membership**

The Coast Protection Board is established in accordance with section 8 of the *Coast Protection Act 1972* and consists of 6 members appointed by the responsible Minister, for a term of up to 4 years.

For the year ended 30 June 2025, **Coast Protection Board membership** included:

<b>Name</b>	<b>Position</b>	<b>Term dates</b>
Hon Paul Caica	Presiding Member Nominee of the Chief Executive of the administrative unit of the Public Service that is, under the Minister, responsible for the administration of this Act and appointed by the Minister.	February 2025 to January 2029.
Mr James Buder	Nominee of the Chief Executive, of the administrative unit of the Public Service that is, under a Minister, responsible for the administration of the Harbors and Navigation Act 1993 (DPTI)	October 2020 - Current
Ms Kathryn Galpin	Nominee of the Chief Executive Officer of the South Australian Tourism Commission (SATC). <i>*maternity leave</i>	June 2022 – December 2022*; September 2023 – Current
Professor Beverley Clarke	Appointed by the Minister as being a person who is qualified for membership of the Board by reason of extensive knowledge of and experience in the technical problems of coast protection.	February 2024 – February 2028
Professor Bronwyn Gillanders	Appointed by the Minister as a person who is qualified for membership of the Board by reason of extensive knowledge of, and experience in, biological sciences and environmental protection.	August 2019 – August 2023; August 2023 – August 2027

Mr Leith Blacker	Appointed by the Minister as a person who is qualified for membership of the Board by reason of extensive knowledge of, and experience in, local government.	June 2025 – February 2028
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### Section 18 - Advisory Committee

The appointment of a Climate Science Advisory Committee by the Coast Protection Board was approved by the Minister on 6 September 2022 in accord with section 18(3) of the *Coast Protection Act 1972*. The Committee was appointed to provide independent advice to the Coast Protection Board, at the request of the Board’s Presiding Member, on:

- the latest scientific information relating to climate change relevant to the coast in South Australia and
- information, methods and programs to determine likely impacts and risks resulting from projected climate change on the South Australian coast, to inform policy settings.

The Committee members appointed are:

Name	Position	Term dates
Professor Bronwyn Gillanders	Chair – Member of the Coast Protection Board, Marine Biologist, University of Adelaide	February 2023 - current
Professor Holger Maier	Risk Modeller, University of Adelaide	March 2023 - current
Associate Professor Graziela Miot da Silva	Coastal Process Modeller, Flinders University	March 2023 - current
Dr Jacqueline Balston	Climate Scientist, Institute of Public Works Engineering Australia	March 2023 - current
Mr Bill Mitchell	Oceanographer/tidal specialist, Bureau of Meteorology (retired)	March 2023 - current

More details relating to the members of the Coast Protection Board and the Climate Science Advisory Committee can be found on the DEW Coast website here:

<https://www.environment.sa.gov.au/topics/coasts/coast-protection-board>

### Legislation administered by the agency

The Board is enabled and empowered under the *Coast Protection Act 1972*.

### Other related agencies (within the Minister’s area/s of responsibility)

Department for Environment and Water (DEW).

DEW provides administration and support to the Board, formalised in a Letter of Agreement with DEW agreed on 9 September 2017.

## The agency’s performance

### Performance at a glance

The Board held eight meetings in the 2024-25 financial year.

Agency objectives	Indicators	Performance
<p>Election commitment: Operate in partnership with coastal councils and relevant bodies</p>	<ul style="list-style-type: none"> <li>• Develop and deliver a revised management strategy for Adelaide’s beaches.</li> <li>• Integrate Board policies and the Coastal Conservation Assessment and Action Plans into regional planning and activities.</li> <li>• Deliver strategic and on-ground outcomes.</li> </ul>	<p>Advice and support provided to coastal councils as required.</p> <p>Assisted regional Landscape Boards to continue working towards goals, objectives and actions of their Coastal Conservation Assessment and Action Plans.</p>
<p>Adelaide Beach Management</p>	<ul style="list-style-type: none"> <li>• Management of sand on Adelaide’s metropolitan beaches between Kingston Park and North Haven as follows:                             <ul style="list-style-type: none"> <li>• Backpassing sand via sand pumping system from Glenelg to Kingston Park;</li> <li>• Replenishing West Beach and Henley Beach South with quarry sand;</li> <li>• Replenishing erosion hot spots with beach sand from Semaphore breakwater.</li> </ul> </li> </ul>	<p>The Board supported the management of Adelaide’s beaches by authorising beach management activities.</p>

Agency objectives	Indicators	Performance
<p>Engage and influence <i>Planning, Development and Infrastructure Act 2016</i> implementation</p>	<ul style="list-style-type: none"> <li>• Work with DEW and DTI on the development and refinement of PDI Act planning instruments to maintain consistency with Board policy and “State Planning Policy 13 Coastal Environment” (SPP 13) - to protect and enhance the coastal environment and ensure that development is not at risk from coastal hazards, including sea level rise.</li> <li>• Monitor and contribute to the development of Regional Plans to advance State Planning Policy 13 (<i>Coastal Environment</i>).</li> <li>• Monitor and contribute to the development of other legislation that intersects with the PDI Act and affects coastal planning.</li> </ul>	<p>The Board received as information, updates on the development of Regional Plans and DEW involvement to ensure Board interests are being incorporated.</p> <p>The Board made submissions on the draft regional plans for the Greater Adelaide, Eyre Peninsula and West, Far North, Yorke Peninsula and Mid North, Limestone Coast and Murray and Mallee regions released for public consultation. The Board recommended that the regional plans: include coastal flooding maps depicting sea level rise scenarios to year 2100 and note that sea level rise will continue beyond 2100; that open space outcomes seek to maintain ‘non-coastal’ open space in recognition that ‘coastal’ open space may narrow in the long term due to coastal processes and sea level rise; that coastal hazard adaptation infrastructure including nature-based solutions be a consideration for infrastructure corridors; that development considers marine impacts from stormwater discharge and; minimise industrial encroachment on coastal environments.</p>
<p>Provide direction on statutory and regulatory referrals</p>	<ul style="list-style-type: none"> <li>• DEW officers to provide responses to planning authorities on development applications referred to the Board, in accord with delegations.</li> <li>• The Board to provide responses to planning authorities on referred development applications where necessary, in accord with the conditions of the delegation to DEW officers.</li> </ul>	<p>A total 134 responses to development applications were provided. Of these, the Board directed that 5 (4% of total) be refused. This is reduction from the 6% directed refusals in the 2023-24 FY.</p> <p>The State Planning Commission will release a “Performance Indicators Report” for 2024-25 with further detail on referrals under the <i>Planning, Infrastructure and Development Act 2016</i>.</p>

<p>Deliver the Board's annual programs</p>	<ul style="list-style-type: none"><li>• Seek grant applications from councils and community groups.</li><li>• Advise all applicants of the outcome of their applications and finalise grant agreements with successful councils and community groups within a month of the approvals from Board being issued.</li><li>• Ensure the grants are paid prior to the end of the financial year and follow up with recipients to ensure funded activities are complete and final project reports delivered.</li><li>• Provide advice to stakeholders as required on an ongoing basis.</li></ul>	<p>Applications were received and the grants were awarded for 17 projects in 2024-25. Councils and community groups were assisted in planning and delivery of projects as required.</p> <p>Funding is provided upfront and the projects are required to be completed within Grant Agreement timelines.</p>
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**Corporate performance summary**

Not applicable.

**Employment opportunity programs**

The Board has no staff of its own and utilises the services of DEW. Reporting on this matter is contained in the DEW Annual Report 2024-25.

Executive, administrative and project support were provided to the Board from existing DEW and Board resources.

**Agency performance management and development systems**

Not applicable.

The Board has no staff of its own and utilises the services of DEW.

**Work health, safety and return to work programs**

Not applicable.

<b>Workplace injury claims</b>	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Total new workplace injury claims	0	0	0
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0

\*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

<b>Work health and safety regulations</b>	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Number of notifiable incidents ( <i>Work Health and Safety Act 2012, Part 3</i> )	0	0	0
Number of provisional improvement, improvement and prohibition notices ( <i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i> )	0	0	0

<b>Return to work costs**</b>	Current year 2024-25	Past year 2023-24	% Change (+ / -)
Total gross workers compensation expenditure (\$)	0	0	0
Income support payments – gross (\$)	0	0	0

\*\*before third party recovery

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/coast-protection-board-annual-report-data>

### **Executive employment in the agency**

Not applicable.

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/coast-protection-board-annual-report-data>

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

## Financial performance

### Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2024-2025 are attached to this report.

The Coast Protection Fund (the Fund), established by the Coast Protection Act 1972, consists of an annual allocation appropriated by Parliament monies paid into the Fund plus revenue from the processing of statutory referrals of development applications in accord with the Planning, Development & Infrastructure Act 2016.

Monies are allocated by the Board to the administration of the Coast Protection Board, administration and management of Board-owned land, support for long-term coastal monitoring projects and coastal research, and the provision of grants to coastal councils to undertake works and studies related to coastal protection, adaptation and conservation.

<b>Statement of Comprehensive Income</b>	<b>2024-25 Budget \$000s</b>	<b>2024-25 Actual \$000s</b>	<b>Variation \$000s</b>	<b>Past year 2023-24 Actual \$000s</b>
Total Income	1,682	1,681	1	1,646
Total Expenses	1,679	1,617	62	1,646
<b>Net Result</b>	<b>0</b>	<b>64</b>	<b>0</b>	<b>0</b>
<b>Total Comprehensive Result</b>	<b>0</b>	<b>64</b>	<b>0</b>	<b>0</b>

<b>Statement of Financial Position</b>	<b>2024-25 Budget \$000s</b>	<b>2024-25 Actual \$000s</b>	<b>Variation \$000s</b>	<b>Past year 2023-24 Actual \$000s</b>
Current assets	n/a	601	n/a	470
Non-current assets	n/a	9,793	n/a	9,793
<b>Total assets</b>	<b>n/a</b>	<b>10,394</b>	<b>n/a</b>	<b>10,263</b>
Current liabilities	n/a	184	n/a	117
Non-current liabilities	n/a	0	n/a	0
<b>Total liabilities</b>	<b>n/a</b>	<b>184</b>	<b>n/a</b>	<b>117</b>
<b>Net assets</b>	<b>n/a</b>	<b>10,210</b>	<b>n/a</b>	<b>10,146</b>
<b>Equity</b>	<b>n/a</b>	<b>10,210</b>	<b>n/a</b>	<b>10,146</b>

### Consultants disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

#### Consultancies with a contract value below \$10,000 each

None to report

**Consultancies with a contract value above \$10,000 each**

None to report

Data for previous years is available at: [Coast Protection Board Annual Report Data - Dataset - data.sa.gov.au](https://data.sa.gov.au)

See also the [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

**Contractors' disclosure**

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

**Contractors with a contract value below \$10,000**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
VAISALA PTY LTD	Climate Ready Coasts – Coastal Monitoring Infrastructure – tide gauge components	\$5,435.10
VEGA AUSTRALIA PTY LTD	Climate Ready Coasts – Coastal Monitoring Infrastructure – tide gauge components	\$6,722.10
Clearview Slashing Pty Ltd	Environmental weed management and mulching on Coast Protection Board land at Lands End and Fishery Beach	\$10,000
Planning Futures	Board & DEW CPB Policy Review Workshop	\$1,254
Planning Futures	Board & DEW CPB Strategic Plan Workshop	\$1,881
	Total	\$25,292.20

**Contractors with a contract value above \$10,000 each**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
CR KENNEDY & CO PTY LTD	Climate Ready Coasts – Coastal Monitoring Infrastructure – Global Navigation Satellite System	\$ 94,759.76
Bureau of Meteorology	Cape du Couedic Wave Rider Buoy	\$10,000
HYQUEST SOLUTIONS P/L	Climate Ready Coasts – Coastal Monitoring Infrastructure – tide gauge components	\$10,642.50
Enya Chitty	GIS for Coastal Oblique Monitoring Program	\$15,000
CR KENNEDY & CO PTY LTD	Climate Ready Coasts – Coastal Monitoring Infrastructure – Leica digital level	\$15,637.33
	Total	\$146,039.59

Data for previous years is available at: [Coast Protection Board Annual Report Data - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/coast-protection-board-annual-report-data)

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

## Risk management

### Risk and audit at a glance

Not applicable. Executive, administrative and project support were provided to the Board from existing DEW and Board resources, formalised in a Letter of Agreement with DEW on 9 September 2017.

### Fraud detected in the agency

Category/nature of fraud	Number of instances
It is declared that there were no instances of fraud detected in the activities undertaken by the Board in this reporting period.	0

*NB: Fraud reported includes actual and reasonably suspected incidents of fraud.*

### Strategies implemented to control and prevent fraud

Strategies to detect instances of fraud are reported in the DEW Annual Report 2024-25.

Data for previous years is available at: <https://data.sa.gov.au/data/dataset/coast-protection-board-annual-report-data>

### Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

0

Data for previous years is available at: [Coast Protection Board Annual Report Data - Dataset - data.sa.gov.au](https://data.sa.gov.au/data/dataset/coast-protection-board-annual-report-data)

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

## Reporting required under any other act or regulation

Not applicable.

## Reporting required under the *Carers' Recognition Act 2005*

Not applicable.

## Public complaints

### Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints 2024-25
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	0
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	0
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	0
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0

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<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2024-25</b>
Service quality	Information	Incorrect, incomplete, out-dated or inadequate information; not fit for purpose	0
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	0
		<b>Total</b>	<b>0</b>

<b>Additional Metrics</b>	<b>Total</b>
Number of positive feedback comments	0
Number of negative feedback comments	0
Total number of feedback comments	0
% complaints resolved within policy timeframes	0

Data for previous years is available at: [Coast Protection Board Annual Report Data - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/coast-protection-board-annual-report-data)

**Compliance Statement**

Coast Protection Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Y
Coast Protection Board has communicated the content of PC 039 and the agency's related complaints policies and procedures to employees.	Y

**Appendix: Audited financial statements 2024-25**

# **Coast Protection Board**

## **Financial Statements**

For the year ended 30 June 2025

**Coast Protection Board**  
**Certification of the Financial Statements**  
*for the year ended 30 June 2025*

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We certify that the:

- financial statements of the Coast Protection Board:
  - are in accordance with the accounts and records of the Board;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the Board at the end of the financial year and the result of its operation and cash flows for the financial year.
- internal controls employed by the Coast Protection Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



Hon Paul Caica

**Presiding Member**

*16* December 2025



Ben Bruce  
**Chief Executive**

Department for Environment and Water

*16* December 2025



Shaun O'Brien  
**Chief Financial Officer**

Department for Environment and Water

*16* December 2025

**Coast Protection Board**  
**Statement of Comprehensive Income**  
*for the year ended 30 June 2025*

	Note	2025 \$'000	2024 \$'000
<b>Income</b>			
Intra-government transfers	3.2	1 613	1 609
Fees and charges	3.1	44	37
Resources received free of charge	3.3	12	-
Other income		12	-
<b>Total income</b>		<b>1 681</b>	<b>1 646</b>
<b>Expenses</b>			
Board member expenses	2.3	21	37
Supplies and services	4.1	261	374
Grants and subsidies	4.2	1 323	1 223
Other expenses	4.3	12	12
<b>Total expenses</b>		<b>1 617</b>	<b>1 646</b>
<b>Net result</b>		<b>64</b>	<b>-</b>
<b>Other Comprehensive Income</b>			
Changes in property, plant and equipment asset revaluation surplus		-	3 206
<b>Total other comprehensive income</b>		<b>-</b>	<b>3 206</b>
<b>Total comprehensive result</b>		<b>64</b>	<b>3 206</b>

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

**Coast Protection Board**  
**Statement of Financial Position**  
*as at 30 June 2025*

	Note	2025 \$'000	2024 \$'000
<b>Current assets</b>			
Cash and cash equivalents	5.1	571	456
Receivables	5.2	30	14
<b>Total current assets</b>		<b>601</b>	<b>470</b>
<b>Non-current assets</b>			
Property, plant and equipment	5.3	9 793	9 793
<b>Total non-current assets</b>		<b>9 793</b>	<b>9 793</b>
<b>Total assets</b>		<b>10 394</b>	<b>10 263</b>
<b>Current liabilities</b>			
Payables	6.1	184	117
<b>Total current liabilities</b>		<b>184</b>	<b>117</b>
<b>Total liabilities</b>		<b>184</b>	<b>117</b>
<b>Net assets</b>		<b>10 210</b>	<b>10 146</b>
<b>Equity</b>			
Asset revaluation surplus		10 081	10 081
Retained earnings		129	65
<b>Total equity</b>		<b>10 210</b>	<b>10 146</b>

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

**Coast Protection Board**  
**Statement of Changes in Equity**  
*for the year ended 30 June 2025*

	Asset revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
<b>Balance at 1 July 2023</b>	<b>6 875</b>	<b>65</b>	<b>6 940</b>
Gain on revaluation of property, plant and equipment	3 206	-	3 206
Net result for 2023-24	-	-	-
<b>Total comprehensive result for 2023-24</b>	<b>3 206</b>	<b>-</b>	<b>3 206</b>
<b>Balance at 30 June 2024</b>	<b>10 081</b>	<b>65</b>	<b>10 146</b>
Net result for 2024-25	-	64	64
<b>Total comprehensive result for 2024-25</b>	<b>-</b>	<b>64</b>	<b>64</b>
<b>Balance at 30 June 2025</b>	<b>10 081</b>	<b>129</b>	<b>10 210</b>

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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	Note	2025 \$'000	2024 \$'000
<b>Cash flows from operating activities</b>			
<i>Cash inflows</i>			
Intra-government transfers		1 613	1 609
GST recovered from DEW		151	227
Fees and charges		35	70
<i>Cash outflows</i>			
Board member payments		(23)	(33)
Payments for supplies and services		(206)	(487)
Payments for grants and subsidies		(1 455)	(1 990)
Other payments		-	(13)
<b>Net cash from/(used in) operating activities</b>		<b>115</b>	<b>(617)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>115</b>	<b>(617)</b>
Cash and cash equivalents at the beginning of the reporting period		456	1 073
<b>Cash and cash equivalents at the end of the reporting period</b>	5.1	<b>571</b>	<b>456</b>

The accompanying notes form part of these financial statements.

# Coast Protection Board

## Statement of Cash Flows

for the year ended 30 June 2025

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### 1. About the Coast Protection Board

The Coast Protection Board (CPB) is a reporting entity established pursuant to section 6 of the *Coast Protection Act 1972* (the Act).

#### 1.1. Basis of preparation

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the Public Finance and Audit Act 1987;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the Public Finance and Audit Act 1987; and
- relevant Australian Accounting Standards applying simplified disclosures.

The financial statements have been prepared based on a 12 month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets and liabilities that are to be sold, consumed or realised as part of the normal 12 month operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Material accounting policies are set out throughout the notes.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable
- receivables and payables, which are stated with the amount of GST included.

The CPB is grouped with the Department for Environment and Water (DEW) for GST purposes, and accordingly DEW prepares the Business Activity Statement on behalf of the CPB via the grouping provisions of the GST legislation. Notwithstanding the use of these grouping provisions, intercompany cash alignment occurs to ensure the CPB either recovers the net amount of GST recoverable from or disburses the amount payable to the ATO from DEW.

Cash flows are included in the Statement of Cash Flows on a gross basis. However, the GST components of cash flows arising from investing and financing activities are recoverable from, or payable to, the DEW are classified as operating cash flows.

#### 1.2. Objectives and programs

The CPB was established under the Act to protect the coast from erosion, damage, deterioration, pollution and misuse; restore any part of the coast that has been subjected to erosion, damage, deterioration, pollution or misuse; develop any part of the coast aesthetically, or to improve it for those who use and enjoy it; manage, maintain and develop those coast facilities that the Board is responsible for; report to the Minister for Climate, Environment and Water where required; and carry out, or be involved in, research into the protection, restoration or development of the coast.

## Coast Protection Board Statement of Cash Flows for the year ended 30 June 2025

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### 1.2. Objectives and programs (continued)

The major objectives of the CPB are to:

- Protect, conserve and, where necessary, restore the beaches and coast of the State. The CPB is concerned with understanding and mitigating coastal hazards, and conserving the biodiversity and integrity of the coast.
- Manage assets of the Board – the Board owns parcels of coastal land, purchased to further its duties under the Act.
- Advice and research:
  - a) The advisory role is a primary method to protect, conserve and restore the coast.
  - b) Research is directed towards understanding coastal ecosystem functioning, dynamics and processes in SA, and identifying and examining significant coastal protection and restoration issues.

In achieving its objectives, the CPB conducts its services through a single activity, Coast and Marine Conservation. The purpose of this activity is to ensure the conservation, protection and ongoing sustainable productivity of South Australia's coastal, estuarine and marine environments. As the CPB conducts its services through a single activity, a Statement of Income and Expenses by Program has not been prepared.

#### Financial arrangements

The financial activities of the CPB are administered through the Coast Protection Fund (the Fund) in accordance with the Act. The Fund is a non-interest-bearing Deposit Account pursuant to section 21(1) of the *Public Finance and Audit Act 1987*. The Fund's sources of revenue consist of revenue from SA Government together with income derived from development application fees and charges.

The CPB has no employees. The functions and activities required by the Act are performed by employees of DEW. These services are provided on a fee for service basis and are recognised in these financial statements.

## 2. Board, committees and employees

### 2.1. Key management personnel

Key management personnel of the CPB include the Minister for Climate, Environment and Water and the Board members.

Total compensation of key management personnel was \$18 000 (2024: \$22 000).

The compensation disclosed in this note excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account under section 6 the *Parliamentary Remuneration Act 1990*.

#### **Transactions with key management personnel and other related parties**

Apart from the remuneration for key management personnel, and \$7 500 of professional consulting services provided by Jacqueline Balston & Associates to the Climate Science Advisory Committee, the CPB does not have material transactions with key management personnel, their close family members and/or their controlled or jointly controlled entities.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**2.2. Board and committee members**

Members during the 2024-25 financial year were:

- P Caica (Presiding Member)
- J Tate (retired 29/10/2024)
- K Galpin\*
- B D Clarke
- B M Gillanders
- A L Wilson (retired 28/11/2024)
- J Buder\*
- L Blacker
- M Healy\*

**Climate Science Advisory Committee**

- B M Gillanders
- B Mitchell
- G Miot da Silva
- H Maier
- J Balston

\* In accordance with the Premier and Cabinet's Circular No 016, government employees did not receive any remuneration for Board duties during the financial year.

**Board and committee remuneration**

The number of members whose remuneration received or receivable falls within the following bands:

	2025	2024
\$0	7	4
\$1 - \$19 999	6	7
\$20 000 - \$39 999	-	1
<b>Total number of members</b>	<b>13</b>	<b>12</b>

The total remuneration received or receivable by members was \$20 000 (2024: \$35 000). Remuneration of members includes sitting fees, super contributions, salary sacrifice benefits, fringe benefits and any related fringe benefits tax. A further \$1 000 (2024: \$2 000) in payroll tax expenses is recognised in 'Board member' expenses.

For the purposes of this table, board member on-costs have not been included as remuneration as they do not form part of remuneration received or receivable by the members.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**2.3. Board member expenses**

	2025	2024
	\$'000	\$'000
Board and committee fees	18	32
Remuneration on-costs - superannuation	2	3
Remuneration on-costs - other	1	2
<b>Total board member expenses</b>	<b>21</b>	<b>37</b>

Board member expenses include all board fees and other costs including superannuation. These are recognised when incurred.

Services to the CPB are provided by personnel employed by DEW; hence no employee benefits or related provisions are included in the CPB's financial statements. Employee benefits relating to relevant employees are reflected in the financial statements of DEW.

**3. Income**

**3.1. Fees and charges**

	2025	2024
	\$'000	\$'000
Fees, levies and licences	44	37
<b>Total fees and charges</b>	<b>44</b>	<b>37</b>

Revenues from fees and charges are derived primarily from fees for development applications. Revenue is recognised when development applications are processed.

**3.2. Intra-government transfers**

	2025	2024
	\$'000	\$'000
Intra-government transfers	1 613	1 609
<b>Total intra-government transfers</b>	<b>1 613</b>	<b>1 609</b>

Intra-government transfers are recognised on receipt.

The CPB received a contribution from the Green Industry Fund of \$1 million (2024: \$1 million) and \$0.613 million (2024: \$0.609 million) paid as an appropriation through DEW.

**3.3. Resources received free of charge**

	2025	2024
	\$'000	\$'000
Audit Office of South Australia - audit services	12	-
<b>Total resources received free of charge</b>	<b>12</b>	<b>-</b>

Contribution of services are recognised only when a fair value can be determined reliably, and the services would be purchased if they had not been donated.

The Board receives audit services free of charge from the Audit Office of South Australia.

A corresponding expense is recognised in the financial statements refer note 4.3.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**4. Expenses**

**4.1. Supplies and services**

	2025	2024
	\$'000	\$'000
Contractors	95	-
Fee for service	60	117
Fee for Service - Corporate Fee (DEW)	52	124
Other	12	15
General administration	11	2
Contribution to Waverider Buoy maintenance	10	10
Travel	10	26
Sponsorship	6	-
Information technology & communication expenses	5	-
Aerial photography and survey	-	66
Minor works, maintenance and equipment	-	11
Accommodation and property management expenses	-	2
Vehicle	-	1
<b>Total supplies and services</b>	<b>261</b>	<b>374</b>

**4.2. Grants and subsidies**

	2025	2024
	\$'000	\$'000
Local government	1 323	1 036
Other	-	187
<b>Total grants and subsidies</b>	<b>1 323</b>	<b>1 223</b>

**(i) Local government**

City of Victor Harbor	355	55
City of Onkaparinga	245	355
District Council of Elliston	155	-
Local Government Association SA	145	-
District Council of Cleve	108	-
Yorke Peninsula Council	102	56
District Council of Streaky Bay	100	-
District Council of Robe	72	20
Wattle Range Council	32	320
District Council of Grant	6	-
Alexandrina Council	3	-
District Council of Lower Eyre Peninsula	-	113
Whyalla City Council	-	68
Copper Coast Council	-	43
Australian Coastal Councils	-	6
<b>Total local government grants and subsidies</b>	<b>1 323</b>	<b>1 036</b>

For contributions payable, the contribution will be recognised as a liability and expense when the entity has a present obligation to pay the contribution and the expense recognition criteria are met. Grants are provided to local councils and community groups to help fund projects that sustain, restore, and protect South Australian coastal resources.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**4.3. Other expenses**

Audit fees paid/payable to the Audit Office of South Australia relating to work performed under the *Public Finance and Audit Act 1987* were \$11 700 (2024: \$11 700). No other services were provided by the Audit Office of South Australia.

From 30 June 2024, audit fees are accounted for as auditing services received free of charge, under *AASB 1004 Contributions*. Audit fees payable for 2023-24 have been derecognised in accordance with the changes and is disclosed as other income.

**5. Assets**

**5.1. Cash and cash equivalents**

	2025	2024
	\$'000	\$'000
Deposits with the Treasurer	571	456
<b>Total cash and cash equivalents</b>	<b>571</b>	<b>456</b>

***Deposits with the Treasurer***

The Coast Protection Fund was established in accordance with the Act. The fund is a non-interest bearing Deposit account with DTF pursuant to section 21 of the *Public Finance and Audit Act 1987*.

**5.2. Receivables**

	2025	2024
	\$'000	\$'000
<b>Contractual receivables</b>		
Fees and charges	14	5
<b>Total contractual receivables</b>	<b>14</b>	<b>5</b>
<b>Statutory receivables</b>		
GST recoverable from DEW	16	9
<b>Total statutory receivables</b>	<b>16</b>	<b>9</b>
<b>Total current receivables</b>	<b>30</b>	<b>14</b>

Contractual receivables arise in the normal course of selling goods and services to other government agencies and to the public. Contractual receivables are normally settled within 15 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Statutory receivables do not arise from contracts with customers. They are recognised and measured similarly to contractual receivables but are not classified as financial instruments for disclosure purposes.

The net amount of GST recoverable from DEW is included as part of receivables. Receivables are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**5.3. Property, plant and equipment by asset class**

The assets presented below do not meet the definition of investment property.

Land with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Land owned by the CPB is recorded at fair value. Detail about the Board's approach to fair value is set out in note 8.1.

**Property, plant and equipment**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Land</b>		
Land at fair value	9 793	9 793
<b>Total land</b>	<b>9 793</b>	<b>9 793</b>
<b>Total property, plant and equipment</b>	<b>9 793</b>	<b>9 793</b>

**6. Liabilities**

**6.1. Payables**

	<b>2025</b>	<b>2024</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Contractual payables	182	101
Accrued expenses	2	16
<b>Total current payables</b>	<b>184</b>	<b>117</b>
<b>Total payables</b>	<b>184</b>	<b>117</b>

Payables and accrued expenses are recognised for all amounts owing but unpaid. Contractual payables are normally settled within 30 days from the date the invoice is received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

**Coast Protection Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2025*

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**7. Outlook**

**7.1. Unrecognised contractual commitments**

The CPB had no unrecognised contractual commitments at 30 June 2025.

**7.2. Contingent assets and liabilities**

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The CPB is not aware of any contingent assets or contingent liabilities.

**7.3. Events after the reporting period**

There are no known events after balance date that affect these financial statements in a material manner.

**8. Measurement and risk**

**8.1. Fair value**

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

***Initial recognition***

Non-current assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructuring of administrative arrangements then the assets are recognised at book value (that is the amount recorded by the transferor public authority prior to the restructure).

***Revaluation***

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

Every six years, the CPB revalues its land via an independent Certified Practising Valuer. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

***Assets disclosed at independent valuation***

The CPB's land assets, comprising Crown land dedicated to the CPB or held by the Minister for Climate, Environment and Water on behalf of the CPB, were revalued as at 30 June 2024. The independent revaluation was undertaken by Certified Practising Valuer, Mr Stuart Bruce-Gordon, Managing Advisory Valuer, AAPI CPV.

A market based method was used when by comparing property data to that of similar sales with consideration of restrictions on use and/ or zoning, property size and shape, topography, location, sale date and market movement, if any, and other relevant factors specific to the land being valued.